The purpose of this report is to update Council on those achievements made towards the priorities identified in Council’s 2018-2022 Strategic Plan.

BACKGROUND:
On July 22, 2019, the 2018-2022 Council Strategic Plan was adopted. Since this time, the strategic priorities have been communicated to staff and are now part of the corporate vernacular. Quarterly updates will be provided on progress towards achieving Council's priorities.

PROGRESS TO DATE:
Below is a summary of some key 2019 Q4 achievements towards fulfilling Council’s five strategic priorities.

A City for People

- Develop and adopt Community Well-Being Strategy
  - Phase 1 finding report out in process; preparation of strategy beginning.

- Complete Balanced Housing Lab and implement its solutions
  - Project on schedule. Consultant hired, project governance established and first lab sessions held in early December 2019. [https://www.cnv.org/city-services/planning-and-policies/housing/housing-lab](https://www.cnv.org/city-services/planning-and-policies/housing/housing-lab)
• **Improve access to childcare and early childhood development opportunities**
  o Delivery of policy work underway. Consultant retained and strategic opportunities workshop forthcoming.

• **Continue protection and expansion of rental housing stock**
  o Zoning Bylaw review at inception stage and Housing Lab underway.

• **Develop a Community Recreation Strategy that includes the Harry Jerome Community Recreation Centre**

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**A Liveable City**

• **Develop and adopt a new Climate and Environment Strategy that includes a pathway to net-zero buildings by 2050**
  o Engagement Consultant secured to support Environmental Strategy and scope of work under development for gap analysis.

• **Implement new climate adaptation and environmental improvement measures (including accelerating the expansion of the urban tree canopy and enhancing habitat to augment ecosystem services)**
  o Tree planting / forest restoration in Moodyville, Hyak and Heywood Park. Living City Street Tree Planting project along West 14th Street. A total of 1,736 trees were planted in 2019.

• **Further develop a renewable energy strategy to transition the City-owned Lonsdale Energy Corporation district energy system to incorporate low carbon energy sources and minimize the use of natural gas, including exploring a compost/waste to energy facility and other strategic opportunities**
  o A project sheet was submitted for consideration in Year 1 of the 2020-2029 Project Plan.

• **Advance the City’s Electric Vehicle Strategy to accelerate the transition to electric vehicles.**
  o Consultation with other municipalities on commercial requirements completed.

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**A Vibrant City**

• **Complete Central Waterfront Revitalization**
  o Splash park opened in July 2019; Skating plaza opened in December 2019. Final completion of site is underway. Anticipated to be completed in early 2020. Site transferred to operational group.
• **Build a new vision to revitalize Lonsdale Avenue as a high street**  
  o Phase I RFP and Engagement RFP awarded for shared services. Mobility Strategy will develop overarching goals and objectives for Great Streets, with Lonsdale on an accelerated timeline

**A Connected City**

• **Develop and adopt new Mobility Plan**  
  o RFP awarded for Phase I services. Staff working groups confirmed.

• **Complete east-west RapidBus (B-Line)**  
  o Construction on corridor nearing completion. Upgrades to Cotton Rd and Lower Lonsdale remaining in anticipation of the April launch of the RapidBus Service

• **Increase kilometres of protected bike lanes**  
  o Corridor endorsement by Council and accompanying framework will be incorporated into Mobility Strategy. Priority Corridors for AAA Mobility Lanes strategy approved by Council. Preliminary design for 2020 corridor construction underway.

• **Undertake Burrard Inlet Rapid Transit Technical Feasibility Study**  
  o Attending bi-weekly partner working group workshops as per Phase I schedule.

• **Secure funding for the Casano Loutet Overpass project and the Upper Levels Greenway project**  
  o Funding application to TransLink submitted October 31, 2019. Update on application status anticipated by April 2020.

• **Explore safe routes to schools opportunities**  
  o Staff on-track for February 2020 council report with recommendations based on engagement and technical analysis.

• **Explore innovative solutions to transportation challenges, and continue to integrate land use and transportation planning to support connectivity across the region**  
  o NXSTPP Transportation Leadership Group (previously known as INSTPP – Integrated North Shore Transportation Planning Project) convening before year-end to set work plan and priorities for Steering Committee and new project manager.
A Prosperous City

• Create Lower Lonsdale Brewery District
  o Zoning Change completed.

• Foster the expansion of Business Improvement Associations across the City
  o Initial relationship building with Central Lonsdale businesses begun.

COMMUNICATING PROGRESS
Council will be provided with updates on progress towards achieving the strategic priorities in an Information Report at the end of each quarter. Additionally, quarterly updates to the City website will communicate to the public the commitment and work being undertaken in support of Council’s Strategic Plan.

RESPECTFULLY SUBMITTED:

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Jennifer Breckon
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