

# AGENDA FOR THE REGULAR MEETING OF COUNCIL HELD IN THE COUNCIL CHAMBER AND ELECTRONICALLY (HYBRID) FROM CITY HALL, 141 WEST 14<sup>TH</sup> STREET, NORTH VANCOUVER, BC, ON MONDAY, JUNE 24, 2024 AT 6:00 PM

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The City of North Vancouver respectfully acknowledges that this Council meeting is held on the traditional and unceded territories of the Skwxwú7mesh (Squamish) and Səlílwətał (Tsleil-Waututh) Nations.

#### CALL TO ORDER

# **APPROVAL OF AGENDA**

1. Regular Council Meeting Agenda, June 24, 2024

# ADOPTION OF MINUTES

2. Regular Council Meeting Minutes, June 17, 2024

#### **PUBLIC INPUT PERIOD**

#### **CONSENT AGENDA**

Items \*3, \*4 and \*5 are listed in the Consent Agenda and may be considered separately or in one motion.

# **BYLAW – ADOPTION**

\*3 "Financial Plan for the Years 2024 to 2028 Bylaw, 2024, No. 9016, Amendment Bylaw, 2024, No. 9024" (Revised Financial Plan)

#### **REPORTS**

- \*4. Report Required under Local Government (Green Communities) Statutes Amendment Act, 2008
- \*5. 2023 Statement of Financial Information

#### **PUBLIC MEETING** – 2023 Annual Municipal Report

#### REPORT

6. 2023 Annual Municipal Report

# **DELEGATION**

Erin Behncke, Ned Booker, Kevin Dickie, Rosemary Langford, Natalia Izzo Manzano, Sasha McGrenera, Luke Saville, Ryker Zilkey, North Shore Young Civic Forum – Revitalizing North Vancouver's Community through Public Spaces

Document Number: 2538278

# **CORRESPONDENCE**

7. Murray Mollard, Executive Director, North Shore Community Resources
– North Shore Young Civic Forum

# **PRESENTATION**

Community Wellbeing Strategy – Manager, City Planning and Design

# **REPORTS**

- 8. City of North Vancouver Community Wellbeing Strategy
- 9. City of North Vancouver Accessibility Plan
- 10. Rezoning Application: 457 West 14<sup>th</sup> Street (QKD Construction Ltd.)

# BYLAW – FIRST, SECOND AND THIRD READINGS

11. "Zoning Bylaw, 1995, No. 6700, Amendment Bylaw, 2024, No. 9033" (QKD Construction Ltd., 457 West 14<sup>th</sup> Street, RS-2)

# **REPORT**

12. Zoning Bylaw Amendment for 1612 St. Georges Avenue (Domus Projects Limited)

#### BYLAWS - FIRST, SECOND AND THIRD READINGS

- 13. "Zoning Bylaw, 1995, No. 6700, Amendment Bylaw, 2024, No. 9055" (Domus Projects Ltd., 1612 St. Georges Avenue, CD-764)
- 14. "Housing Agreement Bylaw, 2024, No. 9056" (Domus Projects Ltd., 1612 St. Georges Avenue, CD-764, Rental Housing Commitments)

# **REPORTS**

- 15. 2024 Round One Community Grant Recommendations
- 16. Statutory Right of Way in Favour of BC Hydro over City-Owned Leasehold Lands at 1866 Rufus Drive
- 17. 2024 Appropriations #2
- 18. Temporary Loan Authorization Bylaw, 2024, No. 9032

#### BYLAW - FIRST, SECOND AND THIRD READINGS

19. "Temporary Loan Authorization Bylaw, 2024, No. 9032"

# **REPORT**

20. Housing Accelerator Reserve Fund

# BYLAW - FIRST, SECOND AND THIRD READINGS

21. "Housing Accelerator Reserve Fund Bylaw, 2024, No. 9061"

**PUBLIC CLARIFICATION PERIOD** 

**COUNCIL INQUIRIES / REPORTS** 

**NEW ITEMS OF BUSINESS** 

**NOTICES OF MOTION** 

**ADJOURN** 

# CALL TO ORDER

# **APPROVAL OF AGENDA**

1. Regular Council Meeting Agenda, June 24, 2024

# **ADOPTION OF MINUTES**

2. Regular Council Meeting Minutes, June 17, 2024

#### PUBLIC INPUT PERIOD

The Public Input Period is addressed in sections 12.20 to 12.28 of "Council Procedure Bylaw, 2015, No. 8500." The time allotted for each speaker addressing Council during the Public Input Period is 2 minutes, with the number of speakers set at 5 persons. Speakers' comments will be audio recorded, as well as live-streamed on the City's website, and will form part of the public record.

Speakers may only speak on the same matter once in a 3-month period.

Speakers during the Public Input Period are permitted to join the meeting in person in the Council Chamber or electronically via Webex. There are 2 ways to sign up to speak during the Public Input Period.

- 1) IN PERSON: Speakers who choose to participate in person must sign the speaker list located outside the Council Chamber between 5:30 and 5:50pm on the day of the Council meeting.
- 2) ELECTRONICALLY VIA WEBEX: Speakers who choose to participate electronically must preregister by 12:00 noon on the day of the Council meeting by completing the online form at cnv.org/PublicInputPeriod, or by phoning 604-990-4234. These pre-registrants will receive instructions by email or phone on the afternoon before the Council meeting.

If a speaker has written material to accompany their comments, the material must be sent to the Corporate Officer at clerks@cnv.org no later than 12:00 noon on the day of the Council Meeting.

The Public Input Period provides an opportunity for comment only and places the speaker's concern on record, without the expectation of a response from Council. Speakers must comply with the General Rules of Conduct set out in section 5.1 of "Council Procedure Bylaw, 2015, No. 8500" and may not speak with respect to items as listed in section 12.25(2), including Zoning Bylaws for which a Public Hearing will not be held or is prohibited under section 464 of the *Local Government Act*.

Speakers are requested not to address matters that refer to items from a concluded Public Hearing/Public Meeting or to Public Hearings, Public Meetings and Committee meetings when those matters are scheduled on the same evening's agenda, as an opportunity for public input is provided when the particular item comes forward for discussion.

Please address the Mayor as "Your Worship" or "Mayor, followed by their surname". Councillors should be addressed as "Councillor, followed by their surname".

#### **CONSENT AGENDA**

Items \*3, \*4 and \*5 are listed in the Consent Agenda and may be considered separately or in one motion.

#### RECOMMENDATION:

THAT the recommendations within the "Consent Agenda" be approved.

#### START OF CONSENT AGENDA

#### BYLAW - ADOPTION

\*3 "Financial Plan for the Years 2024 to 2028 Bylaw, 2024, No. 9016, Amendment Bylaw, 2024, No. 9024" (Revised Financial Plan)

#### **RECOMMENDATION:**

THAT "Financial Plan for the Years 2024 to 2028 Bylaw, 2024, No. 9016, Amendment Bylaw, 2024, No. 9024" (Revised Financial Plan) be adopted, signed by the Mayor and Corporate Officer and affixed with the corporate seal.

# **REPORTS**

\*4. Report Required under *Local Government (Green Communities) Statutes Amendment Act.* 2008 – File: 05-1610-01-0001/2023

Report: Chief Financial Officer, June 12, 2024

#### RECOMMENDATION:

PURSUANT to the report of the Chief Financial Officer, dated June 12, 2024, entitled "Report Required under *Local Government (Green Communities) Statute Amendment Act, 2008*":

THAT the report be received and filed.

\*5. 2023 Statement of Financial Information – File: 05-1880-20-0008/2023

Report: Chief Financial Officer, June 12, 2024

#### RECOMMENDATION:

PURSUANT to the report of the Chief Financial Officer, dated June 12, 2024, entitled "2023 Statement of Financial Information":

THAT the Statement of Financial Information for the year ended December 31, 2023, be approved and forwarded to the Ministry of Municipal Affairs.

#### **END OF CONSENT AGENDA**

# PUBLIC MEETING - 2023 Annual Municipal Report

Chair: Mayor Linda Buchanan

Purpose: To provide an opportunity for Council and the public to make comments on

the 2023 Annual Municipal Report.

#### **AGENDA**

Staff presentation

Public comments – 5 minutes per speaker

Questions and comments from Council

Motion to conclude the Public Meeting

#### **REPORT**

6. 2023 Annual Municipal Report – File: 01-0640-20-0001/2023

Report: Chief Financial Officer, June 12, 2024

#### **RECOMMENDATION:**

PURSUANT to the report of the Chief Financial Officer, dated June 12, 2024, entitled, "2023 Annual Municipal Report":

THAT the 2023 Annual Municipal Report be approved.

# **DELEGATION**

Erin Behncke, Ned Booker, Kevin Dickie, Rosemary Langford, Natalia Izzo Manzano, Sasha McGrenera, Luke Saville, Ryker Zilkey, North Shore Young Civic Forum

Re: Revitalizing North Vancouver's Community through Public Spaces

Item 7 refers.

# CORRESPONDENCE

7. Murray Mollard, Executive Director, North Shore Community Resources, June 11, 2024 – File: 01-0230-01-0001/2024

Re: North Shore Young Civic Forum

#### **RECOMMENDATION:**

THAT the correspondence from Murray Mollard, Executive Director, North Shore Community Resources, dated June 11, 2024, regarding the "North Shore Young Civic Forum", be received for information and with thanks.

# <u>PRESENTATION</u>

Community Wellbeing Strategy – Manager, City Planning and Design

Item 8 refers.

#### **REPORTS**

8. City of North Vancouver Community Wellbeing Strategy – File: 10-5080-20-0003/1

Report: Manager, City Planning and Design, June 12, 2024

#### RECOMMENDATION:

PURSUANT to the report of the Manager, City Planning and Design, dated June 12, 2024, entitled "City of North Vancouver Community Wellbeing Strategy":

THAT the City of North Vancouver Community Wellbeing Strategy be endorsed;

THAT staff report back to Council with updates regarding progress and priority projects outlined in the Community Wellbeing Strategy, starting 2025;

AND THAT Skwxwú7mesh Úxwumixw (Squamish Nation), səlilwətał (Tsleil-Waututh Nation), multiple agencies and community members that contributed input, information and expertise to the plan be thanked for their contributions and provided with a copy of the Community Wellbeing Strategy.

9. City of North Vancouver Accessibility Plan – File: 07-2830-01-0001/2024

Report: Leader, Diversity, Equity and Inclusion, June 12, 2024

#### **RECOMMENDATION:**

PURSUANT to the report of the Leader, Diversity, Equity and Inclusion, dated June 12, 2024, entitled "CNV Accessibility Plan":

THAT the work to begin development of the CNV Accessibility Plan be approved.

#### **REPORTS** – Continued

10. Rezoning Application: 457 West 14<sup>th</sup> Street (QKD Construction Ltd.) – File: 08-3400-20-0092/1

Report: Planner 2, June 5, 2024

#### **RECOMMENDATION:**

PURSUANT to the report of the Planner 2, dated June 5, 2024, entitled "Rezoning Application: 457 West 14<sup>th</sup> Street (QKD Construction Ltd.)":

THAT the application submitted by QKD Construction Ltd., to rezone the property located at 457 West 14<sup>th</sup> Street from a One-Unit Residential 1 (RS-1) Zone to a One-Unit Residential 2 (RS-2) Zone, be considered with no Public Hearing being held, in accordance with the *Local Government Act, section 464(3) [public hearing prohibited]*;

AND THAT "Zoning Bylaw, 1995, No. 6700, Amendment Bylaw, 2024 No. 9033" (QKD Construction Ltd., 457 West 14<sup>th</sup> Street, RS-2) be considered for first, second and third readings with no Public Hearing held, in accordance with the *Local Government Act, Section 464(3) [public hearing prohibited].* 

Item 11 refers.

#### BYLAW - FIRST, SECOND AND THIRD READINGS

11. "Zoning Bylaw, 1995, No. 6700, Amendment Bylaw, 2024, No. 9033" (QKD Construction Ltd., 457 West 14<sup>th</sup> Street, RS-2)

#### RECOMMENDATION:

THAT "Zoning Bylaw, 1995, No. 6700, Amendment Bylaw, 2024, No. 9033" (QKD Construction Ltd., 457 West 14<sup>th</sup> Street, RS-2) be given first and second readings;

AND THAT "Zoning Bylaw, 1995, No. 6700, Amendment Bylaw, 2024, No. 9033" (QKD Construction Ltd., 457 West 14<sup>th</sup> Street, RS-2) be given third reading.

No Public Hearing held.

#### **REPORT**

12. Zoning Bylaw Amendment for 1612 St. Georges Avenue (Domus Projects Ltd.) – File: 08-3400-20-0088/1

Report: Planner 3, June 5, 2024

#### **RECOMMENDATION:**

PURSUANT to the report of the Planner 3, dated June 5, 2024, entitled "Zoning Bylaw Amendment for 1612 St. Georges Avenue (Domus Projects Ltd.)":

THAT the application submitted by Domus Projects Ltd., to rezone the property located at 1612 St. Georges Avenue from a RM-1 Zone to a Comprehensive Development Zone, be considered;

THAT "Zoning Bylaw, 1995, No. 6700, Amendment Bylaw, 2024, No. 9055" (Domus Projects Ltd., 1612 St. Georges Avenue, CD-764) be considered for first, second and third readings with no Public Hearing held, in accordance with the Local Government Act, Section 464(3) [public hearing prohibited];

THAT "Housing Agreement Bylaw, 2024, No. 9056" (Domus Projects Ltd., 1612 St. Georges Avenue, CD-764) be considered for first, second and third readings;

AND THAT the community benefits listed in the report section "Density Bonus and Community Benefits" be secured through agreements at the applicant's expense and to the satisfaction of staff.

Items 13 and 14 refer.

#### BYLAWS - FIRST, SECOND AND THIRD READINGS

13. "Zoning Bylaw, 1995, No. 6700, Amendment Bylaw, 2024, No. 9055" (Domus Projects Ltd., 1612 St. Georges Avenue, CD-764)

#### **RECOMMENDATION:**

THAT "Zoning Bylaw, 1995, No. 6700, Amendment Bylaw, 2024, No. 9055" (Domus Projects Ltd., 1612 St. Georges Avenue, CD-764) be given first and second readings;

AND THAT "Zoning Bylaw, 1995, No. 6700, Amendment Bylaw, 2024, No. 9055" (Domus Projects Ltd., 1612 St. Georges Avenue, CD-764) be given third reading.

No Public Hearing held.

# BYLAWS - FIRST, SECOND AND THIRD READINGS - Continued

14. "Housing Agreement Bylaw, 2024, No. 9056" (Domus Projects Ltd., 1612 St. Georges Avenue, CD-764, Rental Housing Commitments)

#### RECOMMENDATION:

THAT "Housing Agreement Bylaw, 2024, No. 9056" (Domus Projects Ltd., 1612 St. Georges Avenue, CD-764, Rental Housing Commitments) be given first and second readings;

AND THAT "Housing Agreement Bylaw, 2024, No. 9056" (Domus Projects Ltd., 1612 St. Georges Avenue, CD-764, Rental Housing Commitments) be given third reading.

# **REPORTS**

15. 2024 Round One Community Grant Recommendations – File: 05-1850-20-0005/2024

Report: Community Planner, Planning (Urban Regeneration and Analytics),

June 12, 2024

#### **RECOMMENDATION:**

PURSUANT to the report of the Community Planner, Planning (Urban Regeneration and Analytics), dated June 12, 2024, entitled "2024 Round One Community Grant Recommendations":

THAT the Round One 2024 Community Grants be awarded to the list of organizations as proposed in the report, in the total amount of \$198,300, with funds allocated from the 2024 Community Grants budget;

AND THAT the funded and non-funded grants be listed in the Minutes, in full.

#### **REPORTS** – Continued

16. Statutory Right of Way in Favour of BC Hydro over City-Owned Leasehold Lands at 1866 Rufus Drive – File: 02-0870-01-0001/2024

Report: Manager, Real Estate, June 3, 2024

#### RECOMMENDATION:

PURSUANT to the report of the Manager, Real Estate, dated June 3, 2024, entitled "Statutory Right of Way in Favour of BC Hydro over City-Owned Leasehold Lands at 1866 Rufus Drive":

THAT staff be authorized to negotiate a statutory right of way agreement with BC Hydro to secure the delivery and provision of hydroelectric services to properties located at or near 1866 Rufus Drive, and allow such agreement to be registered on the lands, as required;

AND THAT the Mayor and Corporate Officer be authorized to execute the statutory right of way, as described in the report.

17. 2024 Appropriations #2 – File: 05-1705-30-0019/2024

Report: Chief Financial Officer, June 12, 2024

#### RECOMMENDATION:

PURSUANT to the report of the Chief Financial Officer, dated June 12, 2024, entitled "2024 Appropriations #2":

THAT (Funding Appropriation #2413) an amount of \$4,907,676 be appropriated from the General Capital Reserve for the purpose of funding the 2024-2028 Capital Plan;

THAT (Funding Appropriation #2414) an amount of \$1,145,000 be appropriated from the Civic Amenity Reserve for the purpose of funding the 2024-2028 Capital Plan:

THAT (Funding Appropriation #2415) an amount of \$2,047,943 be appropriated from the Civic Amenity Harry Jerome Reserve for the purpose of funding the 2024-2028 Capital Plan;

THAT (Funding Appropriation #2416) an amount of \$2,521,422 be appropriated from the Tax Sale Land Interest Reserve for the purpose of funding the 2024-2028 Capital Plan;

THAT (Funding Appropriation #2417) an amount of \$320,000 be appropriated from the Infrastructure Reserve for the purpose of funding the 2024-2028 Capital Plan:

#### **REPORTS** – Continued

17. 2024 Appropriations #2 – File: 05-1705-30-0019/2024 – Continued

THAT (Funding Appropriation #2418) an amount of \$80,000 be appropriated from the Heritage Reserve for the purpose of funding the 2024-2028 Capital Plan;

THAT (Funding Appropriation #2420) an amount of \$935,000 be appropriated from the Engineering Reserve for the purpose of funding the 2024-2028 Capital Plan;

THAT (Funding Appropriation #2421) an amount of \$3,952 be appropriated from the Justice Building Reserve for the purpose of funding the 2024-2028 Capital Plan;

THAT (Funding Appropriation #2422) an amount of \$43 be appropriated from the General Equipment Reserve for the purpose of funding the 2024-2028 Capital Plan;

AND THAT should any of the amounts remain unexpended as at December 31, 2027, the unexpended balances shall be returned to the credit of the respective reserves.

18. Temporary Loan Authorization Bylaw, 2024, No. 9032 – File: 05-1760-01-0001/2024

Report: Chief Financial Officer, June 12, 2024

#### **RECOMMENDATION:**

PURSUANT to the report of the Chief Financial Officer, dated June 12, 2024, entitled "Temporary Loan Authorization Bylaw, 2024, No. 9032":

THAT "Temporary Loan Authorization Bylaw, 2024, No. 9032" be considered;

AND THAT the Chief Financial Officer and City Solicitor be authorized to execute all loan documentation required to establish a Temporary Borrowing facility with the Municipal Finance Authority of B.C., as contemplated in Bylaw No. 9032.

Item 19 refers.

#### BYLAW - FIRST, SECOND AND THIRD READINGS

19. "Temporary Loan Authorization Bylaw, 2024, No. 9032"

#### RECOMMENDATION:

THAT "Temporary Loan Authorization Bylaw, 2024, No. 9032" be given first and second readings;

AND THAT "Temporary Loan Authorization Bylaw, 2024, No. 9032" be given third reading.

# **REPORT**

20. Housing Accelerator Reserve Fund – File: 05-1705-01-0001/2024

Report: Chief Financial Officer, June 12, 2024

#### **RECOMMENDATION:**

PURSUANT to the report of the Chief Financial Officer, dated June 12, 2024, entitled "Housing Accelerator Reserve Fund":

THAT "Housing Accelerator Reserve Fund Bylaw, 2024, No. 9061" be considered.

Item 21 refers.

# BYLAW - FIRST, SECOND AND THIRD READINGS

21. "Housing Accelerator Reserve Fund Bylaw, 2024, No. 9061"

#### RECOMMENDATION:

THAT "Housing Accelerator Reserve Fund Bylaw, 2024, No. 9061" be given first and second readings;

AND THAT "Housing Accelerator Reserve Fund Bylaw, 2024, No. 9061" be given third reading.

# **PUBLIC CLARIFICATION PERIOD**

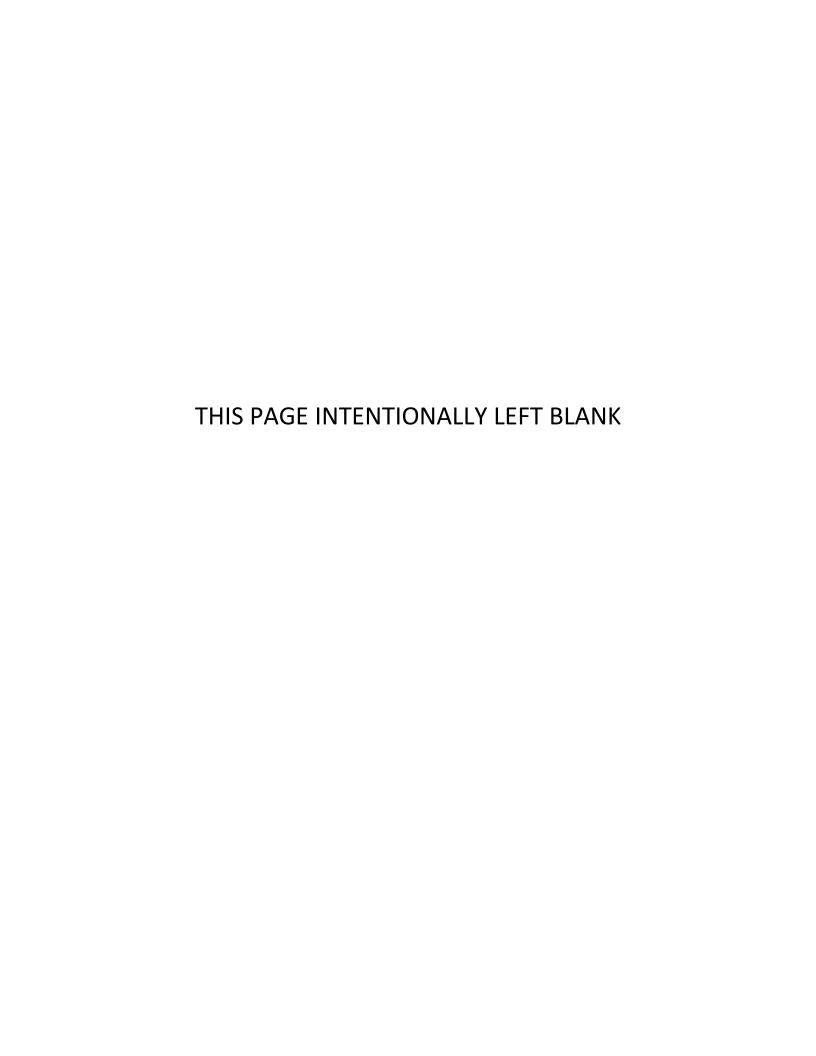
The Public Clarification Period is limited to 10 minutes in total and is an opportunity for the public to ask a question regarding process or clarification on an item on the Regular Council Agenda. The Public Clarification Period concludes after 10 minutes and the Regular Council Meeting reconvenes.

#### COUNCIL INQUIRIES / REPORTS

**NEW ITEMS OF BUSINESS** 

**NOTICES OF MOTION** 

<u>ADJOURN</u>





MINUTES OF THE REGULAR MEETING OF COUNCIL HELD IN THE COUNCIL CHAMBER AND ELECTRONICALLY (HYBRID) FROM CITY HALL, 141 WEST 14<sup>TH</sup> STREET, NORTH VANCOUVER, BC, ON MONDAY, JUNE 17, 2024

# **PRESENT**

# COUNCIL MEMBERS STAI

Mayor L. Buchanan Councillor H. Back Councillor D. Bell Councillor A. Girard Councillor J. McIlroy Councillor S. Shahriari Councillor T. Valente (joined at 6:01 pm)

#### **STAFF MEMBERS**

- L. McCarthy, CAO
- P. DeJong, Acting Corporate Officer
- J. Peters, Manager, Legislative and Election Services
- L. Sawrenko. Chief Financial Officer
- D. Van Heerden, Manager, Financial Planning
- H. Granger, City Solicitor
- K. Magnusson, Director, Engineering, Parks and Environment
- D. Hutch, Deputy Director, Parks and Public Spaces
- C. Lesmeister, Park Planner
- S. Galloway, Director, Planning and Development
- J. Draper, Deputy Director, Planning and Development
- M. Friesen, Manager, Planning (Urban Regeneration and Analytics)
- R. de St. Croix, Manager, Planning (City Design and Planning)
- T. Ryce, Chief Building Official
- M. Chan, Director, Real Estate, Facilities and Economic Development
- S. Smith, Manager, Economic Development
- B. Lin, Economic and Business Development Coordinator
- G. Schalk, Public Safety Director and Fire Chief
- E. Doran, Director, People, Culture and Transformation
- A. Gibbs, Sr. Manager, Communications and Engagement
- L. Gillies, Deputy Director, Project Management and Delivery, LEC
- H. van Gelderen, Legislative Services Advisor

The meeting was called to order at 6:00 pm.

# **APPROVAL OF AGENDA**

Moved by Councillor Back, seconded by Councillor McIlroy

1. Regular Council Meeting Agenda, June 17, 2024

**CARRIED UNANIMOUSLY** 

2024-06-17/1

#### **ADOPTION OF MINUTES**

Moved by Councillor McIlroy, seconded by Councillor Bell

2. Special Council Meeting Minutes, May 27, 2024

R2024-06-17/2

3. Regular Council Meeting Minutes, May 27, 2024

R2024-06-17/3

CARRIED UNANIMOUSLY

Document Number: 2537657

Councillor Valente joined the meeting at 6:01 pm.

# **PROCLAMATION**

Mayor Buchanan declared the following proclamation:

National Indigenous Peoples Day – June 21, 2024

#### **PUBLIC INPUT PERIOD**

- Robb Webb, North Vancouver, spoke regarding the right to free speech and freedom of expression.
- Laurie Parkinson, North Vancouver, spoke in favour of Item 7 Climate and Environment Strategy.

# **CONSENT AGENDA**

Moved by Councillor Bell, seconded by Councillor Shahriari

THAT Item 4 be removed from the Consent Agenda and the remaining recommendations listed within the Consent Agenda be approved.

#### **CARRIED UNANIMOUSLY**

### START OF CONSENT AGENDA

# **CORRESPONDENCE**

5 Doug Campbell, Chair, E-Comm Board of Directors, E-Comm 9-1-1, May 29, 2024 – File: 01-0230-20-0016/2024

Re: E-Comm 9-1-1 Annual General Meeting and Special General Meeting

Moved by Councillor Bell, seconded by Councillor Shahriari

THAT the correspondence from Doug Campbell, Chair, E-Comm Board of Directors, E-Comm 9-1-1, dated May 29, 2024, regarding the "E-Comm 9-1-1 Annual General Meeting and Special General Meeting", be received for information;

THAT Greg Schalk, Public Safety Director and Fire Chief, be appointed to serve as the City of North Vancouver's designate to attend E-Comm's Annual General Meeting, being held on June 20, 2024, for the purpose of voting on member resolutions and advancing the Governance Review Report;

AND THAT Greg Schalk, Public Safety Director and Fire Chief, be appointed to serve as the City of North Vancouver's designate to attend E-Comm's Special General Meeting, being held on September 26, 2024, for the purpose of voting on member resolutions regarding the Governance Review Report.

#### (CARRIED UNANIMOUSLY BY CONSENT)

R2024-06-17/5

#### **END OF CONSENT AGENDA**

# **CORRESPONDENCE**

4. Board in Brief, Metro Vancouver Regional District, May 31, 2024

– File: 01-0400-60-0006/2024

Re: Metro Vancouver – Board in Brief

Moved by Councillor Bell, seconded by Councillor Shahriari

THAT the correspondence from Metro Vancouver, dated May 31, 2024, regarding the "Metro Vancouver – Board in Brief", be received and filed.

# **CARRIED UNANIMOUSLY**

R2024-06-17/4

#### **DELEGATION**

Shannon Henderson, President, Orange Shirt Society, Anna McKenzie, Governance and Policy Director, Castlemain, and Daniel Milner, Communications Specialist, Castlemain

Re: Every Child Matters Crosswalk

Anna McKenzie and Daniel Milner, Castlemain, provided a PowerPoint presentation regarding the "Every Child Matters Crosswalk" and responded to questions from Council.

#### **CORRESPONDENCE**

6. Shannon Henderson, President, Orange Shirt Society, May 29, 2024

– File: 01-0230-01-0001/2024

Re: Every Child Matters Crosswalk

Moved by Councillor Back, seconded by Councillor Girard

THAT the correspondence from Shannon Henderson, President, Orange Shirt Society, dated May 29, 2024, regarding the "Every Child Matters Crosswalk", be received for information and with thanks:

AND THAT a letter be sent to the Orange Shirt Society supporting the installation of an Every Child Matters Crosswalk in the City at the intersection of Forbes Avenue and West 6<sup>th</sup> Street.

# **CARRIED UNANIMOUSLY**

R2024-06-17/6

#### **PRESENTATION**

Climate and Environment Strategy – Planning Manager

The Planning Manager and Deputy Director, Planning and Development, provided a PowerPoint presentation regarding the "Climate and Environment Strategy" and responded to questions from Council.

# **REPORTS**

7. Climate and Environment Strategy – File: 11-5280-20-0008/1

Report: Planning Manager, June 5, 2024

Moved by Councillor McIlroy, seconded by Councillor Valente

PURSUANT to the report of the Planning Manager, dated June 5, 2024, entitled "Climate and Environment Strategy":

THAT the City of North Vancouver Climate and Environment Strategy be endorsed;

THAT staff collect relevant environmental data and report on environmental outcomes;

THAT members of the Climate and Environment Task Force be thanked for their significant contributions;

Moved by Councillor Valente, seconded by Councillor McIlroy

THAT the motion be amended to add the following clause:

"AND THAT implementation targets and metrics be updated as information becomes available to support ongoing reporting and communication with the public."

Amendment motion, **CARRIED UNANIMOUSLY** 

Main motion, as amended, **CARRIED UNANIMOUSLY** 

R2024-06-17/7

8. 2024-2028 Revised Financial Plan – File: 05-1715-20-0020/2024

Report: Chief Financial Officer, June 5, 2024

Moved by Councillor McIlroy, seconded by Councillor Shahriari

PURSUANT to the report of the Chief Financial Officer, dated June 5, 2024, entitled "2024-2028 Revised Financial Plan":

THAT the amendments to the 2024-2028 Financial Plan, for new projects identified to be funded by the Housing Accelerator Fund, be endorsed;

THAT the amendments to the 2024-2028 Financial Plan, for emerging priority projects to be funded by the General Reserve Fund and Civic Amenity Fund, be endorsed, except for the CNV community newsletter costs of \$250,000;

THAT an amount of \$150,000 be allocated to new Project "Community Needs Assessment" using the Provision for External Contributions for the purpose of funding the 2024-2028 Financial Plan;

AND THAT "Financial Plan for the Years 2024 to 2028 Bylaw, 2024, No. 9016, Amendment Bylaw, 2024, No. 9024" (Revised Financial Plan) be considered.

# **CARRIED UNANIMOUSLY**

Continued...

#### **REPORTS – Continued**

8. 2024-2028 Revised Financial Plan – File: 05-1715-20-0020/2024 – Continued

Report: Chief Financial Officer, June 5, 2024

The vote on the following motion was taken separately:

THAT the CNV community newsletter costs of \$250,000 be funded by the General Reserve Fund;

**CARRIED** R2024-06-17/8

Councillor Back and Councillor Shahriari are recorded as voting in opposition to the motion.

# **BYLAWS - FIRST, SECOND AND THIRD READINGS**

9. "Financial Plan for the Years 2024 to 2028 Bylaw, 2024, No. 9016, Amendment Bylaw, 2024, No. 9024" (Revised Financial Plan)

Moved by Councillor McIlroy, seconded by Councillor Bell

THAT "Financial Plan for the Years 2024 to 2028 Bylaw, 2024, No. 9016, Amendment Bylaw, 2024, No. 9024" (Revised Financial Plan) be given first and second readings;

AND THAT "Financial Plan for the Years 2024 to 2028 Bylaw, 2024, No. 9016, Amendment Bylaw, 2024, No. 9024" (Revised Financial Plan) be given third reading.

# **CARRIED UNANIMOUSLY**

R2024-06-17/9

10. "Zoning Bylaw, 1995, No. 6700, Amendment Bylaw, 2024, No. 9030" (Transit Oriented Area Parking Amendment)

Moved by Councillor Valente, seconded by Councillor McIlroy

THAT "Zoning Bylaw, 1995, No. 6700, Amendment Bylaw, 2024, No. 9030" (Transit Oriented Area Parking Amendment) be given first and second readings;

AND THAT "Zoning Bylaw, 1995, No. 6700, Amendment Bylaw, 2024, No. 9030" (Transit Oriented Area Parking Amendment) be given third reading.

**CARRIED UNANIMOUSLY** 

R2024-06-17/10

# **BYLAWS - ADOPTION**

11. "Transit Oriented Area Designation Bylaw, 2024, No. 9029"

Moved by Councillor McIlroy, seconded by Councillor Valente

THAT "Transit Oriented Area Designation Bylaw, 2024, No. 9029" be adopted, signed by the Mayor and Corporate Officer and affixed with the corporate seal.

# **CARRIED UNANIMOUSLY**

R2024-06-17/11

12. "Zoning Bylaw, 1995, No. 6700, Amendment Bylaw, 2024, No. 9030" (Transit Oriented Area Parking Amendment)

Moved by Councillor McIlroy, seconded by Councillor Valente

THAT "Zoning Bylaw, 1995, No. 6700, Amendment Bylaw, 2024, No. 9030" (Transit Oriented Area Parking Amendment) be adopted, signed by the Mayor and Corporate Officer and affixed with the corporate seal.

#### CARRIED UNANIMOUSLY

R2024-06-17/12

# **REPORTS**

13. Authorization to Sign Information Sharing Agreement on Short-Term Rentals – File: 13-6750-10-0001/1

Report: Manager, Economic Development, June 6, 2024

Moved by Councillor Valente, seconded by Councillor Girard

PURSUANT to the report of the Manager, Economic Development, dated June 6, 2024, entitled "Authorization to Sign Information Sharing Agreement on Short-Term Rentals":

THAT Council authorize the City to enter into an Information Sharing Agreement under the *Short-Term Rental Accommodations Act* with His Majesty the King in Right of the Province of British Columbia, represented by the Minister of Housing;

AND THAT the Manager, Economic Development, be authorized to sign the Information Sharing Agreement and any related documentation necessary to give effect to this motion.

#### CARRIED UNANIMOUSLY

R2024-06-17/13

Councillor Valente recused himself at 8:21 pm, declaring a potential conflict of interest due to the proximity of his residence to Streetcar Brewing in respect of Item 14 – "Streetcar Brewing Corporation – Application for Change of Liquor Service Hours".

# **REPORTS - Continued**

14. Streetcar Brewing Corporation – Application for Change of Liquor Service Hours – File: 09-4320-50-0002/2024

Report: Manager, Economic Development, June 5, 2024

Moved by Councillor McIlroy, seconded by Councillor Back

PURSUANT to the report of the Manager, Economic Development, dated June 5, 2024, entitled "Streetcar Brewing Corporation – Application for Change of Liquor Service Hours":

THAT the City of North Vancouver undertakes a public consultation process with respect to the application from Streetcar Brewing Corporation for extending current closing hours to 12:00 am, Sunday to Thursday, and 2:00 am, Friday to Saturday, for liquor service in the lounge area;

AND THAT staff be directed to report back to Council with the results of the public consultation and seek direction for this application.

**CARRIED UNANIMOUSLY** 

(by remaining members present)
R2024-06-17/14

Councillor Valente returned to the meeting at 8:23 pm.

# PUBLIC CLARIFICATION PERIOD

Nil.

# **COUNCIL INQUIRIES**

15. Signage in the City for Vulnerable Road Users – File: 01-0220-01-0001/2024

Inquiry by Councillor Valente

Councillor Valente inquired of Mayor Buchanan regarding the recent updates made by the Province to protect vulnerable road users and what the City's plans are for the rollout of signage in the community that reflects the Province's updates. Mayor Buchanan advised that this matter has been forwarded to staff for a report back to Council.

R2024-06-17/15

#### **COUNCIL REPORTS**

Councillor Valente reported on and invited Council and staff to an informal Mobility Drinks Networking Mixer event scheduled for June 30, 2024 at 2:00 pm.

#### **NEW ITEMS OF BUSINESS**

Nil.

#### **NOTICES OF MOTION**

Councillor Shahriari advised of his intention to bring forward a Notice of Motion at a future Regular Council meeting regarding the "Proliferation of Currency Exchanges in the City of North Vancouver".

# RECESS TO CLOSED SESSION

Moved by Councillor McIlroy, seconded by Councillor Bell

THAT Council recess to the Committee of the Whole, Closed Session, pursuant to the *Community Charter*, Sections 90(1)(i) [legal advice], 90(1)(k) [proposed service] and 90(2)(b) [intergovernmental relations], and where required, Council considers that the matters could reasonably be expected to harm the interests of the City if they were held in public.

#### **CARRIED UNANIMOUSLY**

The meeting recessed to the Committee of the Whole, Closed Session, at 8:25 pm and reconvened at 9:41 pm.

# REPORT OF THE COMMITTEE OF THE WHOLE (CLOSED SESSION)

Moved by Councillor Bell, seconded by Councillor McIlroy

THAT the following items from the Committee of the Whole (Closed Session), of June 17, 2024, be ratified:

16. Community Safety Advisory Committee – File: 14-7000-01-0001/2024

Report: Public Safety Director and Fire Chief, June 5, 2024

PURSUANT to the report of the Public Safety Director and Fire Chief, dated June 5, 2024, entitled "Community Safety Advisory Committee":

THAT staff be directed to implement a Community Safety Advisory Committee and bring forward Terms of Reference for Council's consideration;

AND THAT the report of the Public Safety Director and Fire Chief, dated June 5, 2024, entitled "Community Safety Advisory Committee", remain in the Closed session.

R2024-06-17/16

17. Metro Vancouver – North Shore Wastewater Treatment Plant – File: 01-0400-60-0006/2024

Verbal Report: Mayor Buchanan, June 17, 2024

THAT the Mayor be authorized to file a formal complaint to Metro Vancouver about the North Shore Wastewater Treatment Plant process and costs;

AND THAT City of North Vancouver Council calls for an independent public review of the North Shore Wastewater Treatment Plant process and costs.

R2024-06-17/17

#### CARRIED UNANIMOUSLY

# **ADJOURN**

Moved by Councillor McIlroy, seconded by Councillor Back
THAT the meeting adjourn.

**CARRIED UNANIMOUSLY** 

The meeting adjourned at 9:44 pm.

"Certified Correct by the Acting Corporate Officer"

**ACTING CORPORATE OFFICER** 



#### THE CORPORATION OF THE CITY OF NORTH VANCOUVER

#### **BYLAW NO. 9024**

#### Financial Plan for the Years 2024 to 2028

The Council of The Corporation of the City of North Vancouver, in open meeting assembled, enacts as follows:

- 1. This Bylaw shall be known and cited for all purposes as "Financial Plan for the Years 2024 to 2028 Bylaw, 2024, No. 9016, Amendment Bylaw, 2024, No. 9024" (Revised Financial Plan).
- 2. Schedule "A" attached hereto is the Financial Plan of the Corporation of the City of North Vancouver for the period commencing January 1, 2024, and ending December 31, 2028.

READ a first time on the 17 <sup>th</sup> day of June, 2024.
READ a second time on the 17 <sup>th</sup> day of June, 2024.
READ a third time on the 17 <sup>th</sup> day of June, 2024.
ADOPTED on the <> day of <>, 2024.
MAYOR
ACTING CORPORATE OFFICER

Document: 2524341-v4

# SCHEDULE "A" TO BYLAW NO. 9024 CITY OF NORTH VANCOUVER FINANCIAL PLAN FOR THE YEARS 2024 – 2028

# (1) 2024 - 2028 Financial Plan (\$000's)

For years ended December 31	2024	2025	2026	2027	2028
Revenue					
Property Value Tax	80,951	83,576	86,276	89,053	91,910
Levies (Storm and Eco)	5,565	6,847	8,333	8,811	9,269
Revenue from Fees and Services	55,255	59,442	64,313	69,592	73,083
Revenue from Other Sources	8,837	8,708	8,749	8,790	4,181
_	150,608	158,573	167,671	176,247	178,443
Transfers					
Collections for Other Governments	59,940	61,139	62,362	63,609	64,881
Transfer from Reserves	146,115	82,278	60,408	70,151	58,894
External Contributions	23,045	5,718	4,045	2,632	3,362
Transfer from Capital Assets	19,500	19,890	165,288	20,694	21,108
<u> </u>	248,600	169,025	292,103	157,086	148,245
Total Revenues	399,208	327,598	459,774	333,333	326,688
Operating Expenses General Government Transportation and Transit Health, Social Services, Housing	30,261 10,753 8,133	31,017 11,022 8,336	31,792 11,298 8,544	32,587 11,580 8,758	33,402 11,870 8,977
Development Services	9,329	9,562	9,801	10,046	10,297
Protective Services	34,978	35,852	36,748	37,667	38,609
Parks, Recreation and Culture	29,836	30,582	31,347	32,131	32,934
Water	13,170	20,553	21,412	22,199	22,955
Sewer	14,643	26,306	30,539	34,174	36,593
Solid Waste	4,242	4,298	4,408	4,521	4,638
	155,345	177,528	185,889	193,663	200,275
Capital Expenditures	149,552	48,292	27,352	36,590	27,050
Transfers					
Collections for Other Governments	59,940	61,139	62,362	63,609	64,881
Equity	19,281	19,404	19,889	20,386	20,896
Reserves	13,092	15,829	47,710	15,490	9,991
Debt Servicing	1,998	5,406	116,573	3,595	3,595
<u>-</u>	94,311	101,778	246,534	103,080	99,363
Total Expenditures	399,208	327,598	459,774	333,333	326,688

Document: 2524341-v4

#### SCHEDULE "A" TO BYLAW NO. 9024 CITY OF NORTH VANCOUVER FINANCIAL PLAN FOR THE YEARS 2024 – 2028

# (2) <u>Revenue Proportions by Funding Source</u> (Excluding Transfers)

		(s'000\$)								
	2024	%	2025	%	2026	%	2027	%	2028	%
Property Value Tax	80,951	54	83,576	53	86,276	51	89,053	51	91,910	52
Levies (Storm and Eco)	5,565	4	6,847	4	8,333	5	8,811	5	9,269	5
Revenue from Fees and Services	55,255	36	59,442	38	64,313	39	69,592	39	73,083	41
Revenue from Other Sources	8,837	6	8,708	5	8,749	5	8,790	5	4,181	2
Total Revenues	150,608	100	158,573	100	167,671	100	176,246	100	178,443	100

**Background:** Property Taxes are CNV's major source of revenue. CNV's reliance on property tax as a source of revenue has increased gradually over the past several years. This trend is partially due to the lack of access to other types of revenues. Where feasible, CNV charges user fees for services, however this is not possible for many services. The 2024 – 2028 Financial Plan projects the percentage of revenue coming from property taxes to decrease gradually, due to the assumptions in place surrounding growth of revenue from Fees and Services, particularly within Utilities where rate increases need to account for significant future costs from Metro Vancouver.

**Policy:** The City will continue to look for ways to reduce the overall percentage of revenue that comes from property tax, by pursuing alternate revenue sources, and remains committed to charging user fees for services where feasible.

# (3) <u>Distribution of Property Taxes among the Property Classes</u>

Property Class and Description		Tax Allocation %				
		2023	2024			
1	Residential	56.68%	57.29%			
2	Utilities	0.45%	0.43%			
4	Major Industry	11.32%	11.11%			
5	Light Industry	0.94%	0.95%			
6	Business And Other	30.57%	30.18%			
8	Recreation/Non-Profit	0.04%	0.04%			

**Background:** Council adopted a Long Term Property Tax Strategy to shift taxes from the Business and Other and Light Industry tax classes to the Residential tax class. The goal of this strategy was to move CNV's tax rates and tax rate ratios to a competitive position within the Metro Vancouver Region, while maintaining principles of fairness and equity. As CNV's tax rates and tax rate ratios are now competitive within the region, Council endorsed an across the board tax rate increase for 2024.

**Policy:** CNV will continue to distribute property taxes among the various property classes to keep tax rates and tax rate ratios competitive within the Metro Vancouver Region, while maintaining the principles of fairness and equity.

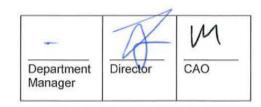
#### SCHEDULE "A" TO BYLAW NO. 9024 CITY OF NORTH VANCOUVER FINANCIAL PLAN FOR THE YEARS 2024 – 2028

# (4) Use of Permissive Tax Exemptions

**Background:** Council currently allows Permissive Tax Exemptions to organizations within the City, in accordance with authority provided under the Community Charter. The Community Charter shows various types of institutions as eligible, including religious institutions, providers of social housing, and not for profit societies and service organizations.

**Policy:** CNV has adopted a policy that includes a set of criteria for approving Permissive Tax Exemptions. This criteria links taxation exemptions to desired community needs and outcomes. Applications are also assessed on whether or not uses are available to a significant portion of community residents, if there is ongoing involvement of community volunteers, if benefiting organizations have competent management, and if funding comes from multiple sources. Council also carefully considers the total amount of Permissive Tax Exemptions granted each year when reviewing the annual Property Tax Exemption bylaw, giving consideration to the equity of shifting the exempted tax burden to other property owners in the City.

All existing Permissive Tax Exemptions are reviewed each year and staff continue to work with all organizations who receive a Permissive Tax Exemption to ensure that their services align with Council's strategy plan.





# The Corporation of THE CITY OF NORTH VANCOUVER FINANCE DEPARTMENT

REPORT

To:

Mayor Linda Buchanan and Members of Council

From:

Larry Sawrenko, Chief Financial Officer

Subject:

REPORT REQUIRED UNDER LOCAL GOVERNMENT (GREEN

COMMUNITIES) STATUTES AMENDMENT ACT, 2008

Date:

June 12, 2024

File No: 05-1610-01-0001/2023

The following is a suggested recommendation only. Refer to Council Minutes for adopted resolution.

#### RECOMMENDATION

PURSUANT to the report of the Chief Financial Officer, dated June 12, 2024, entitled "Report Required Under the Local Government (Green Communities) Statute Amendment Act, 2008":

THAT this report be received and filed.

#### **PURPOSE**

The purpose of this report is to provide Council with financial information required under the Local Government (Green Communities) Statutes Amendment Act, 2008.

#### BACKGROUND

In April of 2008, the Province passed the *Local Government (Green Communities)*Statutes Amendment Act ,2008 (the "Act"). This Act amended a number of sections of the *Local Government Act* ("LGA") relating to expenditures on development cost charge works, parking space construction, and alternative transportation initiatives, and added some additional reporting requirements.

This report addresses those reporting requirements.

Document Number: 2531819 V1

#### DISCUSSION

# **Development Cost Charges**

Local Government Act Section 937.01 requires:

- (1) Before June 30 in each year, a local government must prepare and consider a report in accordance with this section respecting the previous year.
- (2) The report must include the following, reported for each purpose under subsections (2) and (2.1) of section 933 for which the local government imposes the development cost charge in the applicable year:
  - (a) the amount of development cost charges received;
  - (b) the expenditures from the development cost charge reserve funds;
  - (c) the balance in the development cost charge reserve funds at the start and at the end of the applicable year;
  - (d) any waivers and reductions under section 933.1 (2).

Development Cost Charges Bylaw, 2016, No. 8471 was adopted by Council July 25th, 2016. The bylaw provides a structured DCC program to assist in funding the cost of expanding and upgrading transportation infrastructure, park/parkland development, as well as funding the impacts of growth on the City's water, sanitary sewer and drainage utilities.

#### **DCC Reserves**

N. C.	Tra	nsportation	Parks	Water	Sanitary	Drainage
Opening Balance, January 1, 2023	\$	2,283,020	\$ 16,762,189	\$ 984,578	\$ 940,603	\$ 853,236
Interest Earned		169,890	1,213,072	83,135	79,772	72,041
Contributions		1,649,841	1,626,076	532,949	520,822	459,765
Loan Repayment to Parks DCC		(750,000)	750,000		-	-
Expenditures		(294, 162)	(121,472)		-	
Ending Balance, December 31, 2023	\$	3,058,589	\$ 20,229,865	\$ 1,600,662	\$ 1,541,197	\$ 1,385,041

The transportation DCC program includes projects principally focused on required multimode transportation such as bicycle routes, bridges, sidewalks etc. The Parks DCC program includes acquisition of parkland and prescribed park works that include development of parks, trails, and greenways throughout the City. Internal borrowing from the Parks DCC in 2018-20 as authorized in previous Financial Plans was repaid by the Transportation DCC for \$750,000 in 2023. CNV also has three DCC programs for Water, Sanitary and Drainage utilities that fund the expansion of existing utility infrastructure to accommodate new growth.

#### DCC Reductions or Waivers

The Act amended the LGA to provide a municipality the ability to pass a bylaw allowing waivers or reductions of DCC's to certain categories of development, including:

- a) not for profit rental housing, including supportive living housing;
- b) for-profit affordable rental housing;
- c) a subdivision of small lots that is designed to result in low greenhouse gas emissions:
- d) a development that is designed to result in a low environmental impact.

CNV provides a 100% waiver of DCC's for not-for-profit rental housing. CNV does not provide a waiver related to other types of eligible development. No DCC's were waived in 2023.

# Parking-in-lieu Payments and Alternative Transportation

Local Government Act Section 906(9) requires:

A local government must prepare and consider a report respecting the previous year in relation to the reserve funds required under this section (Parking Fund and Alternative Transportation Fund) including the following information separately for each of the purposes established under this subsection:

- a) the amounts received in the applicable year;
- b) the expenditures from the reserve funds in the applicable year;
- c) the balance in the reserve funds at the start and at the end of the applicable year; and
- d) the projected timeline for future projects to be funded from the reserve funds

# **Parking Reserve**

Parking Reserve	2023
Opening Balance	\$ 5,743
Interest	392
Expenditure	-
Closing Balance	\$ 6,135

CNV's parking reserve has two funding sources. One is from payments-in-lieu of parking space construction, which are allowed by legislation in certain cases to meet City zoning requirements for parking, by providing payment instead of off-street parking space construction. The second source is from a portion of parking revenues from 1988-2003 to fund parking-related projects. Since 2003 all parking revenues have been treated as general operating revenue. The remainder of this reserve is expected to be fully exhausted funding parking initiatives for the Harry Jerome Community Recreation Centre.

# Sustainable Transportation Reserve

Local Government Act Section 906(7) allows the creation of a Reserve to fund "transportation infrastructure that supports walking, bicycling, public transit, or other alternative forms of transportation". At the March 10, 2008 Finance Committee meeting, Council directed that such a fund be established, and that an amount equivalent to 0.25% of a tax point, or \$87,500, be added to the Project Plan to support alternative transportation projects. There is therefore an annual contribution of \$87,500 to the Sustainable Transportation Reserve Fund.

Sustainable Transportation Reserve	2023				
Opening Balance	\$	190,707			
Interest		14,335			
Contributions		87,500			
Expenditure		(48,395)			
Closing Balance	\$	244,147			

Annually, the balance of this reserve is substantially budgeted to various projects that support CNV's Transit Improvement Program – a program to study, design, and implement transit priority interventions like bus lanes, signal priority and bus bulbs as well as accessibility upgrades to improve access to transit.

#### FINANCIAL IMPLICATIONS

The financial implications are covered in the body of the report.

# STRATEGIC PLAN, OCP OR POLICY IMPLICATIONS:

This report supports the Corporate Business Plan Outcome to be "An Open & Engaged Organization".

RESPECTFULLY SUBMITTED:

Larry Sawrenko Chief Financial Officer





# The Corporation of THE CITY OF NORTH VANCOUVER FINANCE DEPARTMENT

REPORT

To:

Mayor Linda Buchanan and Members of Council

From:

Larry Sawrenko, Chief Financial Officer

SUBJECT:

2023 STATEMENT OF FINANCIAL INFORMATION

Date:

June 12, 2024

File No: 05-1880-20-0008/2023

The following is a suggested recommendation only. Refer to Council Minutes for adopted resolution.

#### **RECOMMENDATION:**

PURSUANT to the report of the Chief Financial Officer, dated June 12th, 2024, entitled, "2023 Statement of Financial Information":

THAT the Statement of Financial Information for the year ended December 31, 2023 be approved and forwarded to the Ministry of Municipal Affairs.

#### **ATTACHMENTS:**

1. The Corporation of the City of North Vancouver Statement of Financial Information for the year ended December 31, 2023 (Doc# 2535335)

#### **BACKGROUND:**

The Financial Information Act ("FIA") and Regulation requires municipalities to prepare a Statement of Financial Information ("SOFI") approved by Council and the municipality's Financial Officer and make it publically available. The Ministry of Municipal Affairs also annually requests a copy as permitted by the FIA. The FIA requires that the SOFI be completed and made available as per above no later than June 30<sup>th</sup> each year.

Document Number: 2532107 V1

REPORT: 2023 Statement of Financial Information ("SOFI")

Date: June 12, 2024

The SOFI must include the following items:

 A management report that explains the roles and responsibilities of Council (i.e. providing financial oversight), of management (i.e. preparing the financial information in the report), and CNV's auditors (i.e. expressing an opinion on whether or not CNV's financial statements are fairly presented)

2. Information on CNV's assets, liabilities, operations, debts, guarantees, and indemnity agreements

3. Council remuneration and expenses

4. Employee remuneration over \$75,000 and related expenses during the year

5. Payments to suppliers over \$25,000 during the year

Section 168 of the Community Charter also specifies that, at least once a year, Council's remuneration, expenses, benefits, and any outside services contracts with a member of Council must be disclosed. CNV's SOFI report is prepared to meet this requirement.

#### DISCUSSION:

A SOFI report for 2023 has been prepared for Council consideration (*Attachment 1*). In this report, the management report and financial information sections (items 1 and 2) are consistent with the Statement of Management Responsibility, financial schedules, and notes included in CNV's 2023 Consolidated Financial Statements accepted by Council at its regular meeting on May 6, 2024. Further explanation of items 3, 4, and 5 is provided below.

# Remuneration and Expenses

This section includes the remuneration paid to each Council member, and each employee where payments were greater than \$75,000. The consolidated total of remuneration paid to employees whose annual remuneration is \$75,000 or less is also provided.

The definition of remuneration is broad and includes any form of salary, wages, bonuses, gratuities, and taxable benefits paid during the year. However, as per the SOFI guidelines, exclusions include anything payable under a severance agreement and the employer's portion of contributions to registered pension and superannuation plans, extended health plans and dental plans. New for this year's report is disclosure of one-time inflationary support and prior-year retro payments that followed the negotiation of those payments as part of collective bargaining agreements in 2023.

Expenses include amounts not included in remuneration, for example travel, memberships, tuition, relocation, vehicle leases, or other similar amounts. As per the SOFI guidelines, exclusions include benefits of a general nature applicable to all employees pursuant to an agreement such as medical, dental, counselling, insurance and similar plans.

The Financial Information Act and Regulations require disclosure of summary information on severance agreements with non-union employees for which payment

REPORT: 2023 Statement of Financial Information ("SOFI")

Date: June 12, 2024

commenced during the fiscal year. The required disclosure includes the number of months of compensation paid, which protects the confidential nature of these types of agreements.

This section also reconciles the amounts reported in the SOFI (which are reported on a cash basis) to the amounts reported in CNV's audited financial statements (recorded as per Public Sector Accounting Standards on an accruals basis) to provide readers with additional confidence in the SOFI report.

# Suppliers of Goods and Services

This section lists the names of suppliers paid by CNV during the year for the supply of goods or services with an aggregate amount over \$25,000 and the consolidated total paid to suppliers with an aggregate amount equal to \$25,000 or less. This section also includes a separate schedule of grants and contributions. Finally, this section reconciles the amounts reported in the SOFI (which are reported on a cash basis) to the amounts reported in CNV's audited financial statements (recorded as per Public Sector Accounting Standards on an accruals basis) to provide readers with additional confidence in the SOFI report.

#### FINANCIAL IMPLICATIONS:

CNV staff prepare the SOFI, so there are no additional operating or capital costs incurred in its preparation.

#### INTERDEPARTMENTAL IMPLICATIONS:

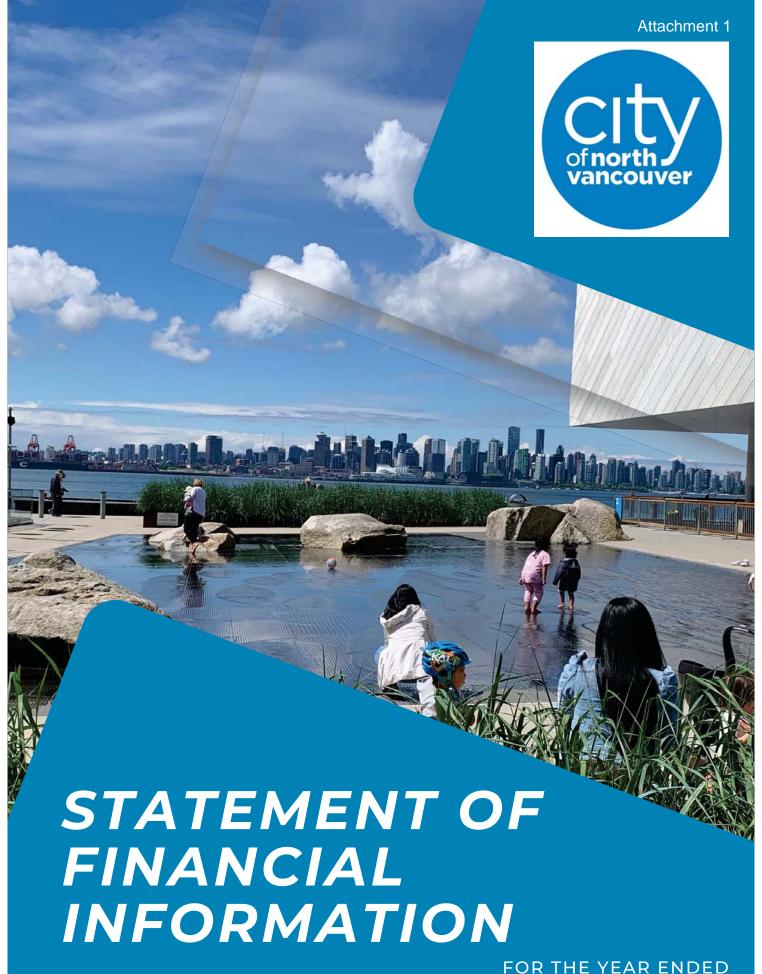
Mayor and Council, as well as members of CNV's Leadership Team, had an opportunity to review their expenses before the draft report was completed.

# STRATEGIC PLAN, ORP OR POLICY IMPLICATIONS:

CNV's SOFI supports the Corporate Business Plan Corporate Outcome to be "An Open & Engaged Organization".

RESPECTFULLY SUBMITTED:

Larry Sawrenko Chief Financial Officer



FOR THE YEAR ENDED
DECEMBER 31, 2023

# The Corporation of the City of North Vancouver Management Report and Statement of Financial Information Approval For the year ended December 31, 2023 FIR Schedule 1, Sections 9 (2), (3) & 9 (4)

The Financial Statements contained in this Statement of Financial Information under the Financial Information Act have been prepared by management in accordance with Canadian public sector accounting standards, and the integrity and objectivity of these statements are management's responsibility. Management is also responsible for the preparation of the Statement of Financial Information and ensuring this information is consistent with the financial statements.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The Mayor and Council are responsible for ensuring that management fulfills its responsibilities for financial reporting and internal controls. Council annually reviews and approves the consolidated financial statements and the statement of financial information.

CNV's internal auditor has the responsibility for assessing the management systems and practices of CNV.

CNV's external auditors, BDO Canada LLP, conduct an independent examination, in accordance with Canadian generally accepted auditing standards, and express their opinion on the financial statements. Their examination does not relate to the other schedules and statements required by the Act. Their examination includes a review and evaluation of CNV's system of internal control and appropriate tests and procedures to provide reasonable assurance that the financial statements are presently fairly.

As authorized by the Financial Information Regulation, Schedule 1, subsection 9(2), I approve all the statements and schedules included in this Statement of Financial Information, produced under the Financial Information Act.

Larry Sawrenko

Chief Financial Officer

June 12, 2024

# The Corporation of the City of North Vancouver 2023 Statement of Financial Information

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Schedule of Severance Agreements	49
Council Approval of the Statement of Financial Information	Appendix 1

The Corporation of the City of North Vancouver

Consolidated Financial Statements For the year ended December 31, 2023

# Statement of Management Responsibility

The Council of the Corporation of the City of North Vancouver ("CNV") has delegated the responsibility for the integrity and objectivity of the financial information contained in the consolidated financial statements to the management of CNV. The consolidated financial statements which, in part, are based on informed judgments and estimates, have been prepared by management in accordance with Canadian public sector accounting standards, which have been applied on a basis consistent with that of the preceding year.

To assist in carrying out their responsibility, management maintains an accounting system and internal controls to provide reasonable assurance that transactions are executed and recorded in accordance with authorization, and that financial records are reliable for preparation of financial statements.

The Mayor and Council oversee management's responsibilities for the financial reporting and internal control systems. Council annually reviews and accepts the consolidated financial statements.

CNV's independent auditors, BDO Canada LLP, are engaged to express an opinion as to whether CNV's consolidated financial statements present fairly in all material respects the financial position of CNV as at December 31, 2023, and the results of operations, changes in net financial assets and cash flows for the year then ended in accordance with Canadian generally accepted auditing standards.

The consolidated financial statements have, in management's opinion, been properly prepared within reasonable limits of materiality and in accordance with Canadian public sector accounting standards.

Larry Sawrenko

Chief Financial Officer

May 6, 2024



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# Independent Auditor's Report

To the Mayor and Council of The Corporation of the City of North Vancouver

#### Opinion

We have audited the consolidated financial statements of the Corporation of the City of North Vancouver and its controlled entities (the "City"), which comprise the consolidated statement of financial position as at December 31, 2023 and the consolidated statement of operations, the consolidated statement of changes in net financial assets and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the City as at December 31, 2023, and its consolidated results of operations, its changes in consolidated net financial assets, its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the City in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Unaudited Information**

We have not audited, reviewed, or otherwise attempted to verify the accuracy or completeness of the Schedules A and B of the City's consolidated financial statements.

#### Other Information

Management is responsible for the other information. The other information comprises the information included in the Annual Report but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



# Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the City's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the City or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the City's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the City's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the City to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the City to express an opinion on the consolidated financial statements.
   We are responsible for the direction, supervision and performance of the City audit. We remain solely responsible for our audit opinion.



We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

**Chartered Professional Accountants** 

Vancouver, British Columbia May 8, 2024

# The Corporation of the City of North Vancouver Consolidated Statement of Financial Position As at December 31, 2023 with comparative figures for 2022 (in thousands of dollars)

		2022		
			Resta	ted (note 16)
FINANCIAL ASSETS				
Cash and cash equivalents	\$	237,385	\$	201,296
Investments (note 3)		62,054		96,217
Investment in Lonsdale Energy Corp. (note 4)		4,829		4,826
Due from other governments		7,731		5,087
Accounts receivable		8,773		10,242
Loan to Lonsdale Energy Corp. (note 5)		26,623		26,653
Interest receivable		7,182		6,990
		354,577		351,311
LIABILITIES				
Accounts payable and accrued liabilities		30,356		22,199
Deferred revenue		38,961		37,607
Deferred lease revenue (note 13)		48,911		49,421
Deferred development cost charges		27,815		21,824
Employee future benefits (note 6)		8,334		8,496
Advances and other liabilities		12,650		10,188
Asset retirement obligations (note 8)		2,742		2,649
		169,769		152,384
NET FINANCIAL ASSETS		184,808		198,927
NON-FINANCIAL ASSETS				
Tangible capital assets (note 7)		528,021		479,130
Inventories		978		948
Prepaid expenses		3,316		2,754
		532,315		482,832
ACCUMULATED SURPLUS (note 9)	\$	717,123	\$	681,759

Commitments and contingencies (note 10)

See accompanying notes to the consolidated financial statements

Larry Sawrenko Chief Financial Officer

## The Corporation of the City of North Vancouver Consolidated Statement of Operations Year ended December 31, 2023 with comparative figures for 2022 (in thousands of dollars)

	2023 Budget	2023	2022
	(notes 2(i) and 15)		Restated (note 16)
REVENUE			
Property value tax (note 10 (a))	\$ 75,705	\$ 76,274	\$ 72,159
Other levies	4,143	4,188	4,002
Licences and permits	5,436	7,898	7,165
Fines and fees	5,876	6,854	6,236
Rent	2,696	3,873	3,689
Interest, dividends and penalties	4,759	15,156	8,075
Sale of services	36,079	36,819	33,908
Rebate and recoveries	85	203	165
Grants and other	8,280	28,099	13,199
Developer contributions and other transfers	308	5,948	40,907
Gain (Loss) on disposition of assets		746	(1,143)
Lonsdale Energy Corp. income (note 4)		3	213
	143,367	186,061	188,575
EXPENSES			
General government	25,523	28,197	26,326
Transportation and transit	7,774	10,749	10,771
Health, social services and housing	3,069	2,984	2,796
Development services	8,760	9,604	7,716
Protective services	31,676	32,844	28,248
Parks, recreation and culture	35,811	37,143	34,396
Water utilities	12,053	12,378	11,724
Sewer utilities	12,514	13,054	12,201
Solid waste	4,098	3,744	3,254
Total expenses (note 12)	141,278	150,697	137,432
Annual surplus	2,089	35,364	51,143
Accumulated surplus beginning of year	681,759	681,759	630,616
Accumulated surplus end of year	\$ 683,848	\$ 717,123	\$ 681,759

See accompanying notes to the consolidated financial statements

### The Corporation of the City of North Vancouver Consolidated Statement of Changes in Net Financial Assets Year ended December 31, 2023 with comparative figures for 2022 (in thousands of dollars)

		2023 udget	2023		2022
	(notes	2(i) and 15)		Restat	ted (note 16)
Annual surplus	\$	2,089	\$ 35,364	\$	51,143
Acquisition of tangible capital assets		(76,443)	(63,940)		(35,674)
Non-cash developer contributed assets		-	(2,094)		(1,540)
Proceeds on sale of tangible capital assets		-	1,029		120
Depreciation of tangible capital assets		17,700	16,860		17,975
Loss on disposition of tangible capital assets		-	(746)		1,143
		(58,743)	(48,891)		(17,976)
Acquisition of inventories		_	(1,336)		(1,173)
Acquisition of prepaid expenses		-	(3,356)		(3,741)
Use of inventories		-	1,306		971
Use of prepaid expenses		-	2,794		2,531
		-	(592)		(1,412)
Increase (decrease) in net financial assets		(56,654)	(14,119)		31,755
Net financial assets, beginning of year		198,927	 198,927		167,172
Net financial assets, end of year	\$	142,273	\$ 184,808	\$	198,927

See accompanying notes to the consolidated financial statements

# The Corporation of the City of North Vancouver Consolidated Statement of Cash Flows Year ended December 31, 2023 with comparative figures for 2022 (in thousands of dollars)

		2023		2022
			Restate	ed (note 16)
Cash provided by (used for):				
Operating Transactions				
Annual surplus	\$	35,364	\$	51,143
Items not involving cash:				
Depreciation expense		16,860		17,975
Accretion expense		93		89
Gain (Loss) on disposal of tangible capital assets		(746)		1,143
Non-cash developer contributed assets		(2,094)		(1,540)
Lonsdale Energy Corp. income		(3)		(213)
Changes in non-cash operating items:				
Increase in due from other governments		(2,644)		(1,125)
Decrease in accounts receivable		1,469		1,229
Change in loan to Lonsdale Energy Corp.		30		390
Decrease (increase) in interest receivable		(192)		1,730
Increase (decrease) in accounts payable and accrued liabilities		8,157		(481)
Increase in deferred revenue		1,354		3,349
Decrease in deferred lease revenue		(510)		(509)
Increase (decrease) in deferred development cost charges		5,991		(248)
Increase (decrease) in accrued employee future benefits		(162)		110
Increase in advances and other liabilities		2,462		111
Increase in inventories		(30)		(202)
Increase in prepaid expenses		(562)		(1,210)
		64,837		71,741
Capital Transactions				
Cash used to acquire tangible capital assets		(63,940)		(35,674)
Proceeds from sale of tangible capital assets		1,029		120
		(62,911)		(35,554)
Investing Transactions		(=,=,=,)		(==,===)
Decrease in investments		34,163		40,423
		34,163		40,423
Financing Transactions				
Repayment of long-term debt		_		(237)
Increase in cash and cash equivalents		36,089		76,373
Cash and cash equivalents, beginning of year		201,296		124,923
Cash and cash equivalents, end of year	\$	237,385	\$	201,296
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See accompanying notes to the consolidated financial statements

#### 1. OPERATIONS

The City of North Vancouver ("CNV") was incorporated in 1907 and operates under the provisions of the Community Charter and the Local Government Act of British Columbia. The City's principal activity is the provision of local government services to residents of the incorporated area. These services include administrative, protective, transportation, environmental, recreational, water and sanitary services.

#### 2. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of CNV have been prepared in accordance with Canadian public sector accounting standards, as prescribed by the Public Sector Accounting Board ("PSAB"). The significant accounting policies are summarized below:

#### (a) Basis of Presentation

The consolidated financial statements include the accounts of all the funds of CNV, the accounts of the North Vancouver City Library, which is controlled by CNV, CNV's 33.94% proportionate share of the operations of the North Vancouver Recreation Commission, and CNV's 50% proportionate share of the operations of the North Vancouver Museum and Archives Commission. CNV's investment in Lonsdale Energy Corporation ("LEC"), a wholly owned government business enterprise, is accounted for using the modified equity method.

CNV has an agreement with the District of North Vancouver in the operation and management of the North Vancouver Recreation Commission, and CNV includes its proportionate share in CNV's consolidated financial statements. The current agreement specifies that the operating costs shall be paid 33.94% (2022 – 33.94%) by CNV and 66.06% (2022 – 66.06%) by the District of North Vancouver. Each municipality is responsible for its own facilities and pays 100% of all capital costs relating to improvement, expansion and replacement of buildings or facility equipment.

CNV also has an agreement with the District of North Vancouver in the operation and management of the North Vancouver Museum and Archives Commission, and CNV includes its proportionate share in CNV's consolidated financial statements. The current agreement specifies that the operating costs shall be paid 50% (2022 – 50%) by CNV and 50% (2022 – 50%) by the District of North Vancouver. Each municipality is responsible for its own facilities and pays 100% of all capital costs relating to improvement, expansion and replacement of buildings or facility equipment.

#### (b) Basis of Accounting

Revenue is recorded on an accrual basis and recognized when earned. Expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services.

#### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (c) Revenue Recognition

Taxes are recognized as revenue in the year that the taxes are authorized, the taxable event occurs and they are considered collectible. Through the British Columbia Assessments appeal process, taxes may be adjusted by way of supplementary roll adjustments. The effects of these adjustments on taxes are recognized at the time they are awarded. Levies imposed for Regional District services and other taxing authorities are not included.

Lease revenue is recognized on a straight-line basis over the term of the lease.

Charges for sewer, water and solid waste usage are recorded as user fees. Connection fees revenues are recognized when the connection has been established.

Sale of service and other revenue are recognized on an accrual basis.

#### (d) Deferred Revenue

Deferred revenue consists of prepaid property taxes, prepaid business licenses, and fees paid in advance for services yet to be provided.

#### (e) Deferred Lease Revenue

Deferred lease revenue consists of funds collected in advance of rental periods for long-term prepaid leases, which will be recognized as revenue on a straight-line basis over the term of the lease.

#### (f) Deferred Development Cost Charges

Development cost charges collected to pay for future capital projects are deferred upon receipt and recognized as revenue when the capital costs for which they were collected are incurred.

#### (g) Cash and cash equivalents

Cash and cash equivalents consist of cash, highly liquid pooled high interest savings accounts with the Municipal Finance Authority.

#### (h) Investments

Investments include bank issued notes and bonds and Provincial bonds and debentures maturing after December 31, 2023 and are valued at the lower of cost or market value. Securities are recorded at their cost and written down to reflect losses in value that are other than temporary.

#### (i) Budget Figures

The budget figures are based on the five year financial plan adopted on April 24th, 2023.

#### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (j) Government Transfers

Unrestricted government transfers are recognized as revenue in the year that the transfer is authorized by the issuing government and any eligibility criteria have been met. Restricted government transfers, in the way of grants or other transfers, are recognized as revenue in the year in which any stipulations that create liabilities are met.

#### (k) Employee Future Benefits

CNV and its employees make contributions to the Municipal Pension Plan. As this plan is a multi-employer plan, contributions are expensed as incurred.

Sick leave and post-employment benefits also accrue to CNV's employees. The liabilities related to these benefits are actuarially determined based on services and best estimates of retirement ages and expected future salary and wage increases. The liabilities under these benefits plans are accrued based on projected benefits as the employees render services necessary to earn the future benefits.

#### (I) Long-term Debt

Long-term debt is recorded in the consolidated financial statements net of sinking fund payments and adjustments.

#### (m) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They may have useful lives extending beyond the current year and are not intended for sale in the ordinary course of business.

#### (i) Tangible Capital Assets

Tangible capital assets are recorded at cost, which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost less residual value of the tangible capital assets, excluding land, is amortized on a straight-line basis over their estimated useful lives as follows:

Land improvements	Straight-line over useful life of each asset unit	10 - 100 years
Parks	Straight-line over useful life of each asset unit	10 – 75 years
Buildings	Straight-line over useful life of each asset unit	10 – 100 years
Machinery & equipment	Straight-line over useful life of each asset unit	3 – 25 years
Vehicles	Straight-line over useful life of each asset unit	6 – 25 years
Infrastructure	Straight-line over useful life of each asset unit	7 – 100 years
Library materials	Straight-line over useful life of each asset unit	2 – 5 years
Work in progress	Not amortized until put into use	

#### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (m) Non-Financial Assets (continued)

#### (ii) Contributions of Tangible Capital Assets

Tangible capital assets received as contributions or transfers from developers are recorded at their estimated fair value at the date of receipt and also are recorded as revenue.

#### (iii) Works of Art and Historic Assets

CNV and the Museum and Archives Commission manages and controls various works of art and non-operational historic assets, including buildings, artifacts, paintings and sculptures located at City sites and public display areas.

Works of art and historic assets are not recorded as assets in these consolidated financial statements.

#### (iv) Natural Resources

Horticultural assets such as treed areas, grassy areas and gardens are not recognized as assets in the consolidated financial statements.

#### (v) Interest Capitalization

CNV does not capitalize interest costs associated with the construction of a tangible capital asset.

#### (vi) Leased Tangible Capital Assets

Leases that transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as leased tangible capital assets. All other leases are accounted for as operating leases and the payments are charged to expenses as incurred.

#### (vii) Inventories

Inventories held for consumption are recorded at the lower of weighted average cost and replacement cost.

#### (n) Estimates

The preparation of the consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts in the consolidated financial statements and the disclosure of contingent liabilities. Areas requiring significant estimation are post-employment benefits, compensated absences and termination benefits, estimated useful life of tangible capital assets, asset retirement obligations and measurement of contingent liabilities. Actual results could differ from these estimates.

#### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (o) Segment Disclosure

A segment is defined as a distinguishable activity or group of activities of a government for which it is appropriate to separately report financial information related to expenses. See note 12.

#### (p) Contaminated Sites

A liability for contaminated sites is recognized when a site is not in productive use or an unexpected event has occurred and the following criteria are met:

- i) an environmental standard exists;
- ii) contamination exceeds the environmental standard;
- iii) CNV is directly responsible or accepts responsibility;
- iv) it is expected that future economic benefits will be given up; and
- v) a reasonable estimate of the amount can be made

The liability is recognized as management's estimate of the cost of post-remediation including operation, maintenance and monitoring that are an integral part of the remediation strategy for a contaminated site.

#### (q) Asset Retirement Obligations

On January 1, 2023, CNV adopted public sector accounting standard 3280, Asset Retirement Obligations. This new accounting standard addresses the reporting of legal obligations associated with the retirement of certain tangible capital assets. The standard was adopted on the modified retrospective basis at the date of adoption.

A liability is recognized when, as at the financial reporting date:

- i) there is a legal obligation to incur retirement costs in relation to a tangible capital asset;
- ii) the past transaction or event giving rise to the liability has occurred;
- iii) it is expected that future economic benefits will be given up; and
- iv) a reasonable estimate of the amount can be made.

The resulting costs have been capitalized into the carrying amount of the related tangible capital assets and are being amortized on the same basis as the related tangible capital asset. Assumptions used in the calculations are reviewed annually.

#### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (r) Financial Instruments

CNV adopted public sector accounting standard 3450, Financial Instruments, effective January 1, 2023, on a prospective basis. Financial instruments classification is determined upon inception and financial instruments are not reclassified into another measurement category for the duration of the period they are held. Financial assets and financial liabilities, other than hedges, equity instruments quoted in an active market, and financial instruments designated at fair value, are measured at cost or amortized cost upon inception and subsequent to initial recognition. Cash and cash equivalents are measured at cost. Accounts receivable, investments, other receivables, and accounts payable and accrued liabilities are measured at amortized cost using the effective interest rate method to determine interest revenue or expense in the Consolidated Statement of Operations for the period it is earned. Valuation allowances are made when collection is in doubt. Investments include bank issued notes and bonds and provincial bonds and debentures maturing after the current year. Investments are adjusted for any amortization of premiums or discounts. Sales and purchases of investments are recorded on the trade date. Transaction costs related to the acquisition of investments are included in the carrying value of the related investments.

All financial assets recorded at cost or amortized cost are tested annually for impairment. When financial assets are impaired, impairment losses are recorded in the Consolidated Statement of Operations. A financial liability or its part is de-recognized when it is extinguished.

#### 3. INVESTMENTS

The fair value of investments at December 31, 2023 is \$65,962,000 (2022 - \$98,214,000). CNV's investment portfolio consists of Provincial and Canadian bank bonds with a cost of \$62,054,000 (2022 - \$96,217,000).

Financial instruments maturing between January 2024 to December 2024 range in yield from 2.10% to 3.13% (2023 – 1.05% to 3.11%). Investments maturing from January 2025 to May 2031 range in yield from 1.30% to 7.52%.

#### 4. INVESTMENT IN LONSDALE ENERGY CORPORATION ("LEC")

CNV owns all the issued and outstanding shares of LEC, which was incorporated under the Business Corporations Act (British Columbia) on July 7, 2003. LEC operates a district energy system providing hydronic energy to residential, institutional and commercial buildings in the City of North Vancouver.

Summarized financial information relating to LEC is as follows:

	20	023	 2022
Cash and accounts receivable	\$	4,050	\$ 3,002
Plant and equipment		40,969	38,420
Other assets		732	 767
Total assets	\$	45,751	\$ 42,189
Accounts payable and accrued liabilities	\$	3,678	\$ 2,895
Deferred contributions		8,621	7,815
Debt		28,623	 26,653
Total Liabilities	\$	40,922	\$ 37,363
Shareholder's equity	\$	4,829	\$ 4,826
Total revenue	\$	9,713	\$ 9,702
Total expenses		9,710	 9,489
Net income	\$	3	\$ 213

Included in CNV's Consolidated Statement of Financial Position is "Investment in Lonsdale Energy Corp." in the amount of \$4,829,000 (2022 - \$4,826,000) and a loan receivable in the amount of \$26,623,000 (note 5(a)) (2022 - \$26,653,000). Also, included in accounts receivable in CNV's Consolidated Statement of Financial Position are receivables from LEC in the amount of \$1,067,000 (2022 - \$1,122,000).

#### 5. LOAN TO LONSDALE ENERGY CORPORATION

The loan receivable balance of \$26,623,000 (2022 - \$26,653,000) consists of the following interest bearing promissory notes:

On August 1, 2018, CNV converted amounts due from LEC whereby LEC issued a 5 year promissory note to CNV in the amount of \$33,661,966. On July 15, 2019 and November 17, 2021, CNV's Council authorized LEC to borrow an additional \$1,681,000 and \$290,000 respectively. On August 1, 2023, a five-year demand term loan was issued by CNV to borrow a maximum of \$35,632,966. This promissory note replaced and nullified all previous promissory notes issued by CNV to LEC. The loan matures on August 1, 2028 and bears interest at 3.51% per annum. As at December 31, 2023 an amount of \$26,622,804 remains due to CNV. During the year, LEC drew \$1,050,000 (2022 - \$630,000) from this promissory note. After considering the principal payments of \$4,369,162 made to date, the remaining funding available to LEC under the terms of the agreement is \$4,641,000, which LEC expects to draw on for future asset construction.

Interest revenue of \$798,000 (2022 - \$704,000) and dividend revenue of \$45,900 (2022 - \$53,900) has been included in the Consolidated Statement of Operations.

At the maturity date of the loan to LEC, CNV may, at its discretion, extend the terms of the loan in whole or in part or LEC may repay the loan in whole or in part using either internal or external financing.

#### 6. EMPLOYEE FUTURE BENEFITS

#### (a) Sick and Severance

Employees of CNV are entitled to payments related to unused sick leave and severance upon retirement or resignation after ten years of service. The amount recorded for these benefits is based on an actuarial valuation done by an independent firm of actuaries using a projected benefit actuarial valuation method pro-rated on services. The most recent actuarial valuation of CNV's future benefits was completed as at December 31, 2023.

#### 6. EMPLOYEE FUTURE BENEFITS (continued)

#### (a) Sick and Severance (continued)

Information regarding CNV's obligations for these benefits, including 100% of the North Vancouver City Library and its proportionate share of the North Vancouver Recreation Commission and North Vancouver Museum and Archives Commission, is as follows:

2	2023	_	,	2022
\$	6,944		\$	7,906
	597			731
	322			206
	1,023			(1,115)
	(928)			(784)
\$	7,958		\$	6,944
	376			1,552
\$	8,334	_	\$	8,496
	\$	597 322 1,023 (928) \$ 7,958 376	\$ 6,944 597 322 1,023 (928) \$ 7,958 376	\$ 6,944 \$ 597 322 1,023 (928) \$ 7,958 \$ 376

The significant actuarial assumptions adopted in measuring CNV's accrued benefit liability are as follows:

-	2023	2022
Discount rates	4.10%	4.50%
Future inflation rates	4.5% for 2024 and 2.5% thereafter	2.00%
Compensation increases, net of inflation	0.00% to 0.50%	2.58% to 4.63%

The unamortized actuarial gain is amortized over a period equal to the employees' average remaining service lifetime of eleven years for CNV (2022 - 11 years).

#### (b) Council Retirement Stipend

Starting 2005, Council Members are entitled to a retirement stipend based on 9.31% of the individual's total indemnity received subsequent to 2002. These amounts are accrued as earned and recorded in accounts payable and accrued liabilities.

#### 7. TANGIBLE CAPITAL ASSETS

2023		Land	Land Improveme	nts	Parl	ks	Ві	uildings		chinery & quipment	,	Vehicles	Infra	astructure	ı	Library Materials	in	Work Progress		Total
Costs																				
Balance beginning of year	\$	46,229	\$ 82,4	11	\$ 5	7,695	\$	149,468	\$	26,101	\$	12,718	\$	277,033	\$	955	\$	71,212	\$	723,822
Additions and Adjustments		-		12		5,387		3,352		753		3,314		5,726		233		47,256		66,033
Disposals	_	-				-		-		-		1,528		101		228		-		1,857
Balance end of year	\$	46,229	\$ 82,4	23	\$ 6	3,082	\$	152,820	\$	26,854	\$	14,504	\$	282,658	\$	960	\$	118,468	\$	787,998
Accumulated Amortization																				
Balance beginning of year	\$	-	\$ 21,5	509	\$ 2	20,113	\$	77,363	\$	19,476	\$	6,309	\$	99,444	\$	478	\$	-	\$	244,692
Amortization and Adjustments		-	2,2	201		2,158		4,496		1,531		917		5,343		214		-		16,860
Disposals		-				-		-		-		1,287		60		228		-		1,575
Balance end of year	\$	-	\$ 23,7	'10	\$ 2	22,271	\$	81,859	\$	21,007	\$	5,939	\$	104,727	\$	464	\$	-	\$	259,977
Net Book Value	\$	46,229	\$ 58,7	'13	\$ 4	10,811	\$	70,961	\$	5,847	\$	8,565	\$	177,931	\$	496	\$	118,468	\$	528,021
2022		Land	Land		Parl	ks		uildings		chinery &	,	Vehicles	Infr	astructure		Library Materials		Work		Total
			Improveme	nts			(re	estated)	Eq	uipment					ı	viateriais	ın	Progress		
Cost			Improveme	nts			(re	estated)	Eq	luipment					ľ	waterials	ın	Progress		
Cost Balance beginning of year	\$	44,909	·		\$ 5	55,657	(re	,	<b>E</b> q	24,018	\$	12,585	\$	250,762			in \$	Ū	\$	692,288
	\$		·		\$ 5	55,657	•	,			\$	12,585	\$	250,762				Ū	\$	692,288
Balance beginning of year  Adjustment relating to recognition of	\$		\$ 82,3			55,657	\$	149,690				12,585		250,762	\$		\$	Ū		
Balance beginning of year  Adjustment relating to recognition of Asset Retirement Obligation (note 8)	_	44,909	\$ 82,3	368	\$ 5		\$	149,690 339	\$	24,018					\$	942	\$	71,357		339
Balance beginning of year  Adjustment relating to recognition of Asset Retirement Obligation (note 8) Balance beginning of year, restated	_	44,909	\$ 82,3	368 368	\$ 5	55,657	\$	149,690 339 150,029	\$	24,018		12,585		250,762	\$	942	\$	71,357		339 692,627
Balance beginning of year  Adjustment relating to recognition of Asset Retirement Obligation (note 8) Balance beginning of year, restated Additions	_	44,909	\$ 82,3	368 368 50	\$ 5	55,657 3,160 1,122	\$	149,690 339 150,029 121	\$	24,018 24,018 3,243	\$	12,585 1,474	\$	250,762 27,773	\$	942 942 218	\$	71,357	\$	339 692,627 37,214
Balance beginning of year  Adjustment relating to recognition of Asset Retirement Obligation (note 8) Balance beginning of year, restated Additions Disposals	\$	44,909 44,909 1,320	\$ 82,3	368 368 50 7	\$ 5	55,657 3,160 1,122	\$	149,690 339 150,029 121 682	\$	24,018 24,018 3,243 1,160	\$	12,585 1,474 1,341	\$	250,762 27,773 1,502	\$	942 942 218 205	\$	71,357 71,357 (145)	\$	339 692,627 37,214 6,019
Balance beginning of year  Adjustment relating to recognition of Asset Retirement Obligation (note 8)  Balance beginning of year, restated Additions Disposals  Balance end of year	\$	44,909 44,909 1,320 - 46,229	\$ 82,3 \$ 82,4	368 368 50 7	\$ 5	55,657 3,160 1,122	\$	149,690 339 150,029 121 682	\$	24,018 24,018 3,243 1,160	\$	12,585 1,474 1,341	\$	250,762 27,773 1,502	\$	942 942 218 205 955	\$	71,357 71,357 (145)	\$	339 692,627 37,214 6,019
Balance beginning of year Adjustment relating to recognition of Asset Retirement Obligation (note 8) Balance beginning of year, restated Additions Disposals Balance end of year  Accumulated Amortization	\$	44,909 44,909 1,320 - 46,229	\$ 82,3 \$ 82,4	368 368 50 7	\$ 5	55,657 3,160 1,122 57,695	\$	149,690 339 150,029 121 682 149,468	\$	24,018 24,018 3,243 1,160 26,101	\$	12,585 1,474 1,341 12,718	\$	250,762 27,773 1,502 277,033	\$	942 942 218 205 955	\$	71,357 71,357 (145)	\$	339 692,627 37,214 6,019 723,822
Balance beginning of year  Adjustment relating to recognition of Asset Retirement Obligation (note 8)  Balance beginning of year, restated Additions Disposals  Balance end of year  Accumulated Amortization  Balance beginning of year  Adjustment relating to recognition of	\$	44,909 44,909 1,320 - 46,229	\$ 82,5 \$ 82,5 \$ 19,0	368 368 50 7	\$ 5 \$ 5	55,657 3,160 1,122 57,695	\$ \$	149,690 339 150,029 121 682 149,468	\$ \$	24,018 24,018 3,243 1,160 26,101	\$	12,585 1,474 1,341 12,718	\$	250,762 27,773 1,502 277,033	\$ \$	942 942 218 205 955	\$ \$	71,357 71,357 (145)	\$	339 692,627 37,214 6,019 723,822
Balance beginning of year  Adjustment relating to recognition of Asset Retirement Obligation (note 8) Balance beginning of year, restated Additions Disposals Balance end of year  Accumulated Amortization Balance beginning of year  Adjustment relating to recognition of Asset Retirement Obligation (note 8)	\$	44,909 44,909 1,320 - 46,229	\$ 82,5 \$ 82,5 \$ 19,0	868 50 7 111	\$ 5 \$ 5 \$ 1	55,657 3,160 1,122 57,695	\$ \$	149,690 339 150,029 121 682 149,468 72,475 272	\$ \$	24,018 24,018 3,243 1,160 26,101 18,134	\$	12,585 1,474 1,341 12,718 6,611	\$	250,762 27,773 1,502 277,033	\$ \$	942 942 218 205 955	\$ \$	71,357  71,357  (145)  - 71,212	\$	339 692,627 37,214 6,019 723,822 231,201
Balance beginning of year  Adjustment relating to recognition of Asset Retirement Obligation (note 8) Balance beginning of year, restated Additions Disposals Balance end of year  Accumulated Amortization Balance beginning of year  Adjustment relating to recognition of Asset Retirement Obligation (note 8) Balance beginning of year, restated	\$	44,909 44,909 1,320 - 46,229	\$ 82,3 \$ 82,5 \$ 19,0 \$ 19,0	868 50 7 111	\$ 5 \$ 5 \$ 1	55,657 3,160 1,122 57,695 19,281	\$ \$	149,690 339 150,029 121 682 149,468 72,475 272	\$ \$	24,018 24,018 3,243 1,160 26,101 18,134	\$	12,585 1,474 1,341 12,718 6,611	\$	250,762 27,773 1,502 277,033 95,150	\$ \$	942 942 218 205 955 467	\$ \$	71,357 71,357 (145) - 71,212	\$	339 692,627 37,214 6,019 723,822 231,201 272 231,473
Balance beginning of year  Adjustment relating to recognition of Asset Retirement Obligation (note 8) Balance beginning of year, restated Additions Disposals Balance end of year  Accumulated Amortization Balance beginning of year  Adjustment relating to recognition of Asset Retirement Obligation (note 8) Balance beginning of year, restated Amortization expense	\$	44,909 1,320 - 46,229	\$ 82,3 \$ 82,5 \$ 19,0 \$ 19,0	868 50 7 111 111 883 7	\$ 5 \$ 5 \$ 1	55,657 3,160 1,122 57,695 19,281 1,918 1,086	\$ \$	149,690 339 150,029 121 682 149,468 72,475 272 72,747 4,976	\$ \$	24,018 24,018 3,243 1,160 26,101 18,134 2,502	\$ \$	12,585 1,474 1,341 12,718 6,611 6,611	\$	250,762 27,773 1,502 277,033 95,150 95,150 5,170	\$ \$	942 942 218 205 955 467 467 216	\$ \$	71,357  71,357 (145) - 71,212	\$ \$	339 692,627 37,214 6,019 723,822 231,201 272 231,473 17,975

#### (a) Work in Progress

Net Book Value

Work in progress having a cost of \$118,468,000 (2022 - \$71,212,000) has not been amortized. Amortization of these assets will commence when the asset is in service.

6,625 \$

6,409 \$ 177,589 \$

60,902 \$ 37,582 \$ 72,105 \$

#### (b) Developer Contributed Tangible Capital Assets and Other Transfers

46,229 \$

Developer contributed tangible capital assets and other transfers of \$2,094,000 (2022 - \$1,540,000) have been recognized during the year.

477 \$ 71,212 \$ 479,130

#### 8. ASSET RETIREMENT OBLIGATIONS

CNV owns several buildings known to have asset retirement obligations at their retirement. Estimated costs have been discounted to the present value using a discount rate of 3.5% per annum.

The transition and recognition of asset retirement obligations involved a change to the buildings tangible capital assets and the restatement of prior year figures (see note 16).

Balances of the asset retirement obligation are as follows:

2023	Balance at December 31, 2023					
Balance beginning of year	\$	2,649				
Accretion expense		93				
Balance end of year	\$	2,742				
2022	Balance at D 31, 20					
Balance beginning of year	\$	-				
Adjustment relating to recognition of Asset Retirement Obligation		2,560				
Opening balance, restated	\$	2,560				
Accretion expense		89				

#### 9. ACCUMULATED SURPLUS

	2023	2	022
	 	Restated	d (note 16)
General funds – general, water and sewer & drainage (a)	\$ 64,868	\$	55,002
Reserve fund (b)	99,206		124,527
Capital fund (c)	 553,049		502,230
Accumulated surplus, end of year	\$ 717,123	\$	681,759

#### (a) General funds – general, water and sewer

	 2023	2022		
Appropriated:				
General fund	\$ 23,071	\$	21,867	
Water fund	7,105		4,112	
Sewer & Drainage fund	14,220		14,049	
Unappropriated:				
General fund	11,688		9,094	
Water fund	4,212		3,478	
Sewer & Drainage fund	3,743		690	
General funds – COVID-19 Safe Restart Grant	829		1,712	
	\$ 64,868	\$	55,002	

#### (b) Reserve Funds

	alance ber 31, 2022	Contributions & Transfers	Earnings	Expenditures	Dec	Balance cember 31, 2023
Machinery and Equipment						
Engineering	\$ 3,220	\$ -	\$ 291	\$ 868	\$	2,643
Fire	367	233	42	214		428
General	52	-	7	38		21
Computer	96	38	5	96		43
Building	141	-	-	67		74
Local Improvements	802	1	54	2		855
Affordable Housing	10,626	509	618	3,605		8,148
Tax Sale Lands	35,066	-	2,515	796		36,785
Waterworks	4,935	-	336	-		5,271
Parking	6	-	-	-		6
Civic Amenity	64,256	10,435	6,455	53,599		27,547
Justice Administration Accommodation	72	-	-	16		56
Streets DCC	-	1,041	3	1,044		-
Parks DCC	-	121	-	121		-
Lower Lonsdale Amenity	8	-	-	8		-
Lower Lonsdale Legacy	2,672	-	179	88		2,763
Infrastructure	831	-	638	55		1,414
Public Art	635	85	45	36		729
Sustainable Transportation	190	88	14	48		244
Carbon Fund	552	301	45	80		818
Growing Communities Fund	-	10,986	375	-		11,361
Total	\$ 124,527	\$ 23,838	\$ 11,622	\$ 60,781	\$	99,206

#### 9. ACCUMULATED SURPLUS (continued)

#### (c) Capital Fund

	2023	2	2022
	 	Restate	d (note 16)
Invested in tangible capital assets	\$ 525,280	\$	476,481
Appropriated capital funds	 27,769		25,749
	\$ 553,049	\$	502,230

#### 10. COMMITMENTS AND CONTINGENCIES

#### (a) Property Taxes

CNV is obliged to levy, collect and remit property taxes on behalf of, and to finance the arrears of property taxes of, other bodies as follows:

	2023			2022
Tax collected	\$	133,575		\$ 127,265
Less collections for and remittances to other bodies:				
Provincial Government - Schools	\$	42,797		\$ 41,153
Greater Vancouver Regional District		2,187		2,029
Greater Vancouver Transportation Authority		10,214		9,878
British Columbia Assessment Authority		1,595		1,538
Municipal Finance Authority		8		8
BIA Lower Lonsdale Society		500		500
	\$	57,301		\$ 55,106
Property Value Tax	\$	76,274		\$ 72,159

#### (b) Pension Liability

CNV and its employees contribute to the Municipal Pension Plan (a jointly trusteed pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2022, the plan has about 240,000 active members and approximately 124,000 retired members. Active members include approximately 43,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

#### 10. COMMITMENTS AND CONTINGENCIES (continued)

#### (b) Pension Liability (continued)

The most recent actuarial valuation for the Municipal Pension Plan as at December 31, 2021, indicated a \$3,761 million funding surplus for basic pension benefits on a going concern basis. CNV paid \$5,143,000 (2022 - \$4,851,000) for employer contributions to the plan in fiscal 2023. The next valuation will be as at December 31, 2024.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

#### (c) Contingent Liabilities

CNV is currently engaged in or party to certain legal actions, assessment appeals and other existing conditions involving uncertainty, which may result in material loss. A reasonable estimate of these future liabilities has been made where possible and is recorded in the financial statements as a liability. Where the outcomes or amounts or losses are uncertain, management has determined that there are no potential material amounts involved.

#### (d) E-Comm

CNV is a member of Emergency Communications for British Columbia, Incorporated ("E-Comm"), an organization comprised predominately of member municipalities, for the purpose of providing emergency dispatch services. CNV is represented on the board and as a class "A" shareholder has voting rights should the organization want to incur additional debt.

The E-Comm facility was constructed using debt as a financing mechanism and members are liable for a proportionate share of that debt. This debt is repaid by members through annual fees charged by E-Comm. Should E-Comm dissolve, the members would be liable for a proportionate share of any residual debt. Alternatively, should members choose to opt out of E-Comm, they would be liable for a proportionate share of debt at the time of withdrawal.

CNV holds 2 class "A" shares and one class "B" share.

#### (e) Contractual Obligations

As at December 31, 2023 CNV had entered into various construction contracts for a total outstanding value of \$140,300,000.

#### 11. TRUST FUNDS

Certain assets have been conveyed or assigned to CNV to be administered as directed by an agreement or statute. CNV holds the assets for the benefit of, and stands in a fiduciary relationship to, the beneficiary. The Cemetery Trust Fund, totaling \$3,810,000 (2022 - \$3,648,000), which is administered by CNV, has not been included with CNV's accounts.

#### 12. SEGMENTED INFORMATION

CNV is a diversified municipal government entity in the Province of British Columbia that provides a wide range of services to its citizens. Certain functional areas have been combined and separately disclosed in the segmented information. The segments and the services they provide are as follows:

#### **General Government**

General Government provides the administrative and legislative services that support the various sectors of CNV. Functions include financial planning and reporting, economic development and legislative services.

#### **Transportation and Transit**

The Transportation and Transit division aims to provide enhanced access to public transit, safe pedestrian and cyclist routes, accessible transportation for people with limited mobility and maintain existing infrastructure. These goals are achieved through street design, traffic signals and signs, street lighting and road maintenance activities.

#### Health, Social Services and Housing

Health, Social Services and Housing encompasses a wide variety of City funded initiatives aimed at supporting the social structure and sustainability of the community. Included are cemetery operations, youth and family support services, seniors programs and homeless prevention initiatives.

#### **Development Services**

Development Services' focus is community planning, which includes land use guidelines, the management of City owned lands, heritage planning and development of CNV's official community plan.

#### **Protective Services**

Protective Services is comprised of the North Vancouver RCMP detachment, the North Vancouver City Fire Department and bylaw enforcement. The North Vancouver RCMP detachment plays an integral role in the protection of North Vancouver residents and their property through crime prevention and detection, emergency response and victim services. The North Vancouver City Fire Department is responsible for providing fire suppression service, fire prevention services and fire safety education. Bylaw Services is responsible for the enforcement and education of the City's bylaws and conflict resolution.

#### Parks, Recreation and Culture

Parks, Recreation and Culture provides access to recreation facilities, the operation and maintenance of CNV's many parks and trails, the North Vancouver City Library and CNV's participation in the North Vancouver Museum and Archives and the North Vancouver Recreation and Culture Commission.

#### **Water Utilities**

The Water Utility, in conjunction with Metro Vancouver, provides safe, clean, reliable water to the residents and businesses of the City of North Vancouver.

#### **Sewer & Drainage Utilities**

The Sewer & Drainage Utility collects waste water and transports it to trunk water mains and wastewater treatment plants operated by Metro Vancouver. In addition to the collection of wastewater, the Sewer Utility also manages CNV's 150km storm drainage system which diverts rainfall runoff with an emphasis on flood prevention.

#### 12. SEGMENTED INFORMATION (continued)

#### **Solid Waste**

The Solid Waste Utility provides curbside garbage, recycling and yard trimmings collection to the residents of the City of North Vancouver.

The Consolidated Statement of Operations by segment and services is as follows:

			Expenses							_				
	F	Revenues	Wage	s & Benefits	Good	ds & Supplies		Services		Amortization	Capitalized	Total		ual Surplus (Deficit)
General government	\$	113,398	\$	20,268	\$	5,298	\$	4,508	\$	4,052	\$ (5,929) \$	28,197	\$	85,201
Transportation and transit		6,863		3,494		838		10,387		3,784	(7,754)	10,749		(3,886)
Health, social services and housing		469		473		90		2,419		2	-	2,984		(2,515)
Development services		10,654		7,115		36		2,453		-	-	9,604		1,050
Protective services		2,272		21,081		918		10,194		826	(175)	32,844		(30,572)
Parks, recreation and culture		13,054		18,783		1,805		56,558		6,450	(46,453)	37,143		(24,089)
Water utilities		16,663		2,047		8,887		1,864		827	(1,247)	12,378		4,285
Sewer utilities		19,163		2,087		454		11,682		979	(2,148)	13,054		6,109
Solid waste		3,525		1,900		81		1,723		40	-	3,744		(219)
2023	\$	186,061	\$	77,248	\$	18,407	\$	101,788	\$	16,960	\$ (63,706) \$	150,697	\$	35,364
2022 (Restated)	\$	188,575	\$	68,358	\$	17,660	\$	68,797	\$	18,062	\$ (35,445) \$	137,432	\$	51,143

#### 13. DEFERRED LEASE REVENUE

In 2020, CNV entered into an agreement for the Harry Jerome Neighborhood Lands for a lease term of 99 years. Included in deferred revenue is \$48,911,000 (2022 - \$49,421,000) in relation to this lease.

#### 14. FINANCIAL RISK MANAGEMENT

CNV has exposure to the following risks from its use of financial instruments: credit risk, market risk and liquidity risk. CNV has identified its major risks and ensures that management monitors and controls them.

#### (a) Credit risk

Credit risk is the risk of financial loss to CNV if a customer or counterparty to a financial instrument fails to meet its contractual obligations. Such risks arise principally from accounts receivable made up of property tax and utilities and other non-property tax related balances.

For property tax and utility balances, outstanding amounts are transferred to the property tax account associated with the invoiced real property at the end of each fiscal year and form all or part of the tax arrears for the property. CNV is required by the Local Government Act to conduct an annual tax sale by offering for sale by public auction each parcel of real property on which taxes are delinquent. Registered charge holders have the full right to redeem the property. To redeem the property, the charge holder must remit the full upset price, plus interest on the purchase price at a rate set by the Province, within one year of the tax sale.

For other account receivable balances, CNV maintains allowances for potential credit losses, with results to date within CNV's expectations. In making estimates in respect of the allowance for doubtful accounts, current economic conditions, historical information, reasons for the accounts being past due, and operational nature of invoices are all considered in the determination

#### 14. FINANCIAL RISK MANAGEMENT (continued)

of when to record allowances for past due accounts. The same factors are considered when determining whether to write off amounts charged to the allowance account against amounts receivable.

#### (b) Market risk

Market risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices. The objective of market risk management is to control market risk exposures within acceptable parameters while optimizing the return on risk, The market risks to which CNV is exposed are foreign exchange risks and interest rate risks.

#### (i) Foreign exchange risk

Foreign exchange risk refers to the risk that the fair value of financial instruments, or future cash flows associated with the instruments, will fluctuate in Canadian dollar value due to changes in foreign exchange rates.

The functional currency of CNV is the Canadian dollar. CNV receives some US dollar payments and incurs some US dollar operating and capital costs. These US dollar transactions represent an insignificant volume and value of total overall transactions, resulting in minimal risk.

#### (ii) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in the market interest rates. CNV manages such risk by adoption of an investment policy and adherence to this policy and the Community Charter. Investments are in pooled funds with the Municipal Finance Authority in a diversified portfolio in accordance with CNV's investment policy, which include preservation of capital, minimization of default and interest rate risk, sufficient liquidity to meet operating and capital requirements, and generation of a stable return on investments. Investments include GICs and High Interest Savings Accounts not subject to market fluctuations. It is management's opinion that CNV is not exposed to significant market risk arising from its financial instruments.

#### (c) Liquidity risk

Liquidity risk is the risk that CNV will not be able to meet its financial obligations as they become due. For its accounts payables, CNV manages liquidity risk by holding assets that can be readily converted into cash and by continually monitoring actual and forecasted cash flows from operations and anticipated investing and financing activities to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to CNV's reputation.

#### 15. BUDGET FIGURES

The budget figures presented in these consolidated financial statements include 100% of the North Vancouver City Library and CNV's proportionate share of the North Vancouver Recreation Commission and North Vancouver Museum and Archives Commission. The financial plan was approved by Council as the Financial Plan for the Years 2023 to 2027 Bylaw, 2023, No. 8962 April 24th, 2023. The table below reconciles the approved budget to the budget figures reported.

		 ncial Plan Bylaw
Revenue per Statement of Operations Less:		\$ 143,367
Budget adjustments for consolidation	(137)	
Transfers from reserve	(2,894)	
Interagency funds	(6,573)	
		(9,604)
Revenue per Financial Plan Bylaw		\$ 133,763
Expenses per Statement of Operations Adjustments:		141,278
Decrease for capital expenditures	(7,918)	
Increase for non-capital projects	2,748	
Budget adjustments for consolidation	5,123	
Decrease for interagency payments	(6,573)	
		(6,620)
Expenses per Financial Plan Bylaw		\$ 134,658
Deficit for the year		(895)
Reserves and capital:		
Capital expenditures		(76,443)
Depreciation		17,700
Equity		(19,525)
Transfers from reserves		50,444
External contributions		28,719
Annual budgeted surplus per Financial Plan Bylaw	:	\$ 

#### 16. PRIOR PERIOD ADJUSTMENT

On January 1, 2023, CNV adopted public sector accounting standard 3280, Asset Retirement Obligations. This new accounting standard addresses the reporting of legal obligations associated with the retirement of certain tangible capital assets. The standard was adopted on the modified retrospective basis at the date of adoption.

The impact of the prior period adjustment on the December 31, 2022 comparative amounts is as follows:

	As Previously Reported	Increase / (Decrease)	As Restated
Consolidated Statement of Financial Position			
Asset retirement obligation liability	\$ -	\$ 2,649	\$ 2,649
Tangible capital assets - cost	723,483	339	723,822
Tangible capital assets - accumulated amortization	244,414	278	244,692
Accumulated surplus	684,347	(2,588)	681,759
Consolidated Statement of Operations			
General government expense	26,231	95	26,326
Annual surplus	51,238	(95)	51,143
Accumulated surplus, beginning of year	633,109	(2,493)	630,616
Accumulated surplus, end of year	684,347	(2,588)	681,759
Consolidated Statement of Changes in Net Financial Assets			
Annual surplus	51,238	(95)	51,143
Depreciation of tangible capital assets	17,969	6	17,975
Increase (decrease) in net financial assets	31,844	(89)	31,755
Net financial assets, beginning of year	169,732	(2,560)	167,172
Net financial assets, end of year	201,576	(2,649)	198,927
Consolidated Statement of Cash Flows			
Annual surplus	51,238	(95)	51,143
Depreciation expense	17,969	6	17,975
Accretion expense	-	89	89
Note 9 - Accumulated Surplus			
(c) Capital fund	504,818	(2,588)	502,230
Invested in tangible capital assets	479,069	(2,588)	476,481

#### 17. COMPARATIVE INFORMATION

Certain prior year amounts have been reclassified for consistency with the current year presentation. These reclassifications had no effect on the reported results of operations.

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# The Corporation of the City of North Vancouver Schedule A & B - Unaudited Year ended December 31, 2023 (Tabular amounts in thousands of dollars)

#### Schedule A: COVID-19 Safe Restart Grant

	2023				
2022 Grant Funding Balance	\$	1,712			
Grant Expenditures:					
Business Continuity		(128)			
Community Resiliency & Recovery		(223)			
City Services		(521)			
Response & Emerging Issues		(11)			
2023 Grant Funding Balance, December 31, 2023	\$	829			

#### Schedule B: Growing Communities Fund

	2	2023
2023 Grant Funding Balance	\$	10,986
Interest Earned		375
Grant Expenditures		-
2023 Grant Funding Balance, December 31, 2023	\$	11,361

# The Corporation of the City of North Vancouver Schedule of Remuneration and Expenses to Elected Officials For the year ended December 31, 2023 FIR Schedule 1, Section 6 (2) (a)

Elected Official	Position	Remuneration	Benefits <sup>1</sup>	Cai	r Allowance	Expenses
Buchanan, Linda	Mayor	\$ 134,449	\$ 4,513	\$	9,552 \$	3,557
Back, Holly	Councillor	48,173	-		-	8,680
Bell, Don	Councillor	48,173	-		-	11,115
Girard, Angela	Councillor	48,173	2,948		-	2,961
McIlroy, Jessica	Councillor	48,173	2,948		-	7,214
Valente, Antonio	Councillor	48,173	2,948		-	3,553
Shahriari, Shervin	Councillor	48,173	2,948		-	6,851
Total		\$ 423,487	\$ 16,305	\$	9,552 \$	43,931

<sup>1.</sup> Includes taxable benefits and the employer's portion of CPP.

#### The Corporation of the City of North Vancouver Schedule of Remuneration and Expenses For the year ended December 31, 2023 FIR Schedule 1, Section 6 (2) (b) & (c)

Last Name	First Initial	Job Description	Remune	ration	One-Time Payments	5	Expenses
Adams	Р	Litter Collector	\$	72,618	\$ 5,03	1 \$	71
Aitchison	G	Equipment Operator 3		72,629	4,11	0	69
Allen	J	Senior Project Engineer LEC		16,752	4,80		1,440
Anderson	Т	Assist Supervisor-Operations		89,066	5,72		415
Apolonia	E	Records Supervisor-RCMP		77,758	4,86		562
Apperley	M	Firefighter		01,055	,	•	-
Ashley	J	Firefighter		24,331	_		150
Askraba	G	Project Coordinator		99,968	7,05	3	789
Aylsworth	D	Physical Plant Maint. Worker 1		75,057	5,00		154
Barber	S	Maintenance Worker-Utilities		85,698	5,20		2,013
Barker	Ē	Administrative Coordinator II		79,497	5,13		2,010
Basi	R	Manager-Development Planning		40,189	2,70		763
Beaupre	Ĺ	Irrigation Systems Worker		94,809	6,08		766
Bell	W	Formsetter-Concrete Finisher		77,717	5,57		474
Bennett	S	Tree Worker		90,143	5,76		870
Bergstrom	L	Budget Analyst II		88,223	2,74		950
Black	C			73,571	1,40		3,066
Blackburn	F	Building Inspector-Min Structs Trades 2-Mechanic		92,816	6,51		292
	F	Truck Driver-Swamper 2		92,616 71,561	3,91		
Boland		•					-
Borland	J	Records Mgmt and Privacy Coord		36,667	4,64	4	-
Bosa	S	Firefighter		08,044	- 4.70	_	21
Bot	M	Project Manager		39,156	4,72	U	756
Bovill	J	Firefighter		28,441	-	_	1,110
Bowman	В	Section Manager-Streets/Fleet		34,448	4,68		1,051
Bradbury	В	Custodial Guard		72,711	4,85		110
Braithwaite	J	Supervisor-Develop Servicing		12,572	6,08		-
Brauser	S	Labourer 3		75,180	4,61		3,136
Bridge	K	Project Engineer-EIT LEC		81,083	4,22		110
Brini	Α	Truck Driver 3		81,467	5,47	5	81
Brown	S	Disability & Wellness Spec	1:	22,634	4,64	8	133
Brown	J	Truck Driver-Swamper 2	•	73,134	5,12	1	-
Browne	R	GIS Coordinator	1	05,186	7,51	1	-
Brownlow	D	Fire Prevention Inspector	•	78,628	4,34	7	202
Buckham	С	Ppl & Culture Business Partner	1:	20,940	3,35	5	973
Budgell	J	Supervisor-Operations	1	13,853	7,35	7	4,142
Bulaqui	V	Network Specialist		90,617	6,15	9	2,090
Burak	R	Firefighter	1:	29,426	-		-
Burgess	В	Firefighter	1	11,315	-		1,950
Byron	V	Truck Driver-Swamper 2		72,586	5,11	6	-
Callow	K	Community Planner		13,081	8,00		670
Cameron	J	Section Manager-Site Operation		79,343	1,83		_
Campo	E	Pipefitter-Layer		71,419	5,07		340
Cann	C	Firefighter		85,101	-,	_	5,107
Carter	S	Insurance & Risk Analyst		80,817	2,55	8	3,322
Chan	K	Manager-Information Technology		64,545	4,98		7,452
Chan	C	Communications Operator 2		89,614	4,66		7,102
Chiang	P	Manager-Application Services		36,931	3,81		3,276
Chong	Ĺ	Senior Building Inspector		16,059	7,37		1,730
Choquette	C	Paralegal/Administrative Asst		90,246	1,99		1,730
Chow	Ē	Planner 2		13,818	7,67		1,229
Chu	D	RCMP Computer Sys Specialist		95,558	6,78		1,229
Chu	K				6,76		- 1
Clarke		RCMP Computer Sys Specialist		95,417			4
Cohan	J	Project Manager-Shipyards		23,314	1,24		413
	J	Communications Operator 2		06,918	6,72		- 440
Congdon	J	Auto & Controls Special LEC		20,243	4,55	3	110
Cook	J	Firefighter		75,920	-	0	459
Cooper	D	Supervisor-Operations		08,743	4,49	ŏ	112
Corcoran	R	Firefighter		97,657	-		<u>-</u>
Croft	J	Firefighter		94,870	-		4,656
Cullen	R	Firefighter		10,748	-	_	-
Cumming	В	Court Liaison Officer		12,174	6,83	5	-
Curtin	M	Firefighter	1	14,121	-		3,110

#### The Corporation of the City of North Vancouver Schedule of Remuneration and Expenses For the year ended December 31, 2023 FIR Schedule 1, Section 6 (2) (b) & (c)

Last Name	First Initial	Job Description	Remuneration	One-Time Payments	Expenses
D'Aguiar	С	Trades 2-Gardener	91,887	6,480	71
Dale	Α	Assistant to the CAO	98,736	4,419	3,843
D'Angelo	N	Digital Communications Coord	72,011	4,581	-
Danks	G	Captain-Preplan & Comm	127,118	· -	6,605
Danks	M	Assistant Fire Chief	92,024	1,505	2,269
De La Cruz Polanco	J	Communications Operator 3	114,132	6,346	-
De Oliveira Nogueira	S	Communications Operator 2	104,823	4,236	1,409
de Roy Van Zuydewijn	J	Dep Fire Chief-Ops & Support	75,463	1,693	276
de St. Croix	R	Manager-Long Range & Com Plan	141,889	4,785	1,337
Deas	M	Assist Supervisor-Operations	82,077	5,441	567
Dees	M	Formsetter-Concrete Finisher	73,710	5,218	-
Dempster	A	Planning Assistant	85,318	3,830	1,222
Di Spirito	D	Captain	101,686	-	-,
Dickson	S	Lieutenant	125,828	_	_
Doran	E	Director-People & Culture	154,132	_	747
Draper	J	Deputy Director-Plan & Dev	150,693	5,194	416
Duffy	P	Manager-Bylaws	144,100	4,829	1,173
Dyer	S	Bylaw Enforcement Officer 2	85,919	6,134	182
Easton	S	Lieutenant	124,513	0,134	102
Easton	A			-	- 750
		Captain Supervisor-Develop Servicing	118,641	- - 725	
Eghtesadi	S		95,019	5,735	3,034
Elliott	E	Manager-Transportation	157,052	2,082	1,483
Elliott	G	Senior Systems Analyst	114,215	7,468	-
Emann	D	Equipment Operator 1	70,897	5,103	667
Fabert	U	Manager - Engineering LEC	155,179	4,943	698
Farrally	M	Firefighter	131,742	-	1,317
Fazeli	F	Planning Assistant	74,602	2,903	1,424
Felber	L	Occ Health & Safety Specialist	88,810	4,643	1,058
Filizzola Pinheiro Chagas	Р	Development Technician 2	88,906	5,274	411
Finlayson	Α	Technical Services Specialist	112,440	7,700	4,408
Foldi	D	Senior Project Manager	142,623	4,829	831
Fox	R	Firefighter	108,209	-	297
Franco	S	Communications Operator 1	72,476	4,884	156
Freigang	M	Plumbing and Gas Inspector	118,078	6,978	1,571
Friesen	M	Manager-Environmental Sustain	141,278	4,726	4,219
Friestadt	D	Survey Technician 2	80,868	5,720	-
Fujiwara	J	Systems Analyst	98,012	6,247	-
Fuller	S	Assist Supervisor-Operations	108,169	6,321	360
Galloway	S	Director-Planning & Developmnt	128,050	-	313
Garcha	Α	Planning Assistant	79,856	5,417	1,189
Garden	S	Firefighter	109,313	-	530
Gercsak	T	Plumbing and Gas Inspector	111,992	6,847	1,392
Gilan	J	Transportation Technologist	97,382	6,483	-
Gilfoil	R	Trades 2-Mechanic	98,780	6,931	244
Gill	R	Utility Worker-Painting&Carp	95,411	6,029	334
Gillespie	T	Firefighter	114,778	-	470
Gillies	L	Deputy Dir-Proj Mgmt & Del-LEC	157,436	4,863	4,358
Graham	K	Corporate Officer	180,485	5,237	247
Granger	Н	City Solicitor	204,973	5,450	3,455
Green	В	Transportation Engineer	136,875	4,641	2,042
Green	K	Firefighter	112,226	-	377
Grewal	Н	Crisis Intervention Worker	81,839	608	12
Grundza	E	Formsetter-Concrete Finisher	77,446	5,375	118
Guerra Mendoza	V	Budget Analyst I	88,196	230	-
Guolo	Č	Firefighter	95,936	-	90
Hall	J	Manager-Public Realm Infrstrct	147,801	4,821	1,233
Hallaway	M	Firefighter	121,157	4,021	1,200
напаway Harrison	A	Captain-Training	118,470	-	- 597
	M				381
Harrison		Communications Operator 3	109,461	6,999	-
Hawkshaw	D	Captain	126,887	- 6.000	-
Head Herman	J L	Reader-RCMP	83,500	6,022 6,571	- 29
i icilliali	L	Coordinator-Community Dev	100,331	6,571	29

#### The Corporation of the City of North Vancouver Schedule of Remuneration and Expenses For the year ended December 31, 2023 FIR Schedule 1, Section 6 (2) (b) & (c)

Last Name	First Initial	Job Description	Remuneration	One-Time Payments	Expenses
Hickey	Р	Utility Trades-Painting&Carp	93,833	6,186	90
Hofilena	G	Database Admin/Sr Systems Anls	122,503	8,089	-
Holm	M	Manager-Engineering Design	143,575	4,851	1,090
Howard	R	Section Manager-Facilities Ops	137,869	4,788	-
Huang	J	GIS Applications Developer	101,932	6,838	-
Huckell	T	Committee Clerk-Secretary	88,362	4,835	-
Hudson	J	Ppl & Culture Business Partner	123,988	4,656	1,005
Husk	С	Filming and Events Coordinator	78,699	5,611	344
Hutch	D	Deputy Dir-Parks&Public Spaces	180,504	-	5,056
Hutton	Р	License Inspector	69,845	4,986	1,245
Iglesias	G	Payroll Technician	90,025	5,424	552
Jacobi	M	Storekeeper-Buyer 1	83,663	5,954	268
Jacobs	J	Firefighter	92,322	-	1,257
Johal	В	Bylaw Enforcement Officer 2	85,122	6,052	86
Johnson	В	Revenue Accountant	125,082	7,631	206
Kahanizaree	0	Development Technician 2	87,432	5,440	1,322
Kelsch	Ĺ	Assist Supervisor-Operations	109,091	6,671	787
Kelso	M	Captain	147,569	-	502
Kemp	В	PRIME Records Specialist	71,454	5,057	-
Kilmartin	T	Firefighter	107,972	-	_
Kilner	J	Communications Coordinator	74.674	_	795
King	P	Assist Supervisor-Operations	96,088	5,835	258
Klochnyk	J	Manager-Public Works	162,627	4,987	2,258
Kowalski	A	Accounting & Office Admin LEC	73,987	4,139	103
Kral	Ĺ	Project Eng-Civil Works LEC	136,567	4,783	2,235
Kuzmanovski	K	Section Manager-Traffic Eng	118,952	4,815	470
Kwaterska	M	Manager-Shipyards & Waterfront	140,547	4,713	398
Lam	D.	Manager-Accounting	115,341	6,949	10,611
Lanigan	M	Project Manager	76,228	1,225	78
Larson	L	Administrative Coordinator II	77,562	5,026	-
Latham	S	Communications Operator 2	87,540	4,049	_
Laut	S	Caretaker-Cemeteries	71,442	5,078	90
Lawry	Ĺ	Manager-Business Operations	90,658	-	401
Leggo	C	Equipment Operator 4A	80,395	5,420	118
Lemanski	C	Firefighter	126,179	5,420	-
Lentsch	T	Assistant Fire Chief	174,107	_	3,168
Lesku	J	Disclosure Reviewer	71,257	4,487	135
Lesmeister	C	Planner 2	109,336	7,330	3,087
Lewis	Ē	Labourer 2	72,626	4,830	90
Lightfoot	В	Manager-Real Estate	147,711	4,802	1,397
Lin	Y	Economic & Business Develop Co	103,627	2,710	321
Lindgren	C	Planner 2	103,477	6,772	424
Lindsay	S	Supervisor-Operations	105,605	7,328	608
Low	W	Trades 2-Mechanic	98,855	6,763	377
Macaulay	M	Supervisory Survey Technigist	87,903	5,943	106
Macdonald	E	Planner 2	108,196	1,924	632
Macdonald	C	Graphic Artist	88,088	6,285	221
MacInnis	D	Design Technician	84,353	5,970	-
Mackay	M	Lieutenant	128,742	5,910	1,350
Mackoff de Miranda	Z	Director Museum	86,607	_	3,381
Magnusson	K	City Engineer	219,552	5,430	1,139
Maillie	D	Captain	126,544	3,430	1,139
Malagoli	F	Crisis Intervention Worker	84,617	4,904	_
Manarovici	P	Controller	155,037	1,882	8,564
Mannarino	M	Truck Driver 3	73,023	5,097	18
Mara	C	Planner 1	84,635		10
Marshall	J	Firefighter		6,759	-
Martin	J T	Survey Technician 2	92,223 74,672	5,085	-
Mason	W	•	115,483	6,880	1 060
Mathew		Supervisor-Operations Plan Checker 1			1,862 1,545
Mathews	N R	Assistant CBO-Permits	88,056 125,553	5,880 4,574	793
McAllister	J	Supervisor-Operations	138,610	4,574 8,542	793 157
MOMINSTOL	J	Capervisor-Operations	130,010	0,042	137

#### The Corporation of the City of North Vancouver Schedule of Remuneration and Expenses For the year ended December 31, 2023 FIR Schedule 1, Section 6 (2) (b) & (c)

Last Name	First Initial	Job Description	Remuneration	One-Time Payments	Expenses
McBride	M	Labourer 2	70,976	3,932	166
McCarthy	L	Chief Administrative Officer	333,058	6,588	3,837
McCorkindale	T	Research & Communications Spec	106.279	4,488	282
McCutcheon	J	Firefighter	110,894	-	800
McEachern	K	Executive Asst-Mayor's Office	103,618	4,448	1,115
McGee	A	Fire Prevention Inspector	120,744	-,0	1,160
McGeean	K	Parking Bylaw Enforcement Off	72,805	5,187	272
McLean	C	Manager-RCMP Civ Ops Ops Sup	121,411	5,360	26
McNaughton	G	Assist Supervisor-Operations	75,409	5,554	265
Menzel	M	Planner 3	103,972		379
		Fire Prevention Inspector	,	7,092	
Michaud	J	•	117,234	-	3,133
Miles	С	Design Technician	115,586	5,988	411
Mitchell	S	Communications Operator 3	137,030	6,249	-
Moen	M	Events Coord & Community Liais	77,751	1,878	181
Moore	J	Firefighter	106,392	-	-
Morley	В	Truck Driver-Swamper 2	72,519	5,087	67
Mudge	R	Treasury Analyst	90,399	623	979
Mulleder	L	Planner 1	91,883	5,832	1,695
Naab	K	Development Technician 2	133,748	4,680	883
Nacorda	J	Building Maintenance Coordintr	87,904	6,133	-
Negenman	Α	Environmental Coordinator	96,625	5,889	270
Nelson	Ĺ	Firefighter	121,344	-	
Newbery	В	Firefighter	110,028	_	_
Nichols	C	Manager-People & Culture	167,801	5,085	867
No	N	Manager-RCMP Civ Ops Admin Sup	114,151	5,575	1,199
Nobert	D	Operations Maintenance Worker	80,045	3,253	322
Nyvall	J	Design Technician	84,353	5,852	820
Oliver	J	Trades 2-Gardener	94,448	6,601	363
Orr	L	Deputy Director-Com&Part Engmt	156,117	1,708	853
Owens	D	Dep Fire Chief-Prev & Pub Sfty	182,497	5,187	4,595
Pacheco	J	Fire Prevention Off-Lieutenant	130,170	-	29
Parker	R	Supervisor-Operations	103,310	7,163	1,092
Payne	Α	Dep Fire Chief-Ops & Support	171,111	5,031	975
Payne	T	Firefighter	77,970	-	-
Pearce	В	Deputy Chief Admin Officer	242,983	5,880	496
Pelletier	K	Planner 1	88,485	4,425	1,586
Pensato	G	Benefits, Admin & Systems Spec	79,946	4,247	-
Perens	В	Supervisor-Crisis Intervention	85,661	5,466	577
Perkovic	T	Crime Analyst Assistant	71,675	5,057	1,011
Peters	S	Manager-Client & Tech Serv	141,584	4,789	1,652
Peters	J	Assistant City Clerk	106,844	4,709	1,032
Phagoora	R	Labourer 2	71,171	4,804	364
Pichler	E	Firefighter	100,110	-	50
Piechota	K	Senior Building Inspector	119,711	7,040	1,125
Pollock	В	Plumbing and Gas Inspector	109,662	6,870	1,380
Polman	J	Captain	146,231	-	750
Pope	D	Project Manager	101,574	4,238	270
Posnikoff	D	Labourer 3	76,041	3,446	1,513
Price	D	Utility Trades-Waterworks	95,120	6,113	-
Priestley	D	Section Manager-Parks Ops	153,748	4,861	1,906
Pugh	J	Bylaw Enforcement Officer 2	71,687	4,753	1,376
Raham	K	Business Analyst	79,690	5,254	· <u>-</u>
Rasmussen	D	Electrical Inspector	105,107	6,759	221
Ravenhill	A	Labourer 3	98,545	5,334	3,476
Reece	M	Communications Operator 3	110,273	6,279	-
Reiss	S	Buyer	104,081	7,286	845
	N N	•		7,200	236
Reynolds		Firefighter	84,316		
Ring	D	Trades 2-Mechanic	101,562	6,801	500
Roberts	A	Firefighter	119,766	-	2,216
Robertson	J	Sr. Manager-Comms & Engmt	154,146	-	530
Rohan	С	Supervisor-Garage	111,596	7,585	2,239
Rohan	M	Truck Driver-Swamper 2	72,271	2,823	150

#### The Corporation of the City of North Vancouver Schedule of Remuneration and Expenses For the year ended December 31, 2023 FIR Schedule 1, Section 6 (2) (b) & (c)

Last Name	First Initial	Job Description	Remuneration	One-Time Payments	Expenses
Rommel	M	Planner 1	91,502	2,369	1,207
Rosalin	J	Physical Plant Maint. Worker 1	79,869	5,653	164
Ross	J	Equipment Operator 4A	76,947	4,143	-
Rothfels	Ē	Utilities Engineer	116,646	4,334	454
Roy	J	Manager-Civic Facilities	154,946	4,948	22
Rozairo	G	Technical Services Specialist	112,518	7,634	6,689
Ryce	T	Chief Building Official	163,692	5,050	5,147
Sadgrove	S	Manager-Payroll	142,901	4,743	1,325
Sahih	C	Project Coordinator	91,958	-	172
Santarossa	G	Communications Operator 2	90,451	4,383	60
Sasaki	S	GIS Technician	70,645	5,489	-
Savage	R	Engineering Technician	87,224	5,275	3,231
Sawrenko	Ĺ	Chief Financial Officer	229,107	5,603	3,526
Schalk	G	Public Safety Dir & Fire Chief	228,118	5,676	2,264
Schell	C	Firefighter	95,364	-	1,539
Schurmann	K	Traffic Engineering Technician	79,122	5,489	276
Sedun	S	Firefighter	117,239	-	-
Sellars	J	Systems Architect	125,094	8,221	556
Shaughnessy	M	Lieutenant	131,186	-	470
Sheel	J	Captain	130,866	_	530
Sherwood	D	Truck Driver 3	80,145	6,080	96
Shipley	M	Planner 1	94,564	6,476	2,363
Shyry	L	Environmental Technician	90,017	5,980	2,869
Siddoo	L	Payroll Coordinator	118,129	6,264	102
		•		4,446	102
Simmonds	J R	PRIME Reviewer	76,196		
Singh		Equipment Operator 4A	90,898	5,714	198
Sister	S R	Project Manager	137,774	3,928	1,400 421
Skene		Deputy Director-Strat & Co Srv	193,915	5,317	
Smith	S	Manager-Economic Development	145,445	4,784	3,198
Smith	С	Utility Trades-Waterworks	95,843	5,846	416
Smith	J	Landscape Technician	74,868	2,023	1,446
So	E	Ppl & Culture Business Partner	123,787	4,653	1,593
Sorenson	K	Community Police Office Coord	70,143	4,927	536
Spitale	J	Public Space & Events Assist	89,759	5,969	41
Staehling	A	Technical Services Specialist	105,023	7,427	-
Stefas	T	Pipefitter-Layer	79,248	5,387	301
Stevens	С	Manager-Strategic Initiatives	126,161	1,431	-
Stevenson	M	Captain-Planning & Development	129,134	-	1,339
Steward	1	Property Services Coordinator	99,718	7,053	1,661
Stringer	J	Forensic Video Technician	77,562	5,444	-
Strubin	C	Firefighter	114,152	-	-
Svancara	J	Budget Analyst II	93,794	6,530	1,200
Tang	В	Firefighter	121,986	-	2,739
Tang _	J	Budget Analyst I	73,724	5,028	-
Tang	E	Assistant Plan Checker 1	71,439	4,575	1,887
Tasaka	J	Events Coord & Community Liais	75,396	2,398	56
Taylor	K	Planner 1	90,546	4,061	1,210
Taylor	D	Bylaw Enforcement Supervisor	81,941	5,425	160
Thompson	С	Sr Manager-Police Support Svs	104,585	-	499
Todoruk	С	Truck Driver 2	85,035	5,485	812
Townsend	T	Firefighter	110,684	-	-
Tremblay	S	Transportation Planner	78,139	-	127
Trinkl	M	Supervisor-Operations	143,342	8,960	200
Trinkl	G	Supervisor-Operations	96,781	6,841	198
Underhill	В	Planner 2	108,463	7,351	1,143
Unrau	S	Supervisor-Member Support	72,149	4,862	755
Urbani	J	Emergency Vehicle Technician	106,576	-	1,334
Uuraslahti	N	PRIME Reviewer	73,982	4,348	-
van Born	S	Captain	121,225	-	1,283
van der Heijden	В	Planner 1	95,423	6,330	15
van Heerden	D	Manager-Financial Plan & Anlys	160,480	4,963	1,200
Van Nes	Т	Supervisor-Operations	98,922	6,093	202

#### The Corporation of the City of North Vancouver Schedule of Remuneration and Expenses For the year ended December 31, 2023 FIR Schedule 1, Section 6 (2) (b) & (c)

Last Name	First Initial	Job Description	Remuneration	One-Time Payments	Expenses
Vanderhoek	M	Firefighter	114,221	-	-
Vanderhoek	S	Firefighter	106,837	-	-
Vanier	J	Fire Prevention Inspector	104,475	-	1,601
Vaughan	R	Manager, Civic Engagement	125,759	4,575	6,888
Veng	K	Chief Executive Officer-LEC	227,755	5,672	1,466
Vilstrup	N	Deputy Dir-Proj Dev & Impl-LEC	176,670	2,971	1,879
Vogrig	R	Firefighter	96,089	-	458
Wagner	Е	GIS Technician	86,049	5,489	-
Ward	Α	Firefighter	125,588	-	-
Wardell	M	Manager-Development Services	72,679	2,402	704
Warman	В	Equipment Operator 1	75,563	5,506	245
Washington	S	Firefighter	115,595	-	2,248
Waugh	M	Firefighter	109,722	-	-
Whiteley	L	Labourer 3	73,187	4,857	69
Wicks	Α	Ppl & Culture Business Partner	102,465	-	449
Wilkinson	В	Park Attendant	79,255	5,036	90
Williams	M	Firefighter	109,075	-	-
Willock	В	Deputy Dir-Infrastructure Mgmt	187,193	4,931	854
Wilson	S	Communications & Engmt Spec	91,830	6,481	17
Wilson	С	User Analyst	85,768	5,719	-
Winterhalder	L	Electronic Disclosure Clerk	77,018	4,715	-
Wong	T	User Analyst	83,698	6,111	-
Wood	S	Manager-Finance LEC	147,086	4,798	6,751
Woolhouse	С	Communications & Engmt Spec	86,556	3,369	-
Yoo	S	Technical Services Specialist	101,496	1,496	-
Yu	С	Systems Analyst	92,306	6,152	935
Zander	S	Manager-Purchasing	138,164	4,783	2,428
Zandieh	G	Project Manager	123,632	4,402	1,135
Zhang	E	Budget Analyst II	93,543	6,481	2,022
Zhang	Н	Client Services Specialist	90,352	6,102	1,652
Zhang	Е	Financial Analyst	82,042	5,926	6,915
Total of employees over	\$75,000		36,745,507	1,377,328	332,489
Total of employees under	r \$75,000		14,021,148	866,816	65,848
Total remuneration and	l expenses		\$ 50,766,655	\$ 2,244,144	\$ 398,337

# The Corporation of the City of North Vancouver Reconciliation between total remuneration and consolidated financial statements For the year ended December 31, 2023 FIR Schedule 1, Section 6 (2) (d)

FIR Schedule 1, Section 6 (2) (a) - Remuneration paid to elected officials	\$ 423,487
FIR Schedule 1, Section 6 (2) (b) and 6 (2) (c) - Employee Remuneration	53,010,798
Total City of North Vancouver remuneration per Statement of Financial Information	 53,434,285
Reconciling items	23,813,830
Wages and benefits expenses per consolidated financial statements note 12	\$ 77,248,115

The reconciling items/variance between the Schedule of Remuneration and Expenses and the Wages and Benefits expense reported on the consolidated financial statements of the City of North Vancouver are due to various factors including:

- The Schedule of Remuneration and Expenses is based on actual cash payments made during the fiscal year (including payouts of vacation, gratuity, and overtime banks) whereas the consolidated financial statement figure is determined on an accrual basis.
- It excludes the North Vancouver City Library and CNV's share of the North Vancouver Recreation Commission.
- It excludes benefits paid on behalf of employees that are neither taxable to the employee nor paid directly to the employee.
   Examples include extended health plans and dental plans.

Supplier	Amou	unt
ACCELLION USA LLC	\$ 58,3	09
ACCURATE MATERIALS TESTING LTD	67,18	
AECOM CANADA LTD.	273,6	
AINSWORTH INC	50,7	
ALL ROADS CONSTRUCTION LTD	58,3	
AMAZON	53,7	
AMERICAN PROFESSIONAL MANAGEMENT SERVS.	124,2	
ANCAN MARKETING	27,9	
ANDREW SHERET LTD	130,33	
AON REED STENHOUSE INC	1,029,30	
APPLE	194,10	
APPLE	25,23	
ASSOCIATED ENGINEERING (B.C.) LTD. ASSOCIATED FIRE SAFETY	28,99 101,49	
ATS TRAFFIC LTD	67,1	
AVENUE MACHINERY CORP	77,8	
B&B EXCAVATION & SHORING LTD	1,843,74	
B.A. BLACKTOP INFRASTRUCTURE INC.	1,792,3	
BA BLACKTOP LTD	1,574,4	
BARTLETT TREE EXPERTS	60,5	
BC HYDRO	1,591,2	
BC LIBRARIES COOPERATIVE	54,3	
BC MUNICIPAL SAFETY ASSOCIATION	33,9	
BDO CANADA LLP	86,9	
BERRYMAN, STEPHANIE	41,1	
BEST	30,9	52
BLACKBURN YOUNG OFFICE SOLUTIONS	107,0	49
BLU POOL SUPPLY LTD.	42,2	70
BOABC	27,1	84
BRAVEHEART VENTURES	34,68	84
BROOKS CORNING COMPANY	80,1	86
BURRARD MECHANICAL LTD	27,9	54
CAM CLARK FORD LINCOLN	28,8	
CANADA MATS	26,7	
CANADA POST CORPORATION	39,5	
CANADIAN LINEN AND UNIFORM SERVICE	36,49	
CAPILANO UNIVERSITY	55,3	
CARSCADDEN STOKES MCDONALD ARCHITECTS	303,1	
CBR PHOTOGRAPHY	26,4	
CDW CANADA CORP.	401,7	
CENTRAL SQUARE TECHNOLOGIES	50,8	44

Supplier	Amount
CHARTER TELECOM INC	179,882
CITY GREEN SOLUTIONS SOCIETY	33,378
CITY OF COQUITLAM	84,402
CITY OF NORTH VANCOUVER	83,034
CITY OF SURREY	222,701
CITY OF VANCOUVER	54,790
COASTAL TRAINING CONSULTANTS LTD	26,000
COBRA ELECTRIC SERVICES LTD.	745,383
COMMERCIAL EMERGENCY EQUIPMENT CO	58,372
COMMERCIAL TRUCK EQUIPMENT-SURREY	38,744
COMMISSIONAIRES BC	180,545
COMMUNITY FIRE PREVENTION	82,608
COMPLETE UTILITY CONTRACTORS LTD	586,575
CONCENTRIC CONSULTING INC	72,733
COQUITLAM CONCRETE (1993) LTD	39,562
CORNERSTONE PLANNING GROUP	36,975
CREATE VANCOUVER SOCIETY	32,920
CREATIVE DOOR SERVICES LTD	30,289
CREATIVE TRANSPORTATION SOLUTIONS LTD	30,270
CROWN CONTRACTING LTD.	2,420,134
CUBEX EQUIPMENT-HEAD OFFICE	81,096
DARKHORSE EMERGENCY CORP	55,145
DELTA SIERRA CONSTRUCTION & MILLWORK LTD	237,768
DIAMOND HEAD CONSULTING LTD	111,330
DIBA MANAGEMENT CORP	90,523
DINESEN NURSERIES LTD.	43,152
DISTRICT OF NORTH VANCOUVER	959,897
DISTRICT OF WEST VANCOUVER	33,295
DLA PIPER (CANADA) LLP	67,759
DMD AND ASSOCIATES LTD DRC MECHANICAL	59,696
	46,794
DRIVE PRODUCTS INC DS TACTICAL LTD.	35,615 35,779
EBP US INC.	25,778
ECOAST ELECTRIC LTD	35,000 35,007
E-COMM	35,807 202,165
ECONOLITE CANADA INC.	63,159
E-CUBED MEDIA SYNTHESIS	29,830
EMCO CORPORATION	127,680
ENVYROZONE	48,469
ESRI CANADA LTD	73,819
LONI ONINDA LID	73,019

Supplier	Amount
EUROVIA BC INC	37,863
EXECUTIVE AIR CONDITIONING &	111,800
FASKEN MARTINEAU DUMOULIN LLP	25,492
FEDERATION OF CANADIAN MUNICIPALITIES	27,200
FIRST PEAK CONTRACTING LTD	71,134
FLOCOR INC.	119,887
FORTIS BC ENERGY INC.	94,478
FRASER VALLEY EQUIPMENT LTD.	44,731
FRASERWAY PREKAST LTD	39,748
FRED SURRIDGE LTD	40,089
GAGNON VENTURES INC	149,972
GEOPACIFIC CONSULTANTS LTD.	56,429
GFL ENVIRONMENTAL INC	39,854
GLACIER MEDIA GROUP	60,241
GOLDILOX SECURITY	25,019
GRAFFITI BE GONE INC.	42,980
GREATER VANCOUVER SEWERAGE AND DRAINAGE DISTRICT	9,247,996
GREATER VANCOUVER WATER DISTRICT	7,577,753
GUILD YULE LLP	28,934
HABITAT SYSTEMS INC	210,757
HARBOUR WEST CONSULTING INC. HAYCO EQUIPMENT LTD.	45,084 29,244
HCMA ARCHITECTURE + DESIGN	1,149,529
HEADWATER MANAGEMENT LTD.	80,035
HEIDELBERG MATERIALS	108,655
HERITAGE OFFICE FURNISHINGS LTD	36,102
HIGHLAND GREEN CLEANING	33,520
HOMEWOOD HEALTH INC	42,693
ICONIX WATERWORKS LP	40,525
INDIGENOUS CORPORATE TRAINING	27,879
INFINITE ROAD MARKING LTD	137,068
INFOR (CANADA), LTD.	339,320
INNOVATIVE TRAFFIC SOLUTIONS INC.	45,846
ISL ENGINEERING & LAND SERVICES LTD.	293,840
ISLAND KEY COMPUTER LTD	206,403
IVANTI INC	30,408
JIFFY JOHN RENTALS LTD	62,373
JIM WILES AND SON LTD	218,513
KAL TIRE	58,109
KERR WOOD LEIDAL ASSOCIATES LTD	57,313
KMBR ARCHITECTS PLANNERS INC	33,172

Supplier	Amount
KONE INC	51,001
KRAUS TRUCKING	117,740
LAFARGE CANADA INC	2,872,557
LANESAFE TRAFFIC CONTROL	280,001
LGI-INDUSTRIAL & CONSTRUCTION SUPPLIES	54,708
LIBERTY CONTRACT MANAGEMENT INC	1,690,069
LIBRARY BOUND INC	208,823
LIDSTONE & COMPANY	108,961
LONG VIEW SYSTEMS	95,027
LONSDALE ENERGY CORP	305,195
LOOKOUT HOUSING AND HEALTH SOCIETY	38,900
MAGLIN SITE FURNITURE INC.	33,388
MAIL-O-MATIC SERVICES LTD	33,181
MAINROAD MAINTENANCE PRODUCTS	157,349
MAKE PROJECTS LTD	325,824
MANCORP INDUSTRIAL SALES LTD	31,844
MAR-TECH UNDERGROUND SERVICES LTD	31,250
MCELHANNEY LTD	79,400
MCRAE'S ENVIRONMENTAL SERVICES LTD	540,954
METRO MOTORS LTD	729,312
MICROSOFT CANADA INC	201,063
MINISTER OF FINANCE	72,111
MNP DIGITAL INC. MODERN DRAINAGE	144,119
MOTIV ARCHITECTS INC.	69,494 135,899
MUNICIPAL PENSION PLAN	4,597,585
MUNI-CITY SERVICE INC	68,031
MURRIN CONSTRUCTION LTD	68,375
MVCC VIDEO COMMUNICATIONS CORP.	146,079
NAPA AUTO PARTS	71,198
NEPTUNE TECHNOLOGY GROUP	37,071
NEW RHODES CONSTRUCTION INC.	535,307
NORTH SHORE ALLIANCE CHURCH	38,986
NORTH SHORE COMMUNITY RESOURCES	33,545
NORTH SHORE KIA	44,913
NORTH VANCOUVER COMMUNITY ARTS COUNCIL	37,506
NORTON ROSE FULBRIGHT CANADA LLP	285,087
NOVACOM BUILDING PARTNERS LTD.	99,782
ODWAK & SONS	38,115
OPEN TEXT CORPORATION	127,341
ORACLE CANADA ULC	203,481

Supplier	Amount
OVERDRIVE, INC.	181,782
PACIFIC BLUE CROSS	1,738,846
PACIFIC FLOW CONTROL LTD.	36,033
PARKWORKS SOLUTIONS CORP	47,288
PASSPORT LABS, INC	110,441
PAUL DAVIS GREAT VANCOUVER	27,548
PAYPAL WESTERNCANA	25,194
PBX ENGINEERING LTD.	37,635
PFM EXECUTIVE SEARCH	48,037
PINCHIN LTD.	61,930
PINNACLE INT'L REALTY GROUP II INC.	68,536
PINTON FORREST & MADDEN GROUP INC.	51,836
POWERWRIGHT SERVICES INC	46,619
PRICEWATERHOUSECOOPERS LLP	27,752
PROLINK SECURITY SYSTEMS	32,536
PROVINCE OF BRITISH COLUMBIA	1,458,027
QUESTICA SOFTWARE INC	56,338
R.A. MALATEST & ASSOCIATES LTD	93,994
R.D.M. ENTERPRISES LTD. RADIUS INDUSTRIAL WORKS INC.	1,818,384
RECEIVER GENERAL FOR CANADA	82,151 15,023,397
RF BINNIE AND ASSOCIATES LTD	197,199
RFS CANADA	51,555
RICOH CANADA INC	44,804
ROBERT HALF CANADA	159,708
ROCK SOLID TECHNOLOGY, INC	28,565
ROLLINS MACHINERY LTD	567,878
ROPER GREYELL	41,859
ROYAL BANK OF CANADA	172,639
SAINAS CONSULT INC.	25,375
SAMURAI EXPRESS TRUCKING	104,375
SCOOBY'S DOG WASTE REMOVAL SERVICE LTD.	136,004
SEGUIN, LEANNE	28,319
SERVICES FLO INC.	30,196
SHAW CABLESYSTEMS GP	115,144
SHAW TELECOM GP	30,051
SHERINE INDUSTRIES LTD	26,404
SIMON FRASER UNIVERSITY	27,000
SIRSIDYNIX (CANADA) INC.	123,914
SITECORE CANADA INC	38,007
SLATER VECCHIO LLP, IN TRUST	50,000

Supplier	Amount
SMITH BROS & WILSON BC LTD	28,859,935
SOFTCHOICE LP.	77,327
SOLIDCAD	27,649
SPECIMEN TREES	38,962
SPUR COMMUNICATIONS INC.	236,179
STANDARD BUILDING SUPPLY	86,263
STAPLES	57,920
STEPHEN IRVING COMMUNICATIONS	45,180
STRATA PLAN EPS6231	112,084
SUNCOR ENERGY PRODUCTS PARTNERSHIPS	619,539
SUPER SAVE DISPOSAL INC	89,365
TATRAS CONTRACTING GROUP TECH LOGIC CORP	254,600
	31,195
TELUS COMMUNICATIONS INC TELUS MOBILITY	259,844 164,945
THE SALVATION ARMY NORTH SHOR	38,200
THE SHIPYARDS DEVELOPMENT LTD.	181,146
TIMBERLINE TREE SERVICE LTD.	80,825
TOMKO SPORTS SYSTEMS INC.	29,142
TRANSITION CONSTRUCTION INC.	37,912
TRIPLE THREE TRADING LTD	52,278
TRUEPOINT SOLUTIONS, LLC	109,190
TUPPER LANDSCAPING INC	43,000
ULINE	63,998
URBAN SAWING AND SCANNING CO LTD	42,314
URBAN STRATEGIES INC.	223,567
URBAN SYSTEMS LTD.	366,085
VANPORT ENTERPRISES LTD	28,659
W.K. WILLIAMS CONSULTING SERVICES	47,540
WESTERN INTEGRATED ELECTRICAL LTD.	303,362
WESTERRA EQUIPMENT LP	121,345
WESTLAND INSURANCE GROUP LTD.	248,810
WOOD WYANT CANADA INC.	99,673
WORKER'S COMPENSATION BOARD	1,574,236
YEOMEN PROPERTY MAINTENANCE & RENOVATION	41,857
YOUNG ANDERSON BARRISTERS & SOLICITORS	162,840
Total payments over \$25,000	112,168,886
Total payments \$25,000 or less	5,806,926
Total payments	\$ 117,975,812

#### The Corporation of the City of North Vancouver Schedule of Grants & Contributions For the year ended December 31, 2023 FIR Schedule 1, Section 7 (2) (b)

Organization	Amount
Capilano Community Services Society	\$ 91,054
District of North Vancouver	44,871
District of West Vancouver	55,323
Family Services of the North Shore	56,573
Hollyburn Community Services Society	377,500
Lookout Housing and Health Society	142,216
Navy League Of Canada	73,500
North Shore Community Resources	60,315
North Shore Emergency Management Office	290,156
North Shore Neighbourhood House	1,038,900
North Shore Rescue Team Society	38,602
North Shore Restorative Justice Society	44,635
North Shore Womens' Centre	44,753
School District No.44	113,800
Silver Harbour Centre Society	179,504
Squamish Nation	404,431
The Salvation Army North Shore	38,200
Tsleil-Waututh Nation	 107,452
Total grants or contributions over \$25,000	3,201,785
Total grants or contributions less than \$25,000	255,168
Total grants or contributions	\$ 3,456,953

# The Corporation of the City of North Vancouver Schedule of Suppliers of Goods and Services Reconciliation between payments to suppliers and consolidated financial statements For the year ended December 31, 2023 FIR Schedule 1, Section 7 (1) (c)

FIR Schedule 1, Section 7(1)(a) & (b) - Payments to Suppliers of Goods and Services FIR Schedule 1, Section 7(2)(b) - Grants and Contributions	\$ 117,975,812 3,456,953
Total payments per Statement of Financial Information <sup>1</sup>	121,432,765
Remuneration and related expenses reconciliation items	55,537,782
Related parties reconciliation items	21,592,586
Recoveries reconciliation items	(8,726,655)
Non-financial asset reconciliation items	(39,139,807)
Total expenses per Consolidated Statement of Operations	\$ 150,696,671

The reconciling items between the Schedule of Suppliers of Goods and Services and the total expenses reported on the consolidated financial statements of the City of North Vancouver are due to various factors including:

- The remuneration and related expenses reconciliation items are based on actual cash payments made during the
  fiscal year (including payouts of vacation, gratuity, and overtime banks) whereas the consolidated financial
  statement figure is determined on an accrual basis and includes payments to major agencies.
- Related parties transactions include those from agencies that are included in the consolidated audited financial statements.
- Recoveries reconciliation items are recoveries from partner agencies that reduce the total amount of expenses recognized in the consolidated audited financial statements.
- Non-financial asset reconciliation items are changes to tangible capital assets, prepaid expenses and other noncash transactions.

<sup>&</sup>lt;sup>1</sup> The schedule of payments to suppliers is a "cash basis" listing. This will vary from the expenditures in the consolidated financial statements, which are reported on an accrual basis.

#### The Corporation of the City of North Vancouver Schedule of Debts For the year ended December 31, 2023 FIR Schedule 1, Section 4 (4)

A Schedule of Debts has not been prepared because the City of North Vancouver does not have any long-term debt for the year ended December 31, 2023.

#### The Corporation of the City of North Vancouver Schedule of Guarantee and Indemnity Agreements For the year ended December 31, 2023 FIR Schedule 1, Section 5 (4)

A Schedule of Guarantees and Indemnity Agreements has not been prepared because the City of North Vancouver has not given any guarantees or indemnities under the Guarantees and Indemnities Regulation.

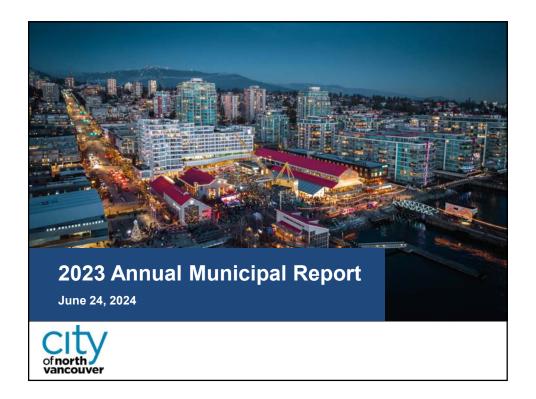
#### The Corporation of the City of North Vancouver Statement of Severance Agreements For the year ended December 31, 2023 FIR Schedule 1, Section 6 (7) (a) & (b)

There were 3 severance agreements under which payment commenced between The Corporation of the City of North Vancouver and its non-unionized employees during fiscal year 2023.

• These agreements represent from 0.2 to 8.9 months of compensation.

The agreements were determined based on base salary.





## **Background**

 CNV's Annual Municipal Report ("AMR") is to be completed by June 30<sup>th</sup> each year

- The AMR must specific items, including:
  - Audited annual financial statements for the previous year
  - An update on progress made towards delivering future initiatives included in the last AMR
  - A statement of plans for the upcoming reporting period





### **Background**

- New information has been added to CNV's 2023 AMR to bring it more in line with Government Finance Officers Association best practice guidance included in its "Canadian Award for Financial Reporting Reviewers Checklist", including"
  - Community demographic and statistical information such as dwelling types, new construction permit volumes and number of businesses
  - 2023 top corporate taxpayers
  - A transmittal letter from the Chief Financial Officer
- This presentation highlights key 2023 accomplishments included in the 2023 AMR that advance Council's Strategic Priorities





3

# A Resilient City leads the way in the climate action and acts as a steward of the environment for future generations



#### **Accomplished 2023:**

- State of the Urban Forest Report completed
- Climate & Environment Strategy drafted
- LEC
  - 15% of heat sales from low carbon energy
  - Additional commercial financing arranged



A Vibrant City is where dynamic public spaces and places provide opportunities for connection and enable residents to engage with their community, and celebrate their culture and history



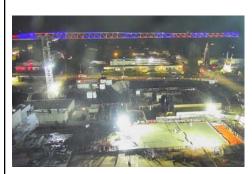
#### **Accomplished 2023:**

- Shipyards programming
  - Over 160 summer activations held
  - Over 50,000 visitors to the Skate Plaza
  - RFEOI for Shipyards Operations Plan and Business Model complete
- Dog Friendly Plan
  - · Draft plan created



5

<u>A City for People</u> is welcoming, inclusive, safe and accessible and supports the health and well-being of all



#### **Accomplished 2023:**

- Advanced the HJCRC program
  - HJCRC/SH construction proceeding
  - North Vancouver Lawn Bowling Facility completed
- Commenced the Mahon
   Childcare and Fieldhouse project
- Adopt North Shore Poverty Reduction Strategy
- Signed a Protocol agreement with Skwxwú7mesh



A Connected City provides active and sustainable ways for people and goods to move to, from, and within the City safely and efficiently



#### **Accomplished 2023:**

- Improved access to transit and active transportation infrastructure
  - Esplanade Complete St completed
  - Bus Service Reliability Project (Cotton/Low Level Rd/Kennard) completed
- NS Bus Rapid Transit line prioritized



7

A Prosperous City supports a diverse economy by creating an environment where new and existing businesses can grow and thrive



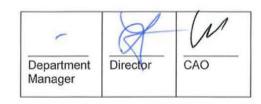
#### **Accomplished 2023:**

- Launched Central Lonsdale avenue as a "Great Street" project:
  - Baseline assessment complete
  - Great Street examples developed
  - Project Manager engaged
- Economic Strategy completed
  - Council endorsed in 2024











## The Corporation of THE CITY OF NORTH VANCOUVER FINANCE DEPARTMENT

REPORT

To:

Mayor Linda Buchanan and Members of Council

From:

Larry Sawrenko, Chief Financial Officer

Subject:

2023 ANNUAL MUNICIPAL REPORT

Date:

June 12, 2024

File No: 01-0640-20-0001/2023

The following is a suggested recommendation only. Refer to Council Minutes for adopted resolution.

#### RECOMMENDATION

PURSUANT to the report of the Chief Financial Officer, dated June 5, 2024, entitled "2023 Annual Municipal Report":

THAT the 2023 Annual Municipal Report be approved.

#### **ATTACHMENTS**

1. 2023 Annual Municipal Report (CityDocs # 2536677)

#### BACKGROUND

The Community Charter requires that municipalities prepare an Annual Municipal Report ("AMR") prior to June 30 of each year. Section 98(2) of the Community Charter states the content to be included in the AMR, including:

- Audited annual financial statements for the previous year;
- Information on municipal services, operations, objectives/measures for the previous year;
- · A statement of future municipal objectives/measures;
- Permissive tax exemptions provided by Council; and
- Any declarations of Council disqualifications made in the previous year.

Document Number: 2358087 V1

Date: June 5, 2024

#### DISCUSSION

The 2023 AMR (*Attachment 1*) meets the requirements of the Community Charter and also includes information to provide readers with additional insight and transparency into CNV's activities and performance. New information has also been included in the 2023 AMR to bring CNV's 2023 AMR more in line with the best practice guidance provide by the Government Finance Officers Association as noted in its "Canadian Award for Financial Reporting Reviewers Checklist". The key new items for the 2023 AMR include:

- Community demographic and statistical information such as dwelling types, new construction permit volumes and number of businesses
- 2023 top corporate taxpayers
- A transmittal letter from the Chief Financial Officer

CNV's 2023 AMR was posted on its website on June 7<sup>th</sup>, 2024 with an on-line form to capture public comments. Public Notice for the 2023 AMR was published in the North Shore News on June 12<sup>th</sup> and 19<sup>th</sup>, 2024.

CNV received minimal public comments on the 2022 AMR when it was published. In an effort to increase awareness of the public comment period moving forward, Staff have undertaken increased promotion in 2023 to try to encourage feedback. These efforts include:

- Taking a holistic approach to the report itself by providing context and a more robust narrative, including detailed reporting of results;
- Packaging the report in an easy to read and fresh design, to reflect the vibrancy and diversity of the City;
- Updating the website content and improving the online comment forms for user ease;
- Incorporating paid social media advertisements to increase awareness in addition to increased organic social media efforts including introducing Instagram into the mix;
- · Published articles in two issues of City e-newsletter; and
- Developing a poster for Gateway to draw attention to the hard copy available for review, with comment forms.

A summary of public input received will be shared with Council on Monday, June 27th.

The AMR will again be promoted pending adoption by Council and aspects of the report will be utilized throughout the remaining part of the year for education and awareness purposes.

#### FINANCIAL IMPLICATIONS

Production of the 2023 AMR is funded within CNV's approved operating budget.

Date: June 5, 2024

#### INTER-DEPARTMENTAL IMPLICATIONS

The AMR is prepared by CNV's Finance Department, as well as its Communications and Engagement and Strategic Initiatives Divisions, in collaboration with all CNV departments and shared services agencies.

#### STRATEGIC PLAN, OCP OR POLICY IMPLICATIONS

CNV's AMR supports the Corporate Business Plan Corporate Outcome to be "An Open & Engaged Organization."

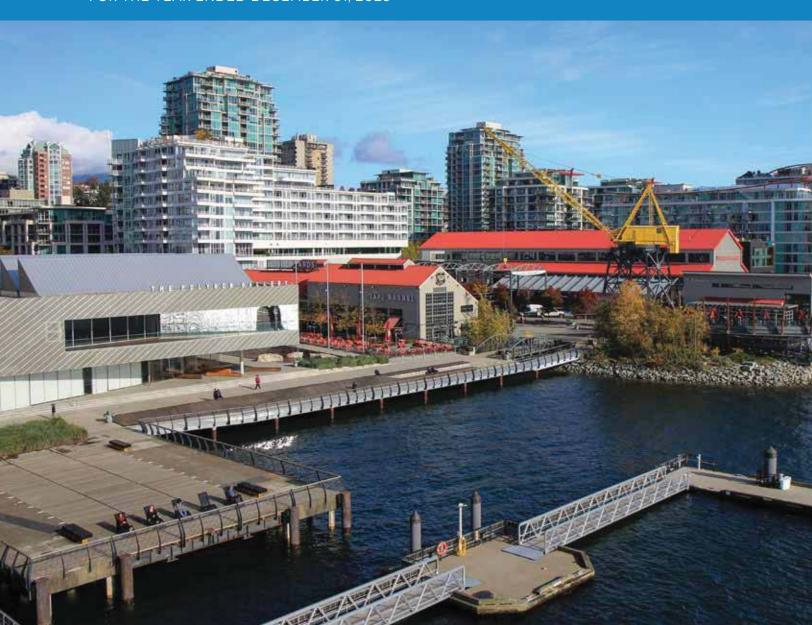
RESPECTFULLY SUBMITTED:

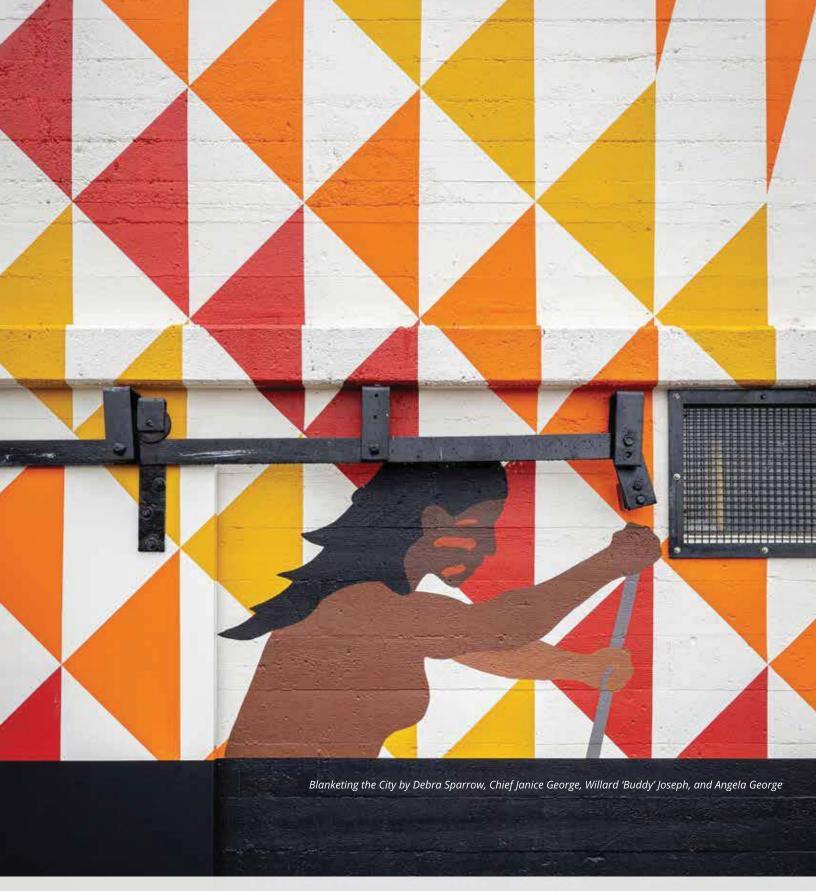
Larry Sawrenko Chief Financial Officer CITY OF NORTH VANCOUVER | BRITISH COLUMBIA

# ANNUAL REPORT 2023

of north yancouver

FOR THE YEAR ENDED DECEMBER 31, 2023





#### Skwxwú7mesh (Squamish Nation) and səlilwətał (Tsleil-Waututh Nation)

We respectfully acknowledge that we live and work on the traditional and unceded territories of the Skwxwú7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations. The City of North Vancouver is committed to Reconciliation with these Nations, who have lived on these lands since time immemorial.





#### CITY OF NORTH VANCOUVER | BRITISH COLUMBIA

# ANNUAL REPORT 2023

FOR THE YEAR ENDED DECEMBER 31, 2023

Prepared by the City of North Vancouver Finance and Office of the Deputy Chief Administrative Office Departments.

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# INTRODUCTION

Welcome to the annual review of our accomplishments and outcomes as an organization.

We are a compact, yet mighty municipal leader— measuring 12 square kilometres—punching well above our weight class with a forward-thinking, active community on the leading edge of city building in the region.

We are also a City committed to leading with purpose.

Council's Strategic Plan is the City's North Star, prioritizing what our elected leaders want to achieve over the next four years to help propel our vision of being the 'Healthiest Small City in the World'. These priorities connect to every City resident and business owner now and into the future.

There is nothing more important than the health of our community be it physical, social, economic, or environmental.

To learn more about the City of North Vancouver, please visit our website at cnv.org.

# REFLECTIONS FROM THE MAYOR



#### Mayor Linda Buchanan

On behalf of Council, it is with great excitement that I present the 2023 Annual Municipal Report for the City of North Vancouver. As Mayor, I am delighted to share the accomplishments and vision behind the 'Healthiest Small City in the World.' Over the past year, we have witnessed remarkable achievements in various aspects of city life, from sustainable development initiatives to enhanced community engagement programs. These successes reflect our commitment to creating a livable, inclusive, and thriving city for all.

In this report, you will find detailed insights into our city's economic growth, infrastructure advancements, environmental stewardship efforts, and social programs. Additionally, we will highlight key projects, partnerships, and events that have contributed significantly to our collective wellbeing and prosperity.

I am particularly proud that over the last year, we opened a new and fully accessible North Vancouver Lawn Bowling facility, made significant progress with the Harry Jerome Community Recreation Centre redevelopment, started

Mickey McDougall Community Recreation Centre upgrades, the future home for Flicka Gymnastics, and broke ground on the Mahon Park Childcare Centre and Fieldhouse. In Lower Lonsdale, we broke ground on the first respite care facility for seniors and their family and started the first phase of the North Shore Neighbourhood House redevelopment. All of these facilities represent important investments in recreation and services. Delivering community infrastructure that supports health and wellbeing of all people is a priority that you will see reflected in the work we have done over the past year.

Whether we are celebrating an expansion of our urban tree canopy, programming the Shipyards with family-friendly activities, expanding active transportation options, or building new homes for people, our City is always looking to build upon our successes and amplify what we love about our community.

As we look back, we also look forward to the year ahead with optimism and determination. The challenges we face are opportunities for innovation and collaboration, driving us to build a better future for generations to come.

I extend my sincere gratitude to residents, community leaders, volunteers, and our dedicated city staff whose collective passion and dedication continue to shape the City of North Vancouver into a model of excellence. Together, let us continue to work hand in hand, embracing diversity, fostering sustainability, and creating a city that we can all be proud to call home.

Sincerely,

Linda C. Gudonan

Mayor Linda Buchanan City of North Vancouver

# CITY COUNCIL

City Council is the governing body for the City of North Vancouver. Council is comprised of the Mayor and six Councillors, elected to a four-year term. The current Council was elected on October 15, 2022.

Council is responsible for providing leadership to address the existing and future needs of the City. Council achieves these needs by establishing policies, bylaws and strategic priorities that benefit the City, prioritizing programs and services that are fiscally responsible and maximize overall value for community members.

Council delegates operational responsibility to the Chief Administrative Officer, who ensures Council's priorities are met.



(L-R) Councillors Angela Girard, Shervin Shahriari, Tony Valente, Mayor Linda Buchanan, Councillors Jessica McIlroy, Don Bell and Holly Back



# GREETINGS FROM THE CAO



#### Leanne McCarthy

Every year the City's Annual Municipal Report offers an opportunity for our staff to reflect back on the year's achievements and to redouble our efforts to provide excellent services to the residents and business owners of our City.

Among the 2023 highlights you'll read about a number of ambitious capital projects, many of which are nearing completion in the year to come.

The new Harry Jerome Community Recreation Centre and Silver Harbour Seniors' Activity Centre became more tangible as we saw the concrete and iron beams underpinning this structure begin to take shape late last year. Hardworking public infrastructure like parks, trails, recreation centres, and childcare centres are the foundation of a healthy and resilient community. It is critical we manage these assets – maintaining and replacing aging infrastructure while also investing in new systems to meet our community's current and future needs.

Less visible but no less important were 2023 updates to the City's civic infrastructure – improving how we deliver essential services. From expanding

our business licensing services to continuing to streamline our building permitting program and from planning for emergencies like heat events or floods to creating a one-stop desk for all in-person queries and services, we focused on being more prepared, more efficient, and more customer-focused.

Finally, some of our greatest challenges as a city, region and province persisted in what was the first full year of operations post-pandemic – housing needs, climate adaptation and transportation remain priorities.

In 2023, we leveraged our partnerships and those levers we have as local government to prepare for these complex challenges. Staff worked with community and technical experts to develop future-facing strategies including how to foster and expand the urban forest, improve how we move through the City (walk, bike, roll and drive), support community service organizations, and promote inclusion, diversity and community wellbeing.

There is much more to do and we have an ambitious year ahead. Our hardworking staff will continue to be guided by the roadmap provided by Council's Strategic Plan, and our commitment to putting those we serve at the centre of everything we do.

Leanne McCarthy

Chief Administrative Officer

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# COUNCIL STRATEGIC PLAN

2022-2026

The 2022-2026 Council Strategic Plan encompasses the shared vision of a vibrant, resilient and prosperous community while prioritizing the wellbeing of residents. The following key priorities, focused on housing, environmental stewardship, transportation, economic growth and vibrant public spaces will guide the City's efforts over the next four years.

#### **COUNCIL'S VISION & PRIORITIES**

'The Healthiest Small City in the World'



# CORPORATE BUSINESS PLAN

The City's <u>Corporate Business Plan</u> builds upon and complements <u>Mayor and Council's Strategic Plan</u> developed in 2023. Together, these two plans will guide us as we work to achieve Council's vision of making our community the 'Healthiest Small City in the World'.

The Corporate Business Plan is our annual action plan that aligns to our 5-year <u>Financial Plan</u>. It is used by our Leadership Team to support Council's strategic priorities while ensuring our organization has the capabilities needed to advance Council's strategic priorities and deliver our core services and programs.

Our Corporate Business Plan is organized around Council's priorities and the City's four organizational development goals. These high-level priorities and goals support and guide the work the City does every day. Over the course of the next year, a Performance Measurement Framework will be developed so the City can further measure performance, identify areas for improvement, adjust to changing environments and circumstances and continue to make informed decisions.



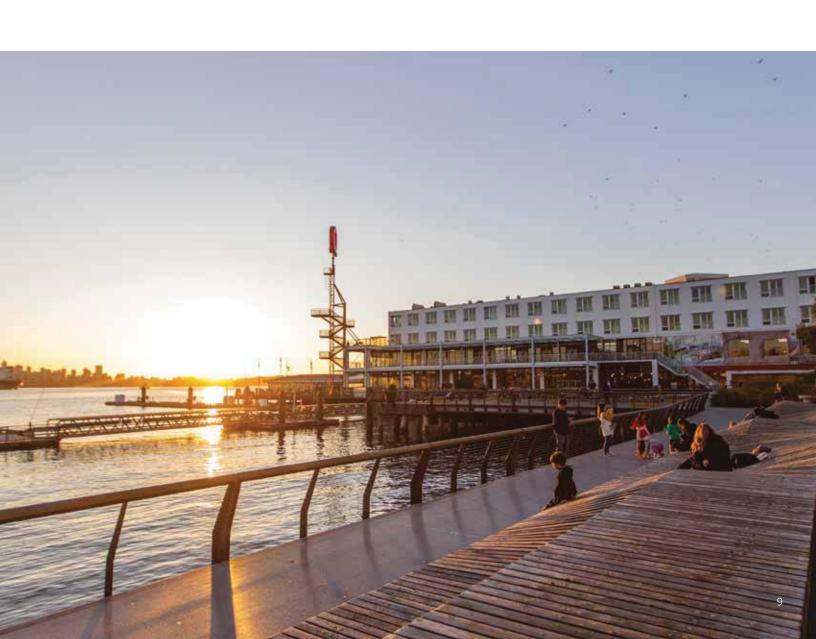


## THE YEAR IN REVIEW

### 2023 ACCOMPLISHMENTS

Each year we revisit our annual actions and report back to Council and the community on our progress, as part of our Annual Municipal Reporting process. We have provided a general status update on each initiative in the 2023 Annual Municipal Report, together with one of four assigned ratings as defined below.

- COMPLETED
- ONGOING AND ON TRACK
- ONGOING AND LAGGING
- NOT STARTED





### A SAFE + SECURE COMMUNITY

We provide a safe and secure community where homes and businesses are well protected, personal information is secured, and the City is prepared to respond to and recover from emergencies and disasters.



#### Enhance the City's Emergency Preparedness Program

In collaboration with partner North Shore Emergency Management, the City of North Vancouver (CNV) completed a range of updates and improvements including: completion of the North Shore Disaster Resilience Assessment (DCRA); advancing an evacuation annex for the Cleveland Dam Emergency Response Plan; and developing a new Emergency Operations staffing and training model for implementation in 2024. CNV was also actively involved in the North Shore Extreme Heat Mapping and Vulnerability Project with District of North Vancouver, District of West Vancouver, Skwxwú7mesh Úxwumixw (Squamish Nation) and səlilwətał (Tsleil-Waututh Nation) to update our extreme heat response plan.

#### Create the Public Safety Committee's Priority Action Plan

In 2023, the City refreshed the Public Safety Committee's Terms of Reference and completed a list of key items and initiatives, as well as contributing to the Community Wellbeing Strategy. In 2024, The City will continue to work towards establishing an external Community Safety Strategy that aligns with CNV's strategic plan and Official Community Plan and fits within the framework of CNV's suite of strategies and plans that holistically support CNV's policy framework.

#### Enhance The City's Existing Protection of Privacy System Through Development of a New Program

In 2023, CNV created the Privacy Management Program Framework to establish the City's baseline for protection, privacy and disclosure and identified areas for improvement. The Preliminary Privacy Impact Assessment was revised and the Privacy Impact Assessment templates were created in accordance to the FOIPPA. In 2024, the City plans to design and implement an organization wide Privacy Management Program. This program will be used to set expectations on how to protect, document, and secure personal information, while balancing the government's accountability to the public for access to information.



#### Ensure City Staff Preparedness for Active Threat Events

An active threat is an emergency event in which an individual with a weapon poses an immediate danger to safety, in this case at City worksites. CNV completed a guide to help prepare for Active Threats and conducted staff training and tabletop exercises.



## A HEALTHY + WELCOMING COMMUNITY



We provide an inclusive environment where diversity is respected and celebrated, and community members are supported and connected.

Advance and deliver community recreational and amenity facilities including:

 Harry Jerome Community Recreation Centre/Silver Harbour Seniors' Activity Centre Project Milestones

At the end of 2023, Harry Jerome Community Recreation Centre/Silver Harbour Seniors' Activity Centre's concrete structure is completed to above ground. The construction continues as the above ground structure and building envelope are underway. Civil, mechanical and electrical infrastructure is being installed. BC Hydro and telecommunications infrastructure on East 23rd Street is underway and will be completed in early 2024.

North Vancouver Lawn Bowling Facility

CNV has completed construction of the new clubhouse for the North Vancouver Lawn Bowling Club. The new facility is a modern, fully accessible, efficient single story building that includes a space for gatherings and will serve all ages, abilities and backgrounds. The clubhouse has been designed with simplicity and flexibility in mind and is adaptable for a variety of community uses with a catering kitchen, washrooms, lockers and storage.

Mickey McDougall Community Recreation Centre Upgrades

In 2023, work progressed on the redesign and planning for the improvements to the Mickey McDougall building. These upgrades are focused on energy improvement, accessibility upgrades, life-safety systems, replacement of critical building equipment and general building maintenance. These improvements will also support the use of the building by Flicka Gymnastics.

Construction of Mahon Park Childcare Centre and Fieldhouse

By the end of 2023, the demolition and excavation of the existing fieldhouse as well as vegetation and tree removals commenced. Construction of the new childcare centre and fieldhouse facility is underway. The construction is scheduled to be completed by the end of 2024 and will open early 2025.

Adopt a Community Wellbeing Strategy – 10-year Action Plan

In 2023, Staff presented a revised draft of the Community Wellbeing Strategy to Council and received support. Plans are to present to Council for consideration of final adoption in mid-2024. Implementation of this 10-year action plan will start later in 2024.



 Advance non-market housing to provide subsidized housing with on-site support for single adult families, seniors, people with disabilities, people with mental-health challenges, and individuals at risk of or experiencing poverty and/or homelessness.

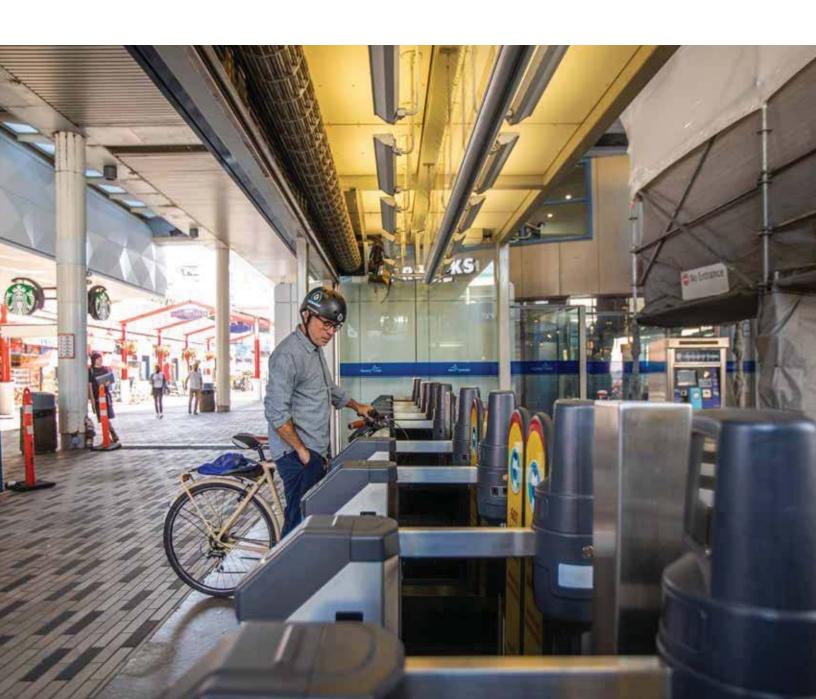
In 2023, the strengthening Communities Services Grant provided support to our community. CNV also worked to offer an enhanced shower program and further support the Solutions Navigators Program. CNV worked with the Province to support residents displaced by a fire.

#### Adopt a North Shore Poverty Reduction Strategy

In April 2023, Council adopted the first Poverty Reduction Strategy for the North Shore. CNV worked with the District of West Vancouver, the District of North Vancouver, the Skwxwu7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations to create the strategy. Notable is the Solutions Navigators program, run by the North Shore Neighbourhood House – a new resource to support folks cycling out of poverty with issues ranging from housing, food, basic needs and the multitude of barriers when trying to access services.

 Undertake a supportive funding review to align all forms of supportive or communitybased funding (community grants, core funding, permissive tax exemptions and numerous other grants) that the City provides with appropriate strategies, objectives and priorities.

In 2023, a Supportive Funding Review RFP was issued and a consultant was engaged. In 2024, the goal is to complete the review and bring forward recommended actions to Council.



## A CONNECTED + ACCESSIBLE COMMUNITY



We build and maintain roads, streets, sidewalks and pathways that are well-connected and integrated to enable the safe and efficient movement of people and goods by various modes throughout the City and beyond.

 Begin Construction on the Casano-Loutet Bridge – a New Pedestrian and Cycling Overpass Over Highway 1, Linking the Loutet and Cedar Village Neighbourhoods

The project is now fully funded with support from the Province of BC and TransLink, and will move to the tender phase in 2024. The project is anticipated to start construction late 2024 or early 2025, and will take approximately 10 months to complete. The Casano-Loutet overpass will provide an important connection between local communities, a safe transportation route for pedestrians and cyclists, as well as a safe route for many local students.

 Improve the Comfort and Safety of all Roadway Users in Priority Locations Throughout the City

In 2023, CNV built missing links in the City's sidewalk and mobility networks. Several sidewalks, mobility lanes, pedestrian crossings, and traffic signals were implemented and completed to improve safety.

 Implement Aspects of The Mobility Strategy – a 10-year Plan that Guides the City in this Area Over the Long Term

This work has included some of the following initiatives, including: Planning for rapid transit expansion; Enhancing existing transit service; Reviewing parking policies and practices; continuous safe and active school travel planning, Advancing shared mobility and micromobility options.

- By the end of 2023, the TransLink funded Bus Service Reliability project at Cotton/Low Level Road/Kennard intersection was completed on time and on budget. This project included a complex redesign of the intersection to create a continuous eastbound bus lane and eastbound mobility lane.
- The North Shore Bus Rapid Transit project through TransLink was prioritized through the TransLink 10-year funding strategy.





### A VIBRANT COMMUNITY

We create public spaces that are vibrant and exciting and give people the opportunity to gather, grow and connect through positive experiences.



#### • Refresh the Long-term Plan for The Shipyard's Programming

In 2023, CNV completed the Request for Expressions of Interest from consultants to support the development of a Request for Proposal. The purpose is to build awareness amongst global leaders in dynamic urban place making and economic development in CNV's project to articulate an agreed business model and programming direction for the future of the City's Shipyards amenity areas.

#### • Develop Phase 2 of the Dog-Friendly Plan

In 2023, a draft plan was created and is nearing completion. In 2024, Staff anticipate presenting the plan to Council for consideration, with action items being implemented thereafter.







## AN ENVIRONMENTALLY RESPONSIBLE COMMUNITY



We protect our environmental assets, address climate change through policies and actions, and steadily reduce the impact of municipal operations on the natural environment.

#### Adopt Urban Forest Plan

In 2023, CNV engaged a consultant to support technical work and engaged the community for the development of the <u>Urban Forest Plan</u>. In 2024, CNV anticipates developing an action plan that aligns to the <u>Financial Plan</u> and creating metrics and a rhythm of reporting to Council on achievements against the plan.

#### Adopt Climate and Environment Strategy (10-year Plan)

In 2023, a revised draft of the *Climate and Environment Strategy* was presented to Council. CNV then commenced engagement with First Nations. In 2024, the final Climate and Environment Strategy will be brought forward to Council. CNV will also develop an action plan aligned with the *Financial Plan* and create metrics and rhythm of reporting to Council on achievements against the strategy.

#### Support Lonsdale Energy Corporation Plans for Decarbonization

In 2023, Lonsdale Energy Corporation delivered a presentation to CNV staff on the benefits of LEC's district energy system, its GHG reduction goals and goals to build awareness and diminish resistance. Staff also supported LEC in the negotiation of a new financing facility and, in 2024, CNV will continue to support LEC's sewer waste heat recovery plant construction and coordination with hydro works in the area.



### A FUNCTIONAL COMMUNITY

We provide plans, policies, bylaws and the organizational capacity to protect and enhance the look, feel and utility of the community.

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#### Continue with the Development Application Process Review and Implementation

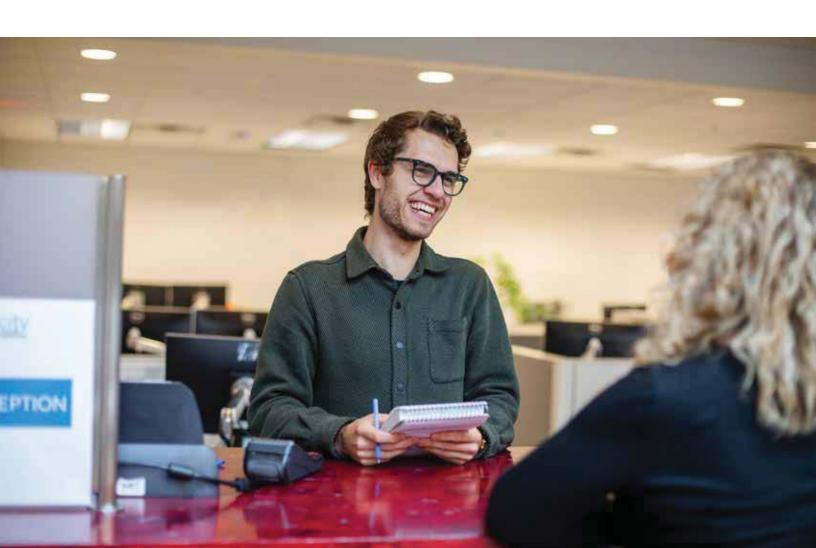
In 2023, in order to support the Development Application Process Review, CNV prepared a journey mapping process and identified IPS Technology upgrades. CNV also engaged a Consultant to update the Subdivision and Development Control Bylaw. By the end of 2024, CNV anticipates recommending potential software and data protocols to support the new OCP, zoning, and building permit integrations, as well as complete the update of the Subdivision Control Bylaw and associated street standards.

#### Access Improvements to City Hall Online and In-person Services

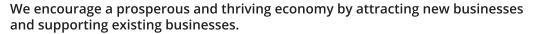
In 2023, CNV fully reopened the 13th and 14th Street entrances to allow direct access to City Hall. CNV created a one-stop desk for all in-person queries and services at one location. CNV also improved in-person access to Council Chambers on Council nights. Online service improvements included software systems upgrades, integration between systems, electronic document submission processes and updates to forms.

#### Undertake Zoning Bylaw Update

In 2023, Staff completed public engagement and a best practices review for new zoning and development permit tools. By mid-2024, they anticipate preparing and delivering to Council new zoning and development permit bylaws and design guidelines.



## A PROSPEROUS COMMUNITY





 Develop a Plan for Central Lonsdale to Enhance Esthetics, Walkability, Vibrancy, History and Commercial Activity

In 2023, with the help from external experts, CNV created a baseline assessment of Central Lonsdale Avenue, which included analysis of: commercial and residential composition; public realm and amenities; transportation and mobility. In 2024, an RFP will be issued to engage external expertise to conduct extensive public engagement, prepare a comprehensive roadmap and overall streetscape design for the area. In 2023, a study on best practices was completed and presented to Council. Funds from the Growing Communities Fund have been allocated to the project. A dedicated Project Manager has been hired.

#### Adopt an Economic Strategy (10-year Plan)

In 2021, extensive research and engagement with the business community and partners was completed by external consultants to gather data and insights to build the Strategy framework. Public input was solicited through an open "Let's Talk" campaign promoted through social media and other public outreach channels. A targeted survey was also issued to City Business Licence holders in the summer of 2021, which focused on identifying key challenges and opportunities for local business growth and prosperity, as well as gathering feedback on City services provided to the business community. Feedback from CNV teams and sector-focused business groups was used to refine the pathways and proposed tactics within the draft Strategy, which was then presented to Council in July 2023. Since then, discussions were held with representatives of the business community to review the final strategy. The final strategy was adopted by Council in early 2024.



 Modernize the Business Licensing Process to Make it Easier for Businesses and Individuals to Start, Maintain and Expand their Business

In 2023, a new model for business licence applications was being developed together with a modernized Business Licence Bylaw. The improvements are intended to make it easier for business owners to complete the business licensing process. Following a procurement process, a contract was also issued to build a directory for local businesses to facilitate public awareness of, and access to local businesses.



## A FISCALLY RESPONSIBLE ORGANIZATION



We are a leader in promoting transparent fiscal sustainability and accountability.

 Complete Asset Management Planning for Resilient Infrastructure (Sewer & Drainage, Water, Bridges and Roads)

In 2023, CNV integrated Asset Management Planning (AMP) into its approved utility budgets to secure long-term resilience of the asset systems and services they provide. In 2024, Staff anticipate seeking Council's approval of utility AMPs and commencing draft AMPs for bridges, roads, lights and signals, civic facilities and large park assets such as artificial turf fields and playgrounds.

 Improve the Financial Planning Public Engagement Process for Budgeting to Provide More Opportunities for the Community to Share their Ideas and Point of View to Inform Decisions

In 2023, the *Financial Plan* was improved with a publicly facing document that was simple and easy to read. The public input period was extended and was bolstered by a social media campaign. CNV received over 30 written responses, which were summarized in slides and presented to Council.

 Continue to Advance the Development of a New Financial Framework that Improves the Relevance, Reliability and Timeliness of the City's Financial Reporting and Supports Quality Financial Decision-Making

CNV's annual operating budget was analyzed and quarterly budget distributions were improved. Additional accruals have been added to the quarterly financial close process to improve relevance of financial reports. Senior leadership financial reporting and variance review sessions were restructured in 2023 to improve relevance of information presented. A new financial policy was approved by Council in 2023 that improves the governance of funding re-allocations between projects. Additional financial statement discussion and analysis information was added to the 2023 Annual Municipal Report.

 Complete a Consolidated Fee Bylaw to Improve the Visibility of, and Transparency Behind, the City of North Vancouver's Fees

All CNV revenue items were categorized by the type of revenue and fee approving documentation was cataloged. Fees for specific review (typically fees generating higher amounts of revenue) were identified as areas for further 2023 analysis. Recommendations for fees and charges were developed and approved by Council in late 2023. This work enabled the proposed 2024 tax rate to be lower than what it would have otherwise been. In Q4 2023, the next phase of the project, to develop of a Consolidated Fees and Charges Bylaw, was underway.

## AN OPEN + ENGAGED ORGANIZATION



We are actively and consistently engaging our residents and stakeholders using a variety of platforms on City projects, programs, services and infrastructure.

#### • Complete Public Engagement Framework

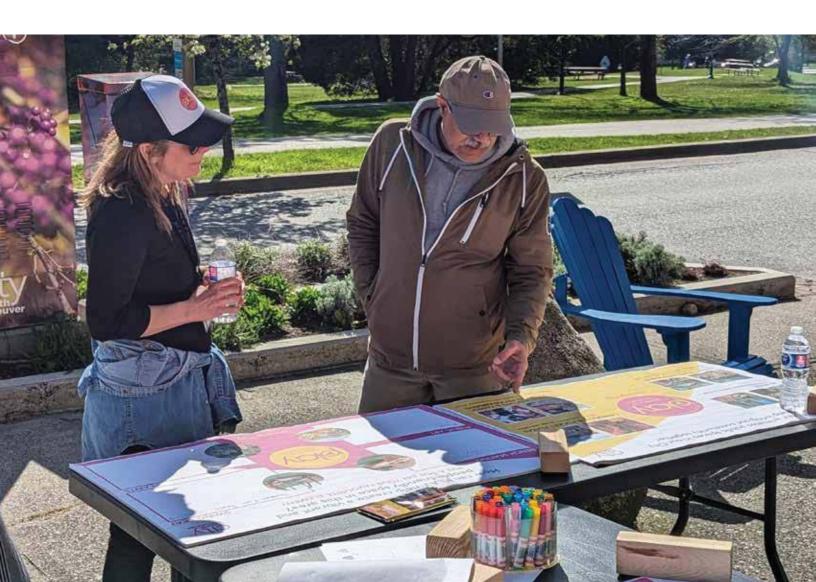
In 2023, CNV engaged with the community, staff, and Council to inform on how the framework will provide consistency when engaging with the community, increase opportunities for public participation and equip staff with the tools they need to build upon and improve our current approaches. In September, a progress report was also delivered to Council. In spring 2024, further consultation will take place with advisory committees and community members. By the end of 2024, the goal is to complete the Community Engagement Framework and present it to Council for consideration.

#### Create Monuments and Memorials Policy

In 2023, CNV presented a framework to guide the Monuments and Memorials Policy to Council. In 2024, staff anticipate reporting back to Council with the complete draft policy for consideration.

#### Commence Work on Memorial for Victims of Flight PS752

In 2023, CNV reported to Council on location selection criteria. In early 2024, a site for the memorial was announced. Staff are working on the design and implementation with the steering committee in 2024.



## A COOPERATIVE + COLLABORATIVE ORGANIZATION



We work with a wide range of partners to continually improve the delivery of programs, services and infrastructure within the City.

• Celebrate and Support Skwxwú7mesh Úxwumixw (Squamish Nation)

In July 2023 the Wa Iyım ta Skwxwú7mesh (Squamish Strong) Protocol Agreement with Squamish Nation was signed.

- Continue to Strengthen Working Relationship with səlilwətał (Tsleil-Waututh) Nation In 2023, the City supported Tsleil-Waututh Nation's Whey-ah-Wichen Canoe Festival.
- Complete Information Technology Master Plan

A consultant was hired and, through a collaborative engagement process with staff, a draft five year roadmap was developed.

Create a Respectful Communication Policy

On October 16, 2023, the Respectful Communication Policy was approved by Council. A detailed process for implementation, records management and training was completed before year end.

Establish a Council Code of Conduct

On December 4, 2023, Council approved the Council Code of Conduct. The Code of Conduct sets out shared expectations for conduct and behavior to ensure that the duties and obligations of Council are performed with the highest ethical standards.

Establish External Community Safety Committee

A draft Terms of Reference and supporting report have been completed for the now-titled Community Safety Advisory Committee.

### A DYNAMIC ORGANIZATION



We are recognized as a top, innovative employer where there is a well-established culture of learning and continuous improvement.

 Create a People Plan for the Organization to Align our People Capacity and Capabilities with Strategic and Corporate Priorities to Ensure we are Guided by Council's Strategic Plan

The People and Resource Planning Framework was introduced as a pilot for 2023. In 2024, staff will review the pilot, amend the tools and framework accordingly and roll-out the next phase to managers.

 Develop an Equity, Diversity and Inclusion Framework to Build an Inclusive Community for all City Residents and Staff

CNV implemented a new organizational design in 2023 and hired a new DEI Leader within its People & Culture Department. Work on the new Equity, Diversity and inclusion framework has started. Staff anticipate having developed the DEI framework and approved action plan priorities by the beginning of summer 2024. Thereafter, CNV will proceed by implementing key actions identified in the plan.



## 2024 LOOK AHEAD

Many of the actions at the city span over a number of years. The following are additional actions added to the 2024 workplan that align with the Council's strategic priorities and CNV's organization priorities.



A City for People is welcoming, inclusive, safe and accessible and supports the health and wellbeing of all.

- Indigenous Relations: Develop and implement initiatives to advance Reconciliation that will support CNV's relationships with the Skwxwu7mesh (Squamish) and səlilwətał (Tsleil-Waututh) Nations
- **Public Realm Accessibility Improvements:** Build new curb let downs in priority areas to provide barrier-free access to shopping, transit, schools and hospitals
- Housing Needs Report: Collect data, analyze trends and prepare a Housing Needs Report that describes current and projected housing needs as required through legislation by the Province of BC





## A RESILIENT CITY

A Resilient City leads the way in climate action and acts as a steward of the environment for future generations.

- Storm Water Management: Include more rain gardens within streetscapes
- Living Tree Program: Planting of new street trees





## A CONNECTED CITY

A Connected City provides active and sustainable ways for people and goods to move to, from, and within the City safety and efficiently.

- **Mobility Network:** Continue delivery of the Priority Mobility Network focusing on increasing the number mobility lanes (in kilometers), as well as providing more education, communication and engagement around them
- Lonsdale Highway Overpass Mobility Improvements: Collaborate with Ministry of Transportation & Infrastructure to design improvements to accessibility and comfort for pedestrians, cyclists and wheelchair users using the Highway 1 overpass at Lonsdale





### A PROSPEROUS CITY

A Prosperous City supports a diverse economy by creating an environment where new and existing businesses can grow and thrive.

- **Health and Life Sciences Cluster:** Identify recommendations to grow a Health and Life Sciences cluster in central Lonsdale
- **Strategic Land Stewardship Model:** Develop a list of target acquisition sites and identify CNV properties for disposition/development/public use to advance the Strategic Land Stewardship Model



### A VIBRANT CITY

A Vibrant City is where dynamic public spaces and places provide opportunities for connection and enable residents to engage with their community, and celebrate their culture and history.

- City-wide Parks Comprehensive Plan Update: Initiate the new Comprehensive Plan that will assess the current state of parks, greenways routes, recreation facilities and natural areas, assess the community needs and determine the future vision and service levels to direct future capital investment and decision making around park amenities
- Kings Mill Walk Park Master Plan: Commence construction of the Kings Mill Walk Park in collaboration with the Harbourside Waterfront neighbourhood developer



# A FISCALLY RESPONSIBLE ORGANIZATION

We are a leader in promoting transparent fiscal sustainability and accountability.

- **Key Performance Indicators:** Develop new key performance indicators for Council's strategic priorities.
- Work Planning: Revise the <u>Corporate Business Plan</u> and work planning development processes to improve integration with financial planning and people planning
- DCCs and ACCs: Update CNV's tools for financing growth





## A DYNAMIC ORGANIZATION

We are recognized as a top, innovative employer where there is a well-established culture of performance, accountability, learning and continuous improvement.

- Business Support & Transformation: Establish a new business support and transformation function to support continuous improvements, organization development, modernization and customer service
- Leadership Development Framework: Implement a new Leadership Development Framework and program to support Leaders at all levels of the organization



## AN OPEN + ENGAGED ORGANIZATION

We are actively and consistently engaging our residents, partnerships and interest holders on City projects, programs, services and supports. We are committed to providing timely, transparent, accessible information to the public about City policies and services.

• **Strategic Communications:** Move to a more metrics based approach in the provision of ongoing project and communications support



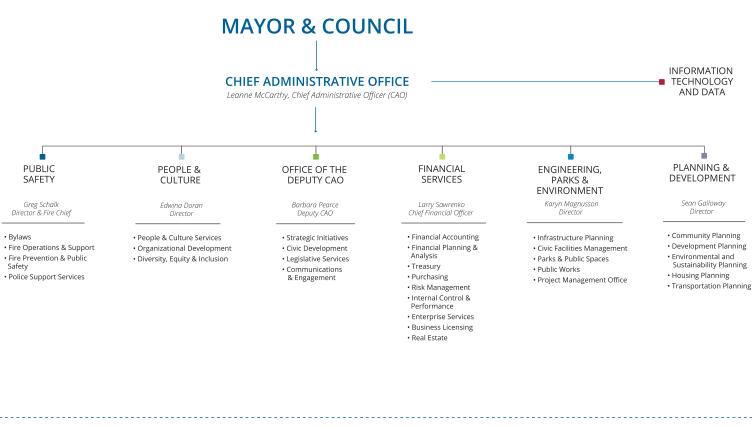
# A COOPERATIVE & COLLABORATIVE ORGANIZATION

We work with a wide range of partners to continually improve the delivery of programs, services and infrastructure within the City of North Vancouver

- Complete Information Technology Master Plan: Incorporate the draft 5-year roadmap and other deliverables into CNV's 2024 and future workplans
- Establish External Community Safety Advisory Committee: Present the draft Terms of Reference to Council for consideration in mid-2024, and launch the committee



## CITY STRUCTURE



















## DEPARTMENT OVERVIEWS

#### Office of the Chief Administrative Officer

The Chief Administrative Officer (CAO) is appointed by and reports to City Council. The CAO is accountable for all aspects of City operations. The CAO ensures Council direction is acted upon and short and long-term corporate objectives are identified and achieved. This Department also oversees information technology.

#### Office of the Deputy Chief Administrative Officer

The Deputy CAO oversees major civic development projects such as the new Harry Jerome Community Recreation Centre. The Deputy CAO also oversees the City's Strategic and Corporate Services department, ensuring the delivery of critical support services such as corporate communications, legislative services and corporate business planning.

#### People and Culture

People and Culture is responsible for human resources, organizational development and policies and programs supporting a dynamic, inclusive and healthy workplace and workforce.

#### Engineering, Parks and Environment

The Engineering, Parks and Environment Department is responsible for our streets, utilities, parks and open spaces. The department also delivers on established Council policy related to critical issues such as mobility, climate and environment.

#### **Financial Services**

The Finance Department's mandate is to provide financial advice and support to Council, as well as financial information and leadership to City departments, and transparent and understandable reporting to the public, delivering to all clear, reliable and relevant financial information. The department strives to safeguard City assets, manage the City's risks and plan for the City's long-term fiscal sustainability.

#### Planning and Development

The Planning and Development Department helps Council establish a community vision with long-range goals and objectives through the Official Community Plan (OCP). The department supports policy development, creates and monitors various plans and strategies and regulates development and construction activity.

#### Public Safety

The Public Safety Department is dedicated to protecting people and property and working with external partners like North Vancouver RCMP and North Shore Emergency Management (NSEM), the Public Safety Department – which includes North Vancouver City Fire Department and our Bylaws division, ensuring the community's safety through various programs and initiatives. This collaboration allows for a comprehensive approach to public safety so citizens of the City of North Vancouver feel secure and protected.

## PARTNER AGENCIES

The City works with many local public-sector agencies to deliver programs and services as partners.



#### **Lonsdale Energy Corporation (LEC)**

The Lonsdale Energy Corporation owns and opperates a district energy system that delivers heat to residential and commercial buildings in the Lonsdale area through a series small heating plants. LEC is wholly-owned by the City, but operates as a separate company. The City's role is that of governance and rate regulator to ensure LEC customers receive dependable, clean and competitively-priced energy heating. The City also provides funding in the form of equity investments and loans.



#### Museum & Archives of North Vancouver (MONOVA)

Museum & Archives of North Vancouver oversees cultural, archival and museum collections and operates a museum in Lower Lonsdale and archives in Lynn Valley. MONOVA is governed by a Commission appointed by the City and District of North Vancouver Councils. MONOVA's operational and capital expenses are cost-shared between the City of North Vancouver and the District of North Vancouver.



#### North Shore Emergency Management (NSEM)

North Shore Emergency Management is an inter-municipal agency that works in partnership with the City and Districts of North and West Vancouver to plan, coordinate and test emergency and disaster response services. NSEM's ongoing operation is cost-shared by the three municipalities. The Provincial Emergency Program provides financial support in response to specific events.



#### North Vancouver City Library (NVCL)

The North Vancouver City Library supports lifelong learning and community development by offering free and equitable access to information and ideas. The Library is governed by a Board of Trustees appointed by Council. The City provides most of the Library's funding, but some comes from other sources, including the Provincial Government.



#### North Vancouver Recreation and Culture (NVRC)

North Vancouver Recreation and Culture operates eleven community recreation centres, the North Vancouver Tennis Centre and Centennial Theatre, and manages room and venue bookings for facilities, fields and outdoor spaces on behalf of the City and District of North Vancouver. NVRC is governed by a Commission appointed by the City of North Vancouver and the District of North Vancouver Councils. NVRC's operational and capital expenses are cost-shared between the two municipalities.



#### North Vancouver Royal Canadian Mounted Police (RCMP)

The North Vancouver RCMP detachment serves the City of North Vancouver and the District of North Vancouver, and plays an integral role in the protection of North Vancouver residents and their property through crime prevention and detection, emergency response and victim services. Funding for the North Vancouver RCMP is cost-shared between the two municipalities.



THE CORPORATION OF THE CITY OF NORTH VANCOUVER STATISTICAL INFORMATION

## LETTER FROM THE CFO



### Larry Sawrenko

I am pleased to submit the City of North Vancouver's Annual Municipal Report for the year ended December 31, 2023 as required by Sections 98 and 167 of the Community Charter. The purpose of this report is to present the consolidated financial statements and to provide readers with a clear understanding of the operations and financial position of the Corporation of the City of North Vancouver (CNV) for 2023.

The report includes CNV's 2023 audited financial statements, which includes all the funds of CNV, the North Vancouver City Library, CNV's proportionate share of the North Vancouver Recreation Commission and North Vancouver Museum & Archives Commission and CNV's investment in Lonsdale Energy Corporation, a wholly-owned government business enterprise. CNV has agreements with the District of North Vancouver for the operation of the North Vancouver Recreation Commission and the North Vancouver Museum & Archives as well as a cost sharing agreement for the North Vancouver RCMP detachment.

Preparation of the consolidated financial statements is the responsibility of management and is in accordance with Canadian public sector accounting standards as prescribed by the Public Sector Accounting Board (PSAB). BDO Canada LLP (BDO) was appointed as CNV's independent auditors and was responsible for obtaining reasonable assurance that CNV's consolidated financial statements as a whole were free from material misstatement and for issuing an auditor's report with an opinion. BDO expressed the unqualified audit opinion that the "consolidated financial statements present fairly, in all material respects, the consolidated financial position of the City as at December 31, 2023, and it's consolidated results of operations, its changes in consolidated net financial assets, its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards."

I would like to thank staff throughout the organization and CNV's outside agencies for working collaboratively with CNV's Finance team to provide sound financial management to the organization over the past year. I look forward to continuing this collaboration as we continue to develop and advance CNV's financial processes to meet the challenges and opportunities ahead.

Larry Sawrenko

Chief Financial Officer

June 4, 2024

#### FINANCIAL STATEMENT DISCUSSION AND ANALYSIS

#### Introduction

The following Financial Statement Discussion & Analysis should be read in conjunction with the 2023 Consolidated Financial Statements of the Corporation of the City of North Vancouver (CNV). This report provides additional analysis into CNV's financial results and discussion regarding the major events, risks and uncertainties in the past year. The preparation of the Consolidated Financial Statements and Financial Statement Discussion and Analysis are the responsibility of management.

#### **Financial Overview**

In 2023, CNV progressed and completed over 40 initiatives to advance Council's 2022-2026 Strategic Plan amidst economic challenges and opportunities experienced in the City and broader Greater Vancouver region. Development and construction activity levels remained elevated driven by high demand for housing, commercial development and infrastructure projects. This activity was accompanied by the continued challenges of a tight labour market and cost escalations for construction costs and contracts. To combat continued elevated inflation, the Bank of Canada continued to increase monetary policy interest rates, which held steady to the end of 2023 and resulted in strong interest revenues for CNV. CNV was also the recipient of \$11M in the form of an unanticipated Growing Communities Fund (GCF) grant, a one-time grant from the Province of BC, that will support investments in community infrastructure and amenities. Although CNV was challenged with managing resources in a period of uncertainty in 2023, CNV delivered core services and progressed its initiatives and planned major capital projects, including the construction of the new Harry Jerome Community Recreation Centre (HJCRC), the largest financial capital project undertaken by CNV in its history.

The outlook for 2024 remains promising amid economic uncertainties. The Bank of Canada's currently restrictive monetary policy is moderating inflationary pressures and, to date, is not triggering a recession. Population, both in Canada and locally, continues to grow, supporting overall economic growth. Pressure on the housing stock remains, keeping senior government's attention very focused on the delivery of additional housing. The BC government's announced changes to provincial housing legislation, including changes to development financing charges, are being worked through but for now add uncertainty to CNV's ability to fund certain capital projects. At the regional level, it was recently revealed that Metro Vancouver's North Shore Wastewater Treatment Plant project would be much more expensive to complete than previously estimated. On the other hand, TransLink recently announced that Bus Rapid Transit to the North Shore is a priority project. Although currently unfunded, this project opens up opportunities to improve mobility in the City and support the overall economy.

In the face of evolving opportunities and challenges, CNV has taken steps to maintain effective long-term financial planning, financial management policies, and maintenance of reserves to fund capital programs and cover unplanned expenditures, as well as ongoing balanced budgets. Overall, CNV is in a strong financial position and is expected to continue to be able to deliver valuable core services and advance Council's 2022-2026 Strategic Plan on a financially sustainable basis well into the future.

#### 1. Consolidated Statement of Financial Position

This statement reports CNV's financial and non-financial assets, liabilities, net financial assets and accumulated surplus as at December 31, 2023. Net financial assets and accumulated surplus are key measures that help report the cumulative impact of past transactions and events on CNV's financial position at the end of 2023.

Financial assets represent CNV's ability to repay existing liabilities and/or fund future projects. Financial assets increased modestly by \$3.3M or 0.9% from \$351.3M in 2022 to \$354.6M in 2023. The modest increase in 2023 was a result of (1) 2023 revenues exceeding expenses, creating an annual surplus, partially offset by (2) usage of cash to fund CNV's capital program. As at December 31, 2023, CNV's financial assets continue to be adequate.

Liabilities represent present obligations arising from past transactions or events that will be settled in the future and require an outflow of

CONSOLIDATED	STATEMENT	OF FINANCIAL	POSITION
CONSOLIDATED	JIMILIVILIVI		

(\$ in thousands)	2023	2022	Change
Financial Assets	\$ 354,577	\$ 351,311	\$ 3,266
Liabilities	\$ 169,769	\$ 152,384	\$ 17,385
Net Financial Assets	\$ 184,808	\$ 198,927	\$ (14,119)
Inventories & Prepaid Expenses	\$ 4,294	\$ 3,702	\$ 592
Equity in Tangible Capital Assets	\$ 528,021	\$ 479,130	\$ 48,891
Non-Financial Assets	\$ 532,315	\$ 482,832	\$ 49,483
Accumulated Surplus	\$ 717,123	\$ 681,759	\$ 35,364

economic resources. Liabilities increased by \$17.4M or 11.4% from \$152.4M in 2022 to \$169.8M in 2023. This increase is mainly due to increases in amounts payable to suppliers relating to the construction of the new HJCRC. Deferred revenue also increased as funds were received to fund 3rd party construction projects to be undertaken in future years.

Net financial assets is the difference between financial assets and liabilities. CNV's net financial assets at the end of 2023 were \$184.8M, a decrease of \$14.1M or 7.1% compared to the end of 2022. Although liabilities increased more than financial assets as described above, CNV's net financial assets and liquidity remains reasonable.

Non-financial assets are comprised of the net book value of tangible capital assets, inventories and prepaid expenses and are not a source of funding for future operations. As a direct result of the increased capital expenditures for major projects such as the new HJCRC, new North Vancouver Lawn Bowling Clubhouse and Greens and Esplanade Complete Streets project, non-financial assets increased in 2023 by \$49.5M or 10.3%.

Accumulated surplus is the difference between total assets and total liabilities and consists of net financial assets and non-financial assets. It is an indicator of financial health and represents the net economic resources accumulated by CNV since its inception. During 2023, CNV's total accumulated surplus increased by \$35.4M or 5.2% to \$717.1M as it continues to invest into the community.

#### 2. Consolidated Statement of Operations

This statement reports the changes in economic resources and accumulated surplus compared to budget and the prior year. Annual revenues exceeded annual expenses for 2023 resulting in a surplus of \$35.4M, which is lower than the 2022 surplus of \$51.1M by \$15.7M or 30.7%.

CONSOLIDATED STATEMENT OF OPERATIONS					
(\$ in thousands)	2023	2022	Change		
Revenues Expenses	\$ 186,061 \$ 150,697	\$ 188,575 \$ 137,432	\$ (2,514) \$ 13,265		
Annual Surplus	\$ 35,364	\$ 51,143	\$ (15,779)		

#### Revenues

#### Compared to 2022

Consolidated revenues decreased by \$2.5M or 1.3% from \$188.6M in 2022 to \$186.1M in 2023. The decrease is primarily due to significant developer contributions received in the prior year, which were not realized in 2023. Developer contributions primarily come in the form of community amenity contributions and density sales and fluctuate annually depending on timing, development activity in the City and other economic factors. Overall for 2023, a \$33.4M decrease in developer contributions was experienced compared to the prior year. However this was partially offset by increases to other revenues such as higher grant revenues of \$14.9M (primarily relating to the GCF but also other grants), higher interest income on investments and savings accounts of \$7.1M, higher property taxes and other levies of \$4.3M, and increases in revenues for services of \$2.9M.

#### CONSOLIDATED REVENUES BY SOURCE

(\$ in thousands)	2023 Budget	2023	2022
(\$\psi iii tilousarius)	zozo buaget	2023	2022
Property Value Tax	\$ 75,705	\$76,274	\$72,159
Other Levies	4,143	4,188	4,002
Licences & Permits	5,436	7,898	7,165
Fines & Fees	5,876	6,854	6,236
Rent	2,696	3,873	3,689
Interest, Dividends & Penalties	4,759	15,156	8,075
Sale of Services	36,079	36,819	33,908
Rebate & Recoveries	85	203	165
Grants & Other	8,280	28,099	13,199
Developer Contributions & Other Transfers	308	5,948	40,907
Gain (Loss) on Disposition of Assets	-	746	(1,143)
Lonsdale Energy Corp. Income	-	3	213
Total Revenue	\$143,367	\$186,061	\$188,575

#### Compared to Budget

Consolidated revenues exceeded budget by \$42.7M. Unanticipated receipts of grants of \$19.8M and developer contributions and other transfers of \$5.6M drove the favourable variance. In addition, interest, dividends and penalties revenues were \$10.4M higher than budget as a result of continued elevated interest rates. Licences and permits revenues were \$2.5M higher than budget given construction and development activity in the city.

#### **Expenses**

#### Compared to 2022

Consolidated expenses include costs for labour, the purchase of goods and services and the depreciation of tangible capital assets. Total expenses in 2023 of \$150.7M exceeded expenses in 2022 of \$137.4M by \$13.3M or 9.7%. Increases in expenses were mainly driven by inflation and collective bargaining agreements. Expense increases were also driven by increased public safety costs resulting from a new RCMP collective agreement, as well as increased Greater Vancouver Sewerage & Drainage District and Greater Vancouver Water District charges.

	BY FUNCTION	

(\$ in thousands)	2023 Budget	2023	2022
General Government	\$25,523	\$28,197	\$26,326
Transportation & Transit	7,774	10,749	10,771
Health, Social Services & Housing	3,069	2,984	2,796
Development Services	8,760	9,604	7,716
Protective Services	31,676	32,844	28,248
Parks, Recreation & Culture	35,811	37,143	34,396
Water Utilities	12,053	12,378	11,724
Sewer Utilities	12,514	13,054	12,201
Solid Waste	4,098	3,744	3,254
Total Expenses	\$141,278	\$150,697	\$137,432

#### Compared to Budget

Consolidated expenses for 2023 were higher than budget by \$9.4M, mainly due to collective bargaining agreements. Higher costs were also incurred due to inflation and cost escalations for contracted services, and materials and supplies, including Greater Vancouver Sewer & Drainage District and Greater Vancouver Water District costs.

#### 3. Consolidated Statement of Change in Net Financial Assets

This statement is a measure of whether the revenues raised in 2023 were sufficient to cover spending for the year. The statement begins with the annual 2023 surplus from the consolidated statement of operations and adjusts for transactions relating to the acquisition of tangible capital assets and non-cash transactions, such as depreciation, as well as the acquisition and use of inventories and prepaid expenses. CNV's net financial assets decreased by \$14.1M in 2023 due to higher planned capital expenditures of \$63.9M compared to \$35.7M in 2022.

#### 4. Consolidated Statement of Cash Flows

This statement identifies where cash came from and how it was used, and provides detail on changes in cash and cash equivalents since the last reporting period. The statement reports cash flows classified as operating transactions, capital transactions, investing transactions and financing transactions.

Overall, CNV's cash and cash equivalents increased by \$36.1M from \$201.3M to \$237.4M. Cash was primarily used in the capital program (\$62.9M) and was partially offset by increases from investment activities (\$34.2M), as portfolio investments matured and were reinvested into high interest savings accounts.

#### Conclusion

CNV's solid 2023 financial results continue to reflect Council and staff's commitment to sound financial management and provide ongoing advancement of Council's priorities. These results also reflect Community Charter requirements to manage within a balanced budget framework. CNV's favourable financial position is based on a commitment to these goals and reflects each department and partner agencies' cooperation and participation in financial management.

#### 5-YEAR CONSOLIDATED REVENUES BY SOURCE

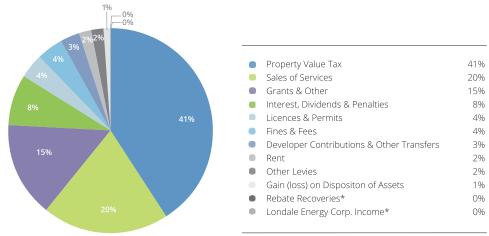
(\$ in thousands)	2023	2022	2021	2020	2019
Property Value Tax	\$ 76,274	\$ 72,159	\$ 69,056	\$ 65,928	\$ 62,521
Other Levies	4,188	4,002	3,814	3,571	3,204
Licences & Permits	7,898	7,165	6,441	4,949	4,856
Fines & Fees	6,854	6,236	4,678	4,799	5,157
Rent	3,873	3,689	3,368	1,874	2,191
Interest, Dividends & Penalties	15,156	8,075	5,589	6,059	6,477
Sale of Services	36,819	33,908	29,672	26,331	29,896
Rebate & Recoveries	203	165	185	638	58
Grants & Other	28,099	13,199	12,729	19,430	11,276
Developer Contributions & Other Transfers	5,948	40,907	8,200	25,063	5,203
Gain (Loss) on Disposition of Assets	746	(1,143)	(714)	(823)	(427)
Lonsdale Energy Corp. Income	3	213	666	1,238	595
Total	\$ 186,061	\$ 188,575	\$ 143,684	\$ 159,057	\$ 131,007

Source: City of North Vancouver Finance Department



#### 2023 PERCENTAGE OF CONSOLIDATED REVENUES BY SOURCE

\*Amounts, although positive, round down to zero



Source: City of North Vancouver Finance Department

#### 5-YEAR CONSOLIDATED EXPENSES BY FUNCTION

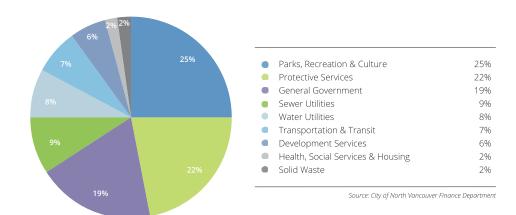
(\$ in thousands)	2023	2022*	2021	2020	2019
General Government	\$ 28,197	\$ 26,326	\$ 23,211	\$ 22,078	\$ 19,818
Transportation & Transit	10,749	10,771	8,866	8,317	8,279
Health, Social Services & Housing	2,984	2,796	2,724	2,764	2,685
Development Services	9,604	7,716	7,494	5,406	6,340
Protective Services	32,844	28,248	28,139	27,229	27,259
Parks, Recreation & Culture	37,143	34,396	30,665	28,084	30,210
Water Utilities	12,378	11,724	10,871	9,719	9,964
Sewer Utilities	13,054	12,201	11,767	10,538	9,598
Solid Waste	3,744	3,254	3,163	3,951	4,226
Total	\$ 150,697	\$ 137,432	\$ 126,900	\$ 118,087	\$ 118,379

<sup>\*</sup>Certain prior year amounts have been restated as part of the current year's financial statements.

Source: City of North Vancouver Finance Department



#### 2023 PERCENTAGE OF CONSOLIDATED EXPENSES BY FUNCTION

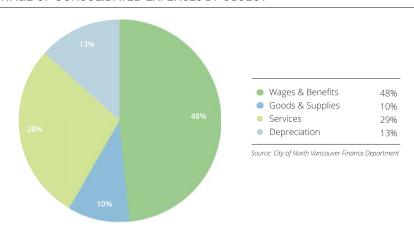


#### 5-YEAR CONSOLIDATED EXPENSES BY OBJECT (\$ in thousands) 2022\* 2019 2023 2021 2020 Wages & Benefits \$ 74,610 \$ 66,046 \$ 62,016 \$ 57,009 \$ 60,081 Goods & Supplies 14,720 14,198 13,179 12,098 11,870 Services 44,407 39 126 34,606 32.567 31.078 Depreciation 16,960 18,062 17,099 16,413 15,350 Total \$ 150,697 \$ 137,432 \$ 126,900 \$ 118,087 \$ 118,379

Source: City of North Vancouver Finance Department



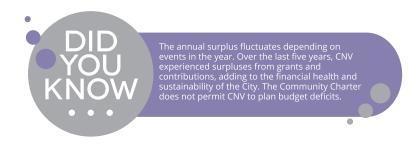
#### 2023 PERCENTAGE OF CONSOLIDATED EXPENSES BY OBJECT



5-YEAR SURPLUS & ACCUMULATED SURPLUS						
(\$ in thousands)	2023	2022*	2021	2020	2019	
Surplus	\$ 35,364	\$ 51,143	\$ 16,784	\$ 40,971	\$ 12,628	
Accumulated Surplus	\$ 717,123	\$ 681,759	\$ 633,109	\$ 616,325	\$ 575,354	

<sup>\*</sup>Certain prior year amounts have been restated as part of the current year's financial statements.

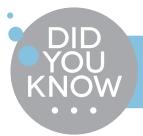
Source: City of North Vancouver Finance Department



<sup>\*</sup>Certain prior year amounts have been restated as part of the current year's financial statements.

5-YEAR ADDITIONS TO TANGIBLE CAPITAL ASSETS							
(\$ in thousands)	2023	2022	2021	2020	2019		
Land	\$ -	\$ 1,320	\$ 1,000	\$ 5,000	\$ -		
Land Improvements	12	50	11	6,256	12,753		
Parks	5,387	3,160	149	5,469	657		
Buildings	3,352	121	7,897	15,108	1,262		
Machinery & Equipment	753	3,243	1,134	2,007	1,232		
Vehicles	3,314	1,474	1,391	810	899		
Infrastructure	5,726	27,773	7,990	5,634	7,913		
Library Materials	233	218	236	180	233		
Work in Progress	47,256	(145)	71,357	57,677	49,339		
Total	\$ 66,033	\$ 37,214	\$ 91,165	\$ 98,141	\$ 74,288		

Source: City of North Vancouver Finance Department



Major capital projects completed over the past five years include The Shipyards, the new Museum of North Vancouver (MONOVA), the Mosquito Creek Bridge Replacement project, improvements to the Green Necklace, completion of the Spirit Trail and construction of the new North Vancouver Lawn Bowling Clubhouse and Greens

5-YEAR TAXES, MAJOR LEVIES & OTHER COLLECTION:	5-YEAR TAXES	MAJOR LEVIES	& OTHER COL	LECTIONS
--	--------------	--------------	-------------	----------

Collections for Other	57,302	55,106	55,968	41,380	51,453
Solid Waste Utility Fees	2,158	2,004	1,787	2,185	2,946
Sewer Utility Fees	13,583	12,122	10,790	9,668	9,232
Water Utility Fees	15,461	14,693	12,804	11,495	11,694
Property Value Tax	\$ 76,274	\$ 72,159	\$ 69,056	\$ 65,928	\$ 62,521
\$ in thousands)	2023	2022	2021	2020	2019



#### 5-YEAR ASSESSED GENERAL TAXABLE VALUES

(\$ in thousands)	2023	2022	2021	2020	2019
Land	\$ 26,571,549	\$ 24,072,132	\$ 20,761,274	\$ 19,960,969	\$ 21,366,438
Improvements	6,582,041	6,219,141	5,738,106	5,476,272	5,159,021
Total	\$ 33,153,590	\$ 30,291,273	\$ 26,499,380	\$ 25,437,241	\$ 26,525,459

Source: City of North Vancouver Finance Department

#### 2023 PRINCIPAL CORPORATE TAXPAYERS

Owner	Property Class	2023 Gross Taxes
G3 Terminal Vancouver Ltd.	Major Industry, Business and Other	\$ 4,003,922
Neptune Bulk Terminals Ltd.	Major Industry, Light Industry, Business and Other	2,966,464
Richardson International Ltd.	Major Industry, Light Industry	1,558,270
Cargill Ltd.	Major Industry	1,081,299
BCIMC Realty Corporation	Business and Other	935,670
North Shore Studios Management	Light Industry, Business and Other	898,121
ICBC - (Grant- In- Lieu)	Business and Other	836,054
P & T Shopping Centre Holdings	Business and Other	746,813
221 West Esplanade Co. Ltd.	Business and Other	699,025
Onni 1308 Lonsdale Ave Holdings	Business and Other	657,018

Every year the City receives applications from non-profit organizations that own land and qualify for tax exemption under the requirements of Provincial legislation. In 2023, the following non-profit organizations qualified:

### 2023 PERMISSIVE TAX EXEMPTIONS

ORGANIZATION	TAXES EXEMP
Anavets Senior Citizens Housing	\$ 13,077
Army, Navy Air Force Veterans in Canada	20,01
BC Photography and Media Arts Society	78,82
Canadian Mental Health Association	4,00
Catalyst	24,32
Chesterfield House Society - Marineview Housing Society	3,40
Community Living Society	6,35
Corporation of City of North Vancouver	90,78
Family Services North Shore	19,89
Fraternal Order of Eagles, North West Aerie 2638	31,71
Girl Guides of Canada	79,92
Hollyburn Family Services Society	6,53
Holy Trinity Catholic Church	4,16
Hyad Housing for Young Adults with Disiabilities	2,71
Intellectual Disabilities (North & West Vancouver) Society	2,91
King's Temple Missionary Society	2,26
Kiwanis North Shore Housing Society	56,01
Lighthouse Harbour Ministries	7,32
Lonsdale Creek Daycare Society	14,54
Lookout Emergency Aid Society, NS Shelter	17,68
Marineview Housing Society	8,14
Navy League of Canada	19,80
North Shore Alliance Church	21,52
North Shore Bethel Christian Mennonite Brethren Church	2,61
North Shore Disability Resource	3,40
North Shore Multicultural Society	58,68
North Shore Neighbourhood House	41,888
North Vancouver Chamber of Commerce	8,10
North Vancouver Community Arts Council	17,57
North Vancouver Lawn Bowling Club	63,91
North Vancouver Museum and Archives Commission	102,55
North Vancouver Royal Canadian Legion	23,29
Parish of St. Agnes Anglican Church	85
Parish of St. John The Evangelist Anglican Church	19,24
Presentation House Cultural Society	47,133
Salvation Army North Vancouver Community Church	10,93
Silver Harbour Centre	70,04
St Leonard's Society of North Vancouver	2,95
St. Andrew's & St. Stephen's Presbyterian Church	5,50
St. Andrew's United Church	3,46.
St. Edmund's Parish	6,74
The Cascadia Society for Social Working	12,69
The Way Church	4,99
Vancouver Coastal Health Authority	29,41
Young Women's Christian Association	2,27
Total	\$ 1,074,22

The City applies for grants to support a variety of programs and services that benefit the community and take the financial burden off of taxpayers. In 2023 the City received the following grant payments:

SOURCE	DESCRIPTION	AMOUN'
Ministry of Municipal Affairs	Growing Communities Fund	\$10,986,000
TransLink	Esplanade Complete Streets	3,634,000
TransLink	Maintenance and Rehabilitation of Major Road Structures	791,00
UBCM	North Shore Unsheltered Homeless COVID-19 Temporary Supports	761,45
Western Economic Diversification Canada	Esplanade Corridor Upgrade	500,00
Ministry of Municipal Affairs	Library Service Enhancement	375,71
UBCM	Transition to Next Generation 911	272,50
Ministry of Education and Child Care	Mahon Park Childcare	264,61
UBCM	Paving Projects	233,53
Western Economic Diversification Canada	Mahon Skate Park	211,17
TransLink	New Traffic Signals	188,00
Minister of Natural Resources	Urban Forestry Management Strategy and Public Engagement	150,00
TransLink	Cotton Road Bridge Replacement at Lynn Creek	126,50
Ministry of Municipal Affairs	Library Operations	104,46
Ministry of Municipal Affairs	Memorial to Remember Victims of UIA Flight 752	100,00
BC Arts Council	Expanded Arts and Culture Resiliency	93,55
ICBC	Esplanade Bike Lanes	80,00
UBCM	FireSmart Education & Greenwood Park Interface Fuel Management Treatments	47,73
BC Hydro	Heat Pump	29,93
TransLink	St. Andrew's Bike Route	24,81
BC Arts Council	NVMA Operations	23,00
BC Hydro	EV Charging Stations	20,00
Global Affairs Canada	FDI Tool and Material Development	12,25
Ministry of Municipal Affairs	Library OneCard	11,87
ICBC	St Andrew's Speed Humps	10,00
Tree Canada Foundation	Park Tree Planting	6,88
Ministry of Municipal Affairs	Library Sharing Materials	5,06
Ministry of Municipal Affairs	Library Collections, Programs, and Services	4,50
BC Healthy Communities Society	Strengthening Community Connections and the Natural Environment	4,00
ICBC	Community Policing Volunteer Program	2,00



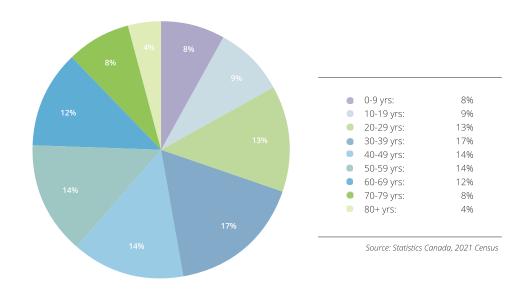
#### 5-YEAR COMPARISON OF POPULATION ESTIMATES



<sup>\*</sup> Provincial estimates are higher than Statistics Canada census data.

Source: BC Ministry of Citizens' Services

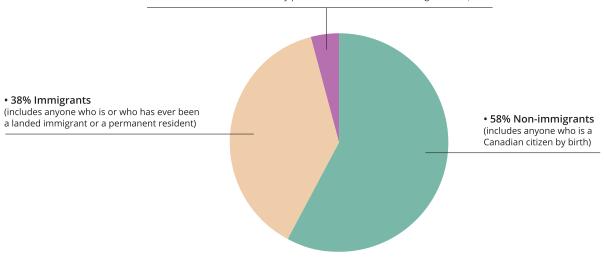
#### CITY POPULATION BY AGE GROUP



#### • 85% of City Residents are Canadian Citizens

#### • 4% Non-permanent Residents

(includes anyone from another country with a usual place of residence in Canada, and who has a work or study permit or who has claimed refugee status)



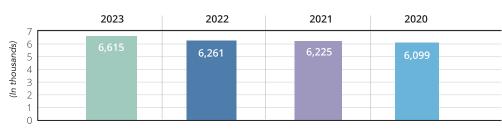
Source: Statistics Canada, 2021 Census



### 5-YEAR NEW CONSTRUCTION

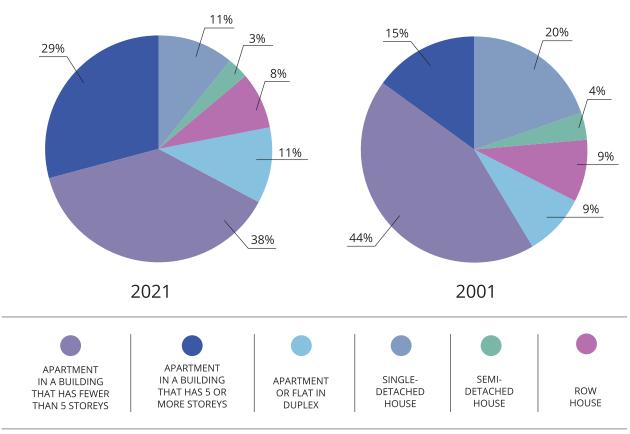
(Construction Value \$ in thousands,	2023	2022	2021	2020	2019
Number of Permits	276	378	394	351	467
Number of Housing Units	1,186	461	435	607	279
Construction Value	\$ 679,818	\$ 329,137	\$ 207,604	\$ 183,650	\$ 199,941

#### TOTAL NUMBER OF BUSINESSES



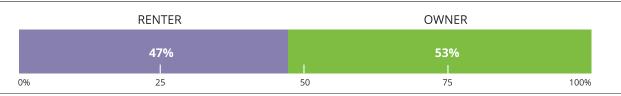
Source: City of North Vancouver Real Estate, Facilities & Economic Development Department

#### **DWELLING TYPES 2001-2021**



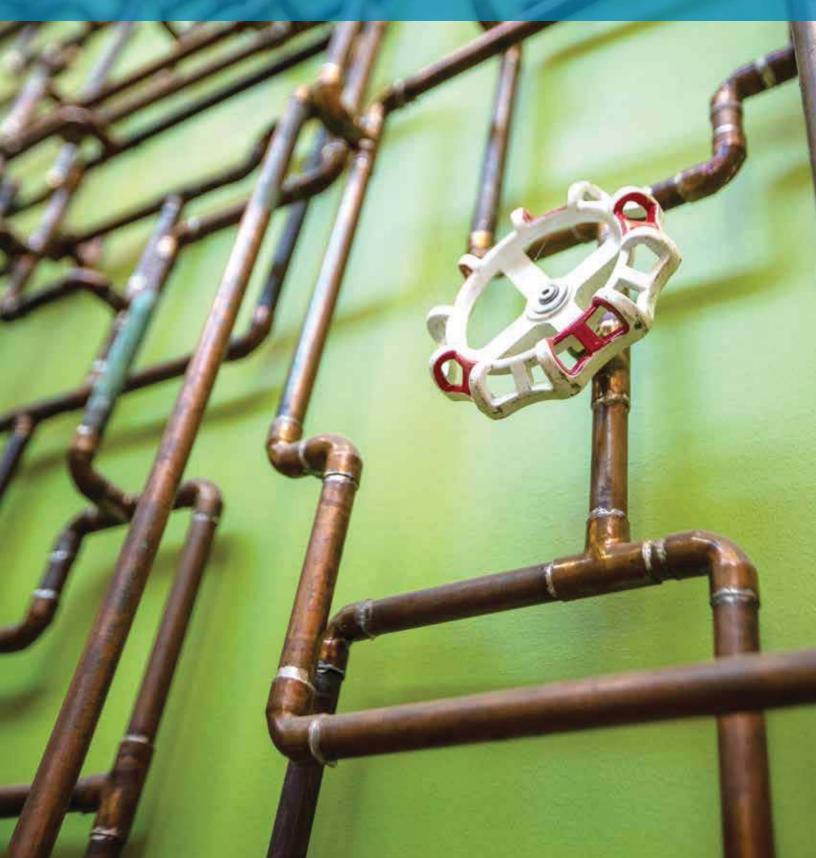
Source: Statistics Canada, 2021 and 2001 Census

#### **HOUSING TENURE**



Source: Statitstics Canada, 2021 Census





## Statement of Management Responsibility

The Council of the Corporation of the City of North Vancouver ("CNV") has delegated the responsibility for the integrity and objectivity of the financial information contained in the consolidated financial statements to the management of CNV. The consolidated financial statements which, in part, are based on informed judgments and estimates, have been prepared by management in accordance with Canadian public sector accounting standards, which have been applied on a basis consistent with that of the preceding year.

To assist in carrying out their responsibility, management maintains an accounting system and internal controls to provide reasonable assurance that transactions are executed and recorded in accordance with authorization, and that financial records are reliable for preparation of financial statements.

The Mayor and Council oversee management's responsibilities for the financial reporting and internal control systems. Council annually reviews and accepts the consolidated financial statements.

CNV's independent auditors, BDO Canada LLP, are engaged to express an opinion as to whether CNV's consolidated financial statements present fairly in all material respects the financial position of CNV as at December 31, 2023, and the results of operations, changes in net financial assets and cash flows for the year then ended in accordance with Canadian generally accepted auditing standards.

The consolidated financial statements have, in management's opinion, been properly prepared within reasonable limits of materiality and in accordance with Canadian public sector accounting standards.

Larry Sawrenko

Chief Financial Officer

May 6, 2024



Tel: 604 688 5421 Fax: 604 688 5132 vancouver@bdo.ca www.bdo.ca BDO Canada LLP Unit 1100 - Royal Centre 1055 West Georgia Street Vancouver, BC V6E 3P3 Canada

## **Independent Auditor's Report**

To the Mayor and Council of The Corporation of the City of North Vancouver

#### **Opinion**

We have audited the consolidated financial statements of the Corporation of the City of North Vancouver and its controlled entities (the "City"), which comprise the consolidated statement of financial position as at December 31, 2023 and the consolidated statement of operations, the consolidated statement of changes in net financial assets and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the City as at December 31, 2023, and its consolidated results of operations, its changes in consolidated net financial assets, its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the City in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Unaudited Information**

We have not audited, reviewed, or otherwise attempted to verify the accuracy or completeness of the Schedules A and B of the City's consolidated financial statements.

#### Other Information

Management is responsible for the other information. The other information comprises the information included in the Annual Report but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



## Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the City's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the City or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the City's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the City's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the City to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the City to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the City audit. We remain solely responsible for our audit opinion.

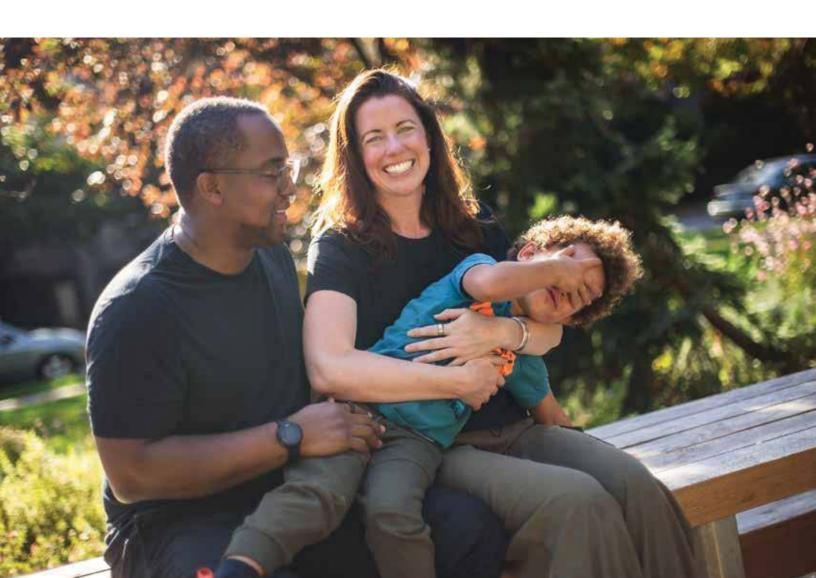


We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

## BDO Canada LLP

**Chartered Professional Accountants** 

Vancouver, British Columbia May 8, 2024



## The Corporation of the City of North Vancouver Consolidated Statement of Financial Position As at December 31, 2023 with comparative figures for 2022 (in thousands of dollars)

	2023		2022	
			Resta	ted (note 16)
FINANCIAL ASSETS				
Cash and cash equivalents	\$	237,385	\$	201,296
Investments (note 3)		62,054		96,217
Investment in Lonsdale Energy Corp. (note 4)		4,829		4,826
Due from other governments		7,731		5,087
Accounts receivable		8,773		10,242
Loan to Lonsdale Energy Corp. (note 5)		26,623		26,653
Interest receivable		7,182		6,990
		354,577		351,311
LIABILITIES				
Accounts payable and accrued liabilities		30,356		22,199
Deferred revenue		38,961		37,607
Deferred lease revenue (note 13)		48,911		49,421
Deferred development cost charges		27,815		21,824
Employee future benefits (note 6)		8,334		8,496
Advances and other liabilities		12,650		10,188
Asset retirement obligations (note 8)		2,742		2,649
		169,769		152,384
NET FINANCIAL ASSETS		184,808		198,927
NON-FINANCIAL ASSETS				
Tangible capital assets (note 7)		528,021		479,130
Inventories		978		948
Prepaid expenses		3,316		2,754
		532,315		482,832
ACCUMULATED SURPLUS (note 9)	\$	717,123	\$	681,759

Commitments and contingencies (note 10)

See accompanying notes to the consolidated financial statements

Larry Sawrenko

Chief Financial Officer

### The Corporation of the City of North Vancouver Consolidated Statement of Operations Year ended December 31, 2023 with comparative figures for 2022 (in thousands of dollars)

	2023 Budget	2023	2022
	(notes 2(i) and 15)		Restated (note 16)
REVENUE			
Property value tax (note 10 (a))	\$ 75,705	\$ 76,274	\$ 72,159
Other levies	4,143	4,188	4,002
Licences and permits	5,436	7,898	7,165
Fines and fees	5,876	6,854	6,236
Rent	2,696	3,873	3,689
Interest, dividends and penalties	4,759	15,156	8,075
Sale of services	36,079	36,819	33,908
Rebate and recoveries	85	203	165
Grants and other	8,280	28,099	13,199
Developer contributions and other transfers	308	5,948	40,907
Gain (Loss) on disposition of assets		746	(1,143)
Lonsdale Energy Corp. income (note 4)		3	213
	143,367	186,061	188,575
EXPENSES			
General government	25,523	28,197	26,326
Transportation and transit	7,774	10,749	10,771
Health, social services and housing	3,069	2,984	2,796
Development services	8,760	9,604	7,716
Protective services	31,676	32,844	28,248
Parks, recreation and culture	35,811	37,143	34,396
Water utilities	12,053	12,378	11,724
Sewer utilities	12,514	13,054	12,201
Solid waste	4,098	3,744	3,254
Total expenses (note 12)	141,278	150,697	137,432
Annual surplus	2,089	35,364	51,143
Accumulated surplus beginning of year	681,759	681,759	630,616
Accumulated surplus end of year	\$ 683,848	\$ 717,123	\$ 681,759

See accompanying notes to the consolidated financial statements

## The Corporation of the City of North Vancouver Consolidated Statement of Changes in Net Financial Assets Year ended December 31, 2023 with comparative figures for 2022 (in thousands of dollars)

		2023 udget	2023		2022
	(notes	2(i) and 15)		Restat	ed (note 16)
Annual surplus	\$	2,089	\$ 35,364	\$	51,143
Acquisition of tangible capital assets		(76,443)	(63,940)		(35,674)
Non-cash developer contributed assets		-	(2,094)		(1,540)
Proceeds on sale of tangible capital assets		-	1,029		120
Depreciation of tangible capital assets		17,700	16,860		17,975
Loss on disposition of tangible capital assets		-	(746)		1,143
		(58,743)	(48,891)		(17,976)
Acquisition of inventories		-	(1,336)		(1,173)
Acquisition of prepaid expenses		-	(3,356)		(3,741)
Use of inventories		-	1,306		971
Use of prepaid expenses		-	2,794		2,531
		-	(592)		(1,412)
Increase (decrease) in net financial assets		(56,654)	(14,119)		31,755
Net financial assets, beginning of year		198,927	 198,927		167,172
Net financial assets, end of year	\$	142,273	\$ 184,808	\$	198,927

See accompanying notes to the consolidated financial statements

## The Corporation of the City of North Vancouver Consolidated Statement of Cash Flows Year ended December 31, 2023 with comparative figures for 2022 (in thousands of dollars)

	2023		2022	
			Restate	ed (note 16)
Cash provided by (used for):				
Operating Transactions				
Annual surplus	\$	35,364	\$	51,143
Items not involving cash:				
Depreciation expense		16,860		17,975
Accretion expense		93		89
Gain (Loss) on disposal of tangible capital assets		(746)		1,143
Non-cash developer contributed assets		(2,094)		(1,540)
Lonsdale Energy Corp. income		(3)		(213)
Changes in non-cash operating items:				
Increase in due from other governments		(2,644)		(1,125)
Decrease in accounts receivable		1,469		1,229
Change in loan to Lonsdale Energy Corp.		30		390
Decrease (increase) in interest receivable		(192)		1,730
Increase (decrease) in accounts payable and accrued liabilities		8,157		(481)
Increase in deferred revenue		1,354		3,349
Decrease in deferred lease revenue		(510)		(509)
Increase (decrease) in deferred development cost charges		5,991		(248)
Increase (decrease) in accrued employee future benefits		(162)		110
Increase in advances and other liabilities		2,462		111
Increase in inventories		(30)		(202)
Increase in prepaid expenses		(562)		(1,210)
		64,837		71,741
Capital Transactions				
Cash used to acquire tangible capital assets		(63,940)		(35,674)
Proceeds from sale of tangible capital assets		1,029		120
		(62,911)		(35,554)
Investing Transactions		,		,
Decrease in investments		34,163		40,423
		34,163		40,423
Financing Transactions				
Repayment of long-term debt		<u>-</u>		(237)
Increase in cash and cash equivalents		36,089		76,373
Cash and cash equivalents, beginning of year		201,296		124,923
Cash and cash equivalents, end of year	\$	237,385	\$	201,296

See accompanying notes to the consolidated financial statements

#### 1. OPERATIONS

The City of North Vancouver ("CNV") was incorporated in 1907 and operates under the provisions of the Community Charter and the Local Government Act of British Columbia. The City's principal activity is the provision of local government services to residents of the incorporated area. These services include administrative, protective, transportation, environmental, recreational, water and sanitary services.

#### 2. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of CNV have been prepared in accordance with Canadian public sector accounting standards, as prescribed by the Public Sector Accounting Board ("PSAB"). The significant accounting policies are summarized below:

#### (a) Basis of Presentation

The consolidated financial statements include the accounts of all the funds of CNV, the accounts of the North Vancouver City Library, which is controlled by CNV, CNV's 33.94% proportionate share of the operations of the North Vancouver Recreation Commission, and CNV's 50% proportionate share of the operations of the North Vancouver Museum and Archives Commission. CNV's investment in Lonsdale Energy Corporation ("LEC"), a wholly owned government business enterprise, is accounted for using the modified equity method.

CNV has an agreement with the District of North Vancouver in the operation and management of the North Vancouver Recreation Commission, and CNV includes its proportionate share in CNV's consolidated financial statements. The current agreement specifies that the operating costs shall be paid 33.94% (2022 – 33.94%) by CNV and 66.06% (2022 – 66.06%) by the District of North Vancouver. Each municipality is responsible for its own facilities and pays 100% of all capital costs relating to improvement, expansion and replacement of buildings or facility equipment.

CNV also has an agreement with the District of North Vancouver in the operation and management of the North Vancouver Museum and Archives Commission, and CNV includes its proportionate share in CNV's consolidated financial statements. The current agreement specifies that the operating costs shall be paid 50% (2022 – 50%) by CNV and 50% (2022 – 50%) by the District of North Vancouver. Each municipality is responsible for its own facilities and pays 100% of all capital costs relating to improvement, expansion and replacement of buildings or facility equipment.

#### (b) Basis of Accounting

Revenue is recorded on an accrual basis and recognized when earned. Expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services.

#### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (c) Revenue Recognition

Taxes are recognized as revenue in the year that the taxes are authorized, the taxable event occurs and they are considered collectible. Through the British Columbia Assessments appeal process, taxes may be adjusted by way of supplementary roll adjustments. The effects of these adjustments on taxes are recognized at the time they are awarded. Levies imposed for Regional District services and other taxing authorities are not included.

Lease revenue is recognized on a straight-line basis over the term of the lease.

Charges for sewer, water and solid waste usage are recorded as user fees. Connection fees revenues are recognized when the connection has been established.

Sale of service and other revenue are recognized on an accrual basis.

#### (d) Deferred Revenue

Deferred revenue consists of prepaid property taxes, prepaid business licenses, and fees paid in advance for services yet to be provided.

#### (e) Deferred Lease Revenue

Deferred lease revenue consists of funds collected in advance of rental periods for long-term prepaid leases, which will be recognized as revenue on a straight-line basis over the term of the lease.

#### (f) Deferred Development Cost Charges

Development cost charges collected to pay for future capital projects are deferred upon receipt and recognized as revenue when the capital costs for which they were collected are incurred.

#### (g) Cash and cash equivalents

Cash and cash equivalents consist of cash, highly liquid pooled high interest savings accounts with the Municipal Finance Authority.

#### (h) Investments

Investments include bank issued notes and bonds and Provincial bonds and debentures maturing after December 31, 2023 and are valued at the lower of cost or market value. Securities are recorded at their cost and written down to reflect losses in value that are other than temporary.

#### (i) Budget Figures

The budget figures are based on the five year financial plan adopted on April 24th, 2023.

#### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (j) Government Transfers

Unrestricted government transfers are recognized as revenue in the year that the transfer is authorized by the issuing government and any eligibility criteria have been met. Restricted government transfers, in the way of grants or other transfers, are recognized as revenue in the year in which any stipulations that create liabilities are met.

#### (k) Employee Future Benefits

CNV and its employees make contributions to the Municipal Pension Plan. As this plan is a multi-employer plan, contributions are expensed as incurred.

Sick leave and post-employment benefits also accrue to CNV's employees. The liabilities related to these benefits are actuarially determined based on services and best estimates of retirement ages and expected future salary and wage increases. The liabilities under these benefits plans are accrued based on projected benefits as the employees render services necessary to earn the future benefits.

#### (I) Long-term Debt

Long-term debt is recorded in the consolidated financial statements net of sinking fund payments and adjustments.

#### (m) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They may have useful lives extending beyond the current year and are not intended for sale in the ordinary course of business.

#### (i) Tangible Capital Assets

Tangible capital assets are recorded at cost, which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost less residual value of the tangible capital assets, excluding land, is amortized on a straight-line basis over their estimated useful lives as follows:

Land improvements	Straight-line over useful life of each asset unit	10 – 100 years
Parks	Straight-line over useful life of each asset unit	10 – 75 years
Buildings	Straight-line over useful life of each asset unit	10 – 100 years
Machinery & equipment	Straight-line over useful life of each asset unit	3 – 25 years
Vehicles	Straight-line over useful life of each asset unit	6 – 25 years
Infrastructure	Straight-line over useful life of each asset unit	7 – 100 years
Library materials	Straight-line over useful life of each asset unit	2 – 5 years
Work in progress	Not amortized until put into use	

#### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (m) Non-Financial Assets (continued)

#### (ii) Contributions of Tangible Capital Assets

Tangible capital assets received as contributions or transfers from developers are recorded at their estimated fair value at the date of receipt and also are recorded as revenue.

#### (iii) Works of Art and Historic Assets

CNV and the Museum and Archives Commission manages and controls various works of art and non-operational historic assets, including buildings, artifacts, paintings and sculptures located at City sites and public display areas.

Works of art and historic assets are not recorded as assets in these consolidated financial statements.

#### (iv) Natural Resources

Horticultural assets such as treed areas, grassy areas and gardens are not recognized as assets in the consolidated financial statements.

#### (v) Interest Capitalization

CNV does not capitalize interest costs associated with the construction of a tangible capital asset.

#### (vi) Leased Tangible Capital Assets

Leases that transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as leased tangible capital assets. All other leases are accounted for as operating leases and the payments are charged to expenses as incurred.

#### (vii) Inventories

Inventories held for consumption are recorded at the lower of weighted average cost and replacement cost.

#### (n) Estimates

The preparation of the consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts in the consolidated financial statements and the disclosure of contingent liabilities. Areas requiring significant estimation are post-employment benefits, compensated absences and termination benefits, estimated useful life of tangible capital assets, asset retirement obligations and measurement of contingent liabilities. Actual results could differ from these estimates.

#### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (o) Segment Disclosure

A segment is defined as a distinguishable activity or group of activities of a government for which it is appropriate to separately report financial information related to expenses. See note 12.

#### (p) Contaminated Sites

A liability for contaminated sites is recognized when a site is not in productive use or an unexpected event has occurred and the following criteria are met:

- i) an environmental standard exists;
- ii) contamination exceeds the environmental standard;
- iii) CNV is directly responsible or accepts responsibility;
- iv) it is expected that future economic benefits will be given up; and
- v) a reasonable estimate of the amount can be made

The liability is recognized as management's estimate of the cost of post-remediation including operation, maintenance and monitoring that are an integral part of the remediation strategy for a contaminated site.

#### (q) Asset Retirement Obligations

On January 1, 2023, CNV adopted public sector accounting standard 3280, Asset Retirement Obligations. This new accounting standard addresses the reporting of legal obligations associated with the retirement of certain tangible capital assets. The standard was adopted on the modified retrospective basis at the date of adoption.

A liability is recognized when, as at the financial reporting date:

- i) there is a legal obligation to incur retirement costs in relation to a tangible capital asset;
- ii) the past transaction or event giving rise to the liability has occurred;
- iii) it is expected that future economic benefits will be given up; and
- iv) a reasonable estimate of the amount can be made.

The resulting costs have been capitalized into the carrying amount of the related tangible capital assets and are being amortized on the same basis as the related tangible capital asset. Assumptions used in the calculations are reviewed annually.

#### 2. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (r) Financial Instruments

CNV adopted public sector accounting standard 3450, Financial Instruments, effective January 1, 2023, on a prospective basis. Financial instruments classification is determined upon inception and financial instruments are not reclassified into another measurement category for the duration of the period they are held. Financial assets and financial liabilities, other than hedges, equity instruments quoted in an active market, and financial instruments designated at fair value, are measured at cost or amortized cost upon inception and subsequent to initial recognition. Cash and cash equivalents are measured at cost. Accounts receivable, investments, other receivables, and accounts payable and accrued liabilities are measured at amortized cost using the effective interest rate method to determine interest revenue or expense in the Consolidated Statement of Operations for the period it is earned. Valuation allowances are made when collection is in doubt. Investments include bank issued notes and bonds and provincial bonds and debentures maturing after the current year. Investments are adjusted for any amortization of premiums or discounts. Sales and purchases of investments are recorded on the trade date. Transaction costs related to the acquisition of investments are included in the carrying value of the related investments.

All financial assets recorded at cost or amortized cost are tested annually for impairment. When financial assets are impaired, impairment losses are recorded in the Consolidated Statement of Operations. A financial liability or its part is de-recognized when it is extinguished.

#### 3. INVESTMENTS

The fair value of investments at December 31, 2023 is \$65,962,000 (2022 - \$98,214,000). CNV's investment portfolio consists of Provincial and Canadian bank bonds with a cost of \$62,054,000 (2022 - \$96,217,000).

Financial instruments maturing between January 2024 to December 2024 range in yield from 2.10% to 3.13% (2023 – 1.05% to 3.11%). Investments maturing from January 2025 to May 2031 range in yield from 1.30% to 7.52%.

#### 4. INVESTMENT IN LONSDALE ENERGY CORPORATION ("LEC")

CNV owns all the issued and outstanding shares of LEC, which was incorporated under the Business Corporations Act (British Columbia) on July 7, 2003. LEC operates a district energy system providing hydronic energy to residential, institutional and commercial buildings in the City of North Vancouver.

Summarized financial information relating to LEC is as follows:

	20	023	 2022
Cash and accounts receivable	\$	4,050	\$ 3,002
Plant and equipment		40,969	38,420
Other assets		732	767
Total assets	\$	45,751	\$ 42,189
Accounts payable and accrued liabilities	\$	3,678	\$ 2,895
Deferred contributions		8,621	7,815
Debt		28,623	 26,653
Total Liabilities	\$	40,922	\$ 37,363
Shareholder's equity	\$	4,829	\$ 4,826
Total revenue	\$	9,713	\$ 9,702
Total expenses		9,710	 9,489
Net income	\$	3	\$ 213

Included in CNV's Consolidated Statement of Financial Position is "Investment in Lonsdale Energy Corp." in the amount of \$4,829,000 (2022 - \$4,826,000) and a loan receivable in the amount of \$26,623,000 (note 5(a)) (2022 - \$26,653,000). Also, included in accounts receivable in CNV's Consolidated Statement of Financial Position are receivables from LEC in the amount of \$1,067,000 (2022 - \$1,122,000).

#### 5. LOAN TO LONSDALE ENERGY CORPORATION

The loan receivable balance of \$26,623,000 (2022 - \$26,653,000) consists of the following interest bearing promissory notes:

On August 1, 2018, CNV converted amounts due from LEC whereby LEC issued a 5 year promissory note to CNV in the amount of \$33,661,966. On July 15, 2019 and November 17, 2021, CNV's Council authorized LEC to borrow an additional \$1,681,000 and \$290,000 respectively. On August 1, 2023, a five-year demand term loan was issued by CNV to borrow a maximum of \$35,632,966. This promissory note replaced and nullified all previous promissory notes issued by CNV to LEC. The loan matures on August 1, 2028 and bears interest at 3.51% per annum. As at December 31, 2023 an amount of \$26,622,804 remains due to CNV. During the year, LEC drew \$1,050,000 (2022 - \$630,000) from this promissory note. After considering the principal payments of \$4,369,162 made to date, the remaining funding available to LEC under the terms of the agreement is \$4,641,000, which LEC expects to draw on for future asset construction.

Interest revenue of \$798,000 (2022 - \$704,000) and dividend revenue of \$45,900 (2022 - \$53,900) has been included in the Consolidated Statement of Operations.

At the maturity date of the loan to LEC, CNV may, at its discretion, extend the terms of the loan in whole or in part or LEC may repay the loan in whole or in part using either internal or external financing.

#### 6. EMPLOYEE FUTURE BENEFITS

#### (a) Sick and Severance

Employees of CNV are entitled to payments related to unused sick leave and severance upon retirement or resignation after ten years of service. The amount recorded for these benefits is based on an actuarial valuation done by an independent firm of actuaries using a projected benefit actuarial valuation method pro-rated on services. The most recent actuarial valuation of CNV's future benefits was completed as at December 31, 2023.

#### 6. EMPLOYEE FUTURE BENEFITS (continued)

#### (a) Sick and Severance (continued)

Information regarding CNV's obligations for these benefits, including 100% of the North Vancouver City Library and its proportionate share of the North Vancouver Recreation Commission and North Vancouver Museum and Archives Commission, is as follows:

	2	2023	2	2022
Benefit obligation - beginning of the year	\$	6,944	\$	7,906
Add: Current service costs		597		731
Interest on accrued benefit obligation		322		206
Actuarial loss (gain)		1,023		(1,115)
Less: Benefits paid		(928)		(784)
Benefit obligation - end of the year	\$	7,958	\$	6,944
Add: Unamortized actuarial gain		376		1,552
Benefit liability - end of the year	\$	8,334	\$	8,496

The significant actuarial assumptions adopted in measuring CNV's accrued benefit liability are as follows:

-	2023	2022
Discount rates	4.10%	4.50%
Future inflation rates	4.5% for 2024 and 2.5% thereafter	2.00%
Compensation increases, net of inflation	0.00% to 0.50%	2.58% to 4.63%

The unamortized actuarial gain is amortized over a period equal to the employees' average remaining service lifetime of eleven years for CNV (2022 - 11 years).

#### (b) Council Retirement Stipend

Starting 2005, Council Members are entitled to a retirement stipend based on 9.31% of the individual's total indemnity received subsequent to 2002. These amounts are accrued as earned and recorded in accounts payable and accrued liabilities.

#### 7. TANGIBLE CAPITAL ASSETS

2023		Land	lmp	Land provements		Parks	E	Buildings		chinery & quipment		Vehicles	Infr	astructure		Library Materials	iı	Work n Progress		Total
Costs																				
Balance beginning of year	\$	46,229	\$	82,411	\$	57,695	\$	149,468	\$	26,101	\$	12,718	\$	277,033	\$	955	\$	71,212	\$	723,822
Additions and Adjustments		-		12		5,387		3,352		753		3,314		5,726		233		47,256		66,033
Disposals		-		-		-		-		-		1,528		101		228		-		1,857
Balance end of year	\$	46,229	\$	82,423	\$	63,082	\$	152,820	\$	26,854	\$	14,504	\$	282,658	\$	960	\$	118,468	\$	787,998
Accumulated Amortization																				
Balance beginning of year	\$	-	\$	21,509	\$	20,113	\$	77,363	\$	19,476	\$	6,309	\$	99,444	\$	478	\$	-	\$	244,692
Amortization and Adjustments		-		2,201		2,158		4,496		1,531		917		5,343		214		-		16,860
Disposals		-		-		-		-		-		1,287		60		228		-		1,575
Balance end of year	\$	-	\$	23,710	\$	22,271	\$	81,859	\$	21,007	\$	5,939	\$	104,727	\$	464	\$	-	\$	259,977
Net Book Value	\$	46,229	\$	58,713	\$	40,811	\$	70,961	\$	5,847	\$	8,565	\$	177,931	\$	496	\$	118,468	\$	528,021
2022		Land	lmp	Land provements		Parks Buildings (restated)						Infrastructure			Library Materials	iı	Work n Progress		Total	
Cost																				
Balance beginning of year	\$	44,909	\$	82,368	\$	55,657	\$	149,690	\$	24,018	\$	12,585	\$	250,762	\$	942	\$	71,357	\$	692,288
Adjustment relating to recognition of Asset Retirement Obligation (note 8)								339												339
Balance beginning of year, restated	\$	44,909	\$	82,368	\$	55,657	\$	150,029	\$	24,018	\$	12,585	\$	250,762	\$	942	\$	71,357	\$	692,627
Additions		1,320		50		3,160		121		3,243		1,474		27,773		218		(145)		37,214
Disposals		-		7		1,122		682		1,160		1,341		1,502		205		-		6,019
Balance end of year	\$	46,229	\$	82,411	\$	57,695	\$	149,468	\$	26,101	\$	12,718	\$	277,033	\$	955	\$	71,212	\$	723,822
Accumulated Amortization																				
Balance beginning of year	\$	_	\$	19,083	\$	19,281	\$	72,475	\$	18,134	\$	6,611	\$	95,150	\$	467	\$	_	\$	231,201
Adjustment relating to recognition of Asset Retirement Obligation (note 8)								272												272
Balance beginning of year, restated	\$		\$	19,083	\$	19,281	\$	72,747	\$	18,134	\$	6,611	\$	95.150	\$	467	\$		s	231,473
Amortization expense	Ψ	_	Ψ	2,433	Ψ	1,918	Ψ	4,976	Ψ	2,502	Ψ	760	Ψ	5,170	Ψ	216	Ψ	-	Ψ	17,975
Disposals				7		1,086		360		1,160		1,062		876		205		_		4,756
Balance end of year	\$	-	\$	21,509	\$	20,113	\$	77,363	\$	19,476	\$		\$	99,444	\$	478	\$	-	\$	244,692
Net Book Value	\$	46,229	\$	60,902	\$	37,582	\$	72,105	\$	6,625	\$	6.409	\$	177,589	\$	477	\$	71,212	s	479,130
	Ψ.	10,220	Ψ	00,002	Ψ	01,002	Ψ	12,100	Ψ	0,020	Ψ	0,-100	Ψ	111,000	Ψ		Ψ	,	Ψ	110,100

#### (a) Work in Progress

Work in progress having a cost of \$118,468,000 (2022 - \$71,212,000) has not been amortized. Amortization of these assets will commence when the asset is in service.

#### (b) Developer Contributed Tangible Capital Assets and Other Transfers

Developer contributed tangible capital assets and other transfers of \$2,094,000 (2022 - \$1,540,000) have been recognized during the year.

#### 8. ASSET RETIREMENT OBLIGATIONS

CNV owns several buildings known to have asset retirement obligations at their retirement. Estimated costs have been discounted to the present value using a discount rate of 3.5% per annum.

The transition and recognition of asset retirement obligations involved a change to the buildings tangible capital assets and the restatement of prior year figures (see note 16).

Balances of the asset retirement obligation are as follows:

2023	Balance at December 31, 2023					
Balance beginning of year	\$	2,649				
Accretion expense		93				
Balance end of year	\$	2,742				
2022	Balance at 31, 2					
Balance beginning of year	\$	-				
Adjustment relating to recognition of Asset Retirement Obligation		2,560				
Opening balance, restated	\$	2,560				
Accretion expense		89				

#### 9. ACCUMULATED SURPLUS

	2023	2	2022
		Restate	d (note 16)
General funds – general, water and sewer & drainage (a)	\$ 64,868	\$	55,002
Reserve fund (b)	99,206		124,527
Capital fund (c)	553,049	-	502,230
Accumulated surplus, end of year	\$ 717,123	\$	681,759

#### (a) General funds – general, water and sewer

	2023	2	022
Appropriated:			
General fund	\$ 23,071	\$	21,867
Water fund	7,105		4,112
Sewer & Drainage fund	14,220		14,049
Unappropriated:			
General fund	11,688		9,094
Water fund	4,212		3,478
Sewer & Drainage fund	3,743		690
General funds – COVID-19 Safe Restart Grant	829		1,712
	\$ 64,868	\$	55,002

### (b) Reserve Funds

	alance ber 31, 2022	Contributions & Transfers	Earnings	Expenditures	Balance December 31, 2023		
Machinery and Equipment							
Engineering	\$ 3,220	\$ -	\$ 291	\$ 868	\$	2,643	
Fire	367	233	42	214		428	
General	52	-	7	38		21	
Computer	96	38	5	96		43	
Building	141	-	-	67		74	
Local Improvements	802	1	54	2		855	
Affordable Housing	10,626	509	618	3,605		8,148	
Tax Sale Lands	35,066	-	2,515	796		36,785	
Waterworks	4,935	-	336	-		5,271	
Parking	6	-	-	-		6	
Civic Amenity	64,256	10,435	6,455	53,599		27,547	
Justice Administration Accommodation	72	-	-	16		56	
Streets DCC	-	1,041	3	1,044		-	
Parks DCC	-	121	-	121		-	
Lower Lonsdale Amenity	8	-	-	8		-	
Lower Lonsdale Legacy	2,672	-	179	88		2,763	
Infrastructure	831	-	638	55		1,414	
Public Art	635	85	45	36		729	
Sustainable Transportation	190	88	14	48		244	
Carbon Fund	552	301	45	80		818	
Growing Communities Fund	 -	10,986	375	-		11,361	
Total	\$ 124,527	\$ 23,838	\$ 11,622	\$ 60,781	\$	99,206	

#### 9. ACCUMULATED SURPLUS (continued)

#### (c) Capital Fund

		2023	2022						
	Restated (note 16								
Invested in tangible capital assets	\$	525,280	\$	476,481					
Appropriated capital funds		27,769		25,749					
	\$	553,049	\$	502,230					

#### 10. COMMITMENTS AND CONTINGENCIES

#### (a) Property Taxes

CNV is obliged to levy, collect and remit property taxes on behalf of, and to finance the arrears of property taxes of, other bodies as follows:

	 2023		2022
Tax collected	\$ 133,575	\$	127,265
Less collections for and remittances to other bodies:			
Provincial Government - Schools	\$ 42,797	\$	41,153
Greater Vancouver Regional District	2,187		2,029
Greater Vancouver Transportation Authority	10,214		9,878
British Columbia Assessment Authority	1,595		1,538
Municipal Finance Authority	8		8
BIA Lower Lonsdale Society	 500		500
	\$ 57,301	\$	55,106
Property Value Tax	\$ 76,274	\$	72,159

#### (b) Pension Liability

CNV and its employees contribute to the Municipal Pension Plan (a jointly trusteed pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2022, the plan has about 240,000 active members and approximately 124,000 retired members. Active members include approximately 43,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

#### 10. COMMITMENTS AND CONTINGENCIES (continued)

#### (b) Pension Liability (continued)

The most recent actuarial valuation for the Municipal Pension Plan as at December 31, 2021, indicated a \$3,761 million funding surplus for basic pension benefits on a going concern basis. CNV paid \$5,143,000 (2022 - \$4,851,000) for employer contributions to the plan in fiscal 2023. The next valuation will be as at December 31, 2024.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

#### (c) Contingent Liabilities

CNV is currently engaged in or party to certain legal actions, assessment appeals and other existing conditions involving uncertainty, which may result in material loss. A reasonable estimate of these future liabilities has been made where possible and is recorded in the financial statements as a liability. Where the outcomes or amounts or losses are uncertain, management has determined that there are no potential material amounts involved.

#### (d) E-Comm

CNV is a member of Emergency Communications for British Columbia, Incorporated ("E-Comm"), an organization comprised predominately of member municipalities, for the purpose of providing emergency dispatch services. CNV is represented on the board and as a class "A" shareholder has voting rights should the organization want to incur additional debt.

The E-Comm facility was constructed using debt as a financing mechanism and members are liable for a proportionate share of that debt. This debt is repaid by members through annual fees charged by E-Comm. Should E-Comm dissolve, the members would be liable for a proportionate share of any residual debt. Alternatively, should members choose to opt out of E-Comm, they would be liable for a proportionate share of debt at the time of withdrawal.

CNV holds 2 class "A" shares and one class "B" share.

#### (e) Contractual Obligations

As at December 31, 2023 CNV had entered into various construction contracts for a total outstanding value of \$140,300,000.

#### 11. TRUST FUNDS

Certain assets have been conveyed or assigned to CNV to be administered as directed by an agreement or statute. CNV holds the assets for the benefit of, and stands in a fiduciary relationship to, the beneficiary. The Cemetery Trust Fund, totaling \$3,810,000 (2022 - \$3,648,000), which is administered by CNV, has not been included with CNV's accounts.

#### 12. SEGMENTED INFORMATION

CNV is a diversified municipal government entity in the Province of British Columbia that provides a wide range of services to its citizens. Certain functional areas have been combined and separately disclosed in the segmented information. The segments and the services they provide are as follows:

#### **General Government**

General Government provides the administrative and legislative services that support the various sectors of CNV. Functions include financial planning and reporting, economic development and legislative services.

#### **Transportation and Transit**

The Transportation and Transit division aims to provide enhanced access to public transit, safe pedestrian and cyclist routes, accessible transportation for people with limited mobility and maintain existing infrastructure. These goals are achieved through street design, traffic signals and signs, street lighting and road maintenance activities.

#### Health, Social Services and Housing

Health, Social Services and Housing encompasses a wide variety of City funded initiatives aimed at supporting the social structure and sustainability of the community. Included are cemetery operations, youth and family support services, seniors programs and homeless prevention initiatives.

#### **Development Services**

Development Services' focus is community planning, which includes land use guidelines, the management of City owned lands, heritage planning and development of CNV's official community plan.

#### **Protective Services**

Protective Services is comprised of the North Vancouver RCMP detachment, the North Vancouver City Fire Department and bylaw enforcement. The North Vancouver RCMP detachment plays an integral role in the protection of North Vancouver residents and their property through crime prevention and detection, emergency response and victim services. The North Vancouver City Fire Department is responsible for providing fire suppression service, fire prevention services and fire safety education. Bylaw Services is responsible for the enforcement and education of the City's bylaws and conflict resolution.

#### Parks, Recreation and Culture

Parks, Recreation and Culture provides access to recreation facilities, the operation and maintenance of CNV's many parks and trails, the North Vancouver City Library and CNV's participation in the North Vancouver Museum and Archives and the North Vancouver Recreation and Culture Commission.

#### **Water Utilities**

The Water Utility, in conjunction with Metro Vancouver, provides safe, clean, reliable water to the residents and businesses of the City of North Vancouver.

#### Sewer & Drainage Utilities

The Sewer & Drainage Utility collects waste water and transports it to trunk water mains and wastewater treatment plants operated by Metro Vancouver. In addition to the collection of wastewater, the Sewer Utility also manages CNV's 150km storm drainage system which diverts rainfall runoff with an emphasis on flood prevention.

#### 12. SEGMENTED INFORMATION (continued)

#### Solid Waste

The Solid Waste Utility provides curbside garbage, recycling and yard trimmings collection to the residents of the City of North Vancouver.

The Consolidated Statement of Operations by segment and services is as follows:

	F	Revenues	Wages & Benefits		Goods & Supplies		Services		Amortization		Capitalized	Total	Ar	nual Surplus (Deficit)
General government	\$	113,398	\$	20,268	\$	5,298	\$ 4,508	\$	4,052	\$	(5,929) \$	28,197	\$	85,201
Transportation and transit		6,863		3,494		838	10,387		3,784		(7,754)	10,749		(3,886)
Health, social services and housing		469		473		90	2,419		2		-	2,984		(2,515)
Development services		10,654		7,115		36	2,453		-		-	9,604		1,050
Protective services		2,272		21,081		918	10,194		826		(175)	32,844		(30,572)
Parks, recreation and culture		13,054		18,783		1,805	56,558		6,450		(46,453)	37,143		(24,089)
Water utilities		16,663		2,047		8,887	1,864		827		(1,247)	12,378		4,285
Sewer utilities		19,163		2,087		454	11,682		979		(2,148)	13,054		6,109
Solid waste		3,525		1,900		81	1,723		40		-	3,744		(219)
2023	\$	186,061	\$	77,248	\$	18,407	\$ 101,788	\$	16,960	\$	(63,706) \$	150,697	\$	35,364
2022 (Restated)	\$	188,575	\$	68,358	\$	17,660	\$ 68,797	\$	18,062	\$	(35,445) \$	137,432	\$	51,143

#### 13. DEFERRED LEASE REVENUE

In 2020, CNV entered into an agreement for the Harry Jerome Neighborhood Lands for a lease term of 99 years. Included in deferred revenue is \$48,911,000 (2022 - \$49,421,000) in relation to this lease.

#### 14. FINANCIAL RISK MANAGEMENT

CNV has exposure to the following risks from its use of financial instruments: credit risk, market risk and liquidity risk. CNV has identified its major risks and ensures that management monitors and controls them.

#### (a) Credit risk

Credit risk is the risk of financial loss to CNV if a customer or counterparty to a financial instrument fails to meet its contractual obligations. Such risks arise principally from accounts receivable made up of property tax and utilities and other non-property tax related balances.

For property tax and utility balances, outstanding amounts are transferred to the property tax account associated with the invoiced real property at the end of each fiscal year and form all or part of the tax arrears for the property. CNV is required by the Local Government Act to conduct an annual tax sale by offering for sale by public auction each parcel of real property on which taxes are delinquent. Registered charge holders have the full right to redeem the property. To redeem the property, the charge holder must remit the full upset price, plus interest on the purchase price at a rate set by the Province, within one year of the tax sale.

For other account receivable balances, CNV maintains allowances for potential credit losses, with results to date within CNV's expectations. In making estimates in respect of the allowance for doubtful accounts, current economic conditions, historical

#### 14. FINANCIAL RISK MANAGEMENT (continued)

of when to record allowances for past due accounts. The same factors are considered when determining whether to write off amounts charged to the allowance account against amounts receivable.

#### (b) Market risk

Market risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices. The objective of market risk management is to control market risk exposures within acceptable parameters while optimizing the return on risk, The market risks to which CNV is exposed are foreign exchange risks and interest rate risks.

#### (i) Foreign exchange risk

Foreign exchange risk refers to the risk that the fair value of financial instruments, or future cash flows associated with the instruments, will fluctuate in Canadian dollar value due to changes in foreign exchange rates.

The functional currency of CNV is the Canadian dollar. CNV receives some US dollar payments and incurs some US dollar payments and capital costs. These US dollar transactions represent an insignificant volume and value of total overall transactions, resulting in minimal risk.

#### (ii) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in the market interest rates. CNV manages such risk by adoption of an investment policy and adherence to this policy and the Community Charter. Investments are in pooled funds with the Municipal Finance Authority in a diversified portfolio in accordance with CNV's investment policy, which include preservation of capital, minimization of default and interest rate risk, sufficient liquidity to meet operating and capital requirements, and generation of a stable return on investments. Investments include GICs and High Interest Savings Accounts not subject to market fluctuations. It is management's opinion that CNV is not exposed to significant market risk arising from its financial instruments.

#### (c) Liquidity risk

Liquidity risk is the risk that CNV will not be able to meet its financial obligations as they become due. For its accounts payables, CNV manages liquidity risk by holding assets that can be readily converted into cash and by continually monitoring actual and forecasted cash flows from operations and anticipated investing and financing activities to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to CNV's reputation.

#### 15. BUDGET FIGURES

The budget figures presented in these consolidated financial statements include 100% of the North Vancouver City Library and CNV's proportionate share of the North Vancouver Recreation Commission and North Vancouver Museum and Archives Commission. The financial plan was approved by Council as the Financial Plan for the Years 2023 to 2027 Bylaw, 2023, No. 8962 April 24th, 2023. The table below reconciles the approved budget to the budget figures reported.

		Financial Plan Bylaw	
Revenue per Statement of Operations Less:		\$	143,367
Budget adjustments for consolidation	(137)		
Transfers from reserve	(2,894)		
Interagency funds	(6,573)		
<u> </u>	· · · · · · · · · · · · · · · · · · ·		(9,604)
Revenue per Financial Plan Bylaw		\$	133,763
•			
Expenses per Statement of Operations			141,278
Adjustments:			
Decrease for capital expenditures	(7,918)		
Increase for non-capital projects	2,748		
Budget adjustments for consolidation	5,123		
Decrease for interagency payments	(6,573)		
· · · · · · · · · · · · · · · · · · ·			(6,620)
Expenses per Financial Plan Bylaw		\$	134,658
Deficit for the year			(895)
Reserves and capital:			
Capital expenditures			(76,443)
Depreciation			17,700
Equity			(19,525)
Transfers from reserves			50,444
External contributions			28,719
Annual budgeted surplus per Financial Plan Bylaw		\$	

#### 16. PRIOR PERIOD ADJUSTMENT

On January 1, 2023, CNV adopted public sector accounting standard 3280, Asset Retirement Obligations. This new accounting standard addresses the reporting of legal obligations associated with the retirement of certain tangible capital assets. The standard was adopted on the modified retrospective basis at the date of adoption.

The impact of the prior period adjustment on the December 31, 2022 comparative amounts is as follows:

	As Previously Reported	Increase / (Decrease)	As Restated
Consolidated Statement of Financial Position			
Asset retirement obligation liability	\$ -	\$ 2,649	\$ 2,649
Tangible capital assets - cost	723,483	339	723,822
Tangible capital assets - accumulated amortization	244,414	278	244,692
Accumulated surplus	684,347	(2,588)	681,759
Consolidated Statement of Operations			
General government expense	26,231	95	26,326
Annual surplus	51,238	(95)	51,143
Accumulated surplus, beginning of year	633,109	(2,493)	630,616
Accumulated surplus, end of year	684,347	(2,588)	681,759
Consolidated Statement of Changes in Net Financial Assets			
Annual surplus	51,238	(95)	51,143
Depreciation of tangible capital assets	17,969	6	17,975
Increase (decrease) in net financial assets	31,844	(89)	31,755
Net financial assets, beginning of year	169,732	(2,560)	167,172
Net financial assets, end of year	201,576	(2,649)	198,927
Consolidated Statement of Cash Flows			
Annual surplus	51,238	(95)	51,143
Depreciation expense	17,969	6	17,975
Accretion expense	-	89	89
Note 9 - Accumulated Surplus			
(c) Capital fund	504,818	(2,588)	502,230
Invested in tangible capital assets	479,069	(2,588)	476,481

#### 17. COMPARATIVE INFORMATION

Certain prior year amounts have been reclassified for consistency with the current year presentation. These reclassifications had no effect on the reported results of operations.

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#### The Corporation of the City of North Vancouver Schedule A & B - Unaudited Year ended December 31, 2023 (Tabular amounts in thousands of dollars)

#### Schedule A: COVID-19 Safe Restart Grant

	2	023
2022 Grant Funding Balance	\$	1,712
Grant Expenditures:		
Business Continuity		(128)
Community Resiliency & Recovery		(223)
City Services		(521)
Response & Emerging Issues		(11)
2023 Grant Funding Balance, December 31, 2023	\$	829

#### Schedule B: Growing Communities Fund

	2	2023	
2023 Grant Funding Balance	\$	10,986	
Interest Earned		375	
Grant Expenditures		_	
2023 Grant Funding Balance, December 31, 2023	\$	11,361	

# DISQUALIFICATIONS

No Councillors were disqualified from holding office in 2023, under the provisions set out in the Community Charter.

Julie Peters

Deputy Corporate Officer

Petera





# OUR VISION: THE HEALTHIEST SMALL CITY IN THE WORLD







# REVITALIZING NORTH VANCOUVER'S COMMUNITY THROUGH PUBLIC SPACES

#### **CNV NSYCF Team**

Erin Behncke, Ned Booker, Kevin Dickie,Rosemary Langford, Natalia Izzo Manzano, Sasha McGrenera, Luke Saville, Ryker Zilkey



#### LAND ACKNOWLEDGEMENT

We respectfully acknowledge that we live and work on the traditional and unceded territories of the Skwxwú7mesh (Squamish) and səİilwətał (Tsleil-Waututh) Nations who have lived on these lands since time immemorial.



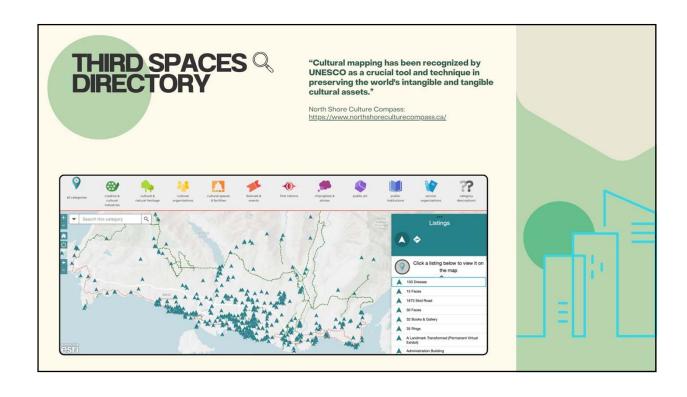


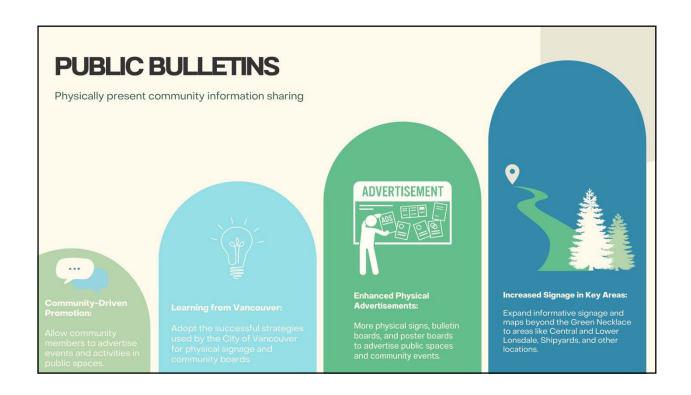
# THIRD SPACES IN THE CITY OF NORTH VANCOUVER

The Shipyards, Civic plaza, Roger's Plaza and parklets.









# CNV COLLABORATION WITH YOUNG RESIDENTS

Inclusion, Innovation, Sustainability

- Young People's Representation: Provide opportunities for young people to provide input in developing public spaces (e.g. a working group)
- Increased Public Spaces: Emphasize the need for more public spaces as CNV densifies.
- Working Group Benefits: Access to data, resources, and networking to identify and improve public spaces.













June 11, 2024

Dear Mayor and Councillors:

**RE: Delegation Request** 

We are writing to request that members of the fourth cohort of the North Shore Young Civic Forum be permitted to arrive and present to you as a delegation at the City of North Vancouver Council Meeting scheduled for June 24th, 2024.

The North Shore Young Civic Forum is a non-partisan civic education and engagement program run by North Shore Community Resources. The Forum uses experiential education and public engagement methods to educate 18-39 year olds on the North Shore about their municipalities and get them more engaged with their municipal governments. The program, now in its 4th iteration, is made possible by North Shore Community Resources and partners such as the City of North Vancouver.

The program includes a project phase where participants research and develop a project based on a topic affecting young residents in their municipality, which they later present to their municipal council. Members of the Forum's City of North Vancouver group have spent time looking at ways in which the City of North Vancouver can develop its public spaces into true 'third spaces' - places can exist freely and safely in a space outside of work or home with a sense of shared community and belonging. In particular, they have examined the ways in which the City of North Vancouver promotes information about these third spaces. It is on this topic that the Forum wishes to present to you at the June 24th Council Meeting.

We appreciate your consideration of this matter, and your ongoing support of the Forum and civic engagement on the North Shore in general. The mission at the core of the Forum is one of engaging community members in public institutions and processes, and we appreciate the City of North Vancouver's efforts in that area.

Yours sincerely,

Murray Mollard, Executive Director

C: Hassan Merali & Raksh Kainth, Co-Facilitators, North Shore Young Civic Forum Peter DeJong, Acting Corporate Officer





Community wellbeing is the combination of social, economic, environmental, health, cultural, and political conditions that are essential for individuals and communities to flourish and fulfill their potential.

- Adapted from Wiseman and Brasher, "Community Wellbeing in an Unwell World"











A Growing City in a Growing Region



Not Everyone has had an Equal Voice and Opportunity



Challenges with Housing Affordability, Suitability + Adequacy



Increasing Cost of Living



Loneliness + Isolation are Affecting our Health



Partnerships are Needed to Provide Services + Programs



5

#### **Social Determinants of Health** YOUR LIFE Early Childhood Development Education + Literacy Employment + Income Our health and Employment + income Working Conditions Safe + Nutritious Food Social Interactions + Experiences Social Supports + Safety Net Community Belonging Culture wellbeing, both as individuals and as a community, is influenced by the conditions in which Housing/Homelessness Clean Air, Water + Soil Civil Infrastructure Access to Nature we are born, grow, live, and age. YOUR HEALTHCARE » Access to Quality Healthcare » Healthy Behaviours + Habits YOUR BIOLOGY » Biology / Genetics CITY







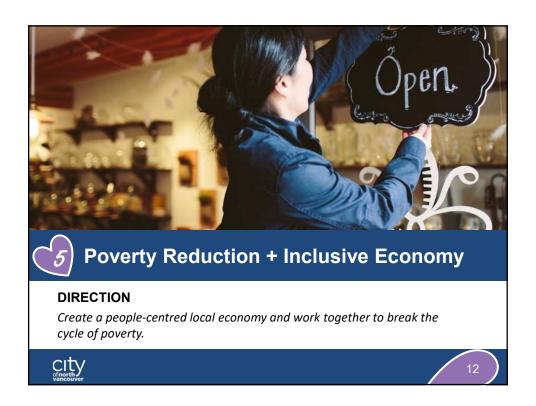


#### **DIRECTION**

Create a City that contributes to wellbeing for all ages and phases of life.









**Implementation** 

HOW WE DO THE WORK

Outlines consistent approaches

PRIORITIZING THE WORK

• 10 principles to assess implementation options

PRIORITY PROJECTS

The City's first set of priority projects to take action on the Strategy

**METRICS** 

Indicators used to measure impact and track our progress

CITY

## **Priority Projects**





15



Truth + Reconciliation + Building Relationships



Housing Supply, Affordability, Suitability + Adequacy Initiatives



Update Regulations + Guidelines to Increase Social Connection





**Community Needs Assessment** 



**Apply an Equity Lens** 



Renew the Supportive Funding Framework



17

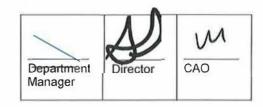
#### **What's Next**

- Setting up for success
- Project delivery
- Continuing to advance:
  - Connection
  - Equity
  - Investment











## The Corporation of THE CITY OF NORTH VANCOUVER CITY CLERK'S DEPARTMENT

REPORT

To:

Mayor Linda Buchanan and Members of Council

From:

Renée de St. Croix, Manager, City Planning and Design

Subject:

CITY OF NORTH VANCOUVER COMMUNITY WELLBEING STRATEGY

Date:

June 12, 2024

File No: 10-5080-20-0003/1

The following is a suggested recommendation only. Refer to Council Minutes for adopted resolution.

#### RECOMMENDATION

PURSUANT to the report of the Manager, City Planning and Design, dated June 12, 2024, entitled "City of North Vancouver Community Wellbeing Strategy":

THAT the City of North Vancouver Community Wellbeing Strategy be endorsed;

THAT staff report back to Council with updates regarding progress and priority projects outlined in the Community Wellbeing Strategy, starting 2025;

AND THAT Skwxwú7mesh Úxwumixw (Squamish Nation), səlilwətał (Tsleil-Waututh Nation), multiple agencies and community members that contributed input, information and expertise to the plan be thanked for their contributions and be provided with a copy of the Community Wellbeing Strategy.

#### **ATTACHMENTS**

- 1. City of North Vancouver Community Wellbeing Strategy (CityDocs 2538427)
- 2. CWS: Phase One What We Heard Report (2021) (CityDocs 2140704)
- 3. CWS: Phase Two What We Heard Report (2023) (CityDocs 2536974)

#### SUMMARY

This report presents the final version of the Community Wellbeing Strategy (CWS) (Attachment #1) for Council consideration. This final version of the CWS integrated, where possible and appropriate, community input from Phase Two engagement (Attachment #3), and includes updates and refinements to the Draft Community Wellbeing Strategy, presented in 2023.

Document Number: 2515559-v7

#### BACKGROUND

The CWS will support the Official Community Plan (OCP), our long-term vision for the City. The CWS also supports the vision of Council's 2022-2026 Strategic Plan to create the healthiest small city in the world, and is identified as an action under the priority of "a City for people".

The CWS aims to achieve a City where everyone belongs and has opportunities to thrive. Community wellbeing is multi-faceted and impacted by the conditions into which we are born, grow, live and age. In its simplest form, wellbeing is about people's health, happiness, sense of belonging, and quality of life.

The CWS has benefited from review and input from Skwxwú7mesh Úxwumixw (Squamish Nation) and səlilwətał (Tsleil-Waututh Nation).

Community engagement has played a key role in shaping and refining the CWS with input and contributions from interest holders, residents, community agencies and partners. Engagement for the CWS was at the "consult" level on the IAP2 Spectrum of Engagement. This means, the City commits to listening, acknowledging concerns and aspirations, as well as providing feedback on how input influenced the decision.

In Phase 1 (2021) of public engagement, we sought input from the community on visioning, goal setting, and emerging tactics for the CWS. On July 24, 2023 Council endorsed the draft CWS for public engagement and refinement. In Phase 2 (2023), the draft CWS was shared to receive feedback on the pathways, directions, and tactics.

For the summaries of the public engagement, see attached Community Wellbeing Strategy engagement reports: Phase One (2021) (Attachment #2) and Phase Two (2023) (Attachment #3).

#### DISCUSSION

This section includes an outline of the content in the CWS (Attachment #1) and the revisions and refinements that have been made to finalize it for Council's consideration.

#### Outline of the CWS

The CWS aims to achieve a City where everyone belongs and has opportunities to thrive. The aspirations in the CWS are:

- Connection: Our city connects people with each other and with daily needs closer to where we live;
- Equity: Our City is built on fair access to opportunities; and
- Investment: Our City's social infrastructure (spaces, places, services, and programs) is consistently invested in and maintained over time, to benefit both the economy and society.

The CWS presents a road map to prepare and respond to the challenges ahead, consider innovative and holistic approaches, coordinate investments, and achieve multiple goals and objectives in alignment with the community's values and desires. It will help to guide decisions related to City policies, priorities, programs, and services,

Date: June 12, 2024

and define the City's role as well as collaboration opportunities between governments, partner agencies, not-for-profit organizations, and the community.

The CWS has six pathways, each with clear direction and tactics:



The CWS will guide the City's activities to improve community wellbeing over the next decade. The CWS's Implementation section outlines the City's approaches and prioritization principles to identify projects and guide actions. Staff will maximize efficiency by utilizing the City's existing corporate planning tools (such as the Corporate Business Plan, Annual Financial Plan, and the Annual Municipal Report) to prioritize, deliver, and report out on the CWS initiatives. Staff will continue engagement with partners to support decision-making on these priorities and identify opportunities for increased collaboration. The CWS provides metrics, including both quantitative and qualitative data, to monitor, assess, and determine progress towards desired outcomes.

#### **Local First Nations Review**

Revisions and refinement of the CWS responded to comments and input that were provided by Skwxwú7mesh Úxwumixw (Squamish Nation) and səlilwətał (Tsleil-Waututh Nation). Some of the revisions include:

- Referring to local First Nations with the correct names in their respective traditional languages;
- Strengthening and supporting employment, training, economic and procurement opportunities;
- Supporting inclusion of local First Nations culture and history (examples; in City spaces, through staff training, consultation in land use matters); and,
- Acknowledging local First Nations' interest and role in implementation and community projects related to wellbeing.

The first priority project for the CWS (listed in the Implementation Section) is Building Relationships with local First Nations, highlighting the importance and commitment to this work.

#### Updates to Existing City Policies, Plans and Strategies

Policies and actions from some of the City's existing plans and strategies are included and/or updated in the Community Wellbeing Strategy, to keep in step with the growth and changes around us as we seek to respond to the diverse community needs and interests. As such, the CWS updates the City's Social Plan (1998), Youth policies including CNV4ME (2014), Civic Youth Policy Programs and Resources (2008), Civic Youth Strategy, Youth Policy: Youth Services, and Youth Policy: Outreach and Centre-Based Youth Work.

#### FINANCIAL IMPLICATIONS

Implementation and action items will be brought forward through the annual financial planning process, departmental work programing and budgets, as partnerships or external funding opportunities arise, and in alignment with Council priorities.

#### INTER-DEPARTMENTAL IMPLICATIONS

Staff met with several Advisory Committees of Council throughout the process of creating the CWS. The committees that provided input included: Advisory Planning Commission, Integrated Transportation Committee, Social Planning Advisory Committee, and North Shore Advisory Committee on Disability Issues. Their input was sought at varying intervals throughout the process, from the vision and goals at the beginning of the process, to the draft CWS, to the indicators and metrics.

The CWS will require collaboration across the City to be effectively implemented. As such the CWS has been developed with input from City departments and divisions, and reviewed by the City's Policy and Projects Team and Leadership Team.

#### STRATEGIC PLAN, OCP OR POLICY IMPLICATIONS

A future update to the OCP will integrate the CWS to enable a clear and simplified policy landscape for the public and municipal staff. The CWS supports the vision of Council's 2022-2026 Strategic Plan and all of its five priorities. Adoption of the CWS was identified as a key priority in Council's 2022-2026 Strategic Plan.

RESPECTFULLY SUBMITTED:

Renee de St. Croix, Manager, City Planning and Design

# Community Wellbeing Strategy



# Overview

#### A CITY WHERE EVERYONE BELONGS

People in our City experience different conditions based on their own life experiences, histories, and identities. Our City is becoming increasingly diverse and must serve a complex constellation of needs. While the City is beautiful and a great place to live, work, play, shop, and learn, we are not immune to the multiple and often compounding challenges of affordability, housing, health, climate, and infrastructure crises which impact our collective wellbeing.

The City of North Vancouver's Community Wellbeing Strategy will guide our efforts to increase and improve our collective and individual wellbeing. It presents a road map to prepare and respond to the challenges ahead, consider innovative and holistic approaches, coordinate investments, and achieve multiple goals and objectives in alignment with the community's values and desires. It will help to guide decisions related to policies, priorities, programs, and services, and empower the City to take a lead role in supporting effective collaboration between the public, non-profit, and business sectors.

While the challenges of the last few years have brought our community together in many ways, increasing social issues of affordability, housing, loneliness, equity, and poverty mean that we need to be engaged and supportive as we look ahead.

The City of North Vancouver is a City for People. This Strategy will help us build **a**City where everyone belongs and has opportunities to thrive. Our aspirations are focused on developing connection, equity, and investment in the areas of Complete Communities; Housing; A City For All Ages; Accessibility, Diversity, Equity + Inclusion; Poverty Reduction + Inclusive Economy; and, Partnerships, Advocacy + Financial Supports. This Strategy represents a commitment to progressing health, happiness, potential, belonging, and quality of life for everyone.

When communities come together, great things happen."

Unknown

## **Land Acknowledgment**

The City of North Vancouver respectfully acknowledges that we live and work on the traditional and unceded territories of Skwxwu7mesh Úxwumixw (Squamish Nation) and səlilwəta4 (Tsleil-Waututh Nation). The City of North Vancouver is committed to Reconciliation with these local First Nations, who have lived on these lands since time immemorial. We thank them for sharing this land with us and for their ongoing partnership with the City on mutual priorities.

#### A Commitment to Truth and Reconciliation

The City is committed to Truth and Reconciliation. We humbly recognize that we need to learn and share the truth about Indigenous history in Canada and are at the beginning of our journey of reconciliation with local First Nations.

The City will work collaboratively, cooperatively, and respectfully with Skwxwu7mesh Úxwumixw (Squamish Nation) and səlilwəta4 (Tsleil-Waututh Nation) on policy, projects, programs, and services at the City and incorporate the Truth and Reconciliation Commission's Calls to Action, support the principles and objectives of the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP), and the Province of British Columbia's Declaration on the Rights of Indigenous Peoples Act (DRIPA).

The City has included objectives related to Truth and Reconciliation throughout this Strategy. Skwxwu7mesh Úxwumixw (Squamish Nation) and səlilwəta4 (Tsleil-Waututh Nation) reviewed and provided input on this Strategy. The City will continue to work with local First Nations on the implementation of this Strategy, including involvement and leadership in the various projects to come.

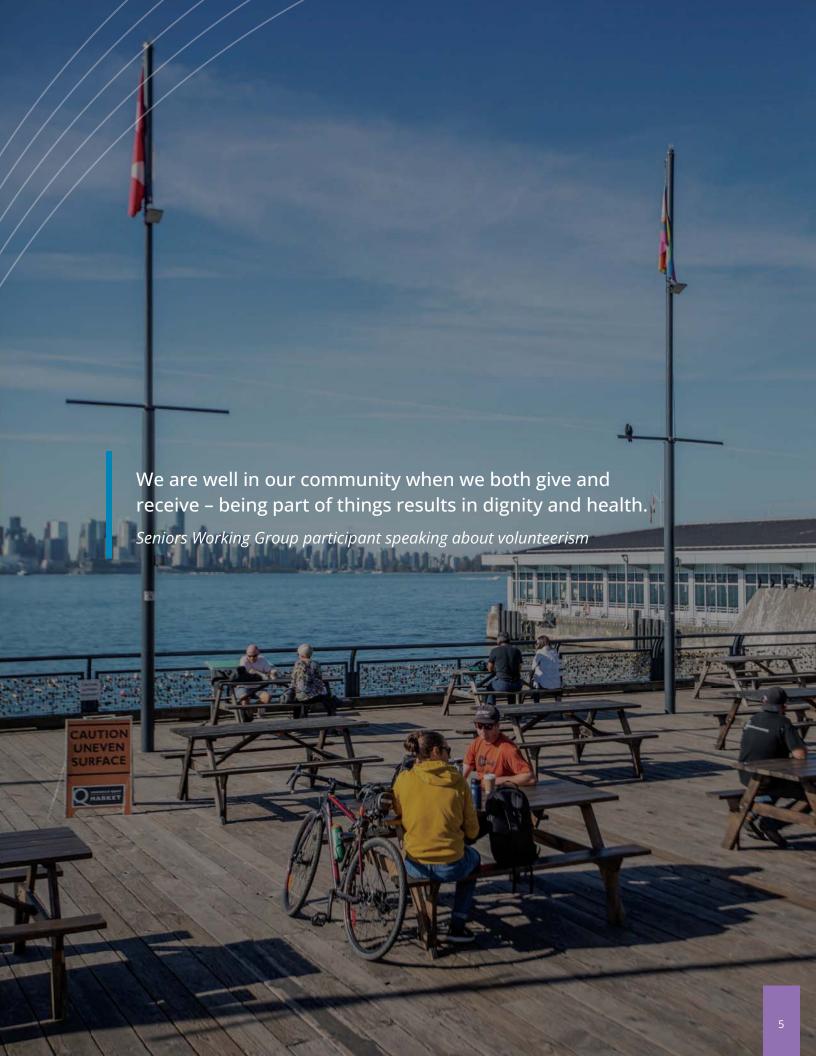
## **Appreciation and Thanks**

The Community Wellbeing Strategy was developed with input and support from many residents, businesses, rights holders, interest holders, partners, non-profit organizations, community experts, City staff, and more. The City is grateful for everyone's insights, efforts and time.

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### WHAT IS THE

# Community Wellbeing Strategy?

This Community Wellbeing Strategy is a holistic framework that will guide our efforts and resources – at City Hall and within our community – for setting policy and taking action to improve overall community wellbeing in the City of North Vancouver over the next 10 years.

To navigate the challenges and opportunities ahead, this Strategy is a tool to help the City prioritize the work and articulate expectations – both internally and externally. To make sure we are meeting our commitments and making a difference, the Strategy includes a range of metrics to measure our progress, which will be presented through regular reporting.



#### WHAT ARE WE TRYING TO ACHIEVE?

A City where everyone belongs and has opportunities to thrive.

#### **OUR ASPIRATIONS**



**Connection:** Our City connects people with each other and with daily needs closer to where we live.



**Equity:** Our City is built on fair access to resources and opportunities.



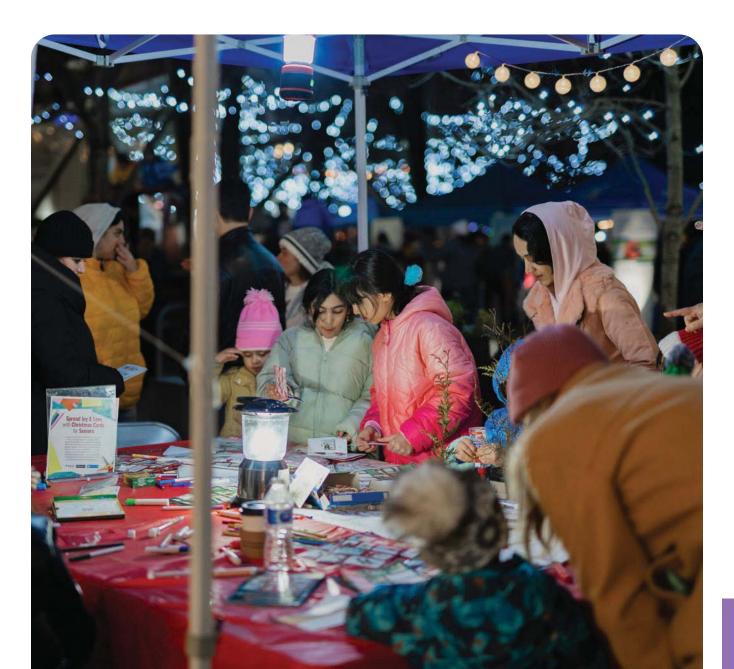
**Investment:** Our City's social infrastructure (spaces, places, services, and programs) is consistently invested in and maintained over time, to benefit both the economy and society.

## **Defining Community Wellbeing**

Community wellbeing is the combination of social, economic, environmental, health, cultural, and political conditions that are essential for individuals and communities to flourish and fulfill their potential.

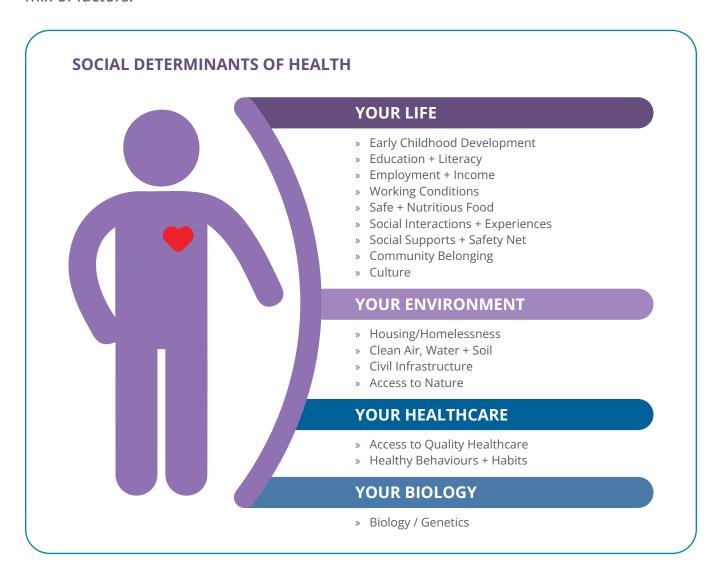
Adapted from Wiseman and Brasher, "Community Wellbeing in an Unwell World"

Wellbeing is a highly subjective and broad term. This definition recognizes that community wellbeing has many dimensions and is influenced by many factors, but in its simplest form, it is about supporting one another's and our collective **health**, **happiness**, **belonging**, and **quality of life**.



### What Influences Our Wellbeing?

Our health and wellbeing, both as individuals and as a whole community, are strongly influenced by the conditions in which we are born, grow, live, and age. The social conditions that determine our health (called "social determinants of health") include a mix of factors:



People in our City experience different social conditions based on their own experiences and identities within the social determinants of health. The term "intersectionality" describes how our overlapping and interconnected identities work on multiple levels, resulting in unique experiences, barriers, and/or opportunities for each person.

Inequities in health and wellbeing are largely caused by systemic, avoidable factors, and are often outside the control of the people who are

affected. To reduce and remove these inequities, we need to remove barriers, create enabling conditions, and commit to progressing health, happiness, belonging, and quality of life for everyone.

This Strategy addresses many of the social determinants of health. It also relies on and aligns with the City's other strategies and plans to ensure a comprehensive approach to improving the social determinants of health for everyone.



# What Role does Government Play in Wellbeing?

All levels of government have a role in the achievement of community wellbeing. The table below provides an overview of the responsibilities, jurisdiction, and priorities for each level.

Federal Government	Provincial Government	Regional Government	Municipal Government
Responsible for policies and activities that affect the whole of Canada	Responsible for policies and activities that affect the individual Province	Work with municipalities to ensure equal services across regional areas	Regulate people and property, and provide local planning, infrastructure, and services
<ul> <li>» Citizenship +         Immigration</li> <li>» Ports, Airports,         Highways</li> <li>» Policing (RCMP)</li> <li>» National Defense</li> <li>» International Trade</li> <li>» Taxation</li> <li>» Natural Resources</li> </ul>	<ul> <li>» Housing</li> <li>» Health Care</li> <li>» Education +         Child Care</li> <li>» Transportation</li> <li>» Infrastructure</li> <li>» Social Welfare</li> <li>» Environment</li> </ul>	<ul> <li>» Regional Planning         + Growth         Management</li> <li>» Affordable Housing</li> <li>» Air Quality +         Water Quality</li> <li>» Wastewater         Treatment +         Solid Waste         Management</li> <li>» Public Transit</li> <li>» Regional Health         Services</li> </ul>	<ul> <li>» Building +         Development</li> <li>» Streets, Parking +         Mobility</li> <li>» Parks +         Public Spaces</li> <li>» Local Police + Fire</li> <li>» Libraries</li> <li>» Community Centres</li> <li>» Utilities</li> <li>» Other programs +         services</li> </ul>

Though each level has its own mandates, many of the issues related to wellbeing are more acutely felt at the municipal level, given it is the level of government that is closest to the people. However, municipalities do not have the same funding or regulatory mechanisms as senior levels of government. This means that in order to create solutions to the challenges we face (housing, affordability, climate change, aging infrastructure, health, etc.), all levels of government must work together. The City cannot do it alone and will require partnerships with other levels of government in order to meaningfully address challenges and share in the opportunities.



# What is the City's Role in Wellbeing?

The City is responsible for addressing many of the day-to-day needs that influence people's wellbeing. While the mandate for many of these subjects is with other levels of government, the implementation or local conditions are managed at the municipal level. The City has five main tools to do this work:

- » Advocate to senior levels of government for funding and other supports.
- » Engage with community residents by listening, leading, and collaborating.
- » Invest in community to provide services, build public spaces and infrastructure, and support community through the use of public funds (e.g. property taxes, fees).
- » Partner with a wide-range of partners (nonprofits organizations, community groups, and municipal affiliations) to deliver community services and programs.
- » Regulate property and people through the use of bylaws and policies. (e.g. Official Community Plan, Zoning Bylaw, Smoking Bylaw, Noise Control Bylaw, etc.).



# How are Social and Community Services and Programs Delivered?

The City partners with many non-profit organizations, community groups, and municipal affiliations (such as the North Vancouver City Library, North Vancouver Recreation and Culture Commission (NVRC), North Shore Emergency Management (NSEM)) that deliver and implement services and programs that contribute to wellbeing.

Non-profit organizations and other partners serve the community, often in areas that the municipality does not directly offer service, with a high level of flexibility, acuity, specialized skills, and in-depth knowledge of specific needs and key populations. They play a significant role in designing and delivering programs and services through engaging residents in community and civic life, as well as directly supporting residents' varied needs as their circumstances and context change. These agencies are often the first to see emerging trends and gaps in support provision and then work in partnerships to fill those gaps.

The non-profit organizations, community groups, and municipal affiliated organizations make possible a wide and holistic range of supports in our community. Using the municipal tools noted above (advocacy, engagement, investment, partnership, and regulation), the City is able to participate in and support a robust network of agencies who care deeply about the City and its residents.



# Why Should we Invest in Wellbeing?

Investing early, and supporting people before they are in crisis, is critical to a thriving community. It supports solving the root causes and makes the downstream effects more manageable. The consequences of not proactively investing in community wellbeing have the potential to result in higher social and financial costs in future years as issues can become more acute and widespread (such as social disconnection, poverty, mental health, addiction, and crime).

Research consistently shows that wise investments in people (through programs, facilities, and services) results in direct benefits to individuals as well as the broader community as a whole, along with longer term financial returns, cost savings, and other spin-off benefits (such as economic growth, participation, etc.).

Social investments have ripple effects – the investments create bigger returns and benefits in society which far outweigh the initial 'cost' of the investment. It is also worth noting, that no matter which level of government provides the investment, all levels will see indirect and direct benefits.



#### RETURN ON INVESTMENT EXAMPLE

Each \$1 invested in mental health promotion and mental illness prevention activities results in \$7 in reduced health care costs and \$30 in reduced loss of productivity and social costs according to "Public Health: A Return on Investment" report by the Canadian Coalition for Public Health in the 21st Century, 2013.

#### SOCIAL INVESTMENTS YIELD POSITIVE RETURNS

The graphic below illustrates three ways (with examples) that social investments yield returns.

# SUPPORT TO INDIVIDUALS BENEFITS THE BROADER COMMUNITY.

Example: Women's employment workshops

#### Beneficiaries include:

- » Program participants
- » Program participants' family and children
  - » Local economy

# THE IMPACT OF INVESTMENTS IS MULTIPLIED.

Example: The City's financial support to non-profit organizations such as community grants

#### Impacts:

- » Funds enable organization to leverage additional funding from additional grants and donors
- » Programs and services benefit participants and community
- » Funds enable organization to leverage volunteer time and inclusion

#### SHORT-TERM BENEFITS STRETCH INTO LONG-TERM RETURNS.

Example: Investments in early childhood development and education (child care)

#### **Short term impact:**

» Improved kindergarten readiness

#### Medium term impact:

» Improved rates of high school graduation

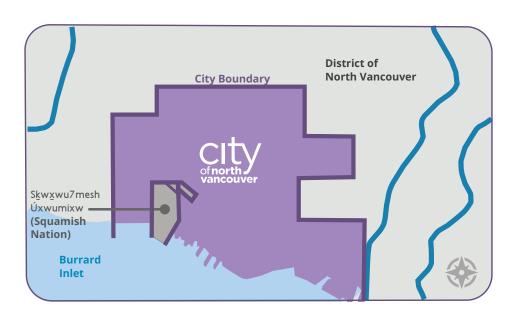
#### Long term impact:

» Improved cognitive, social, and financial status as adults.



# THE Big Picture

# **Our City Today**





#### Did you know?

The City of North Vancouver is 11.83 km<sup>2</sup> in size.

Did you know?

projected to be the

largest growing

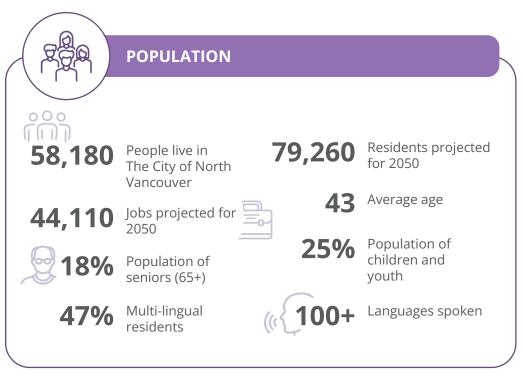
segment of the

population on the

North Shore and

Canada-wide.

Older adults (65 years +) are



Note: Statistics are from 2021 unless otherwise noted.

**Did you know?**The housing crisis

is a significant

challenge and is resulting in a

of affordable

pressing need to increase the supply

housing options

between median

to address the

growing gap

incomes and housing costs.



#### **HOUSING**



People experiencing homelessness on the North Shore (2023)

2.1 Average household size

**67%** 

Apartments

11% Single detached

33%

Households in unaffordable housing

19%

Households in Core Housing Need

43%

Renters spend 30% of their income on housing

49%

Moved within the last 5 years

Note: Statistics are from 2021 unless otherwise noted.



The Big Picture





#### **HEALTH + WELLBEING**

Child care spaces per hundred children (2024)

1 in 4

Adults experiencing social isolation (2024)

1,100

accessing the North Shore Neighbourhood House foodbank

People per week

(2023)

14%

Immigrants who have experienced discrimination

(2022)

Youth feeling

connected to their

(Squamish Nation)

experienced racism

community (2018)

 $S\underline{k}w\underline{x}wu7mesh$ 

members have

Úxwumixw

48%

**72%** 

Adolescents who identify as non-binary report good 22% or excellent mental health, compared to 50% of females and 73% of males (2023)

Note: Statistics are from 2021 unless otherwise noted.



#### Did you know?

The World Health Organization (WHO) has declared loneliness to be a pressing global health threat. "The mortality impact of being socially disconnected is similar to that caused by smoking up to 15 cigarettes a day."

- US Surgeon General (2023)



#### **ECONOMY**



Unemployment rate

\$115k

Median household income for 2-person family

25%

Households' income falls below the poverty line

**63%** 

Commute outside the city for work

Top 3 Sectors

Professional, scientific + technical **Industry** services, health care + social assistance, and retail trade

\$1,379 per month



Cost of a nutritious diet for a family of 4 on the North Shore highest in BC (2023)



#### Did you know?

BC has the highest cost of living in Canada. The increasing costs of housing, transportation, food, and healthcare are having the biggest impact on overall affordability.

Note: Statistics are from 2021 unless otherwise noted.



#### **PARTNERSHIPS + FUNDING SUPPORT**



The City's annual budget for all forms of supportive funding (2023)

150+



Organizations the city partners with to deliver programs, services, and more (2022)

Note: Statistics are from 2021 unless otherwise noted.





#### Did you know?

Across Canada, approximately 70% of social services and health organizations experienced increases in demand. However, their capacity to meet the increased demand did not increase at the same rate, with only ~40% in social services and ~36% in health organizations indicating that their capacity to meet demand had increased. (2023)

# **Challenges and Opportunities**

Over the last few years, the overlapping and interconnected challenges of a housing crisis, affordability (rising interest rates and inflation), climate change (unprecedented wildfires and heat temperature records), deteriorating infrastructure, declining health outcomes, growing mental health challenges, physical health challenges (obesity and physical inactivity), drug toxicity crisis, discrimination, and broad demographic shifts have had significant impacts on community wellbeing. Add to that the COVID-19 pandemic and the related economic, education, and community health impacts.

Throughout the community engagement process on this Strategy, we had many conversations and heard many stories about how these very real challenges are impacting people in the City, and their wellbeing. They have created difficult circumstances for individuals, families, businesses, and local governments and have worsened inequity in our community. However, with careful planning and targeted social investment, we can increase resilience and create opportunities for the community to thrive.



#### **RESILIENCE**

Resilience is our ability as individuals and as a community to withstand, respond to, and recover from change and adversity.



# A GROWING + CHANGING CITY AND REGION

Our City is located in one of the fastest growing regions in Canada – Metro Vancouver. The Region is anticipated to grow by 2 million people by 2050. The City is expected to grow by approximately 20,000 people and 10,000 jobs. As a geographically small City, we need to make smart choices about how growth is accommodated. By supporting access to everyday needs close to home, people are more likely to walk or roll, be physically and mentally healthier, support local businesses, be more resilient, make more sustainable choices, and be more socially connected.

# MANAGING AFFORDABILITY + THE COST OF LIVING

With high housing and transportation costs, coupled with rising interest rates and high inflation, many people in our City are struggling. These financial burdens are disproportionately borne by lower income households. Many local business are struggling with higher costs and their ability to hire and retain local employees who are impacted by the cost of housing and living in the City. Additionally, commuting time and costs are challenging for employees who may not live in the City. Investing in and enabling more affordable housing options, transportation options, affordable child care, access to employment opportunities, and social services results in reduced costs. supporting people before they are in crisis, and enables greater participation in community life.

# WORKING TOWARD AN EQUITABLE COMMUNITY

Discrimination, oppression, and poverty have significant impacts to our physical and mental health outcomes. By increasing access to opportunities and supportive conditions for all, people will have more of a chance to reach their potential and reduce disadvantages. Equity and wellbeing are improved by building community supports, providing social gathering spaces, valuing diversity, acknowledging, reducing, and removing systematic barriers, supporting inclusion and fair treatment, and creating opportunities for the advancement of all people. This includes the provision of intentional policies, regulations, and municipal efforts to mitigate the negative impacts and harms that affect individuals and community as a whole.



#### **How We Got Here**

#### STRATEGY DEVELOPMENT PROCESS

We gathered and analysed **data** and undertook **early engagement**.





We drafted a **framework** for the Strategy and engaged with interest holders to understand values, priorities and perspectives.



We outlined our **strategic directions** and drafted the Strategy. We shared the draft Strategy for further input.



We will **implement** projects, and continue to engage with the community and partners as we move forward.



We **finalized** the Strategy, and developed an **Implementation Plan**, incorporating community feedback.



# The Big Picture

## The City's Policy Landscape

Understanding the City's broader policy landscape, and how different policy documents relate to one another, is helpful context for considering the City's Community Wellbeing Strategy.

#### **ABOUT THE OCP**

The City's main city-building policy document is the Official Community Plan (OCP).

Official community plans describe the long term vision of communities and are governed by the Local Government Act. They are a statement of objectives and policies that guide decisions on municipal planning and land use management.

OCP's must include statements or map designations for existing and future land uses, housing policies, community greenhouse gas emissions targets and policies, existing and future public facilities, phasing for major roads, sewer and water systems, and restrictions for land that is subject to hazardous conditions or that is environmentally sensitive.



#### THE FUTURE CITY POLICY LANDSCAPE

To support the City's Vision and deliver on the OCP, City departments are developing strategies that act as part of a "City Plan Series" (like books in a series) to guide our next decade of planning, decision-making, and action in key areas:

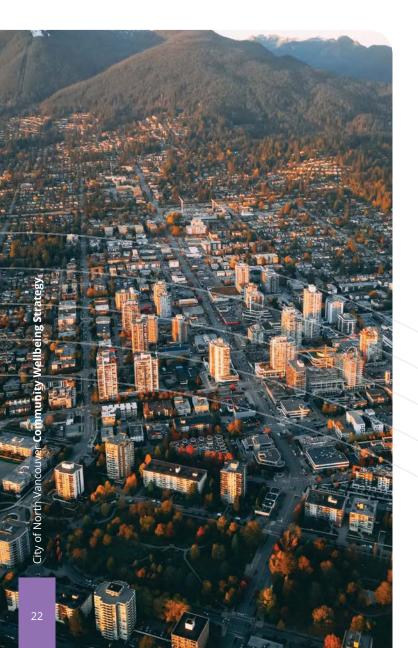


#### PEOPLE + PLACE BASED APPROACH

To ensure each of the strategies reflects the City's values and priorities, the directions and tactics and their subsequent actions are vetted or filtered through the guiding principles of the OCP and Council's Strategic Plan, Corporate Business Plan, and the City's Financial Plan.

# Relevant External Policies

Beyond the City of North Vancouver, there are a number of existing and evolving provincial, regional, and subregional policy and regulatory approaches that have and will continue to influence this Strategy and its implementation. These policies and approaches typically seek to address and align objectives of common interest that often require the City to respond with regulatory, policy or financial resources.



- » PROVINCIAL STRATEGIES AND PLANS have been created to address the Provincial mandates, support legislation, and provide direction to local governments on key subject areas. Examples include Homes for People, TogetherBC, AccessibleBC, StrongerBC, ChildCareBC, CleanBC, BC Builds, A Pathway to Hope, and more.
- » METRO 2050 is Metro Vancouver's Regional Growth Strategy. It is the vision for accommodating anticipated future growth in the region with considerations for diverse and affordable housing, transit and mobility, resilient employment, protected industrial, ecological and agricultural lands, and the impacts of a changing climate.
- » TRANSPORT 2050 is TransLink's Regional Transportation Strategy that was adopted in early 2022. The strategy has five goals for regional transportation: convenient, reliable, affordable, safe & comfortable, and carbon-free.
- » CLIMATE 2050 is Metro Vancouver's strategy on climate change action and policy. The strategy is split into three components: Strategic Framework, Roadmaps, and Online Reporting and Communication Tool that work towards achieving Metro Vancouver's goals of being carbon neutral by 2050, reducing emissions, and enhancing resiliency.
- A VARIETY OF NORTH SHORE PLANS,
  STRATEGIES AND CHARTERS have been created to address cross-jurisdictional subject areas and as a means to coordinate and collaborate in our efforts. Examples include the Dementia Friendly North Shore Action Plan, North Shore Food Charter, North Shore Poverty Reduction Strategy, and more.

We've witnessed the transformative power of intergenerational connections firsthand. From a young newcomer to Canada finding his first friend in two years—an older woman—at one of our events, to a tearful grandma expressing gratitude for the opportunity to connect with youngsters beyond Facetime with her grandkids, the profound impact on individual participants is undeniable. In an age-segregated society where older adults are often marginalized, integrating intergenerational initiatives into all aspects of our community becomes imperative. Overall, intergenerational connections enrich communities by fostering mutual respect, understanding, and support between individuals of all ages. By recognizing and embracing the diverse contributions of each generation, communities can become more vibrant, inclusive, and resilient.

IntergenNS



# WHAT ARE WE

# Trying to Achieve?

# A City where everyone belongs and has opportunities to thrive.

Our vision recognizes that the social aspects of our city are incredibly important – from the day-to-day interactions with neighbours to the programs, services, and supports that offer opportunity and bring people together. The City is becoming increasingly diverse and must serve a complex variety of needs and interests. It acknowledges that people have different feelings, beliefs, values, and ideas in how they participate in the City and community life. It is about paying attention to what we have in common – our community – and our role and responsibility in creating it. Building a City where everyone belongs and has opportunities to thrive is a commitment to progressing health, happiness, potential, and quality of life for everyone.



# What Are We Trying To Achieve?

## **Our Aspirations**



#### CONNECTION

Our City connects people with each other and with daily needs closer to where we live.

Living in neighbourhoods that offer affordable and suitable housing close to convenient local places to shop, play, work, enjoy greenspace, and make social connections is beneficial for many aspects of wellbeing. Those who feel strongly connected to their neighbourhoods are 2.6 times more likely to report good physical health and 3.2 times more likely to report good mental health. The City is committed to building neighbourhoods with a balanced, local, compact mix of uses to enable people to live more sustainably, support local economies, and contribute positively to our social determinants of health.



#### **EQUITY**

Our City is built on fair access to resources and opportunities.

An equitable city puts into action the principles of democracy, diversity, and justice. The City is committed to building a community with fair and equitable opportunities for space, goods, services, rights, power, and democracy. An equitable city also recognizes that individuals have diverse needs and experiences, and removes barriers so that everyone has the opportunity to reach their potential and enjoy a good quality of life. The process and pathway towards achieving equity involves building inclusivity, equity, and diversity into all systems of the City.



#### **INVESTMENT**

Our City's social infrastructure (spaces, places, services, and programs) is consistently invested in and maintained over time, to benefit both the economy and society.

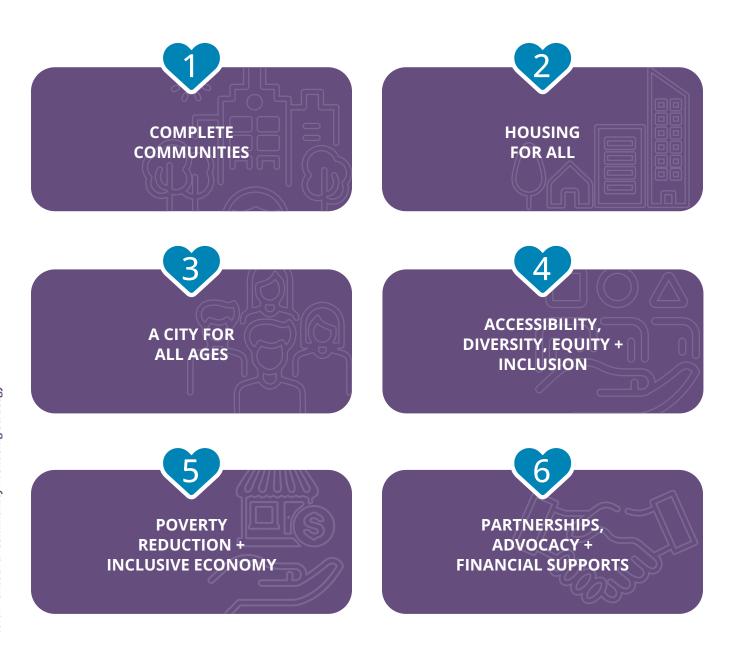
The City's social infrastructure – the spaces, places, services, and programs that help individuals, families, groups, and communities meet their social needs and maximize their potential – is one of our great assets. Rather than simply being seen as a cost, the City's wise investments in social infrastructure, including preventative programs and assistance, are valued because of their long term financial value and public cost savings, as well as supporting economic development and positive quality of life outcomes.

## THE

# Path Forward

### What Does The Path Forward Look Like?

This Strategy has six strategic pathways, each with clear directions and tactics that will help us realize a City where everyone belongs and has opportunities to thrive.





#### **DIRECTION**

Build complete, connected, socially active communities where daily needs are met within a short walk or roll of every home.

#### **CONTEXT**

Where we live and how we move has a direct influence on our health and wellbeing. For many, physical activity has been designed out of our daily lives due to a global shift to more sedentary forms of work, reliance on motorized vehicles to get us places, and communities designed around cars, not people.

The complete communities concept aims to improve quality of life and overall health outcomes by building neighbourhoods where daily needs are met within a 15 minute walk or roll of every home (approximately 1,000 – 1,200 metres). Typically, 15 minutes is the amount of time people are willing to take before choosing transit or vehicles to get where they need to go.

The City of North Vancouver is already one of the Lower Mainland's most walkable cities. Building on our successes, the City will focus on two critical components:

- » Land Use Creating the enabling conditions through our land use and zoning decisions to make welcoming, vibrant, and attractive places that encourage and provide people with easy opportunities to be social, build connections, feel safe, and make healthy choices. This includes more mixing of land uses that support the ability to live, work, play, learn, and shop locally.
- » Quality Design Creating the enabling conditions for people to be social and enjoy the journey between their destinations. The quality of the public realm (public spaces and right of ways between buildings) contributes to community comfort and safety and is necessary to entice people to walk and bike (active transportation modes), use transit, and live more locally. The quality of both the destination and the journey is important.



#### Did you know?

Only half of City residents report getting over 150 minutes of physical activity each week.

The health and wellness of a community is rooted in how we design our communities. Our built environment can have a significant influence on how we interact with others and how we participate in our community. A successful city of complete communities enables a land use mix that supports community needs and community health along with convenient, comfortable, and safe ways to get around. As part of the City's continued commitment to engage and work with local First Nations, the City will continue to partner with local First Nations to seek input on matters of land use and quality design.

#### **TACTICS**

- **1.1** Increase the diversity of local destinations and land uses to meet daily needs locally by neighbourhood. This includes:
  - » Enabling residential densities and building typologies that support transit, commerce, employment, schools, and community services.
  - » Providing parks, mini parks, parklets, natural areas or open space within 5 minutes of every home that are easily accessible, safe, and welcoming for all.
  - » Enabling more opportunities for homebased businesses and neighbourhood serving commercial activities.
  - » Supporting community amenities and social spaces for programs and services delivered by non-for profit organizations.
- 1.2 Improve the experience of walking and rolling to make them the most comfortable, convenient, and best choice for short distance travel (e.g. wayfinding, storey telling, physically accessible infrastructure, public art, benches, waste receptacles, street trees, etc.).

- **1.3** Activate and enhance spaces through placemaking to add vibrancy, celebrate arts and culture, incorporate story-telling, and enable people of all ages to connect.
- 1.4 Update regulatory tools and guidelines to improve social connection, active design, and climate adaptation in buildings and their common spaces.
- 1.5 Create an online hub or portal for community members, organizations, and businesses to pursue public realm improvements or community projects (e.g. parklets, murals, sharing libraries, community cleanup, etc.) and increase community stewardship and volunteer opportunities.
- **1.6** Deliver priority benefits and amenities from regular community needs assessments.
- 1.7 Strengthen social infrastructure by providing and designing environments that promote connection, establish and scale community programs, and invest in spaces and institutions that bring people together.
- 1.8 Strategically leverage, plan and acquire more City land to be used for community benefit (e.g. parks, recreation, amenities, affordable and/or supportive housing).
- **1.9** Support and strengthen neighbourhood access to food including diverse community needs (e.g. seniors, low-income families, etc.)
- 1.10 Build community based emergency preparedness and strengthen community networks to facilitate safe and resilient neighbourhoods.



# 2. Housing for All



#### **DIRECTION**

Expand the supply and improve the quality, diversity, and affordability of housing in the City.

#### **CONTEXT**

For people to lead healthy lives, they need a secure and stable place to live. Ensuring that residents have access to the type of housing they need, at a rate they can afford, is key to achieving a thriving community.



Housing is considered to be:

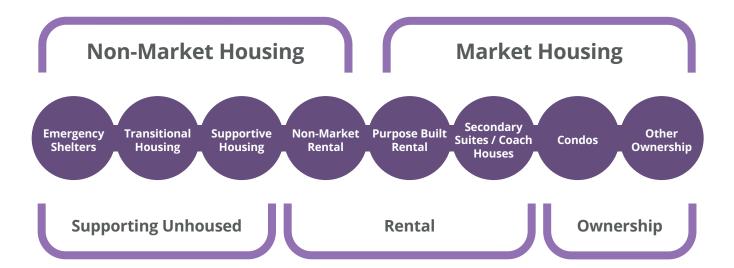
- » **Affordable** when it costs less than 30% of before-tax household income.
- » Suitable when there are enough bedrooms for the size and make-up of the resident household.
- » **Adequate** when it isn't in need of major repairs such as defective plumbing or electrical wiring, or structural repairs to walls, floors, or ceilings.

While housing is the mandate of the Provincial Government, the City plays a key role in shaping and regulating the type, tenure, and form of housing. The City also plays a role in advocating to and convening other levels of government, partners, interest holders, and non-profit organizations involved in the delivery of housing and wrap-around supports to meet our community's housing needs.

To meet our housing needs and address the housing crisis, we need to provide the "right supply" of housing. This means ensuring a variety of housing choices (types, forms, affordability levels, and tenures that support all stages of life, abilities, incomes, and needs) so that people don't have to move away from their communities and support networks as their circumstances change. In addition, the design, quality, and sustainability of housing is critical to meeting peoples' needs and building healthy, complete communities.

#### HOUSING CONTINUUM

The 'Housing Continuum' is used to illustrate the types and tenures of housing:



Housing for all is about improving housing supply, choice, and affordability by implementing a range of solutions that take into account the entire continuum, but with a particular emphasis on:

- » Supporting individuals who are or are at risk of becoming unhoused.
- » Providing new non-market housing.
- » Enabling affordable options for middle income earners.
- » Increasing missing middle housing forms.
- » Supporting renters.



#### WHAT IS THE HOUSING CRISIS?

The City, and many municipalities across the province and country, are in the midst of a significant housing crisis. There are three essential aspects of this crisis:

- » Lack of General Housing Supply the number of units being built is far less than the number needed to house people (the demand is greater than the supply).
- » Increasing Gap between Incomes and Housing Costs – housing prices are increasing faster than incomes due to demand and the economy (inflation, etc.), meaning fewer people are able to afford housing that meets their needs.
- » Limited Non-Market Units the number of units at affordable or subsidized rates is less than the number of people in core housing need.

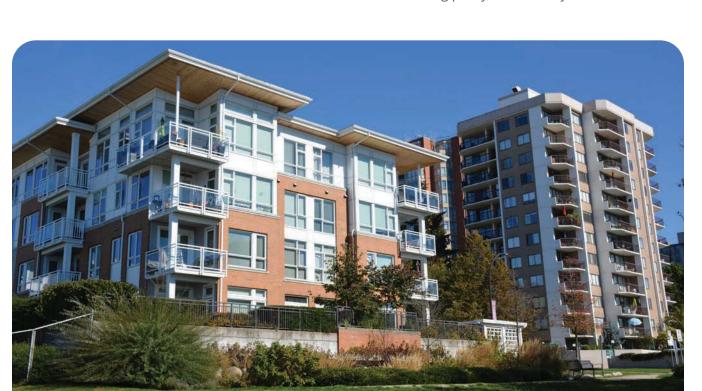
#### **TACTICS**

#### Supporting Individuals and Families Experiencing or At-Risk of Homelessness

- 2.1 Embed a people-centered framework within city policies and programs that focuses on the needs of the individual, to guide decisions and provide supports.
- 2.2 Advocate to and work with other levels of government and government agencies for systems change including 'single point of entry' and 'housing first' approaches.
- 2.3 Work with partners to increase the number of extreme weather response spaces, emergency shelter beds, and transition and supportive housing with wrap-around supports and services.
- **2.4** Grow access to existing services, identify gaps in support and work with partners to meet community needs.
- 2.5 Expand the number of publicly accessible indoor daytime gathering places, core services, and hygiene and washroom facilities.
- 2.6 Reduce the stigma associated with being unhoused by increasing awareness of the root causes, including the individual, economic, and societal factors.

#### **Non-Market Housing**

- **2.7** Develop inclusionary housing policy, regulations, and incentives to increase the supply of non-market housing in the City.
  - » Examples include pre-zoning, policy options for middle income earners, affordable home ownership opportunities, mid-market rental, co-location of non-market housing on public and institutional lands, expanding supportive housing options, etc.
- **2.8** Eliminate parking requirements for non-market housing.
- **2.9** Prioritize and fast-track development approvals for non-market housing projects.
- 2.10 Work with partners to deliver housing that supports those who are employed in essential services and industries in the City (such as healthcare, emergency services and education, etc.).
- **2.11** Leverage senior government funding and programs for non-market housing and capitalize on partnership opportunities.
- **2.12** Align and evolve affordable housing policies and programs with emerging practices to ensure the City continues to be a leader in housing policy and delivery.





#### **Market Housing**

- **2.13** Continue to streamline, monitor, and improve the development approvals process to increase supply.
- **2.14** Enable and promote housing at densities that reflect the City's housing need, as established through the City's Housing Needs Report.
- **2.15** Enable more ground oriented infill and missing middle housing throughout the City.
- 2.16 Enhance access to multimodal transportation choices by prioritizing transit and active transportation and through changes to vehicle and mobility device parking requirements, electrical charging, and site access requirements (e.g. set parking maximums, decouple parking from units, etc).
- **2.17** Enable rent-to-own developments that support and protect renters / owners.
- **2.18** Require new residential strata developments with 5 or more units to provide a minimum of 15% family friendly units (units having 3 or more bedrooms).

#### **Supporting Livability**

- 2.19 Explore and enable opportunities for new housing forms, types, and tenures to meet the City's existing and emerging housing needs, as established through the City's Housing Needs Report.
- 2.20 Partner and collaborate with Skwxwu7mesh Úxwumixw (Squamish Nation) and səlilwəta4 (Tsleil-Waututh Nation) to learn about housing needs of local First Nations members and the City's urban Indigenous population, and housing options to meet these needs.
- **2.21** Support renters through the use of the City's Tenant Displacement Policy and other regulatory tools.
- 2.22 Increase the quality of on-site amenities and social spaces in multi-unit buildings to support livability, accessibility, social connection, wellbeing, and aging in place.
- 2.23 Support alternative housing construction such as pre-fabricated construction options and new construction technologies such as mass timber, to expedite the construction process and reduce community impacts such as noise.
- **2.24** Adopt climate change mitigation strategies to enhance livability, resiliency and sustainability of new developments.
- 2.25 Improve safety, maintenance, and thermal comfort of existing housing (for example, updates to standards of maintenance bylaws, retrofit programs, etc.).
- **2.26** Increase public access to the City's housing data, policies, and information.



# Voices from our City Housing for All

It's difficult to convey just how quickly things can decline for people in the current rental housing market. The importance of finding people to help support us out of our homeless situation was crucial. The North Shore Navigators immediately offered resources, helped us navigate the social service systems and were overall on our side, advocating since the very beginning. We felt like we had a team!

[I am] frustrated that there are people that can own multiple properties and make profit by continually buying and reselling, while many people such as [myself] struggle to even enter the housing market.

City resident

My family has lived in North Vancouver for five generations. I am currently homeless, but I am moving forward and have learned a lot from my time being homeless. I am optimistic that this experience will help me. I want to help other people so that it's not as difficult for them.

City resident

# 3. A City for All Ages



#### **DIRECTION**

Create a City that contributes to wellbeing for all ages and phases of life.

#### **CONTEXT**

An age friendly city is about belonging. An age friendly city is intentionally designed to work well and include people in all stages of life, so that residents can age in place from young to old. It is generally acknowledged that a city that works for its youngest and oldest residents will work for everyone. It is "a place that adapts its services and physical structures to be more inclusive and receptive to the needs of its population to improve their quality of life as they age." – World Health Organization

Age is one aspect of many intersecting characteristics (such as gender, race, age, class, sexuality, religion, disability, weight, and physical appearance) that contribute to our identity and our experiences throughout life. When it comes to citybuilding, age is one lens to ensure that the City is planning for the needs of everyone.



#### Did you know?

In 2015, the Province of BC recognized the City of North Vancouver as an Age-Friendly Community.





#### **AGES AND STAGES**

When we think about "age" as it relates to policy and statistics as well as community and individual needs, it is typically broken down into phases, with some overlap or transitional years where a person may fit a few categories:

Children	Youth	Adults	Seniors
UNDER 12 YEARS OF AGE	12 TO 25 YEARS OF AGE	18+ YEARS OF AGE	65+ YEARS OF AGE
<ul> <li>» Infant (0 – 18 months)</li> <li>» Toddler (18 – 36 months)</li> <li>» Pre-school (3 – 5 years)</li> <li>» School age (5 – 12 years)</li> </ul>	<ul><li>» High school student</li><li>» Young adult</li><li>» Post-secondary student</li><li>» Young professional</li></ul>	<ul><li>» Young adult</li><li>» Post-secondary student</li><li>» Professional</li></ul>	<ul><li>» Active senior</li><li>» Supportive care</li></ul>

Across the age spectrum, there are both broad and overlapping needs that are best addressed through an intergenerational lens, as well as age-specific needs that are best addressed through a more targeted age group focus. The City is committed to creating a City for all ages by enabling and providing the places, spaces, programs, and services that support our health and wellness as we grow and age.



#### **TACTICS**

#### **Supporting All Ages**

- 3.1 Enable a fun and engaging city through innovative events, festivals, programs, initiatives, and activities hosted by the City or by partners.
- **3.2** Promote health in city spaces and events with easy access to healthy food, drinking water and washroom facilities.
- **3.3** Create healthy urban environments using all ages and abilities design principles.
- 3.4 Create spaces and places that promote physical literacy, activity, and health, influence mental health and wellbeing, and contribute to belonging, social connection, and independence. Create safe spaces for those experiencing discrimination for race, gender, ethnicity, sexuality, physical and mental health challenges.
- 3.5 Support and promote community-based programs and activities that enhance social connectedness, reduce isolation, support healthy outcomes, and build relationships among neighbours, cultural groups, and community.
- **3.6** Collaborate with agencies to support mental health and addiction services, and reduce harm to individuals and community.
- 3.7 Work with partners to encourage intergenerational learning, activities, programs, and housing with life-long and multi-cultural elements.
- 3.8 Monitor community trends and tailor responses in coordination with partners. Apply lessons learned for continuously improving outcomes.
- **3.9** Encourage and facilitate volunteerism and participation by all ages in civic life.

# Supporting Childcare and Early Childhood Development

- **3.10** Increase the accessibility, affordability, and quality of child care through:
  - » Meeting licensed child care space targets established in the City's Child Care Action Plan.
  - » Partnerships with the provincial government.
  - » Expanding afterschool care spaces and programs.
  - » Providing child care and/or afterschool care on existing and future school sites.
- **3.11** Facilitate the provision and connections to early childhood development opportunities and resources in the community for parents, families, and caregivers.







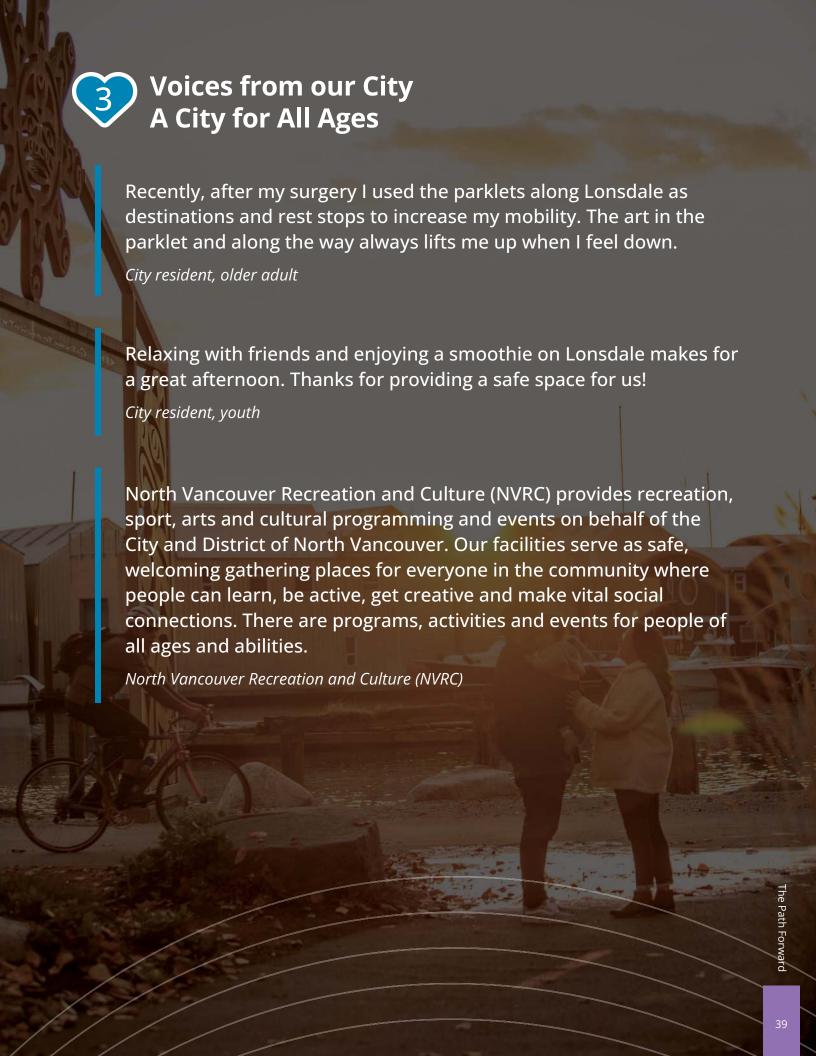


#### **Supporting Youth**

- **3.12** Support youth and their families by promoting healthy social relationships and meaningfully including them in community.
- **3.13** Support organizations, programs, services, grants, events, engagement, volunteer opportunities, awards, and community capacity building.
- **3.14** Make participation in civic life more exciting for youth by using technology and innovative approaches to promotion, engagement, and communication.
- **3.15** Encourage youth participation in the creation of places, spaces, and programs.
  - » Create an environment where youth feel safe, supported, comfortable and motivated to engage.
  - » Embed youth-led roles and projects in which youth are in positions of influence.
  - » Reduce barriers by building trust, transparency, and by respecting youths' schedules and availability.

#### **Supporting Adults and Seniors**

- **3.16** Invest in community capacity building to improve resilience, trust, social connectivity, and emergency preparedness.
- **3.17** Facilitate more supports for aging in place such as independent living supports, adult day programs, and other adult care options.
- **3.18** Support participation and integrated services for multicultural and newcomer adults and seniors in the community.
- **3.19** Reduce isolation among older adults and seniors, particularly for those who experiencing barriers because of sexual orientation, language, age, digital access, impairments, and disabilities.
- **3.20** Support people living with dementia and varying cognitive abilities with inclusive community design, services, and awareness.



# 4. Accessibility, Diversity, Equity + Inclusion



#### **DIRECTION**

Create an inclusive City, where we celebrate diversity, and we commit to advancing equity and accessibility for all.

#### **CONTEXT**

Not everyone has had an equal voice in how we build and grow our City.

This pathway is about designing for a diversity of people and needs to ensure spaces, programs, information, and services are welcoming to all. It is about learning, recognizing, acknowledging, and deconstructing or removing historical and current systemic oppressions, colonialism, racism, marginalization, social inequities, and barriers.



There are many layered and intersecting physical, social, and perceived barriers that can deter people from participating in civic life and using spaces, places, and programs. These include varying mobility, cognitive, and accessibility needs, sense of safety, attitudes and discrimination, how welcoming and inclusive spaces and programs feel, cost considerations, wayfinding and communication needs, and other obstacles.

When people experience barriers it can lead to feelings of isolation, loneliness, judgement, and poor mental health. By eliminating these barriers, engaging with people impacted by inequities, and by providing more accessible, diverse, equitable, and inclusive opportunities for people to convene, socialize, and build relationships, we support residents with building strong social connections and community ties. This results in higher levels of happiness, more public participation, greater physical and mental health, and greater resilience to stress and hardship.

#### **TACTICS**

#### **Community Action + Engagement**

- 4.1 Use an equity lens to shape all City operations, services, programs, policies, funding, and decisions to enable a just community.
- 4.2 Engage and collaborate with local First Nations, other levels of government, committees, non-profit organizations, community groups, equity deserving groups, and other organizations and partners to advance accessibility, diversity, equity and inclusion through training, policy, and action.
- 4.3 Collaboratively increase the City's capacity to deliver on its commitment to accessibility, diversity, equity and inclusion through staff training and learning opportunities, including:
  - » Indigenous relations, intercultural competency, human rights, cultural safety.
  - » Truth and reconciliation, including Truth and Reconciliation Commission's Calls to Action, the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP), and the Declaration on the Rights of Indigenous Peoples Act (DRIPA).
  - » Accessible BC Act, United Nations Convention on the Rights of Persons with Disabilities (UNCRPD), and other policy supports for persons with disabilities.





#### **ACCESS**

Access means the opportunity or right to do something or enter a place.

#### **ACCESSBILITY**

Accessibility refers to the design of products, devices, services or environments so as to be usable by persons with or without disabilities, and includes information and communications.

#### **DIVERSITY**

Diversity is about people. This includes their demographic differences, backgrounds, multiple identities, and their unique experiences, perspectives, knowledge, abilities, ideas, and more. Diversity is expressed through factors such as culture, ethnicity, religion, sex, gender, sexual orientation, age, language, education, ability, family status or socioeconomic status.

#### **EQUITY**

Equity is ensuring that all people have access to equal opportunities and fair treatment, and ensuring elimination of discriminatory practices, systems, laws, policies, social norms and cultural traditions. Equity encompasses balancing power and correcting where inequality exist.

#### **EQUALITY**

Equality is the principle of treating everyone in the same manner by ensuring they have access to the same resources and opportunities, regardless of their circumstances.

#### **INCLUSION**

Inclusion is the practice of using proactive measures to create an environment where people feel welcomed, respected and valued, and to foster a sense of belonging and engagement.

- **4.4** Undertake the creation of an Accessibility Plan.
- **4.5** Improve access to City information by creating accessible communications practices, to implement objectives such as:
  - » Reducing communication barriers related to language; age; cognitive ability; digital access; and visual, hearing, speech, and neurodiversity.
  - » Consistently using inclusive language, free from words or phrases that reflect discriminatory views, and does not purposefully or inadvertently exclude people from feeling accepted (e.g. ableist language).
  - » Prioritizing digital inclusion by making City documents, reports, and websites accessible for all.
- **4.6** Celebrate diverse communities by sharing traditions and events, special celebrations, food, arts, and culture.
- **4.7** Take action to help eliminate bullying, racism, discrimination, ableism, and gender based violence through policies, communication, partnerships, programs, and education.
- 4.8 Grow the City's understanding and competency with gender and racial equity, including: including access to programs and opportunities, representation, training, engagement, data collection, and supports.
- **4.9** Direct meaningful investments to non-profit and community organizations to prevent intimate partners and gender based violence, and support those who face it.

#### **Community Design**

- **4.10** Work with local First Nations and urban Indigenous peoples in the City to identify and incorporate Indigenous culture and history throughout City spaces.
- **4.11** Update the City's heritage program to reflect and include local First Nations and urban Indigenous peoples' culture and history.
- **4.12** Create buildings and spaces that are designed to include and express varied cultural, social, physical, cognitive, safety, and demographic needs and interests.
- **4.13** Meet or exceed best practice for universal design. Communicate these considerations at the outset of the design process.
- **4.14** Identify, track, and prioritize accessibility improvements for public spaces and buildings (such as wayfinding, access, patio design, public washrooms, etc.).
- **4.15** Recognizing that physical and perceived safety is multi-layered and experienced differently by each individual:
  - » Engage the community to better understand safety issues and to identify public spaces that feel unsafe or unwelcoming and use the results to define and prioritize improvements; and,
  - » Take a holistic approach to managing safety by collaborating with first responders, City enforcement, health and service providers, community groups, and local businesses to maintain a safe environment within public spaces and at community events and engagement activities.



# Voices from our City Accessibility, Diversity, Equity + Inclusion

We are a resilient people. My husband and I are Squamish and Elders in our community. We are both residential school survivors and have lived through many traumas since childhood. But what keeps me angry is that this trauma does not stop. We are still treated differently because of who we are. And my husband also has a disability, so it is even more difficult for us to access services. We are strong and capable and need to be recognized for all that we can do and all that we have overcome. But there is still so much work to be done to heal these wounds. Last month, we went to look at an apartment that was available for rent off-reserve. As soon as we got to the building, the property manager told us the units weren't available. She looked us up and down and I could tell in her eyes she did not trust us because of who we are. This isn't fair. It is racism, pure and simple. But what can we do? It's so hard to prove these things. And these experiences aren't uncommon - many of our relatives struggle to access housing and healthcare because of our identity. I am proud to be Squamish and I want my grandchildren to know that they matter. No one can tell us we don't belong. This is our land.

City resident

I am an immigrant and since my first month living here, I connected with the library. First visiting only, I was shy and insecure about my English level to ask about joining and having a card. Finally I could overcome the language barrier and the library became my second home/ living room. I feel comfortable, safe, not alone in here, plus all the knowledge I had improve. I am very glad to have a public space like this to join. It's an important part of my Canadian experience. Thank you all for welcoming me.

City resident

le Patri Forward

# 5. Poverty Reduction + Inclusive Economy



#### **DIRECTION**

Create a people-centered local economy and work together to break the cycle of poverty.

#### **CONTEXT**

The growing gap between incomes and the cost of living means that many households are challenged to meet their basic needs. The situation is particularly acute for vulnerable populations, including Indigenous peoples, lone parent households, seniors, and people with disabilities. An increasing number of households are also experiencing working poverty, with women, immigrants, and young people particularly impacted by lower paying jobs and long hours. These circumstances lead to personal and family stress, and many residents living in poverty feel there is a stigma associated with accessing the services they need.

Although poverty is often hidden, it is a growing reality in the City and it cuts across all demographics. Nearly a quarter of City households earn less than \$50,000 per year. These households are struggling to meet their basic needs including food, housing, health care, and education.

Poverty is complex and layered. It is important for our community acknowledge, listen, and understand the systemic challenges that lead to poverty to enable and create transformative change.

While other levels of government play a significant role in poverty reduction, at the local level it is important to provide barrier-free access to services and work closely with partners to encourage stable employment opportunities, fair wages, and access to affordable housing to help mitigate the impacts of poverty. These efforts and commitments take time, sustained effort, and collaboration to create a local economy that serves us all.



#### Did you know?

Isolation is both a cause and impact of poverty. People who lack connections to others or to supports and services are at greater risk of poverty because they tend to have fewer resources to draw upon to buffer against stresses and shocks.



# NORTH SHORE POVERTY REDUCTION STRATEGY (2023)

The North Shore Poverty Reduction Strategy (NSPRS) is a cross-jurisdictional effort to develop actions that the five jurisdictions on the North Shore (City of North Vancouver, District of North Vancouver, District of West Vancouver, Skwxwú7mesh Úxwumixw (Squamish Nation), and səlilwəta4 (Tsleil-Waututh Nation)) collaborate on, given that poverty does not stick to jurisdictional boundaries.

The policies and actions in this section include specific opportunities that the City can undertake relative to poverty reduction and building an inclusive community economy, under an overarching umbrella of the NSPRS (continuing to work together; enhancing access to services; creating a more inclusive North Shore; and addressing the cost of living).

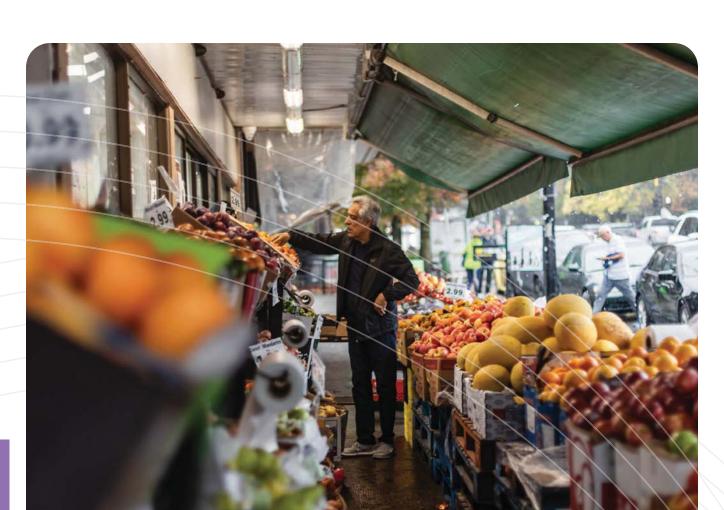


#### **TACTICS**

- 5.1 Work with partners to improve access to affordable housing and child care, food security, affordable transportation options, employment literacy and training, recreation, and other supports. Support effective outreach and innovative ways to meet people where they are at and provide assistance.
- **5.2** Review City policies and regulations with consideration for whether they exclude or make life more difficult for people experiencing poverty. Include perspectives of people experiencing poverty in the review process.
- **5.3** Provide facilities, events, places, and spaces in the City that have no cost to enter, have low or no barriers to participation, and welcome everyone.
- **5.4** Work with partners and non-profit organizations to reduce barriers that people living in poverty experience when they are navigating support systems. (e.g. North Shore Solutions Navigators Program).

- 5.5 Work with partners to de-stigmatize and raise awareness in the community about poverty, share information on available services and resources, and to motivate the community to take action.
- (Squamish Nation) and səlilwəta4 (Tsleil-Waututh Nation), District of North Vancouver, District of West Vancouver, community partners, and non-profit organizations to implement the North Shore Poverty Reduction Strategy, and actively participate in the North Shore Poverty Reduction Partnership.
- 5.7 Increase food security by working with partners to implement the North Shore Food Charter, improving community access to food that is both healthy and affordable, and increase food sharing programs and initiatives.

- 5.8 Collaborate with local First Nations to create shared economic opportunities, employment, low-barrier business opportunities, and procurement opportunities for Indigenous owned businesses.
- **5.9** Work with the local business community to promote payment of living wages, encourage inclusive employment opportunities, and support local businesses, with a focus on the inclusion of local First Nations and equity deserving communities.
- **5.10** Work with partners and collaborate among public, private and nonprofit organizations to promote employment, volunteer opportunities, and training and education.
- 5.11 Collaborate with local community agencies, non-profits, business organizations (such as North Vancouver Chamber of Commerce) and businesses to improve economic inclusion and resilience within vulnerable groups through strengthened networks, support services, information sharing, and communication.





# Voices from our City Poverty Reduction + Inclusive Economy

When people can connect ... there isn't anyone left behind. People feel less lonely.

City resident

I've been living in my car and I have my dog with me which makes it difficult. There was even ice inside the car earlier this year! It's really tough. And how do you cook when you're living in a car? I don't have a stove or a kitchen so I'm always buying food which is expensive. . . . I don't want to leave the North Shore because my community is here.

City resident

I never thought I would be in this situation but here I am and having a stable home is number one. I got an apartment and I am thrilled and thankful.

City resident assisted by the North Shore Solutions Navigators Program

My hope is coming back from a dark place. I'm still in it but the light is starting to shine through my clouds.

City resident assisted by the North Shore Solutions Navigators Program

In our city we need low-cost no-barrier ways to be part of the community.

City resident

The Path Forward

# 6. Partnerships, Advocacy + Financial Supports



#### **DIRECTION**

Build equitable and supportive partnerships that advance the City's priorities for wellbeing, align City resources and funding, and advocate for the community's needs.

#### **CONTEXT**

The implementation of the Community Wellbeing Strategy is significantly enabled by the City's collaboration with a variety of organizations and government jurisdictions that offer important expertise, responsibility, and commitment to the City and its residents. It is critical to pursue partnerships, undertake advocacy, and provide supportive funding to achieve the needed social infrastructure in the City.

#### **Partnerships**

The City frequently partners with Skwxwú7mesh Úxwumixw (Squamish Nation) and Səlilwəta4 (Tsleil-Waututh Nation), other municipalities, Provincial and Federal governments, Regional agencies, the School District, non-profit organizations, post secondary institutions, the business community, and other interest holders to provide services, programs, amenities, affordable housing, and many other activities that support wellbeing and community building.

These partnerships provide the opportunity to pool resources, capitalize on expertise and experiences, share responsibilities, complement strengths, and tackle complex issues.



#### **PARTNERSHIPS**

Partnership is broadly used to describe any policy, project, financial support, or advocacy work that is done in collaboration. These partnerships can be short-term, long-term, or ongoing. They can also be formal or informal in nature.

#### **ADVOCACY**

Advocacy is the active support of an idea to influence change to achieve positive outcomes on behalf of an individual or community.



#### Did you know?

The City of North Vancouver and School District 44 share a memorandum of understanding regarding shared use of new facilities, land use, grant opportunities, learning and child care, safe routes to school, etc.



#### **Advocacy**

The City advocates to other levels of government to represent the local needs on a wide range of topics including housing, child care, seniors' services, public health, safety, transportation, infrastructure, food security, and more. Advocacy is one method for how we achieve and influence policy, legislation, funding, infrastructure, and other programs or supports that require a comprehensive approach and multi-jurisdictional or multi-partner solutions.

#### **Supportive Funding**

Investing in people and community results in long term public cost savings and benefits. Many social and community programs, services, and activities in the City are provided by non-profit organizations, community groups, and social agencies. The City's (and other) financial supports are intended to help service providers to do what they do best: provide services and programs that contribute to individual and collective community wellbeing.

Due to the overlapping nature of jurisdictions and mandates related to community wellbeing, the City is focused on and committed to partnerships, advocacy, and funding opportunities that are mutually supportive, based on shared participation, trust, respect, common values, and deepens the long term impact to see greater returns and better community health outcomes.



#### **TACTICS**

#### **Partnerships**

**6.1** Engage, develop, and maintain partnerships and relationships that are mutually beneficial, transparent, effective, and organized.

# Policy Policy work (writing and implementation) that requires external collaboration or support. Project Specific projects or tasks that are defined with roles, responsibilities, and deliverables. Internal (City) Supports: Providing funding to organizations to support services, programming, and/or operations to achieve City priorities. External Supports: Working together to access external funding opportunities. Clearly describing and articulating directions, needs, and desired outcomes of the City. This includes advocating on behalf of partners (for example, writing letters of support).



Note: Different types of work require different forms of relationships and often multiple forms of relationships with the same partners.

The Path Forward

- 6.2 Engage as a government, as an organization, and as individuals in long-term relationship-building, learning, and healing processes with Skwxwú7mesh Úxwumixw (Squamish Nation) and səlilwəta4 (Tsleil-Waututh Nation) and urban Indigenous people.
- or partner in the delivery of training, employment, as well as learning of local First Nations languages hənqəminəm (Tsleil-Waututh language) and Skwxwú7mesh sníchim (Squamish Nation language).
- 6.4 Commit to the principles of United Nations
  Declaration on the Rights of Indigenous
  Peoples (UNDRIP) and the Declaration
  on the Rights of Indigenous Peoples Act
  (DRIPA), and seek to undertake the Truth and
  Reconciliation Commission calls to action to
  address structural inequalities.
- **6.5** Explore new opportunities and collaborative models of working together to create and build new partnerships.

- **6.6** Be a supportive partner by actively collaborating, providing supportive funding, sharing information, engaging in joint or cross-jurisdictional projects and initiatives, promoting others work, supportive letters and advocacy, and more.
- 6.7 Continue to collaborate with non-profit and community organizations through participation in community tables, committees, open data, creating affordable community spaces, and promoting programs, services, and events.
- **6.8** Continue to work with non-profit and community organizations to build their collective capacity and impact in the community.
- 6.9 In collaboration with North Shore Emergency Management, work with non-profits and local agencies to build capacity and resiliency for emergency events and related recovery events.



#### Advocacy

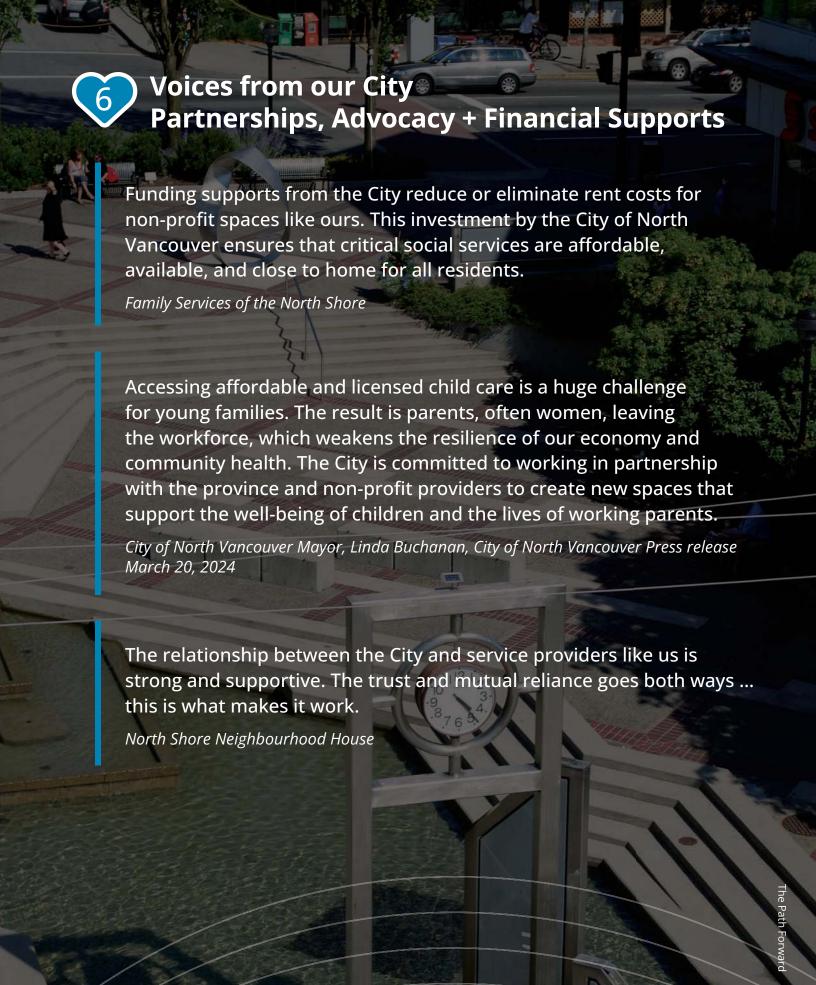
**6.10** Strategically advocate to senior governments for financial support and partnership opportunities aligned with identified community needs and priorities.

Advocacy efforts to focus on:

- » Affordable housing, including rental protections, non-market housing, supportive and transition housing, temporary shelter, and sustainable funding models.
- » Systems change, including single point of entry and housing first models.
- » Programs, services and practices to support people who have been historically discriminated against or marginalized due to race, ethnicity, age, sex, gender identity, socio-economic circumstances, disability, and/or other identities.
- » Safe and efficient mobility options for all.
- » Affordable, accessible, and high quality child care and afterschool care.
- » Poverty reduction, including access to healthy food and economic supports for low to moderate income earners, aligned with cost of living.
- » Mental health supports, treatment, and related services.
- » Substance use, including harm reduction, recovery supports, and addressing community impacts.
- programs to support medium to long-term displacement of individuals and communities most adversely impacted by the housing crisis, with a key focus on multi-family rental buildings, particularly for low to middle income residents due to urban fires and other emergency events.

#### **Supportive Funding**

- 6.12 Provide supportive funding under a framework that is focused on alignment with City priorities and desired outcomes, transparent and simplified processes and administration, flexible to changing needs, and efficient use of City resources.
- **6.13** Work with non-profit and community organizations to be involved and support initiatives, programs, and services to prevent intimate partner and gender based violence, and support those who face it.
- **6.14** Actively work with non-profit organizations to understand and support their needs for programming and other space in the community.
- 6.15 Support non-profit and community organizations with funding opportunities, collaboration with community tables and, committees open data, promoting programs, services, and events, and creating affordable community spaces.
- 6.16 Strategically pursue grants and funding sources to fast-track action, enable partnerships and co-benefits, support social services and programs, and address emerging issues.
- **6.17** Actively invest in the City's social infrastructure in alignment with community needs and development opportunities.



# Implementation

This Strategy is intended to guide the City's decisions and our activities to improve community wellbeing over the next decade.

#### How We Do the Work

This Community Wellbeing Strategy presents an opportunity for everyone, including city residents, staff, non-profit and community organizations, businesses, political and community leaders, and other levels of government, to contribute to this work.

This Strategy is built on the premise that we are nimble and able to adjust and adapt as needed – this is a living document – and the prioritization and implementation of activities will change as opportunities and issues arise. The strong policy direction and tactics will provide clear guidance and support for moving forward and achieving the vision of this Strategy.



# **Funding and Resources**

Breaking the Strategy down into annual priorities will be a necessary planning exercise given our Strategy's integration with other City plans, the evolving needs of our community, and the context in which we live. Our work will require close collaboration among various City departments and teams, and the delivery and timing of our work will be dependent on Council's objectives and priorities, along with annual budgets and staff capacity.

The typical opportunities for establishing annual priorities and allocating funding and resources in the City include:

- » The Annual Financial Planning Process at which time all City departments propose a list of projects and/or programs to be included in the City's operating and capital budgets in the Financial Plan. These projects are then evaluated and selected based on the City's strategic objectives and annual priorities.
- » Work Programming which happens annually and by each City department, to guide the work and budget allocation for each team. Policy development, project planning and implementation are typically considered through this process.
- » **Partnerships and External Funding Sources** may enable the City to deliver projects and/or programs on expedited timelines, as funding or partnerships are secured.

Successful implementation of this Strategy will require strong teamwork, adequate resources, staff time, partnerships, and an engaged community. Everyone has an opportunity to contribute to this work.



#### A WORKING TOGETHER APPROACH TO WELLBEING

As we implement this Strategy, we will ensure consistency and coordination as well as learning and information sharing with the following approaches:

1 Monitoring and Reporting

We cannot improve what we do not measure. Strategic monitoring and reporting programs will be established to encourage continual improvement. This includes proactively collecting and analysing both quantitative and qualitative data, mitigating inequities by amplifying key indicators, and regularly reporting out on progress.

Talk and Engage

Conversations and engagement make it possible to better understand the needs of the community and find collective solutions. This includes ongoing engagement with other governments, interest holders, and the community at large, reducing barriers

to participation, and increasing representation and diversity of view points.

3 Pilot, Learn, Adapt

Planning can go a long way in anticipating outcomes, but we can often learn just as much, if not more, from monitoring on-the-ground outcomes. The world is changing quickly and being nimble is critical. The City will continue to be open to piloting (or testing), learning as we go, and adapting as required to enable faster implementation and more opportunities to try new things.

4 Education, Empowerment and Stewardship

Much of the success of the actions in this Strategy will depend on a high level of community participation. This includes building awareness, knowledge, and empathy, working with non-profit and community organizations to expand education opportunities, offering internal training, and creating opportunities for volunteering and community involvement.

5 Financing Wellbeing

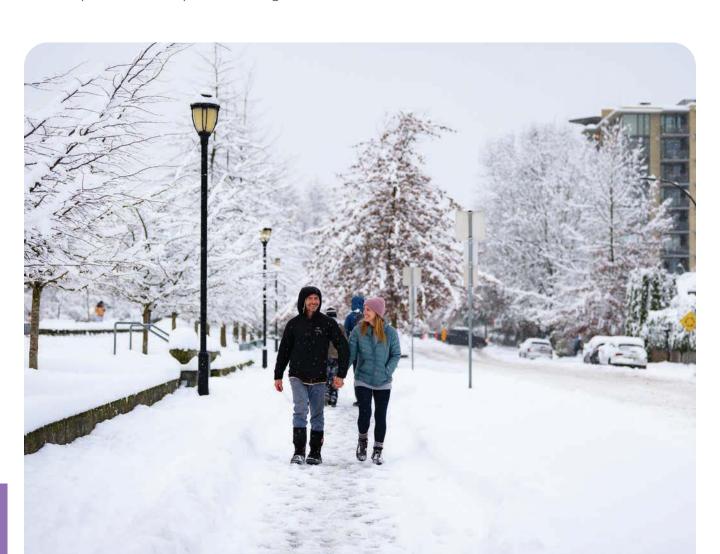
Funding and investment in wellbeing matters. Building partnerships and relationships, strategically investing in our community, participating in grants and other funding opportunities, documenting the social return on investment and community outcomes, and advocating to higher levels of government to support and provide social infrastructure will be critical to.

# **Our 10 Prioritization Principles**

Each year we will prioritize which projects and initiatives to undertake to help us achieve our City's goals within the broader context of the North Shore and beyond.

We will ask ourselves a series of 10 questions to help us assess our implementation options and prioritize activities. In addition to delivering on our policy direction and objectives, we will ask how a project or initiative:

- 1. Aligns with City Council's strategic priorities.
- **2.** Supports collective and individual wellbeing, promotes the social determinants of health.
- 3. Aligns with community needs and reduces inequity.
- **4.** Helps remove barriers to participation.
- 5. Supports non-profit and community organizations to deliver programs and services.
- **6.** Delivers self-sustaining project impacts and benefits.
- **7.** Facilitates local and regional relationships and collaboration.
- 8. Enables city and community building.
- 9. Builds capacity and resiliency.
- 10. Is responsive and adaptable to change.



# **Priority Projects**

This first set of priority projects will move the dial toward creating a city where everyone belongs and has an opportunity to thrive. The purpose of focusing on these projects is to leverage the momentum that has been generated by creating this Strategy to launch into meaningful and productive actions.



# Truth and Reconciliation - Building Relationships with Local First Nations

Work with local First Nations to implement the City's tactics in this Strategy. The City is committed to Truth and Reconciliation. We humbly recognize that we need to learn and share the truth about Indigenous history in Canada and are at the beginning of our journey of reconciliation with local First Nations. \*Pathways 4 + 6



# Housing Supply, Affordability, Suitability + Adequacy Initiatives

Implement the nine initiatives that the City has committed to through the Federal Housing Accelerator Fund (HAF). Using municipal tools along with advocacy and partnership with senior governments to increase housing supply and achieve more affordable, suitable, and adequate housing across the housing continuum. \*Pathway 2



# Update Regulations + Guidelines to Increase Social Connections

Opportunities for social connection create multiplying benefits for society, the health care system, the economy, and lifelong healthier behaviours and habits. Update the City Zoning Bylaw and guidelines to incorporate sociability and wellbeing considerations. \*Pathways 1, 3, 4 + 5



# Community Needs Assessment to Inform Neighbourhood Level Planning

Conduct a geospatial analysis and needs assessment to drive change in City policies, regulations and on the ground projects. Making it easier for people to meet their daily needs within a 15 minute walk or roll supports livability, social connection, community participation, local economy, activity and vibrancy, more sustainable and healthy choices, and better transportation. \*Pathway 1



#### Apply an Equity Lens to All We Do

Develop and implement an equity lens that is tailored to the City to support belonging, enable more voices and participation, and help to reduce barriers and discrimination. It is intended to support decision making across all areas - operations, services, programs, policies, funding, and more. \*Pathway 4



# Renew the City's Framework for Supportive Funding to the Community

Review the City's supportive funding (grants and other ways that the City financially supports community organizations) to align with City objectives, and make it easier for the community to apply. Aligning the City's financial supports with the Community Wellbeing Strategy and other relevant strategies to meet desired goals and outcomes, enables the City to better assist community groups and agencies to do their best work for the City and its residents. \*Pathway 6

#### **Outcomes and Measurement**

#### **ACCOUNTABILITY**

This Strategy represents the first social plan the City has prepared in over 20 years. To ensure the public can actively engage in our work and contribute to this Strategy going forward, we will produce public-facing reports documenting trends and highlighting implementation progress.

While we cannot predict the future, the aim is that this Strategy establishes the enabling conditions and capacity to overcome issues and challenges, as well as capitalize on opportunities as they arise.

#### **OUR METRICS**

The City's focus on addressing the social determinants of health through strategic, intentional, and innovative projects and initiatives in the Community Wellbeing Strategy will support our individual and collective community wellbeing,

It is important to note "Not everything that can be counted counts, and not everything that counts can be counted." To this end, the City will rely on both quantitative and qualitative data to monitor and assess our metrics below and determine our progress towards what we are trying to achieve through this strategy: a City where everyone belongs and has opportunities to thrive.

#### 1. Complete Communities

- » Change in mode shift; % commuting by active transport.
- » Improved local access to needs / service ratios for social infrastructure (parks, child care, groceries).
- » Balance of residents to jobs; residents that live and work in the City.
- » Social networks and mutual reliance among residents.

#### 2. Housing

- » Residents experiencing homelessness (point in time counts).
- » Housing affordability (proportion of income spent on housing).
  - » Service provider numbers and capacity thresholds.
  - » New housing units (housing starts) by type across the housing continuum.
- » Suitability of housing conditions (renter households living in overcrowded conditions, units needing major repair).
- » Size and type of housing units.
- » Residents' satisfaction with housing.



#### 3. A City for All Ages

- » Child care access rate (child care spaces per 100 children).
- » Early child development (kindergarten) and middle years social and emotional health and wellbeing.
- » Youth mental health.
- » Youth skill development and growth in City related programs; youth leadership development.
- » Sense of belonging (self reported) for residents in various phases and ages of life.
- » Volunteerism.
- » Seniors housing independent and supported units.

#### 4. Accessibility, Diversity, Equity + Inclusion

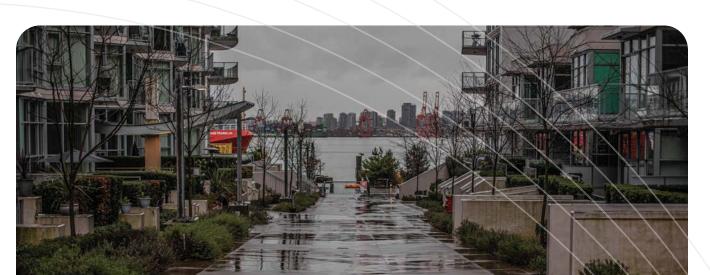
- » Usage of city spaces who is using the spaces and how are the spaces being used (public life surveys).
- » Hate crime and racist incidents.
- » Safety and accessibility improvements to public spaces.
- » Celebrations of diverse community (events, participation).
- » Diverse representation of residents on committees, boards, City Council, and staff.

#### 5. Poverty Reduction + Inclusive Economy

- » Low income population (families, seniors, children); Low Income Cut Off (LICO measure).
- » Unemployment rate (Census Canada).
- » People who experience food insecurity.
- » Income inequality; dispersion of income across the income distribution.
- » Diversity of access to resources and opportunities for economic advancement (education, entrepeneurship and business).

#### 6. Partnerships, Advocacy + Financial Supports

- » Formalized relationships between the City and key organizations.
- » Total value of financial support provided by the City to community and social organizations.
- » Federal and provincial financial contributions and grants to the community.
- » Events, learning and growth in understanding in the community toward reconciliation.
- » Formalized relationships between the City with key organizations.



I see more people walking to Lonsdale. It takes dependency off cars so I like this idea. I think Lonsdale is great with the intergenerational seats, especially for seniors who can rest along the way. I really appreciate that. Walkability is amazing here and I appreciate seeing more spaces for youth to feel included in our public spaces.

Employee at a business on Lonsdale Avenue

Let's prioritize doing the work that really moves the dial and makes progress in the community.

City resident

# Appendix

# **Glossary**



Language continuously evolves. Definitions in this glossary reflect where we are at now, and are relevant to our context for this Strategy. Different people have different perspectives on definitions, and this is part of what makes us diverse.

**2SLGBTQI+:** An initialism that refers to Two Spirit, lesbian, gay, bisexual, transgender, queer and questioning, and intersex people. The + sign holds space to recognize identities that are not listed. Sexual orientation and gender identity or expression have different meanings, and are subjective and circumstantial to the individual. It's also important to note that 2SLGBTQI+ represents many, but not all, groups specifically.

**ACCESS:** The opportunity or right to do something or enter a place.

**ACCESSIBILITY:** The design of products, devices, services or environments so as to be usable by persons with or without disabilities, and includes information and communications.

**ADVOCACY:** The active support of an idea to influence change to achieve positive outcomes on behalf of an individual or community.

AFFORDABLE HOUSING: Housing is considered "affordable" if it costs less than 30% of a household's before-tax income. Many people think the term "affordable housing" refers only to rental housing that is subsidized by the government. In reality, it's a very broad term that can include housing provided by the private, public, and non-profit sectors. It also includes all forms of housing tenure: rental, ownership, and co-operative ownership, as well as temporary and permanent housing.

**BARRIER:** A physical, structural, technological, socioeconomic or cultural obstruction, or one that is related to information, communications, attitudes or mindsets, that hinders the full and equal participation of a person or group of people in society.

**BELONGING:** The experience of an individual in a particular setting. Commonly an outcome of equitable and inclusive practices, norms and systems, belonging is experienced when people feel seen, heard, safe and valued.

**COMMUNITY WELLBEING:** The combination of social, economic, environmental, health, cultural, and political conditions that are essential for individuals and communities to flourish and fulfill their potential.

**DIVERSITY:** Diversity is about people. This includes their demographic differences, backgrounds, multiple identities, and their unique experiences, perspectives, knowledge, abilities, ideas, and more. Diversity is expressed through factors such as culture, ethnicity, religion, sex, gender, sexual orientation, age, language, education, ability, family status or socioeconomic status.

**EQUALITY:** The principle of treating everyone in the same manner by ensuring they have access to the same resources and opportunities, regardless of their circumstances.

**EQUITY:** Ensuring that all people have access to equal opportunities and fair treatment, and ensuring elimination of discriminatory practices, systems, laws, policies, social norms and cultural traditions. Equity encompasses balancing power and correcting where inequality exists.

**EQUITY LENS:** A framework that introduces a set of questions to be brought forward when planning and making decisions about new policies, programs or initiatives. Committing to using an equity lens means demonstrating the courage to uncover power differences among individuals or groups involved in the process, acknowledging privilege, and working to dismantle the systemic barriers that can make it difficult for some community members to participate in, and benefit from, local decision-making processes.

**GENDER INCLUSIVE:** Not discriminating against a particular sex, social gender or gender identity, and not perpetuating gender stereotypes.

HOMELESSNESS: The situation of an individual, family, or community without stable, safe, permanent, appropriate housing, or the immediate prospect, means, and ability of acquiring it. It is often the result of what is known as systemic or societal barriers, including a lack of affordable and appropriate housing, the individual/household's financial, mental, cognitive, behavioural, or physical challenges, and/or racism and discrimination.

**INCLUSION:** The practice of using proactive measures to create an environment where people feel welcomed, respected and valued, and to foster a sense of belonging and engagement.

**INTERSECTIONALITY:** Describes how a person's overlapping and interconnected identities work on multiple levels, resulting in unique experiences, barriers, and/or opportunities for each person.

**MARKET HOUSING:** Housing that is privately owned by an individual (or a company) who generally does not receive direct subsidies to purchase or maintain it. Prices are set by the private market. About 95% of households in the province live in market housing, either rental market housing or home ownership.

**MENTAL HEALTH:** A state of wellbeing that is about thriving, being resilient and connecting. Good mental health includes enjoying life, having a sense of purpose, and being able to manage highs and lows of life.

**NON-MARKET HOUSING:** Rental or for-sale housing. It is typically made affordable through public and/or non-profit ownership of housing units, or through rent supplements that allow midand low-income households to access housing.

**PARTNERSHIP:** Broadly used to describe any policy, project, financial support, or advocacy work that is done in collaboration. These partnerships can be short-term, long-term, or ongoing. They can also be formal or informal in nature.

**PLACEMAKING:** A collaborative process by which we can shape our public realm in order to maximize shared value.

**POVERTY:** The condition or experience of a person who is deprived of the resources, means, choices and power necessary to acquire and maintain a basic level of living standards and to facilitate integration and participation in society.

**RESILIENCE:** Our ability as individuals and as a community to withstand, respond to, and recover from change and adversity.

social Determinants of Health: Social and economic conditions (non-medical factors) that impact our health and wellbeing, they include the conditions in which we are born into, grow, age, live, and work within. Social determinants of health are a specific group of social and economic factors within the broader determinants of health. These relate to an individual's place in society, such as income, education or employment. Experiences of discrimination, racism and historical trauma are important social determinants of health for certain groups such as Indigenous Peoples, 2SLGBTQI+ and Black Canadians.

**SOCIAL INFRASTRUCTURE:** The spaces, places, services, and programs that help individuals, families, groups, and communities meet their social needs and maximize their potential.

**TENURE:** Refers to whether the household owns or rents their private dwelling. The private dwelling may be situated on rented or leased land or be part of a condominium. A household is considered to own their dwelling if some member of the household owns the dwelling even if it is not fully paid for.

# **Related Plans and Strategies**

The following are links to City of North Vancouver plans and strategies that relate to and complement the Community Wellbeing Strategy.

Please refer to the **City of North Vancouver website (www.cnv.org)** for additional plans and strategies.



#### **Community Planning Plans and Strategies:**

- » Child Care Action Plan
- » Dementia Friendly North Shore Action Plan
- » Housing Needs Report
- » North Shore Poverty Reduction Strategy

#### **Additional City Plans and Strategies:**

- » Official Community Plan
- » Mobility Strategy
- » Climate and Environment Strategy
- » Parks Master Plan
- » Economic Strategy

#### **Partners' Plans and Strategies:**

The City's partners also have plans and strategies that are important in the context of community wellbeing and partnering opportunities, such as:

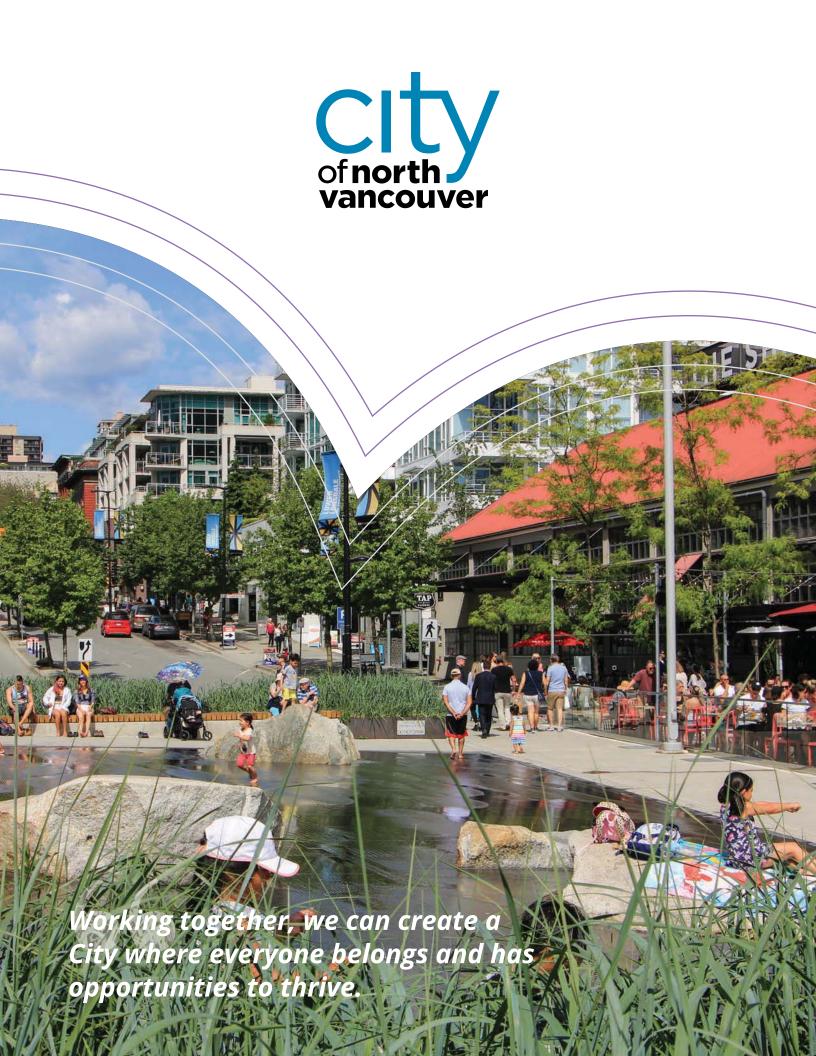
- » North Vancouver City Library
- » North Vancouver Recreation and Culture
- » Museum of North Vancouver
- » North Shore Emergency Management



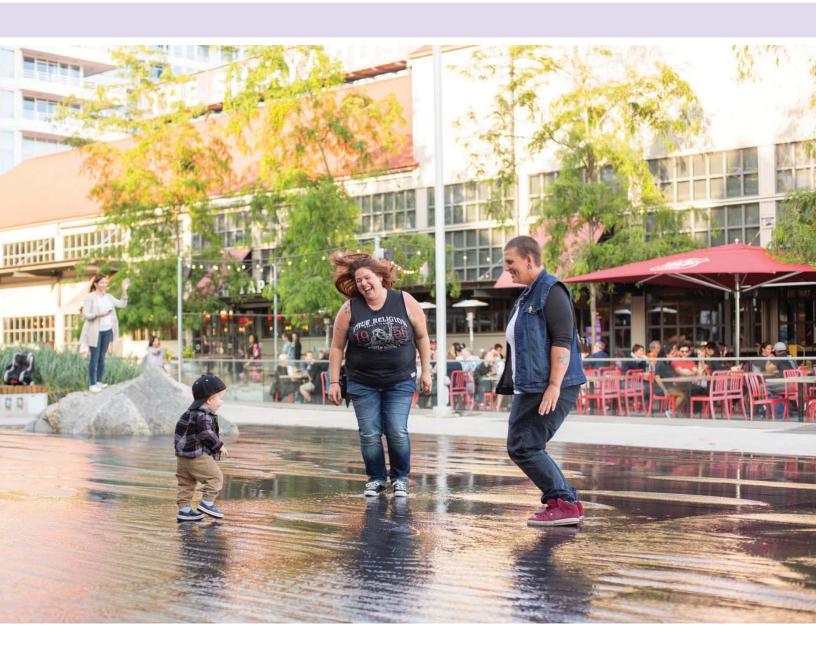
#### **List of References**

The following references were used in making this strategy:

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- » BC Housing various resources.
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- » Homelessness Services Association of BC for Reaching Home's Community Entity for Greater Vancouver, 2023. Homeless Count in Greater Vancouver – Final Data Report October 2023.
- » Inclusion Nudges-various resources.
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- » Skwxwu7mesh Úxwumixw (Squamish Nation), 2022. Eslhílhkw'iws Chet Census Data Summary.
- » Statistics Canada. 2024. "National Insights into Non-profit Organizations, Canadian Survey on Business Conditions, 2023."
- » United Nations.
- » US Surgeon General, 2023. Our Epidemic of Loneliness and Isolation: The US Surgeon General's Advisory on the Healing Effects of Social Connection and Community.
- » Wiseman and Brasher, 2008. "Community Wellbeing in an Unwell World" in Journal of Public Health Policy.
- » World Health Organization various resources.



# WHAT WE HEARD





Results of Public Engagement on the Draft Vision, Goals and Strategies

September 22 - November 5, 2021

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# **EXECUTIVE SUMMARY**



## Community Wellbeing Strategy Public Engagement

Public engagement on the draft vision, goals, and emerging strategies for the Community Wellbeing Strategy occurred over a six week period from September 22, 2021 to November 5, 2021. The intent of this engagement was to raise project awareness, to reach a broad and diverse spectrum of the community, and to seek feedback on the draft framework. A variety of engagement activities and tools were used to maximize outreach.

Overall, the feedback from the public engagement was positive, and people are keen to see the draft Community Wellbeing Strategy in the next stage. Feedback highlighted both the importance and the ambitiousness of the framework, and the possibilities this will create for the City and its residents.

#### **Survey Responses**



289 Surveys Completed



**67%** of respondents felt the vision was right for the community



**69%** of respondents felt the goals support the needs of the community well or very well



**81%** of respondents felt the strategies support the needs of the community well or very welll



#### **Outreach Activities**



**13** Stakeholder Meetings



**116** Organizations were sent invitations to provide feedback



**200+** people engaged in conversation



**1,035** visitors to the City's project webpage and Let's Talk engagement platform



**60** Secondary School students engaged in wellbeing workshop



**41,363** total reach through social media activities



**30** University Students involved in CityStudio wellbeing project



**1,200+** subscribers to the City's CityView e-newsletter

#### **Key Themes Arising:**

Key themes that emerged from survey responses and engagement activities include:

- ► The importance and many benefits of strong social connections and the need to develop more community spaces and opportunities for interaction
- ► Community desire for more affordable housing options
- ▶ Building and improving upon community partnerships, local businesses, and non-profit relationships that deliver key services and supports
- ▶ The urgent need to consider and address the impacts of climate change
- ▶ The importance of equity, access, and inclusion in all areas of wellbeing
- Acknowledgment of the need for greater supports for most vulnerable residents
- ► The wide range of factors that contribute to and influence individual and community wellbeing.
- A desire for neighbourhoods to be more walkable with easy access to amenities and supports, and a greater range of activities in the community.

# INTRODUCTION



# About the Community Wellbeing Strategy

The City of North Vancouver is developing a Community Wellbeing Strategy to plan for the services, resources, amenities, activities, and places that will help our community live healthy, happy, and fulfilled lives. The Strategy will serve as a guide or playbook for how we make decisions about social infrastructure over the next 10 years.

The scope of the Community Wellbeing Strategy is to replace the City's 1998 Social Plan with a new modernized framework that provides direction on social infrastructure and the evolving wellbeing needs of our community. It will include a new vision, goals, strategies, actions, and implementation plan to guide community wellbeing into the future.

Community wellbeing is the combination of social, economic, environmental, health, cultural, and political conditions that are essential for individuals and communities to flourish and fulfill their potential.

#### **VISION + GOALS:**

▶ The overarching summary of what we want the future to look like and what we are striving to achieve.



#### STRATEGIES + ACTIONS:

▶ Broad statements outlining what needs to be done to achieve the vision and goals, coupled with specific policies, actions, and processes that will be undertaken as a part of day-to-day work.

#### **IMPLEMENTATION + MONITORING:**

▶ Timeframes, responsibilities, and leadership for delivering the strategies and actions, coupled with monitoring our progress and adapting as needed.



## A Quartet of Strategies

The City of North Vancouver is currently developing four major strategies to guide our next decade of planning and decision-making in key areas: mobility, climate and the environment, community wellbeing, and the economy. When complete, these strategies will provide modernized guidance to support advancing the broader goals and ambitions of the City's Official Community Plan. The Community Wellbeing Strategy supports, and is supported by, each of these strategies through aligned goals, and coordinated actions.

Five guiding principles have been developed to ensure the City's and community's values are being maintained while developing the four City-wide strategies:

- 1. We need to take actions that improve our collective **health**
- 2. We need to take **resilient** actions
- 3. We need to take **equitable** actions
- 4. We need to take actions that work towards **reconciliation**.
- 5. We need to take **timely** actions





# Process for the New Strategy

The Community Wellbeing Strategy is being created through four stages of work, including two public engagement opportunities as well as ongoing focused stakeholder, committee, and expert conversations throughout the process.



The first stage of public engagement has completed. The feedback received, and highlighted in this report, will be used to inform and develop the full draft Community Wellbeing Strategy in Step 3. The draft Community Wellbeing Strategy will be shared for public input, prior to finalizing the Strategy in Step 4.



The COVID-19 pandemic has highlighted how unexpected shifts happen and the significant impacts these shifts can have on our communities. Recovery from the pandemic provides new opportunities to make our City livable, connected, and equitable for all.



# What Did We Engage On?

The public engagement focused on receiving input and feedback on the first three components of the Community Wellbeing Strategy Draft Framework, including the Draft Vision, Goals, and Strategies:

ONE VISION **FOR TODAY** AND IN THE **FUTURE** 

# A City where everyone belongs

FOUR GOALS WE NEED TO **ACHIEVE OUR** VISION

Building a city of short distances

Making room for community

Being an equitable city

Repositioning social investments

**HEALTHY** DESIGN



HUMAN **ESSENTIALS** 



**SUPPORTING PEOPLE** 





**20 STRATEGIES** TO ACHIEVE **OUR GOALS** 

- ▶ 15 Minute City
- ► Social Design
- Access
- ▶ Resiliency
- ▶ Housing for All
- ► Homelessness
- ► Food Security
- Safety
- ► Equity + Diversity + Inclusion
- ► Reconciliation
- ▶ Mental Health

- ► Children
- + Youth + Families
- Child Care
- Seniors
- ► Poverty Reduction
- ► Social Infrastructure
  - + Facilities
  - + Programs

**WORKING TOGETHER** 



- Advocacy
- ▶ Partnerships
- ► Financial Supports + Opportunities
- ► Economy for Everyone

SUPPORTING **ACTIONS &** MONITORING

To be developed in next phases of work

# **ENGAGEMENT PROCESS**



# About the Public Engagement Process

The intent of public engagement was to seek feedback on the draft framework for the Community Wellbeing Strategy. The draft framework outlines a draft vision, goals, and set of strategies to support people to live healthy, happy, and fulfilled lives in the City of North Vancouver. It was developed based on current trends and best practice research, along with a review of existing plans and policies, and initial community input from the 2018-2019 You, Me, Us process.

The objectives of the first stage of public engagement were to:

- Reach a broad and diverse range of community members and local stakeholders
- Raise awareness of social issues and opportunities
- ▶ Offer a variety of engagement formats to make it easy and accessible to participate
- Encourage respondents to provide feedback through an empathy and equity lens (i.e. consider the needs of the whole community and our most vulnerable residents)
- Gather feedback on the preliminary vision, goals, and strategies
- Seek initial input and ideas to help inform the development of the actions
- ▶ Build upon relationships with community agencies and partners

Public engagement launched on September 22, 2021 and closed on November 5, 2021. To maximize the reach and scope of the engagement process, three methods of engagement were used to increase general awareness of the project, enable a broad range of residents to provide feedback, and to facilitate in-depth stakeholder discussions on specific topics of interest.



Due to the COVID-19 pandemic and the ongoing social distancing requirements of the Provincial government, engagement activities were predominately held virtually. Print materials were made available at City Hall and the City Library, and smaller in-person meetings were scheduled upon request.



# Community Engagement Framework

The following community engagement framework was used to guide engagement activities in order to achieve the engagement objectives.

#### INTENT TOOLS USED

#### **Project Awarness**

A variety of platforms and notifications were used with the intention of maximizing awareness of the Community Wellbeing Strategy and promoting opportunities to provide input and ways to stay updated on the process.

- Community Wellbeing Project Webpage
- Community Wellbeing Let's Talk Engagement Platform
- Print and Digital Outreach (social media, newspaper ads, e-newsletters, postcards, posters)
- Sharing through Networks

#### **Broad Public Engagement**

The intent was to reach a broad and diverse group of residents and recieve feedback on the draft vision, goals, and strategies. A survey and supporting materials, along with a number of other outreach materials and contact information was provided.

- ▶ Public Survey
- Information and Survey Guides
- Community Event Displays (Loutet Farm Pumpkin Patch, City Library, Civic Plaza)
- ▶ Dedicated email and phone number
- Meetings as requested to support access

#### Focused Stakeholder Engagement

- ► To engage and involve stakeholders, local businesses, and partners who provide services, focused engagement opportunties tailored to these groups were undertaken. This enabled the ability to dive deeper into specific topic areas and to discuss the issues and opportunities on community wellbeing.
- Stakeholder Survey
- ► Stakeholder and Committee Meetings
- School Outreach
- Listening Sessions (participants included those who typically have not engaged in planning processes due barriers)

# **ACTIVITES AND OUTCOMES**



### Public Survey

A public survey was open from September 22, 2021 to October 31, 2021 inviting feedback on the draft vision, goals, and emerging strategies. The survey included additional questions on the community services used most often, and the greatest challenges facing individuals and the community. Optional questions on the demographics of respondents were also included to help understand who participated in the process and if the survey was reaching a broad demographic.



A stakeholder specific survey was created to capture feedback on the draft vision, goals, and emerging strategies from community agencies, local businesses, partners, and other government entities. The survey was open from September 22, 2021 to October 31, 2021. A direct link to the survey was emailed out to 116 organizations and further spread through external networks. The main questions in the public and stakeholder surveys were the same to enable the survey responses to be analyzed together. Survey results related to the draft vision, goals, and strategies were combined with the public survey responses and are reflected in the metrics above.



**264** Public Surveys Completed



25 Stakeholder Surveys Completed



**67%** of respondents felt the vision was right for the community

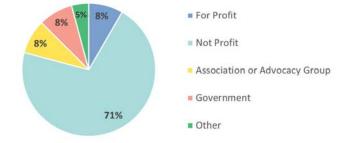


**69%** of respondents felt the goals support the needs of the community well or very well

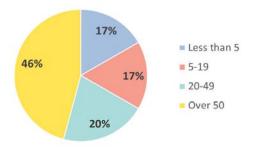


**81%** of respondents felt the strategies support the needs of the community well or very well

#### **TYPES OF ORGANIZATIONS:**



#### NUMBER OF EMPLOYEES (PAID OR VOLUNTEER):





# Stakeholder Meetings

Staff extended an invite to provide feedback to approximately 116 organizations including local service-providers, businesses, community groups, and other governments. Stakeholders were provided the option to complete the stakeholder survey, provide feedback through a letter, or meet with staff to discuss their input.

Meetings were arranged with both internal and external stakeholders to discuss the draft vision, goals, emerging strategies and ideas for further action. Stakeholder meetings contributed to deeper discussions on specific topic-areas and opportunities for further development within the Community Wellbeing Strategy. This also included Listening Sessions with individuals who typically do not participate in planning processes due to barriers, such as vulnerable populations, specific household characteristics, and language translation requirements.



200+ People engaged



**13** Stakeholder Meetings



**116** Organizations were sent invitations to provide feedback

► The Listening Sessions were focused on both the Community Wellbeing Strategy and the Climate and Environment Strategy.

#### Website

A dedicated project webpage launched on September 22, 2021 on both the City's website and Let's Talk Engagement platform for members of the public to stay informed and updated on the Community Wellbeing Strategy. The webpages provided key project information including: project overview, process, related council reports, survey and information guides, and links to engagement opportunities.



**732** Visitors to the website



**303** Visitors to the Let's Talk Page



Website: www.cnv.org/wellbeing Let's Talk: www.letstalk.cnv.org/ community-wellbeing



## Print and Digital Outreach

A variety of print and digital materials and notifications were used to inform the public on how they could provide feedback and learn more about the Community Wellbeing Strategy.

The following engagement materials were developed:

- Survey Guide: included background information and an overview of the draft vision, goals, and emerging strategies to provide context for the survey was available on the project webpage and print copies available at City Hall and the City Library.
- ▶ Information Guide: included detailed information on the draft vision, goals, emerging strategies, and ideas for action for those seeking further details was available on the City website and print versions by request.
- ▶ Postcards: printed postcards with a QR code promoting the online survey were distributed at local events, stakeholder meetings, and available at the City Library.
- ► Sandwich Board and Posters: promoting the online survey and project webpage were displayed around City Hall, Civic Plaza, and the City Library.

The following is a summary of the digital and print notifications:

- ► North Shore News: the Community Wellbeing Strategy was advertised in the October 27, 2021 edition of the North Shore News promoting the online survey and project page.
- ► **Social media:** included weekly posts on the City's Facebook, Twitter, and Instagram to promote engagement opportunities.
- ► **Electronic Newsletters:** the Community Wellbeing Strategy was featured in the City's e-newsletter CityView five times. It was also featured in a number of our community partners' e-newsletters.



41,363 Total Reach



1,200+ Subscribers to the City's CityView e-newsletter



**7** Postings **725** Engaged (like, comment, share) **16,501** Views



**8** Postings

**55** Engaged (like, comment, share)

**20,514** Views



# City Studio

CityStudio North Vancouver experimentation and innovation hub where Capilano University students collaborate with City of North Vancouver staff and partners to co-create projects for the community – see https://citystudiocnv. com/ for further details.

In the fall 2021 semester, students in BADM 305-7A/B (Leadership, Business & Professional Studies, School of Business) considered the question 'How can we best support the City's goal to build a city of short distances by developing the City of North Vancouver's own version of the 15 minute city?'



**30** Students engaged



2 Visits and several online meetings with CityStudio class



**6** Projects were created and presented to the City



Website: https://citystudiocnv.com/

#### Projects focused on:

- ▶ The time aspect of the 15 Minute City, considering the need for key services to be available 24/7 for those who are serving while others are sleeping to maximize the utility of the concept.
- Recommendations to better position the e-bike share program to reduce potential social costs, and to expand the provision of community gardens to reach more City residents.
- ▶ Making the 15 Minute City in work in North Vancouver based on three key components - strategic placement of new infrastructure, affordable housing, and an integrated transit framework.
- Enabling more Capilano University students to live in North Vancouver by supporting affordable student housing in appropriate locations and better integration of students into life of North Shore via a Student House in the Shipyards to increase the vibrancy of the area and support the local economy/link to local businesses.
- ► Targeted and proportionate use of zoning changes to introduce thoughtful replacement within neighbourhoods to support an enhanced mix of cafes, shops, green spaces and community uses in more areas of the City.



# Secondary School Outreach

Staff arranged sessions with two local secondary schools to present the draft framework and gather high level feedback on areas students considered important to their wellbeing, this included:

- ▶ The Initiatives and Leadership club at Carson Graham Secondary, that focuses on service leadership in the local community.
- ▶ The Social Studies Explorer Program (an outdoor education program) at Sutherland Secondary, themes of the class include government and environmental sustainability.

The approximately 60 students involved identified a wide range of factors that they felt were important to their wellbeing, including:

- Individual health factors, for example mental and physical health, free time and access to leisure activities (sports facilities, music, etc.) / things to do that they enjoy.
- ▶ Societal factors, for example equality, stability, democracy, freedom, education and health
- ▶ Basic needs, for example food, housing, money, transit, fast internet.
- Community factors, for example friends, family, connections with others, feeling safe, a supportive environment.
- ► Environmental factors, for example quality of environment, access to nature.



**60** Students engaged



# **RESULTS OF ENGAGEMENT**

# Summary of Feedback

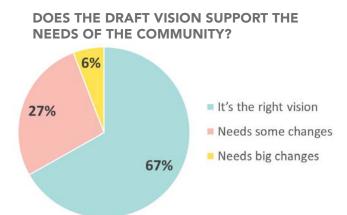
The following sections provide a summary of the feedback received across all public engagement activities in relation to the draft vision, goals, emerging strategies, and ideas for action. Where statistics are provided, these refer to the combined results from the public and stakeholder surveys. Note that not all respondents answered all survey questions. The summary of comments received combine feedback from the survey as well as stakeholder meetings.

### **Draft Vision**

# A City where everyone belongs

### **Summary of Comments Received**

The majority of responses were supportive of the draft vision. Some comments suggested the vision was missing a connection to the natural environment and climate crisis, and that it should also encompass housing affordability. A few comments suggested the vision was too vague or lofty of a statement. Many people recommended the addition of the word "thrive" be added to the vision sentence.



### **Summary of Proposed Changes**

It is acknowledged that the connection to the natural environment and climate change needs to be further articulated in the Community Wellbeing Strategy, this will be reflected through the recognition and alignment with the upcoming Climate and Environment Strategy and the overarching principle of taking actions that are resilient. The addition of 'thrive' to the vision will be considered as the full draft strategy is developed.



### Draft Goals

Overall, survey feedback indicated general support for the four goals.



### DO THE DRAFT GOALS SUPPORT THE NEEDS OF THE COMMUNITY?



GOAL 2: MAKING ROOM FOR COMMUNITY

GOAL 3: **BEING AN EQUITABLE CITY** 

GOAL 4: REPOSITIONING SOCIAL INVESTMENTS



### **Summary of Comments Received**

### **GOAL**

### **WHAT WE HEARD**

### 1. Building a City of Short **Distances**

We are a City that connects people with each other and with day-to-day needs closer to where we live.

The comments reflected a shared understanding of the many health and environmental benefits of Goal #1. Improving public transit, supporting active transportation modes, reducing vehicle traffic, and enhancing pedestrian/ cyclist safety were highlighted as key components to achieving this goal. In addition, ensuring the entirety of the City is included and not just specific geographic areas was emphasized. Some were unsure of the phrasing and meaning of "a city of short distances" and suggested adjustments or further clarification.



### **GOAL**

### WHAT WE HEARD

### 2. Making Room for Community

We are a City that provides strong and supportive social infrastructure, including places, spaces, programs, and partnerships.

Survey results showed support for Goal #2. However, many commented on the vagueness of the wording and need for further clarification on the meaning of the goal statement (e.g. does it refer to "physical" room?). Some felt this goal was not reflective of the draft strategies, which are more people and support centric. Suggestions were made to further articulate and define the goal in order to convey a stronger image of the direction.

### 3. Being an Equitable City

We are a City that is shaped by a diverse and inclusive representation of voices, experiences, and contributions. Generally feedback agreed that that the City is shaped by a diverse and inclusive representation of voices, experiences, and contributions. Many felt this goal would indeed benefit the community and that it is a vital goal for all communities. The concerns expressed were mainly around the need for clarification around equity and equality and how this goal will translate into meaningful City policy.

### 4. Repositioning Social **Investments**

We are a City that sees the provision of social infrastructure as an investment with excellent returns and public cost savings.

The common theme reiterated in the comments is that this goal is vague and unclear. Many wanted further details so they could have a better understanding of what the goal entails. Specifically, people wanted more information around which "investments" were being referred to and how they were going to be repositioned. Supportive comments were also received as people felt that a socially healthy community would lead to a healthier economy overall.

### **Summary of Proposed Changes**

There was general support for all four goals indicating they are providing the right direction for the Strategy. However, there was a shared response for further clarification and plain language so that the goals provide a stronger direction for our future wellbeing. The goals will be clarified and simplified in the next version of the Strategy.



# **Draft Strategies**

The 20 draft strategies are the statements that provide direction towards achieving the goals. They are organized under four themes or chapters:

### **HEALTHY DESIGN**



Creating places and spaces that are designed to support physical and mental health and resiliency.

▶ 15 Minute City

► Social Design

Access

▶ Resiliency

### HUMAN **ESSENTIALS**



Prioritizing essential needs relating to suitable and affordable housing, sufficient healthy food, equitable opportunities, health, and safety.

- ► Housing for All ▶ Homelessness
- ► Food Security
- Safety
- ► Equity + Diversity + Inclusion
- ► Reconciliation
- ▶ Mental Health

### **SUPPORTING** PEOPLE



Creating resources and opportunities that enable people to improve their wellbeing in ways that are responsive to individual needs and experiences.

### ► Children + Youth

- + Families
- ▶ Child Care
- Seniors
- ▶ Poverty Reduction
- Social Infrastructure + Facilities + Programs

### WORKING **TOGETHER**



Developing a network of partnerships and support to achieve the City's objectives together.

### Advocacy

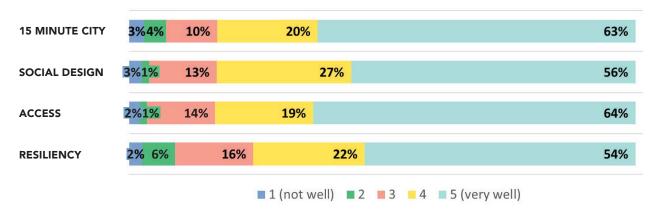
- Partnerships
- ► Financial Supports + Opportunities
- ► Economy for Everyone

# 20 STRATEGIES

### **Summary of What We Heard**

Survey results showed strong support for the draft Healthy Design strategies.

### DO THE DRAFT STRATEGIES MEET THE NEEDS OF THE COMMUNITY?



### **STRATEGY**

### WHAT WE HEARD

### 15 Minute City

Create a 15 minute city with healthy, connected and inclusive neighbourhoods where daily needs are within a short walk, bike or transit ride.

- The 15 minute city concept was strongly supported. Comments received reflected on the benefits of the strategy as strengthening social connections, enhancing sustainability, increasing wellbeing, and creating community vibrancy. Many responses highlighted age, ability, household type, and the City's steep terrain as important factors that need careful consideration in developing this strategy. Making sustainable and active transportation modes more safe, convenient, and comfortable was also emphasized.
- Many people suggested prioritizing local businesses within this concept to support the local economy, including the addition of small neighbourhood shops and corner stores. Specific geographic areas of the City were mentioned as currently lacking some resources. In addition, proximity and access to food, family doctors, and a range of housing types were particularly emphasized.

### Resiliency

Build neighbourhood capacity and resiliency to strengthen community response to adversity.

▶ Building community resiliency was strongly supported. Many shared that the pandemic demonstrated our ability to provide innovative solutions to quickly adapt to change, the importance of strong social connections, and how resilient our community is today. Responses indicated that more work needs to be done towards emergency preparedness and tackling climate change. Ideas for incorporating more opportunities for growing food, emergency preparedness education, and sustainable building practices were also shared.

### WHAT WE HEARD

### Social Design

Grow opportunities for community connection and inclusion by incorporating social design provisions into the development of public and private spaces so they function as social places.

- Many commented that the pandemic and recent extreme weather events have highlighted the need for safe, social spaces as a priority for improving mental health and community connection, and reducing feelings of loneliness and isolation. Consultation with community partners, local businesses, and accessibility experts were emphasized as important components to designing these spaces. Loutet Farm, The Shipyards, and City Parklets were highlighted as examples of successful public spaces that also provide intergenerational opportunities.
- A number of ideas for future public and private spaces were provided such as the need for more greenspaces, community gardens, urban farms, public washrooms, covered outdoor spaces, seating, multi-purpose spaces, quiet spaces, and places for seniors, youth, and children. In addition, it was emphasized that these spaces not only provide social opportunities but also feel welcoming and inclusive to a variety of ages, cultures, and abilities.

### Access

Enable and improve physical, locational, and financial access so that all residents are comfortable participating in civic life.

Financial barriers and the importance of equity were highlighted as key considerations for this strategy. Many made recommendations towards improving access to active/public transportation modes, public spaces, support services, green spaces, seniors programs, and spaces for children/teens. Some felt the current focus on the strategy was too narrow and should expand to include emotional access and access to affordable housing. In addition, the wording "participate in civic life" was described as difficult to understand and should be rephrased.

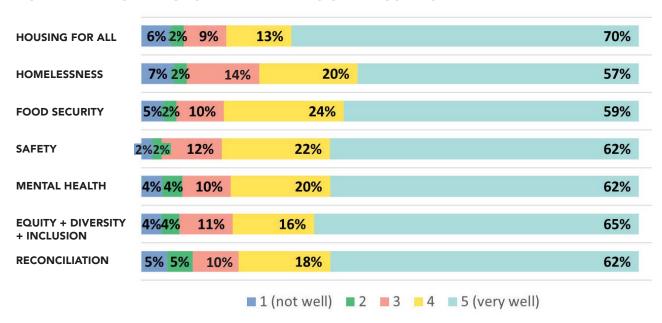
### **Summary of Proposed Changes**

Key themes shared in the comments included changes to reflect the need for more opportunities for community gatherings and social connections, the desire to have community amenities and services nearby that are fully accessible to all, and the need for greater actions around climate change and resiliency. These ideas will be developed further within the actions of the strategies.

### **Summary of What We Heard**

The draft Human Essentials strategies received general support through the survey.

### DO THE DRAFT STRATEGIES MEET THE NEEDS OF THE COMMUNITY?



### **STRATEGY** WHAT WE HEARD

### Safety

Increase safety and the feeling of safety for all, with a particular focus on improving the wellbeing of people who experience bias, discrimination, and vulnerability.

- A wide range of comments were received around the topic of safety. For some residents, lighting and traffic were major concerns and it was noted that more streetlights, wider sidewalks and controlled intersections would increase safety. The need for more police and enforcement was also raised and differing views were expressed around the topic. Although generally people feel safe in the City, some thought that more community police were needed.
- The majority of people, however, highlighted that social programs, community supports and community cohesion would help prevent crime and increase public safety. The need for RCMP to work alongside mental health professionals was also mentioned as well as the need to support racialized communities and vulnerable populations including those experiencing homelessness and those with mental health challenges and addictions to combat hate and discrimination.

### WHAT WE HEARD

### Housing for All

Improve the diversity and affordability of housing by enabling a greater variety of homes of all types, sizes, and tenures.

- ► Improving the range and affordability of housing options in the City was clearly supported. Many respondents highlighted that there needs to be a focus on securing livability alongside affordability – for example, providing more larger units with sufficient space for a range of household sizes across tenures/forms of development and ensuring that residents have easy access to a range of amenities in the local area.
- Suggested actions to support this included seeking a wider range of affordable housing options (both rental and ownership) from new development; enabling ownership of a wider variety of housing forms (such as coach houses); revising land use designations to enable forms of development throughout the City for the missing middle - those individuals and families with mid-range incomes such as teachers, and firefighters that are priced out of conventional single family dwellings; and encouraging integration of appropriate amenities closer to and/or within to more of the City's existing residential areas.
- The need to strike a balance between supporting new development and ensuring that existing residents aren't displaced was highlighted by respondents, as was the need to focus on supporting those in precarious housing situations to become safely and stably housed.

### Homelessness

Work proactively with partners to enhance services for the homeless population and move towards a model of support based on permanent housing as a foundation for addressing complex needs.

► An approach which focuses on the provision of stable housing was supported by respondents. The importance of recognizing the range of reasons that may have led to an individual becoming homeless, and involving those experiencing homelessness, in developing solutions was highlighted. Comments also emphasized the need to provide a wide range of support services alongside housing, for example access to training opportunities.

### WHAT WE HEARD

### **Food Security**

Improve the accessibility, affordability, and coordination of the food system and access to healthy food by collaborating with partners on creative and strategic projects in the City.

The food security strategy was strongly supported. Recommendations were made to add access to culturally appropriate foods and affordable food options that are nutritious. Many commented on the success of the local food bank and Loutet Farm. Several respondents highlighted the need for more community gardens and other innovative spaces to grow food locally such as boulevard gardens, rooftop gardens, and school gardens. Supporting local food producers and small businesses, reducing food waste, and increasing education and food literacy opportunities were also emphasized.

### Reconciliation

Value, foster, and develop strong relationships with Indigenous members of the community and surrounding Nations to work towards reconciliation.

Comments highlighted the need for the City to do more towards reconciliation with Indigenous peoples and encouraged the City to provide opportunities for learning and fostering understanding. Several respondents complimented the programming offered by the City Library, but stated more opportunities are needed. Building relationships, collaborating and coordinating with First Nations was also strongly supported. Other comments stressed the importance for the City to act on the United Nations Declaration on the Rights of Indigenous People (UNDRIP) and the Truth and Reconciliation Commission's 94 calls to action to further reconciliation between Canadians and Indigenous peoples.

### Equity + Diversity + Inclusion

Cultivate a City that is engaged, equitable, and inclusive, where diversity is not only welcomed and celebrated but is also a City commitment.

Although some felt that this strategy needs to be more clearly defined and may be difficult to achieve, the majority of respondents were very supportive. Many commented on the rich community diversity in the City and how this should be reflected in the City's committees, consultation processes, and policy development. The need to work with the community organizations, including the North Shore Immigrant Inclusion Partnership table, which is part of Impact North Shore, was also mentioned as well as the need to celebrate different cultures.

### WHAT WE HEARD

### **Mental Health**

Promote improved mental health for all by embedding consideration of mental health into municipal services and policies, and by actively supporting initiatives, strategies, and organizations that positively affect mental health outcomes.

► Although it was noted that mental health fell under the responsibility of the Province and Local Health Authority and not local governments, many recognized that municipal governments could have a role in this area. Some of the suggestions included providing support and funding to non-profits that care for people with mental health issues, to educate the public (particularly youth) about mental health in order to reduce any stigma associated with it, and to reduce noise pollution through development. The need for connection and belonging across cultures and generations was also mentioned as well as the importance of pets to people's wellbeing.

### **Summary of Proposed Changes**

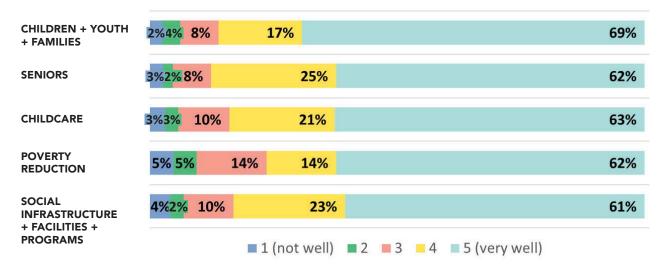
Comments reflected the strong importance of Equity, Diversity, and Inclusion and Reconciliation strategies, and that these topic areas are larger than one strategy and should be considered and addressed throughout the entirety of the Community Wellbeing Strategy. In addition, the City is working on a number of organizational efforts in these areas and the Community Wellbeing Strategy will further support those efforts. Other proposed changes will consider a broader heath strategy focused on municipal opportunities for action.

# SUPPORTING PEOPLE DRAFT STRATEGIES

### **Summary of What We Heard**

The draft Supporting People strategies received the highest level of support from the survey across all the strategies.

### DO THE DRAFT STRATEGIES MEET THE NEEDS OF THE COMMUNITY?



### **STRATEGY**

### WHAT WE HEARD

### **Child Care**

Improve the accessibility, affordability, and quality of child care in the City by collaborating with partners, creating new spaces, and advocating for the community's needs.

 Residents commented that more child care spaces, especially those targeted to infants and toddlers were needed. These spaces need to be affordable and accessible for all children, including those with special needs and those who require supports. Comments were also made around the great care provided by not-for-profits and that the City should continue to support initiatives introduced by the Federal and Provincial governments.

### **Seniors**

Support the needs of our diverse seniors population by improving our age-friendly city and fostering seniors active role, contributions, and participation in civic life.

In general, most respondents expressed support for the existing seniors support programs and services that are in place on the North Shore. Multiple responses indicated a need to expand services to seniors who are most vulnerable such as those who are food insecure, those with increasing physical/mental challenges, and those who are experiencing mobility challenges. Comments also emphasized the need to provide more intergenerational learning and community activities throughout the City, such as volunteering, home sharing, and community gardening.

# SUPPORTING PEOPLE

### **STRATEGY**

### WHAT WE HEARD

### Children + Youth + **Families**

Support families in the City with family-friendly community design, housing and transportation options, employment, child care, social opportunities, and community services.

▶ Generally the comments centered on the need to support families through the provision of child care as well as through the provision of more accessible and affordable programs for children and youth. Other comments were provided around the need to go deeper and consider people with disabilities and vulnerable populations. Remarks were also made around the need to include actions related to food access and literacy as well as the need for spaces that children could engage in unstructured play.

### Social Infrastructure + Facilities + Programs

Enhance and expand social infrastructure to meet a range of community needs and program uses, bring people together, and support the social and cultural fabric of the City.

- Responses highlighted the need to plan proactively to meet the needs/demands of a changing community, and the importance of facilities with low or no fees where people can access a range of activities. In considering future needs, a number of responses suggested engagement to determine what kind of facilities are needed most and how these should be designed and programmed.
- Investment in City-owned assets was identified as a potential way to provide more multipurpose social and community spaces throughout the City. Comments also emphasized the need for informal as well as formal provision and colocation of services to encourage opportunities for varied connections, including intergenerational connections.

### **Poverty Reduction**

Assist with the mitigation of the impacts of poverty while providing a supportive environment to help people move out of poverty.

► Although some survey participants felt that this strategy was somewhat unachievable and too broad, many believed that a living wage, food security and food access, and affordable and supported housing were important basic rights that should be addressed. Education was also noted as a key component and that it is often hidden poverty that is experienced by seniors and other vulnerable populations.

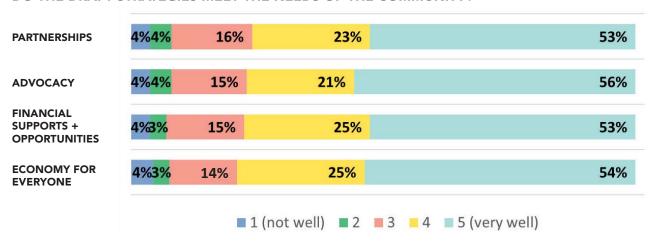
### **Summary of Proposed Changes**

The strategies within Supporting People received generally high levels of support, and any changes in the next draft will focus on clarifications and identification of deliverable actions.

### **Summary of What We Heard**

The draft Working Together strategies were highly supported through the survey.

### DO THE DRAFT STRATEGIES MEET THE NEEDS OF THE COMMUNITY?



### **STRATEGY**

### **Partnerships**

Build equitable and supportive partnerships with senior levels of government, First Nations, the business community, nonprofit organizations, and other stakeholders to ensure that the diverse and changing needs of the community are met.

### WHAT WE HEARD

Survey participants indicated clear support for the City to continue or enhance their partnerships with non-profit partners, community partners (e.g. the School District), and senior levels of government. These partnerships are seen as valuable as through conversation and by working alongside community groups, the City can better understand the issues impacting vulnerable residents. This can better allow the City to find opportunities to address challenges and to seize opportunities (e.g. provide land or pursuing funding opportunities) to help address inequities, such as accessing healthy food. It was also noted that more sustainable funding would help non-profits provide the programs and services to people that need it the most.

### WHAT WE HEARD

### Advocacy

Champion and advocate to senior levels of government to provide support, funding, regulations, policy, and projects that meet community needs and enhance quality of life.

Taking a focused and coordinated approach to advocacy was supported. A number of respondents suggested that the strategy should explicitly focus on coordination with other bodies such as neighbouring municipalities and community non-profit organizations so that advocacy efforts are targeted and duplicated only as needed.

### Financial Supports + **Opportunities**

Act as an engaged partner with non-profit, social, and community agencies in working towards outcomes that benefit community wellbeing and prioritizing areas of key need through support, funding, space, and other resources.

▶ Most respondents agreed that this strategy was important as non-profit partners play a crucial role in providing community services to vulnerable populations. Many comments were also received around the importance of sustainable funding given the time and effort organizations have to dedicate to fundraising for their survival, could be spent on providing programs and support to their clients. Some comments also supported the idea of exploring social enterprises and sponsored based funding while others felt that this strategy would be too expensive.

### **Economy for Everyone**

Shape growth and investment to focus on social priorities alongside economic and commercial priorities, enabling individuals and communities to prosper, share in the benefits of growth, and build resilience.

The comments received on this strategy focused on the importance of prioritizing and supporting local and small businesses, social enterprises, and green growth. The risks of local businesses getting squeezed out by new developments, both due to pressures on industrial areas and the higher rents charged by new developments, were highlighted as areas requiring action.

### **Summary of Proposed Changes**

The importance of community partnerships, supporting local businesses, and sustainable funding opportunities were strongly articulated within the comments. There was a lot of overlapping feedback amongst the four Working Together strategies, therefore changes in the next draft will focus on refinement and limiting overlap.



# Demographics of Public Survey Respondents

While not all survey respondents chose to answer the optional demographic questions, analysis of the demographics of those who did respond show that there are distinct demographic and socioeconomic trends regarding who completed the public survey - respondents to the public survey tended to be older, female, and in higher income earning households. Of those who responded to the question asking about ethnicity/ racial background/family origin, 70 percent of respondents identified as Caucasian/ white.

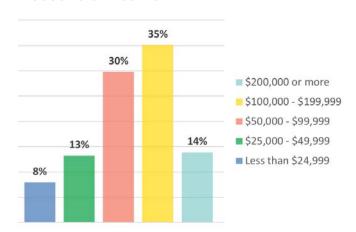
### Age:

- ▶ 15% of respondents are 34 years old or younger
- ▶ 38% of respondents are 35-49 years
- ▶ 32% of respondents are 50-64 years
- ▶ 15% of respondents are over 65 years

### **Gender:**

- ▶ 74% of respondents are female
- ▶ 23% of respondents are male
- ▶ 3% of respondents chose 'another' category

### Household Income:



One of the City's Four Guiding Principles of Engagement is Inclusiveness & Accessibility. From the onset, a concerted effort has been made to reach, inform, and hear from all community members. To tackle this challenge, the engagement process sought to provide 'barrier free' opportunities for all community members to provide feedback and complete the survey questions. Staff have tapped into informal networks and have initiated pop-up type opportunities to target the broader community. However, the demographics of the public survey respondents indicate that further efforts need to be made to successfully engage with a wider cross section of City residents.

# **NEXT STEPS**



# Integrating Feedback and Next Steps

The feedback received through the public engagement is being used to further refine the draft vision, goals, and strategies for the Community Wellbeing Strategy. The input will also help to facilitate the development of policies, actions, and an implementation plan for the Community Wellbeing Strategy. The draft Strategy is anticipated to be shared for public input in spring 2022.

### **Next Steps**

# STEP 1 2018-2020 Foundational analysis and You Me Us Public Engagement

► Research (existing plans, policies, trends, gaps, issues, best practices review, and public input)

# STEP 2 Spring / Summer 2021 Preliminary vision, goals, and strategies

▶ Develop draft vision, goals, and strategies

# **COMMUNITY ENGAGEMENT #1** Fall 2021

- ► Public input on preliminary vision, goals, and strategies
- ► Stakeholder discussions

### WE ARE HERE!



- ▶ Integration of feedback
- ▶ Build draft strategy
- ► Council review

### COMMUNITY **ENGAGEMENT #2** Spring 2022



- ► Community review of draft strategy
- ▶ Input on priorities

### 쏤 STEP 4 Summer/Fall 2022 Finalize Strategy

- ► Integration of feedback
- ► Final strategy development
- ► Council review





City of North Vancouver 141 West 14th Street North Vancouver, BC V7M 1H9

Email: wellbeing@cnv.org

Phone: 604-983-7357

# WHAT WE HEARD

Community Wellbeing Strategy Public Engagement Phase 2 Summary





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# Engagement Context

The City of North Vancouver is creating a Community Wellbeing Strategy to plan for the services, resources, amenities, activities, and places that will help our community and the people in it to live healthy, happy, connected and fulfilled lives. The Strategy will serve as a guide for how we make decisions about social infrastructure and wellbeing over the next 10 years.

The Strategy will replace and update the City's 1998 Social Plan with a contemporary framework, with a renewed vision, goals, and tactics to guide community wellbeing for the future. It is one of the latest in an evolving series of City strategies and plans that set the vision for City decision-making in the coming years.

Two phases of public engagement have helped to shape the draft Strategy. In Phase 1 (2021), we sought input from the community on visioning, goal setting, and emerging tactics for the Strategy. After applying this input in the draft Strategy, the document was shared in Phase 2 (2023), to receive feedback on the pathways, directions, and tactics in the draft Strategy.

Phase 2 was at the "consult" level of engagement on the IAP2 Spectrum of Engagement. (Learn more about the IAP2 Spectrum of Engagement at iap2.com.) At the consult level, we commit to listening to and acknowledging concerns and aspirations and providing feedback on how input influenced the decision.



# Engagement Objectives

During Phase 2 engagement, the City sought input on the draft Strategy, specifically in these areas:

- Feedback was sought from Skwxwu7mesh Úxwumixw (Squamish Nation) and səlilwətał (Tsleil-Waututh Nation) on the draft Strategy.
- We sought to learn whether the community feels that what we are trying to achieve, and the goals within the Strategy meet the needs of the community.
- We sought feedback on the proposed tactics within each of the six Pathways in the Strategy.
- We sought to provide a variety of opportunities for the community to provide feedback, and to hear from a breadth of community members, including those who may face barriers to engagement, those with lived experiences, and to hear from community agencies and organizations.

# How We Engaged

A variety of engagement activities and tools were used to receive input on the Strategy during a 12 week period between September and November 2023.



19 community agencies, partners and committees/collaborative tables provided input through committee meetings, workshops and written input.



Targeted outreach to various organizations connected with community groups and individuals that have been historically underrepresented in civic engagement.



104 respondents participated in the online survey (also available in hard copies).



1000+ residents were engaged at pop-up events at various locations.



A project webpage, social media, print and e-newsletters promoted the opportunity to provide input as well as relevant background information.

Targeted outreach included groups such as immigrants and newcomers at Impact North Shore, Tween Advisory Group, North Shore Women's Centre, North Shore Shelter & Housing Centre, and the North Shore Neighbourhood House.

The online survey was available in several languages (via a Google Translation feature) and an accompanying information /summary document about the Strategy was available in English, Farsi, Simplified Chinese, and Tagalog.

11 pop-ups included a planting day event, sea bus commuters, festivals, seniors centre, a farmers market, and more.

# Who We Heard From

A variety of community members with different perspectives, experiences and demographics responded to the community survey.



34%

of survey respondents were between 35 and 44 years of age.



15%

of respondents are new to Canada in the last five years.



1 in 5

survey respondents were younger than 35, and one in five were 65 and over.



13%

of respondents are from a racialized community or identify as a person of colour.



27%

of respondents live in or lead a single income household.



18%

of respondents live with children or teens in the household.



16%

of respondents have experience of addiction, homelessness, or accessing mental health services.

Survey respondents were asked optional demographic questions to help the City to learn more about who we are hearing from. The City is striving to reach an increasing breadth of the population and perspectives to inform City policy and decisions, and to support our work to break down barriers and to hear from diverse voices in the community.

# Who We Heard From

# **Community Organizations**

In addition to the survey, we connected with community agencies, partners and committees/collaborative tables for discussion and input on the Strategy:

Advisory	Community	Community Groups
Committees	Partners	and Tables
Advisory Planning Commission  North Shore Advisory Committee on Disability Issues  Social Planning Advisory Committee  Integrated Transportation Committee  Former CNV4Me Task Force	Vancouver Coastal Health  North Vancouver Recreation & Culture  North Vancouver City Library	Community Housing Action Committee  North Shore Seniors Working Group Table Matters  Tween Advisory Group

# **Local First Nations Review of the Draft Strategy**

Skwxwu7mesh Úxwumixw (Squamish Nation) and səlilwətał (Tsleil-Waututh Nation) each provided feedback through their respective review processes.

The local First Nations' comments will be considered and included in the final draft. This feedback is included in the summarized themes throughout this report.

Throughout the Phase 2 engagement process, we asked for feedback on elements of the draft Strategy, including what the Strategy is trying to achieve, as well as on the goals within each of the six Pathways.



The community supports what the Strategy is trying to achieve, but are interested in the 'how'

The draft Strategy states that we are trying to achieve "A City where everyone belongs and has opportunities to thrive."

**81%** of survey respondents indicated that this statement meets the needs of the community.

While there was significant support for what the Strategy is trying to achieve, many comments also indicated that how the City does this is important.

Some participants added that the statement highlighted the importance of inclusivity, diversity, equity, health and safety; all of which are key for residents' wellbeing. Others noted that belonging is a feeling, and that all community members should feel they belong. Concerns were raised on affordability and how it impacts people's ability to belong and thrive in the City.





# There is strong support for the goals of Connection, Equity and Investment

The draft Strategy states that we are focusing on three goals: Connection, Equity, and Investment.

A majority of survey respondents somewhat and strongly agree with these goals:

- 84% of survey respondents agree with the Connection goal.
- 78% agree with the Equity goal.
- 79% agree with the Investment goal.

### We Heard Some Common Themes in Response to the Goals

Respondents shared comments regarding what they felt was important in order to create a Strategy to effectively achieve the City's goals of Connection (connecting with daily needs where we live), Equity (diverse representation of voices) and Investment (investment in social infrastructure).

### Reconciliation:

The Strategy's reference and connection to the United Nations
 Declaration on the Rights of Indigenous Peoples (UNDRIP) was
 noted and appreciated. Respondents felt the strategy and actions
 should clearly reference and connect to the calls to action in the
 Truth and Reconciliation Commission Report.

### Acknowledging Significant Factors that Impact Community Wellbeing:

- There are significant concerns regarding affordability in the city's housing market and access to transit.
- Mental health, trauma, abuse, gender-based violence, racism, and anti-trans discrimination are very real challenges affecting wellbeing.
- Community wellbeing involves supporting each other through difficult times. Real community is built around relationships, common purpose, and mutual reliance.
- Equity is about justice and equal opportunity; this goes further than objectives and intentions of inclusion.



### **Context and Community Building:**

- The Strategy aligns and resonates with many of the social services, community groups, and non-profit organizations, and addresses relevant trends and issues.
- Social investment makes a big difference in the community, for example City support for non-profit spaces that deliver key services to the community.
- Some key issues and opportunities should be more prominently addressed in the Strategy: the importance of volunteerism, recognizing the role of community organizations in program delivery, and growing civic participation.
- There was appreciation that the Strategy includes culture, public art, and events.

### **Equity and Social Determinants of Health:**

- There was support for framing the Strategy with a holistic consideration of social determinants of health (e.g. access to safe food, active transportation infrastructure, childhood development, and harms from substance use). Municipal efforts and policy can contribute to mitigating negative impacts.
- There was support for the intentional use of an equity lens throughout the Strategy, and emphasizing equity as a core priority within each pathway.



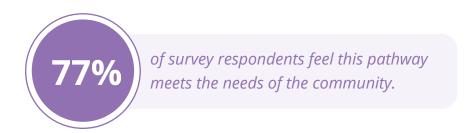
# Respondents Supported the Pathways and Tactics in the Strategy

Respondents supported each of the six pathways as they meet the needs of the community, and prioritized the tactics in order of importance to respondents.



# **Pathway 1. Complete Communities**

The direction is to create a city that is complete, connected, socially active, and where daily needs are met within a short walk or roll of every home.



### Respondents prioritized their top objectives:

- 1. Ensure that residents' walking and rolling experience is comfortable and convenient.
- 2. City land should be used for the community's benefit such as parks, amenities and more.
- 3. The diversity of community daily needs should be met at a neighbourhood scale.

### Other key themes heard:

- Local jobs: Focus on creating well-paid jobs that are accessible by walking, rolling, or transit; allowing residents to work in the same city they live in.
- Infrastructure: Ensure sidewalks are consistently provided and infilled throughout all areas of the city, and ensure public spaces that are welcoming and safe are provided.
- Food access: Foster the opportunity for food to bring people together and reduce isolation. Assess the need for community gardens and kitchens, and include food access into neighborhood planning.

# Pathway 2. Housing for All

The direction is to expand the supply and improve the quality, diversity and affordability of housing in the City.



### Respondents prioritized their top objectives:

- 1. Develop inclusionary housing policy, regulations, and incentives to increase the supply of non-market housing.
- 2. Reduce stigma about people who are unhoused through education/increasing awareness.
- 3. Increase extreme weather response by working with government and other partners.

### Other key themes heard:

### Importance of Housing:

- Housing is at the top of humans' hierarchy of need; all people need their housing needs met to achieve wellbeing.
- The City cannot manage rapid growth and housing priorities on its own.
   Collaborating with the Province is essential.
- Engage with local First Nations to understand, identify and help to address their housing needs through partnership.

### Inclusion and belonging:

- Promote social interaction and community gathering in housing developments and neighborhoods.
- Continue and expand library services to support individuals with housing needs.
   Ensure residents of below-market and mid-market rentals in mixed-income housing projects are included and welcome.
- Prioritize the creation of deeply affordable rental units.
- Work to provide more certainty for people that may face eviction due to redevelopment, and will not be able to afford other housing in the community.

### Livability:

- Well-designed outdoor space makes multifamily living more livable and desirable.
- Noise from construction negatively affects wellbeing.



## Pathway 3. City for All Ages

The direction is to create a City that contributes to wellbeing for all ages and phases of life.



### Respondents prioritized their top objectives:

- 1. Enhance social connectedness and neighbour relationship-building by supporting and promoting community-based programs.
- 2. Collaborate with agencies to support mental health and addiction services.
- 3. Design the community to support people living with dementia and varying cognitive abilities.
- 4. Enhance support for seniors.

### Other key themes heard:

- Family support: Provide support for families, parents, caregivers, nannies, and grandparents. Ensure children have support to develop healthy social relationships.
- **Volunteerism & participation:** Think about what excluded people need to become more engaged in our community.
- Youth and young adults: There is an opportunity to include younger adults (18-39) in the community and in City strategies. The City needs to play a supportive role in enhancing youth mental health.
- Multigenerational needs: Develop multigenerational housing and creative types of housing that meet varied needs.
- Aging in place: More independent living supports are needed. Think what people need to live in the City for their entire lifespan, from early childhood to older senior.

We are well in our community when we both give and receive

- being part of things results in dignity and health.
  - Community table participant speaking about volunteerism

# Pathway 4. Accessibility, Diversity, Equity & Inclusion

The direction is to create an inclusive City, where we celebrate diversity, and we commit to equity and accessibility for all.



### Respondents prioritized their top objectives:

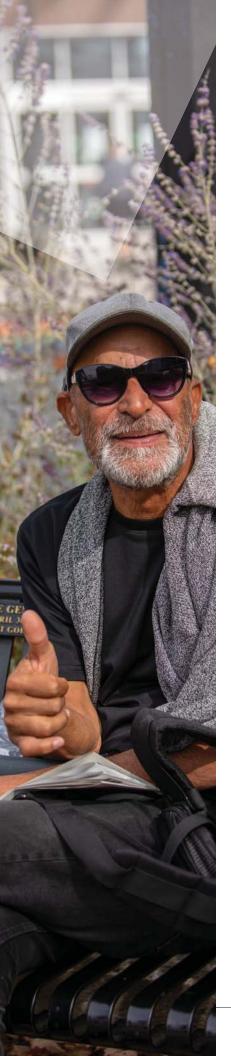
- 1. Provide skills-based staff training on all aspects of Accessibility, Diversity, Equity & Inclusion.
- 2. Actively work with local First Nations to identify and incorporate local First Nations culture and history throughout City spaces, and update the City's heritage program.
- 3. Engage and collaborate with groups and organizations that support equity and inclusion.

### Other key themes heard:

- Collaborate with local First Nations to enhance access, inclusion, and training related to Truth and Reconciliation, United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP), and the Declaration on the Rights of Indigenous People Act (DRIPA), and incorporate these into city initiatives.
- Increase local First Nations cultural representation through art, language on signage, and in naming of places.
- Ensure transportation, housing, policing and emergency services are safe and equitable for local First Nations people.
- Definitions in this pathway needed clarification, especially related to accessibility.
- We need to proactively design for inclusion, going beyond removing barriers.
- Create opportunities for diverse communities and ethnicities to connect,
   create a family and a home that builds a sense of belonging.
- Create public places where all are welcome, such as outdoor covered spaces.



The Community Wellbeing Strategy is separate from the City's Accessibility Plan, which is underway to advance accessibility in the City.



# Pathway 5. Poverty Reduction & Inclusive Economy

The direction is to include all residents in local economic opportunities and work together to break the cycle of poverty.



### Respondents prioritized their top objectives:

- 1. Working with partners to improve affordability in housing, child care, food security, transportation options and other supports.
- 2. Collaborating to implement the North Shore Poverty Reduction Strategy.
- 3. Building, supporting and enhancing our local economy throughout our community.

### Other key themes heard:

- Leverage the Strategy to help build opportunities with local First Nations' priorities – businesses, access to education, health treatment, local First Nation languages.
- The increasing cost of food is really challenging especially for lower income earners. Consider food in the social infrastructure needs, as well as emergency preparedness.
- Address issues related to people living in their cars / motor homes and in poverty – policies, outreach programs, and support networks.
- Take a multi-generational long term view of how inclusive our economy can become; it takes time to build.



# Pathway 6. Partnerships, Advocacy & Financial Supports

The direction is to build equitable and supportive partnerships that advance the City's priorities for wellbeing, align City resources and funding, and advocate for the community's needs.



### Respondents prioritized their top objectives:

- Advocate to senior governments for financial support and partnerships for identified community needs and priorities.
- 2. Support non-profit and community organizations with funding opportunities and collaboration.
- 3. Actively invest in the City's social infrastructure in alignment with community needs and development opportunities.

### Other key themes heard:

- Pursue partnership and procurement opportunities with local First Nations.
- Respect, support and adhere to principles and protocol agreements that are in place between the City and local First Nations.
- Support office and programming space for non-profit organizations.
- Enhance/encourage collaboration among non-profits, and support the capacity of the non-profit sector to serve the community.



# Key Takeaways

The community supported the statement of what we are trying to achieve, the goals, and pathways and tactics in the Strategy.

The City is working to incorporate key themes heard in the engagement process in the Community Wellbeing Strategy, including:



There are opportunities for Reconciliation and collaboration with Skwxwu7mesh Úxwumixw (Squamish Nation) and səlilwəta+ (Tsleil-Waututh Nation), as we move forward to implement the Strategy.



The City is recognized and valued as a community partner and leader that cares about the community and its people.



Housing and affordability are significant issues that affect wellbeing of individuals and the community as a whole.



Community connections, and being included in the community, are very important for mental health and wellbeing.



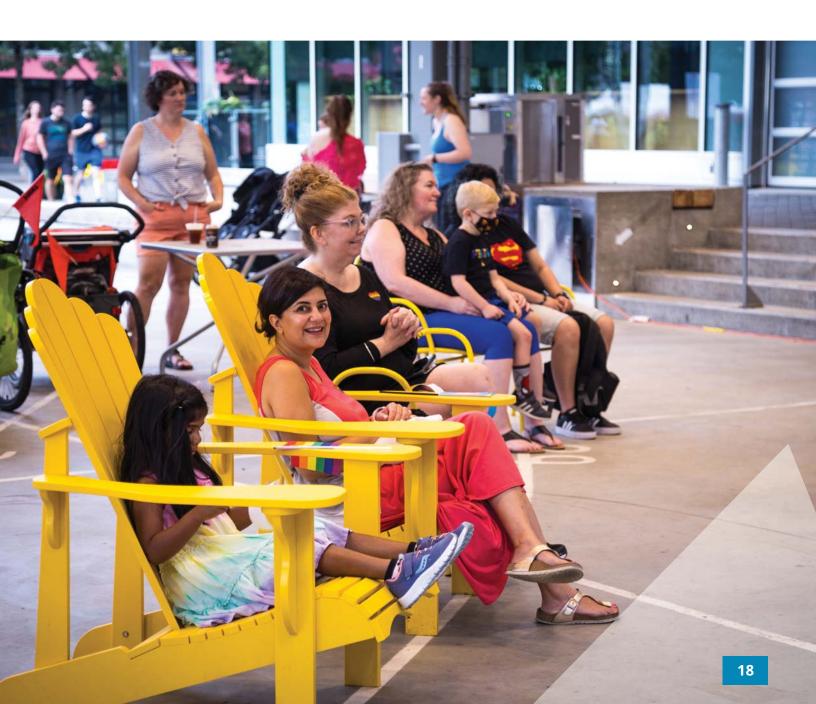
Equity in the community is of high importance, to ensure that the community is built on fair opportunities and access in our city.

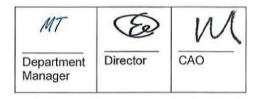


People want to see meaningful action, and are asking the City to prioritize work that "moves the dial," or truly makes a difference in community wellbeing.

# Next Steps

The City is revising and finalizing the Community Wellbeing Strategy and reviewing and implementing the feedback heard in Phase 2 engagement. The final Community Wellbeing Strategy will be presented to Council for endorsement in summer 2024, after which a plan for implementation will begin.







# The Corporation of THE CITY OF NORTH VANCOUVER PEOPLE, CULTURE & TRANSFORMATION DEPARTMENT

REPORT

To:

Mayor Linda Buchanan and Members of Council

From:

Magda Trespalacios, Leader, Diversity, Equity and Inclusion

Subject:

CNV ACCESSIBILITY PLAN

Date:

June 12, 2024

File No: 07-2830-01-0001/2024

The following is a suggested recommendation only. Refer to Council Minutes for adopted resolution.

#### RECOMMENDATION

PURSUANT to the report of the Leader, Diversity, Equity and Inclusion, dated June 12, 2024, entitled "CNV Accessibility Plan":

THAT the work to begin development of the Accessibility Plan be approved.

#### **ATTACHMENTS**

 Resolution approved by Council at its regular meeting of June 7, 2021 (CityDocs 2063890)

#### **PURPOSE**

The purpose of this report is to update Mayor and Council on the development of an accessibility plan for the City of North Vancouver.

#### BACKGROUND

The Accessible British Columbia Act<sup>1</sup>, requires prescribed organizations, including municipalities, to develop an accessibility plan to "identify, remove and prevent barriers to individuals in or interacting with the organization."

The plan must be developed in consultation with an accessibility committee, established with the goal of assisting the organization identify existing barriers and to provide advice

Document Number: 2534993

https://www.bclaws.gov.bc.ca/civix/document/id/complete/statreg/21019

REPORT: CNV Accessibility Plan

Date: June 12, 2024

on how to remove and prevent them, guided by the principles of inclusion, adaptability, diversity, collaboration, self-determination and universal design.

Following the legislative requirements, as a first step, City staff focused on developing a high level policy framework and objectives, with the goal of integrating accessibility considerations across all City policies and facilitate the development of action plans. As part of the process, City staff continuously engages in consultation with the North Shore Advisory Committee on Disability Issues (NS ACDI), which has provided advice on the City's approach to accessibility, the Draft Community Wellbeing strategy, the Mobility Strategy, and many other policy and project work.

At its regular meeting of July 24, 2023, Council instructed City staff to consider feedback received from members of NS ACDI regarding the CNV's approach to accessibility. In particular, a request to develop an accessibility plan in consultation with NS ACDI and to further develop a feedback mechanism to receive and address feedback from the public.

As a result, staff evaluated the feedback received and will move forward towards developing an accessibility plan that builds upon all the work undertaken by the CNV over the past years and expand into areas where the CNV has opportunities to improve accessibility for the community it serves.

#### DISCUSSION

At its Regular meeting of June 7, 2021 Council unanimously resolved to direct staff to "build a framework on EDIR (Equity, Diversity, Inclusion and Reconciliation) that identifies appropriate strategies, identifies skills and resources needed to undertake this work, identifies key partners and outlines a set of principles that guides this work".

In response to this direction, staff is currently developing a Diversity, Equity and Inclusion (DEI) framework that supports advancement of Council's vision and priorities, as well as the CNV Corporate Business Plan outcomes and initiatives. Part of the process included gathering input from members of staff across the organization, and reviewing public feedback, collected through the consultation and public engagement phases of the Draft Community Wellbeing Strategy. Advancing accessibility is one of the recommendations identified as a priority and a key area of focus of the DEI framework.

In parallel, a DEI Division was created and a DEI Leader appointed to complete development of the strategic framework and lead implementation of the DEI action plan. The DEI framework is currently in its last stage of development and is expected to be presented to Council in the fall.

The DEI Leader will lead the development of the CNV accessibility plan and will act as a point of connection between the different internal departments, through the development and implementation phases, and will liaise with external partners, advisory committees and the community, in collaboration with the internal Communications and Engagement team, to ensure information is shared in a clear and transparent manner and the voices of the disability community are heard and its members are involved throughout.

REPORT: CNV Accessibility Plan

Date: June 12, 2024

Development of the accessibility plan will be guided by BC Accessibility legislation<sup>2</sup> and will entail collaboration across all City departments and external partners. A project plan will be developed early fall, which will establish project timelines and scope.

Considering the overarching goals of the accessibility legislation, work will continue year over year, as the action plan expands into new areas of accessibility, incorporates learnings from the previous year and evolves to meet future needs.

The accessibility plan will be informed by the Accessible BC Act Standards, following the BC Accessibility legislation. Standards applicable to municipalities include: employment, delivery of services, the built environment, information and communications, and procurement.

The Accessible Service Delivery and Employment Accessibility standards are being developed by the BC Provincial Accessibility Committee (PAC), which is currently beginning consultations to collect input from people, organizations and industry groups within B.C.<sup>3</sup>, and the remaining standards will be developed in the years to come.

#### FINANCIAL IMPLICATIONS

Implementation of actions included in the accessibility plan will have a multi-year and ongoing financial impact. This impact will be estimated during the development of the first iteration of the plan and will be periodically reviewed, as the organization advances towards achievement of its accessibility goal of removing and eliminating barriers to accessibility.

#### INTER-DEPARTMENTAL IMPLICATIONS

The CNV Accessibility Plan will include a series of actions that will have crossorganizational impacts. The project will establish an internal Accessibility Committee that will include staff from across the organization to support planning and delivery of this work. The internal accessibility committee will be comprised of staff from Planning & Development, Engineering, Parks & Environment, Real Estate, Facilities & Economic Development, Financial & Information Technology Services, People, Culture and Transformation, Public Safety and Communications and Engagement.

# STRATEGIC PLAN, OCP OR POLICY IMPLICATIONS

The City of North Vancouver is committed to being a diverse, inclusive, accessible and equitable place to work, play and live. The Accessibility Plan supports the Strategic Plan vision and priority to be "A City for People", "A Connected City" and "A Vibrant City": To promote an inclusive, equitable, accessible and healthy community that is welcoming of all. A City that provides sustainable ways for people to move safely and creates dynamic public spaces for connection and celebration.

<sup>2</sup> https://www2.gov.bc.ca/gov/content/governments/about-the-bc-government/accessibility/legislation

<sup>3</sup> https://engage.gov.bc.ca/accessiblebcactstandards/

REPORT: CNV Accessibility Plan Date: June 12, 2024

RESPECTFULLY SUBMITTED:

Magda Trespalacios

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Leader, Diversity, Equity and Inclusion

MINUTES OF THE REGULAR MEETING OF COUNCIL, HELD ELECTRONICALLY FROM CITY HALL, 141 WEST 14<sup>TH</sup> STREET, NORTH VANCOUVER, BC, ON MONDAY, JUNE 7, 2021

#### NOTICE OF MOTION

3. Equity, Diversity, Inclusion and Reconciliation – File: 01-0620-03-0001/2021

Submitted by Mayor and Council

Moved by Councillor Girard, seconded by Councillor Hu

WHEREAS the City of North Vancouver Council identified Equity, Diversity, Inclusion and Reconciliation (EDIR) as essential components to the City's vision of being the *Healthiest Small City in the World*;

THEREFORE BE IT RESOLVED THAT staff be directed to build a framework on EDIR that identifies appropriate strategies, identifies skills and resources needed to undertake this work, identifies key partners and outlines a set of principles that guides this work;

THAT staff report back to Council on key resources to support this work, including the Truth and Reconciliation Commission (TRC) Report and the Coalition of Inclusive Communities;

THAT staff be directed to implement the priority action items as outlined in the EDIR Report City Council Dialogue April 2021;

THAT the City of North Vancouver reaffirm its commitment to the TRC Calls to Action;

THAT the Mayor, on behalf of Council, write the Federal Government to fully implement the TRC recommendations, including additional supports to address TRC Calls to Action 71-76 that relate to missing residential children and burial information;

THAT the Mayor, on behalf of Council and the CAO, write to the local Indigenous Nations (Squamish and Tsleil-Waututh) offering our support to them in general and, in particular, as it relates to St. Paul's Residential School;

AND THAT Council work with our local Indigenous Nations and School District No. 44 to build community awareness of indigenous history and culture.

**CARRIED UNANIMOUSLY** 











# The Corporation of THE CITY OF NORTH VANCOUVER PLANNING & DEVELOPMENT DEPARTMENT

REPORT

To:

Mayor Linda Buchanan and Members of Council

From:

Linden Mulleder, Planner 2

Subject:

REZONING APPLICATION: 457 WEST 14TH STREET (QKD

CONSTRUCTION LTD.)

Date:

June 05, 2024

File No: 08-3400-20-0092/1

The following is a suggested recommendation only. Refer to Council Minutes for adopted resolution.

#### RECOMMENDATION

PURSUANT to the report of the Planner 2, dated June 05, 2024, entitled "Rezoning Application: 457 West 14th Street (QKD Construction Ltd.)":

THAT the application submitted by QKD Construction Ltd., to rezone the property located at 457 West 14<sup>th</sup> Street from a One-Unit Residential 1 (RS-1) Zone to a One-Unit Residential 2 (RS-2) Zone, be considered with no Public Hearing being held, in accordance with the Local Government Act, section 464(3) [public hearing prohibited];

AND THAT "Zoning Bylaw, 1995, No. 6700, Amendment Bylaw, 2024 No. 9033" (QKD Construction Ltd., 457 West 14<sup>th</sup> Street, RS-2) be considered for first, second and third readings with no Public Hearing held, in accordance with the Local Government Act, section 464(3) [public hearing prohibited].

#### **ATTACHMENTS**

- Context Map (CityDocs 2348403)
- 2. Public Consultation Summary (CityDocs 2517509)
- "Zoning Bylaw, 1995, No. 6700, Amendment Bylaw, 2024 No. 9033" (QKD Construction Ltd., 457 West 14<sup>th</sup> Street, RS-2) (CityDocs 2517623)

Document Number: 2347554

#### SUMMARY

This report presents an application to rezone 457 West 14<sup>th</sup> Street from a One-Unit Residential 1 (RS-1) Zone to a One-Unit Residential 2 (RS-2) Zone to allow for the future subdivision of the existing one lot into two. The intent is to develop new single-family dwellings with secondary suites and detached garages on each subdivided lot.

#### BACKGROUND

On February 28, 2022, Council directed staff to continue to process RS-2 rezoning applications on a case-by-case basis. Council also approved a simplified process for these applications, where at rezoning stage there would be a focused review on zoning, subdivision and servicing requirements. The review of the design would be fairly limited. This is to set a clear expectation with the applicant and the public that the City does not have design control over single family homes.

#### DISCUSSION

#### Site Context

The site is located close to the intersection of West 14<sup>th</sup> Street and Forbes Avenue. The area mainly consist of one and two level single family homes or duplexes with varying lot widths.

The buildings and uses immediately surrounding the site are described in Table 1 below.

Table 1. Surrounding Uses

Direction	Address	Description	Zoning
North	458 W 14 <sup>th</sup> St	Single family home	RS-1
South	458-460 W Keith Rd	Duplex	RT-1
East	453 W 14 <sup>th</sup> St	Single family home	RS-1
West	463 W 14 <sup>th</sup> St	Single family home	RS-2

#### PLANNING ANALYSIS

# Official Community Plan

The Official Community Plan (OCP) designates the subject site as Residential Level 1 (R1), which provides for ground-orientated housing with non-strata accessory uses, with a maximum density of 0.5 FSR. Secondary Suites and Coach Houses are not able to be stratified. The proposal represents a minimal increase in the number of units to the land area with one additional net unit being permitted through the RS-2 rezoning and subdivision. The proposed density is consistent with the OCP and planned character of the neighbourhood.

REPORT: Rezoning Application: 457 West 14<sup>th</sup> Street (QKD Construction Ltd.) Date: June 05, 2024

# **Zoning Bylaw**

The proposal to allow for one lot to be subdivided into two new lots, each with a single family dwelling, requires a rezoning from RS-1 (One-Unit Residential 1) to RS-2 (One-Unit Residential 2) to allow for a narrower Minimum Lot Frontage as described in Table 2 below.

Table 2. Requested Changes to the Zoning Bylaw

	Current RS-1 Zone	Proposed RS-2 Zone
Buildings	One Principal Building per lot	One Principal Building per lot
Use	One-Unit Residential Use	One-Unit Residential Use
Units	Three units per lot:     One Principal Dwelling Unit;     One Accessory Secondary Suite;     One Accessory Coach House	Two units per lot (total four):  One Principal Dwelling Unit;  One Accessory Secondary Suite
GFA	Lesser of 0.3 FSR + 92.9 sq.m. (1,000 sq.ft.), or 0.5 FSR	Lesser of 0.3 FSR + 92.9 sq.m. (1,000 sq.ft.), or 0.5 FSR
	For the subject site, the maximum GFA is 0.3 FSR + 92.9 sq.m, (1,000 sq.ft.) = 326.82 sq.m. (3517.9 sq.ft.)	For both proposed sites, combined maximum GFA is, 0.5 FSR:  Lot A (West) = 194.9 sq.m. (2098 sq.ft.);
		Lot B (East) = 194.9 sq.m. (2098 sq.ft.)
Lot Coverage	30% for Principal Building	Same as per the RS-1 Zone
Minimum Lot Frontage	10 m (50 ft.)	7.5 m (24.6 ft.)
Principal Building Setbacks	Front Lot Line – 4.6 m (15 ft.) Rear Lot Line – 15.0 m (49.33 ft.) Interior Lot Lines – 1.2 m (4 ft.)	Same as per the RS-1 Zone
Minimum off- street parking	parking stall for Principal Dwelling unit     parking stall for Accessory units	Same as per the RS-1 Zone

### LANDSCAPING & TREE RETENTION

The site is not subject to the City's Tree Bylaw. Two trees at the rear of the property are proposed to be removed. Staff support the removal of the trees on site to accommodate the new development. Three street trees on City property will be protected and retained, as well as two trees on the neighbouring property to the west which are very close to the lot line boundaries.

#### COMMUNITY CONSULTATION

The applicant hosted a Virtual Developer Information Session (VDIS) on October 25, 2022, to introduce the application to the community, as well as to receive input.

As outlined in the attached DIS Summary report (Attachment #3), the event was attended by four members of the public. Four comments forms were received after the event. Feedback from the public was addressed by the applicant to the satisfaction of staff.

#### NO PUBLIC HEARING FOR OCP COMPLIANT RESIDENTIAL DEVELOPMENT

Pursuant to recent Provincial amendments to Section 464 of the *Local Government Act*, which came into force on November 30, 2023, the City must not hold a public hearing on a proposed rezoning bylaw if: an OCP is in place for the subject site; the bylaw is consistent with the OCP; the purpose of the bylaw is to permit a development that is residential; and that residential component is at least half of the gross floor area for the development. Since all of these factors apply to this development, no public hearing will be held and notices have been published prior to First Reading of the Bylaw, as required by the *Local Government Act*.

#### CONCLUSION

This application has been assessed and is in alignment with the goals and objectives of the Official Community Plan and Council Strategic Plan to increase and diversify the residential housing stock within the City. The proposal is supported by staff.

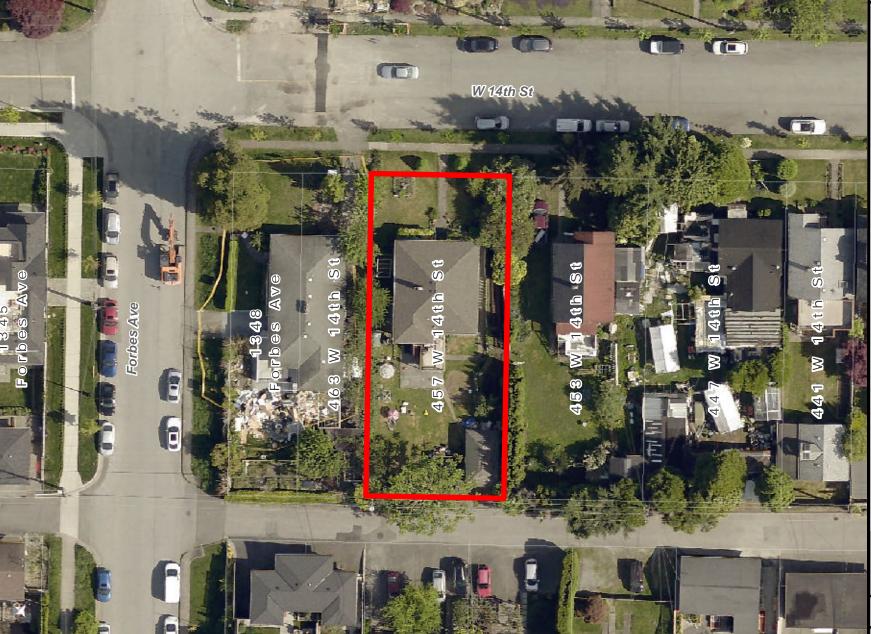
RESPECTFULLY SUBMITTED:

Linden Mulleder Planner 2

City of North Vancouver
457 West 14th Street

#### Legend

Subject Site
Legal\_Parcels



460

-456 Ith R 6 Meters 1:500

#### DISCLAIMER

This map was produced on the City of North Vancouver's Geographic Information System. Data provided herein is derived from sources with varying levels of accuracy and detail. The City of North Vancouver disclaims all responsibility for the accuracy or completeness of information contained herein.

GIS Division, Information Technology, City of North Vancouver

COORDINATE SYSTEM: NAD 83, UTM Zone

440





# 457 West 14th Street Rezoning Application Virtual Developer Information Session (DIS) Summary Report

**Applicant:** Eric Diep

QKD Construction Ltd. 2223 East 54th Ave, Vancouver info@qkd-construction.com 604-338-4252

Event Date: October 25, 2022 Time: 6:00 PM - 8:00 PM

Location: Online Zoom Webinar

Attendance: 4 members of the public attended virtually, and City of North Vancouver

Planner H. Dang

Report Date: Nov 23, 2022

#### Issues Discussed

• Environmental impacts of gas when electric can be used instead.

We will be using more electric heat pumps, and building a better wall assembly to retain heat loss and better aircomfort, also will look into alternative green building solutions such as low carbon cement. Recommend our client to use all electric appliances and fireplace.

• Support of using eco-friendly building materials & recycling.

House will be tested for hazardous materials, decontaminated and do a green recycling to all necessary building materials, further to that we will also looking into options of deconstruction of the house recycle further wood material.

Consider installing EV Charger and solar panels.

We will install EV chargers on property, as well as rough-in all conduit and necessary lines to be able to hook up solar panels for renewable energy at a later date.

Affordable Housing and Rental Stocks.

In our proposed design with smaller units it will create three additional rentals for markets.

#### Notification

#### **Mailout**

DIS invitation was sent out to the surrounding community within a 40 metre radius of the property. Invitations were mailed out on October 8, 2022. The mailout can be viewed under **Appendix A**.

#### Newspaper Advertisement

DIS was advertised in the North Shore News, the advertisement ran October 12, 2022 & October 19, 2022. The advertisement can be viewed under **Appendix B**.

### Site Signage

Signage alerting to the upcoming DIS was installed on the property by Northshore Signarama on October 6, 2022. The site signage can be viewed under **Appendix C**.

# Comment Sheet and Email Summary

Received 4 comment sheets after DIS. 3 were submitted by participants, 1 was submitted directly to City Planner. The comment sheets can be viewed under **Appendix D**.



#### THE CORPORATION OF THE CITY OF NORTH VANCOUVER

#### **BYLAW NO. 9033**

#### A Bylaw to amend "Zoning Bylaw, 1995, No. 6700"

The Council of The Corporation of the City of North Vancouver, in open meeting assembled, enacts as follows:

- 1. This Bylaw shall be known and cited for all purposes as "Zoning Bylaw, 1995, No. 6700, Amendment Bylaw, 2024, No. 9033" (QKD Construction Ltd., 457 West 14<sup>th</sup> Street, RS-2).
- 2. Division VI: Zoning Map of Document "A" of "Zoning Bylaw, 1995, No. 6700" is hereby amended by reclassifying the following lands currently having a civic address of 457 West 14<sup>th</sup> Street and legally described below as henceforth being transferred, added to and forming part of RS-2 (One-Unit Residential 2 Zone):

PID: 015 142 418 I OT 2 BLOCK 65 DISTRICT LOT 271 PLAN 750

PID: 015-142-418	LOT 2 BLOCK 65 DISTRICT LOT 2/1 PLAN 750
from zone RS-1.	
	READ a first time on the <> day of <>, 2024.
	READ a second time on the <> day of <>, 2024.
	READ a third time on the <> day of <>, 2024.
	ADOPTED on the <> day of <>, 2024.
	MAYOR

CORPORATE OFFICER

Document: 2517623-v1







# The Corporation of THE CITY OF NORTH VANCOUVER PLANNING & DEVELOPMENT DEPARTMENT

REPORT

To:

Mayor Linda Buchanan and Members of Council

From:

Matthew Menzel, Planner 3

Subject:

ZONING BYLAW AMENDMENT FOR 1612 ST. GEORGES AVENUE

(DOMUS PROJECTS LTD.)

Date:

June 05, 2024

File No: 08-3400-20-0088/1

The following is a suggested recommendation only. Refer to Council Minutes for adopted resolution.

#### RECOMMENDATION

PURSUANT to the report of the Planner 3, dated June 05, 2024, entitled "Zoning Bylaw Amendment for 1612 St. Georges Avenue (Domus Projects Ltd.)":

THAT the application submitted by Domus Projects Ltd., to rezone the property located at 1612 St. Georges Avenue from a RM-1 Zone to a Comprehensive Development Zone, be considered;

THAT "Zoning Bylaw, 1995, No. 6700, Amendment Bylaw, 2024, No. 9055" (Domus Projects Ltd., 1612 St. Georges Avenue, CD-764) be considered for first, second and third readings with no Public Hearing held, in accordance with the Local Government Act, Section 464(3) [public hearing prohibited];

THAT "Housing Agreement Bylaw, 2024, No. 9056" (Domus Projects Ltd., 1612 St. Georges Avenue, CD-764) be considered for first, second and third readings;

AND THAT the community benefits listed in the report section "Density Bonus and Community Benefits" be secured through agreements at the applicant's expense and to the satisfaction of staff.

#### **ATTACHMENTS**

- 1. Context Map (CityDocs 2525605)
- 2. Architectural Plans, dated June 3, 2024 (CityDocs 2533293)
- 3. Landscape Plans, dated June 3, 2024 (CityDocs 2531531)
- 4. Overview of Zoning Variances and Parking Provisioning (CityDocs 2523659)

Document Number: 2523658 v2

- 5. Advisory Design Panel Resolution, dated March 24, 2023 (CityDocs 2525590)
- 6. Public Consultation Summary, dated February 17, 2023 (CityDocs 2334533)
- 7. Tenant Relocation Plan, dated May 7, 2024 (CityDocs 2530631)
- 8. "Zoning Bylaw, 1995, No. 6700, Amendment Bylaw, 2024, No. 9055" (CityDocs 2528677)
- 9. "Housing Agreement Bylaw, 2024, No. 9056" (CityDocs 2528653)

#### SUMMARY

This report presents a rezoning application for the subject site at 1612 St. Georges Avenue to permit a 6-storey rental apartment building consisting of 75 units, eight of which would be mid-market rental units.

#### BACKGROUND

Applicant:	Domus Projects Ltd.
Architect:	Stuart Howard Architects Inc.
Official Community Plan Designation:	Residential Level 5 (R5)
Existing Zoning:	RM-1 (Medium Density Apartment Residential 1)

#### DISCUSSION

# Site Context and Surrounding Use

The subject site is located on the north-east corner of St. Georges Avenue and East 16th Street. Both St. Georges Avenue and East 16th Street are identified as local roads. The St. Georges Avenue frontage contains an existing pedestrian crossing.

The site is located within close proximity to a full range of services, public transit facilities and recreation opportunities within Central Lonsdale.

The site is surrounded by multi-family residential apartment buildings with heights ranging from 3 to 4-storeys.

The buildings and uses immediately surrounding the site are described in Table 1 following.

Table 1. Surrounding Uses

Direction	Address	Zoning	Description
North (across lane)	1650-1664 St. Georges Ave	CD-490	8 unit strata townhouse development
South <i>(across East 16<sup>th</sup> St.)</i>	1540 St. Georges Ave	CD-306	3 storey rental apartment
East	260 East 16th Street	RM-1	3-4 storey rental apartment
West (across St. Georges Ave)	1621 and 1605 St. Georges Ave	RM-1	2-3 storey rental apartments

**Policy Context** 

Date: June 05, 2024

The subject site is designated Residential Level 5 in the Official Community Plan (OCP). This designation has the purpose of providing quality multi-family housing with a mix of unit sizes, with a maximum density of 2.6 FSR (including 1.0 bonus FSR). A maximum height of six storeys is permitted.

# **Project Description**

The application proposes a 6-storey residential rental building with two levels of parking. Vehicle parking access is provided from the rear lane to the north.

The following table provides an overview of the proposed development:

Table 3: Development proposal overview

Element	Proposal
Density	2.6 FSR
Unit Mix	75 residential rental units, including:
	<ul> <li>46 studio / one-bed units;</li> </ul>
	<ul> <li>17 two-bed units; and</li> </ul>
	<ul> <li>12 three-bed units (12%).</li> </ul>
Mid-Market Rental	8 units (10%), including:
	<ul> <li>5 studio units / one-bed units;</li> </ul>
	<ul> <li>2 two-bed units; and</li> </ul>
	1 three-bed units.
Adaptable Units	19, Level 2 adaptable units (25%), including:
	6 studio units / one-bed units;
	<ul> <li>7 two-bed units; and</li> </ul>
	6 three-bed units.
Residential Amenity	Indoor – 83.6 square metres (900 square feet)
	Outdoor – approx. 177 square metres (1,905 square feet)

Eight of the units (10%) are proposed as mid-market rental units and 19 of the units (25%) are proposed to meet Level 2 of the Adaptable Design guidelines. All units would be secured through the Housing Agreement for the life of the building.

#### **PLANNING ANALYSIS**

# Policy Alignment

The proposal is consistent with the OCP land use designation and below OCP height limits for the site. The proposed density is 2.6 FSR, which is consistent with the OCP Residential Level 5 land use designation.

The proposal is in alignment with a number of OCP goals and objectives to have additional secured rental housing within the Lonsdale Regional City Centre and close to shops, services, frequent public transit and employment opportunities.

The proposed mix of unit types meets key actions of the Housing Action Plan for midmarket rental units and family-friendly units. The proposal also meets the Zoning Bylaw minimum requirement for 25% of units to meet Level 2 Adaptable Design. The proposal generally addresses the Active Design Guidelines through the provision of indoor and outdoor amenity spaces, as well as new public realm upgrades.

# Built Form and Urban Design

The proposed built form is consistent with the character of the neighbourhood. The proposed height at 19 metres and six storeys complies with the OCP and will ensure the building integrates with future developments on the adjoining lot. The proposal establishes a strong street wall along both St Georges Avenue & East 16th Street, with a suitable setback to the eastern side boundary to establish suitable building separation to the adjoining residential building.

A high level of activation and casual surveillance of the road frontages and laneway is achieved through orientation of private patios, communal outdoor amenity area and upper level private balconies towards the corresponding road.

The façade of the building has been designed with appropriate articulation through the use of steps and recesses along the elevations, and use of attached balcony structures, which work to break up the form of the building and reduce the perceived bulk. The proposed development has also provided suitable landscaping treatments within the buildings design that will soften the visual impacts of the built form.

# **Proposed Zoning Changes**

The proposed Comprehensive Development Zone will be based off of the Medium Density Apartment Residential 1 RM-1 Zone, consistent with the proposed use types and recent developments of a similar nature. To allow the massing, the proposed bylaw would include modifications to the RM-1 zone density, building height, setbacks and building width. A table summary and overview of the proposed zoning changes is included in Attachment 4 to this report.

# Parking, Loading and Transportation

The site is located in the Lonsdale Regional City Centre, within proximity to transit services along Lonsdale Avenue and East 15th Street.

The application proposes vehicle access to an underground parkade accessed from the northern laneway. The proposed bicycle rooms will be accessed directly from the laneway via the parkade, as well as via elevator from the residential lobby.

Table 4 provides a summary and overview of the proposed car parking provisioning associated with the project:

Date: June 05, 2024

Car	Provided	Required by Zoning Bylaw
Parking	<ul> <li>Total of 45 spaces, comprised of:</li> <li>37 resident parking spaces (including 2 disability spaces);</li> <li>8 residential visitor spaces (including one accessible space).</li> </ul>	<ul> <li>45 resident spaces, including 8 visitor parking spaces (37 resident spaces excluding visitor spaces);</li> <li>3 accessible spaces.</li> </ul>
Bicycle Parking	Provided Residential:	Required by Zoning Bylaw Residential:
Farking	<ul> <li>Secure – 114 spaces;</li> <li>Short Term – 8 spaces.  Note: <ul> <li>8 of the 114 secure spaces have been provided for larger cargo</li> </ul> </li> </ul>	<ul> <li>Secure – 114 spaces;</li> <li>Short Term – 8 spaces.</li> </ul>

Overall, the application meets the parking and loading requirements of the Zoning Bylaw.

# Off-Site Works and Infrastructure Upgrades

The proposed development will provide appropriate off-site streetscape upgrades consistent with the Subdivision and Development Control Bylaw. This includes the reconstruction of the frontages along St. Georges Avenue and East 16<sup>th</sup> Street with the installation of new sidewalk, curb and gutter, street trees, street lighting, and road paving.

In addition to the bylaw required works, the development will secure the following:

- Provision of improvements at the north east intersection of St Georges Avenue & East 16<sup>th</sup> Street; and
- Provision of sanitary main upgrade along St. Georges Avenue between development and East 15th Street.

These requirements will be secured through legal agreements with the City.

# **Density Bonus and Community Benefits**

The City's *Density Bonus and Community Benefits Policy,* in conjunction with the OCP, allows for density bonuses beyond 1.6 FSR in the Residential Level 5 designation, up to a maximum of 2.6 FSR.

The policy provides a number of community benefits options for projects seeking additional density and seeks to ensure the City receives value for additional density granted. The community benefit offered by this proposal is an increase of the City's rental housing stock by 75 units, 8 of which will be mid-market rental units, secured for the life of the building through a Housing Agreement with the City.

In addition to secured market and mid-market rental units, staff are seeking Council direction to secure the following items as conditions of this rezoning:

Public Art to a value of \$111,000.

# **Legal Agreements**

Should Council support this rezoning, the following legal agreements will be prepared and signed by the applicant prior to final adoption:

- Development Covenant;
- Housing Agreement;
- · Servicing Agreement;
- · Community Good Neighbour Agreement;
- · Crane Swing and Shoring Agreement;
- · Flooding Covenant; and
- Community Energy Agreement.

#### RESIDENTIAL TENANT RELOCATION

In 2021, Council amended the *Residential Tenant Displacement Policy* to enhance protection and compensation to long-term residential tenants.

The existing building contains 22 units in total. At the time of writing this report, 13 of these units were occupied. Five tenants have lived there for 15 years or more, and one tenant has been there for more than 10 years.

The applicant has prepared a Tenant Relocation Plan in accordance with the requirements of the 2021 Residential Tenant Displacement Policy, including compensation and relocation assistance. Tenants were first informed of the redevelopment plans in November 2022 with a letter, followed by a Tenant meeting in January 2023. The correspondence and meetings provided the existing tenants information on the compensation package of 4-months' rent, plus moving expense compensation of \$1,000 for one-bedroom units and \$1250 for two-bedroom units (adjusted by CPI since 2021).

A Relocation Coordinator has been engaged to communicate with tenants and provide information on available units in the general rental market, as well as resources for government housing programs. In June 2024, an update was provided to the tenants with updated timelines and the Tenant Relocation Plan to help inform relocation efforts.

Under the Provincial *Residential Tenancy Act*, final eviction notices cannot be delivered to tenants until a demolition permit has been issued. The notice must provide a minimum of four months prior to the eviction date. Before issuance of the demolition permit, staff will request an update from the Relocation Coordinator regarding the progress of relocating tenants and compensation as outlined in the Tenant Relocation Plan (refer to Attachment 7).

Date: June 05, 2024

#### ADVISORY BODY INPUT

The application was originally reviewed by the Advisory Design Panel (ADP) on March 21, 2023. The Panel recommended approval of the proposal subject to addressing the following issues to the satisfaction of staff (refer to Attachment 5):

- review siting to address functional concerns that the building is "too close" to the property line;
- review of landscaping adjacent to the eastern boundary;
- further design development to address access issues, security, main entrance identification and wayfinding in regards to the courtyard and to individual units;
- consider alternative location for parkade access, as well as treatments to activate the lane, including the exploration / consideration of public art;
- further design development of the north facing units adjacent to the parkade to ensure livability, with consideration of building code implications;
- address concerns regarding visibility and careful attention to lighting into the courtyard;
- further design development to enhance architectural elements along the east façade of the building;
- consideration of streetscape design to address safety concerns (i.e. sidewalk configuration, corner bulges, and street lighting, parking and corner sightlines);
- consideration of removal of the existing cherry trees on St. Georges Avenue, and replacement with new trees within the boulevard;
- development of sustainability elements, including that stormwater be directed to use on site, particularly towards the landscaped areas; and
- reconsideration of the screening element of the stairwell and elevator, to increase.

Revised designs were subsequently submitted that address the above concerns to the satisfaction of staff.

#### COMMUNITY CONSULTATION

A Developer's Information Session (DIS) was held on January 31, 2023 and was attended by 5 people. Seven comment forms and emails with comments were submitted following the DIS. Three members of the community provided support for the project, and 4 were neutral.

The main reasons for support were:

- Provision of new rental units and housing options;
- Proposed vehicle and bicycle parking;
- · Retention of the existing large tree;
- · Appearance of the building.

The main concerns were:

· Impact to existing tenants;

REPORT: Zoning Bylaw Amendment for 1612 St Georges Avenue (Domus Projects Ltd.) Date: June 05, 2024

- Construction phase impacts;
- · Improvements to pedestrian safety.

A summary of the public consultation, as prepared by the applicant, is available in Attachment #6.

#### NO PUBLIC HEARING FOR OCP COMPLIANT RESIDENTIAL DEVELOPMENT

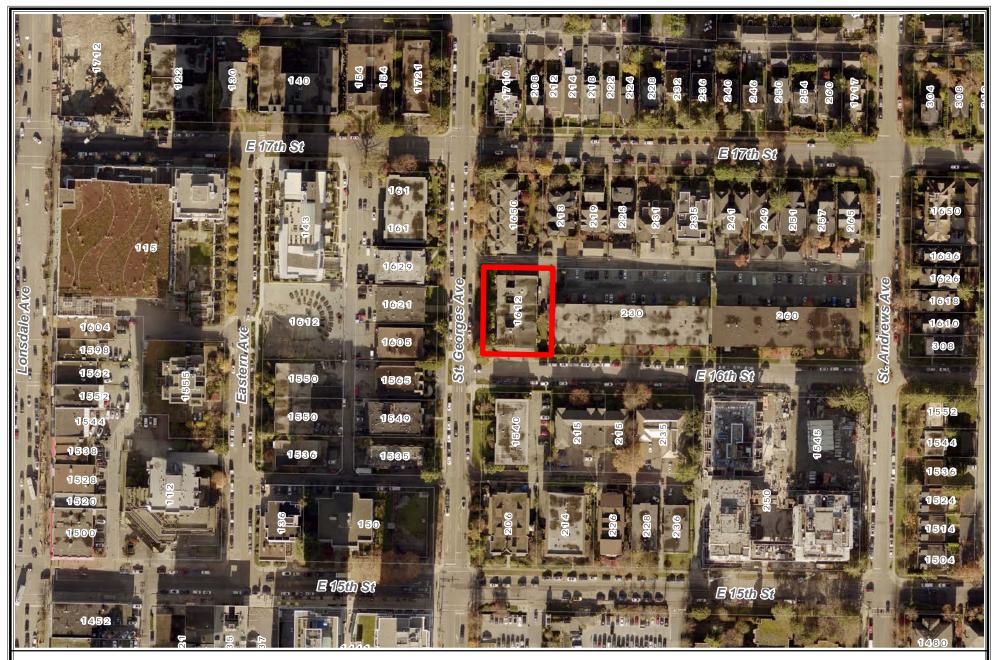
Pursuant to recent Provincial amendments to Section 464 of the *Local Government Act*, which came into force on November 30, 2023, the City must not hold a public hearing on a proposed rezoning bylaw if: an OCP is in place for the subject site; the bylaw is consistent with the OCP; the development is residential; and that residential component is at least half of the gross floor area for the development. Since all of these factors apply to this development, no public hearing will be held and notice will be published for First Reading of the Bylaw, as set out in the *Local Government Act*.

#### CONCLUSION

This proposal is in alignment with goals and objectives of the OCP and Council Strategic Plan to intensify residential development within the Lonsdale Regional City Centre, and increase rental and mid-market units in the City.

RESPECTFULLY SUBMITTED:

Matthew Menzel Planner 3





Context Map: 1612 St. Georges Avenue

# 1612 ST GEORGES AVE - REZONING APPLICATION







DRAWI	ING INDEX	
ARCHI	TECTURAL	
SHEET	# SHEET TITLE	SCALE
A0.00	Cover Sheet	
A0.01	Project Data	NTS
A0.02	Site Context	NTS
A0.03	Street scape	NTS
A0.04	Site Survey	NTS
A0.05	Site Coverage	1/8" = 1'-0"
A0.06	Shadow Study	1/8" = 1'-0"
A0.07	Elevation Street Context	1/8" = 1'-0"
A0.08	Context Map	1/8" = 1'-0"
A1.01	Site Plan	1/8"=1'-0"
A2.00	P2 - Floor Plan	1/8" = 1'-0"
A2.01	P1 - Floor Plan	1/8" = 1'-0"
A2.02	L1 - Floor Plan	1/8" = 1'-0"
A2.03	L2- Floor Plan	1/8" = 1'-0"
A2.04	L3- Floor Plan	1/8" = 1'-0"
A2.05	L4- Floor Plan	1/8" = 1'-0"
A2.06	L5- Floor Plan	1/8" = 1'-0"
A2.07	L6- Floor Plan	1/8" = 1'-0"
A2.08	R1- Roof Plan	1/8" = 1'-0"
A3.01	Building Elevations	1/8" = 1'-0"
A3.02	Building Elevations	1/8" = 1'-0"
A3.03	Building Int Elevations	1/8" = 1'-0"
A3.04	Spatial Seperation Elevations	1/8" = 1'-0"
A4.01	Building Sections	3/16"=1'-0"
A4.02	Building Sections	3/16"=1'-0"
A6.01	Perspectives - Street	NTS
A6.02	Perspectives - Amenities	NTS
A6.03	Perspectives - Aerial	NTS
A8.01	Schedules & Assemblies	1/8" = 1'-0"

CONSULTA	ANT LIST		
Architect	Stuart Howard Architects	CIVIL	CREUS Engineering
Contact:	Adam Van Est e: avanest@stuarthoward.com		Andrew Gondos e: agondos@creus.ca
Address:	405 - 375 West 5th Avenue Vancouver, BC. V5Y 1J6		610, East Tower, 221 Esplanade We North Vancouver, BC. V7M 3J3
Tel: Fax:	P. 604.688.5585 F. 604.688.7486		P. 604.987.9070
Developer	Domus Homes	Survey	Butler Sundvick - Land Survey
Contact:	Richard Wittstock richard@domushomes.ca	Contact:	Rod Guertler info@butlersundvick.ca
Address:	1030 W Gerogia St Suite 918 Vancouver, BC V6E @Y3	Address:	19089 94 Ave #4, Surrey, Surrey, BC V4N 3S4
Tel:	604.628.2688	Tel:	604.513.9611
Landscape	PMG Landsscape Architects		
Contact:	Pat Campbell e: pat@pmglandscape.com		
Address:	4185 Still Creek Dr C100 Burnaby, BC V5C 6G9		
Tel:	604.294.0011		
Arborist	Diamond Head Consulting		
Contact:	Nour Dalati e: nour@diamondheadconsulting.com		
Address:	3559 Commercial St Vancouver, BC V5N 4E8		
Tel:	604.733.4886		

E 3 JUN 202 D 27 OCT 2 C 14 FEB 20 B 24 OCT 2 A 19 MAY 2 No. Date Issues Consultant	023   Issue 023   Issue 022   Issue 022   Issue	e for Re e for AD e for Re e for Re e Notes	zoning P zoning	Mem
Architect  SH  A  405 - 375 West 5t phone - 604.688.5	ARC MEME	J <b>ART</b> C <b>HIT</b> BERS A	ECT  AIBC - I	S I
Seal  Project Title  ST G		4-06-06	SA	WITHIN,
1612 S NORTH Sheet Title	I VANC	VUO		

# 1612 ST GEORGES AVE.

# TECHNICAL DATA SUMMARY

CIVIC ADDRESS	1612 ST GEO	RGES AVE, CITY OF NORTH VANC	OUVER	
LEGAL DESCRIPTION	Type:LOT; Lot	:1 - 1; Block:32; DL:549; Plan:9794		
	PID: 007-425-			
GROSS SITE AREA	1,676.39 m2	18,044.49 sq.ft.		
SITE COVERAGE	773.76 m2	8,328.71 sq.ft.	<b>PERMITTED</b> 50%	PROPOSED 46.16%
DEVELOPMENT STAT	ISTICS			
ZONING USES	REZONING IN 6 STOREY RI	N ZONE RM-1 ESIDENTIAL RENTAL APARTMENT		
	PROPOSED		PERMITTED	
AVERAGE BUILDING GRADE			102.9 m	337.7 ft.
BUILDING HEIGHT	18.9 m	62.2 ft.	13.0 m	42.7 ft.
(to parapet - from Av. BLDG. Grade	)			
	PROPOSED		REQUIRED	
SETBACKS				
EAST (REAR YARD)	4.6 m	15.0 ft.	6.1 m	20.0 ft.
NODELL LANE (OIDE MADD)			4.0	15.0 ft.
NORTH - LANE (SIDE YARD)	4.6 m	15.0 ft.	4.6 m	15.0 11.
SOUTH - E 16TH ST (SIDE YARD)	4.6 m 4.6 m	15.0 ft. 15.0 ft.	4.6 m 6.1 m	20.0 ft.
SOUTH - E 16TH ST (SIDE YARD) WEST - ST GEORGES AVE  PARKING CAR PARKING	4.6 m 4.6 m	15.0 ft.	6.1 m 6.1 m	20.0 ft.
SOUTH - E 16TH ST (SIDE YARD) WEST - ST GEORGES AVE  PARKING CAR PARKING RESIDENTIAL	4.6 m 4.6 m	15.0 ft.	6.1 m 6.1 m 60% total units 37	20.0 ft. 20.0 ft.
SOUTH - E 16TH ST (SIDE YARD) WEST - ST GEORGES AVE  PARKING CAR PARKING	4.6 m 4.6 m	15.0 ft.	6.1 m 6.1 m	20.0 ft. 20.0 ft.
SOUTH - E 16TH ST (SIDE YARD) WEST - ST GEORGES AVE  PARKING CAR PARKING RESIDENTIAL VISITOR	4.6 m 4.6 m 37 8	15.0 ft.	6.1 m 6.1 m 60% total units 37 8	20.0 ft. 20.0 ft.
SOUTH - E 16TH ST (SIDE YARD) WEST - ST GEORGES AVE  PARKING CAR PARKING RESIDENTIAL VISITOR DISABILITY ACCESS	4.6 m 4.6 m 37 8 (3)	15.0 ft.	6.1 m 6.1 m 60% total units 37 8 (3)	20.0 ft. 20.0 ft.
SOUTH - E 16TH ST (SIDE YARD) WEST - ST GEORGES AVE  PARKING CAR PARKING RESIDENTIAL VISITOR DISABILITY ACCESS  TOTAL CARWASH PARKING SPACE SIZE	4.6 m 4.6 m 37 8 (3) 45 1	15.0 ft. 15.0 ft.	6.1 m 6.1 m 60% total units 37 8 (3)	20.0 ft. 20.0 ft.
SOUTH - E 16TH ST (SIDE YARD) WEST - ST GEORGES AVE  PARKING CAR PARKING RESIDENTIAL VISITOR DISABILITY ACCESS  TOTAL CARWASH PARKING SPACE SIZE REGULAR CAR	4.6 m 4.6 m 37 8 (3) 45 1	15.0 ft. 15.0 ft.	6.1 m 6.1 m 60% total units 37 8 (3) 45	20.0 ft. 20.0 ft.
SOUTH - E 16TH ST (SIDE YARD) WEST - ST GEORGES AVE  PARKING CAR PARKING RESIDENTIAL VISITOR DISABILITY ACCESS  TOTAL CARWASH PARKING SPACE SIZE	4.6 m 4.6 m 37 8 (3) 45 1	15.0 ft. 15.0 ft.	6.1 m 6.1 m 60% total units 37 8 (3)	20.0 ft. 20.0 ft.
SOUTH - E 16TH ST (SIDE YARD) WEST - ST GEORGES AVE  PARKING CAR PARKING RESIDENTIAL VISITOR DISABILITY ACCESS  TOTAL CARWASH PARKING SPACE SIZE REGULAR CAR SMALL	4.6 m 4.6 m 37 8 (3) 45 1	15.0 ft. 15.0 ft. 102.2% 20.0%	6.1 m 6.1 m 60% total units 37 8 (3) 45	20.0 ft. 20.0 ft.
SOUTH - E 16TH ST (SIDE YARD) WEST - ST GEORGES AVE  PARKING CAR PARKING RESIDENTIAL VISITOR DISABILITY ACCESS  TOTAL CARWASH PARKING SPACE SIZE REGULAR CAR SMALL DISABILITY ACCESS  TOTAL EV PARKING	4.6 m 4.6 m  37 8 (3)  45 1  46 9 3 58	15.0 ft. 15.0 ft.  102.2% 20.0% 6.7%	6.1 m 6.1 m 60% total units 37 8 (3) 45 100% 35% 3 SPACES	20.0 ft. 20.0 ft. As per city coord.
SOUTH - E 16TH ST (SIDE YARD) WEST - ST GEORGES AVE  PARKING CAR PARKING RESIDENTIAL VISITOR DISABILITY ACCESS  TOTAL CARWASH PARKING SPACE SIZE REGULAR CAR SMALL DISABILITY ACCESS  TOTAL EV PARKING RESIDENTIAL PARKING	4.6 m 4.6 m 37 8 (3) 45 1 46 9 3 58	15.0 ft. 15.0 ft. 102.2% 20.0% 6.7%	6.1 m 6.1 m 60% total units 37 8 (3) 45 100% 35% 3 SPACES	20.0 ft. 20.0 ft. As per city coord.
SOUTH - E 16TH ST (SIDE YARD) WEST - ST GEORGES AVE  PARKING CAR PARKING RESIDENTIAL VISITOR DISABILITY ACCESS  TOTAL CARWASH PARKING SPACE SIZE REGULAR CAR SMALL DISABILITY ACCESS  TOTAL EV PARKING	4.6 m 4.6 m  37 8 (3)  45 1  46 9 3 58	15.0 ft. 15.0 ft.  102.2% 20.0% 6.7%	6.1 m 6.1 m 60% total units 37 8 (3) 45 100% 35% 3 SPACES	20.0 ft. 20.0 ft.
SOUTH - E 16TH ST (SIDE YARD) WEST - ST GEORGES AVE  PARKING CAR PARKING RESIDENTIAL VISITOR DISABILITY ACCESS  TOTAL CARWASH  PARKING SPACE SIZE REGULAR CAR SMALL DISABILITY ACCESS  TOTAL EV PARKING RESIDENTIAL PARKING VISITOR  BIKE PARKING	4.6 m 4.6 m 37 8 (3) 45 1 46 9 3 58 37 OF 37 1 OF 8	15.0 ft. 15.0 ft. 102.2% 20.0% 6.7%	6.1 m 6.1 m 60% total units 37 8 (3) 45 100% 35% 3 SPACES	20.0 ft. 20.0 ft. As per city coord.
SOUTH - E 16TH ST (SIDE YARD) WEST - ST GEORGES AVE  PARKING CAR PARKING RESIDENTIAL VISITOR DISABILITY ACCESS  TOTAL CARWASH PARKING SPACE SIZE REGULAR CAR SMALL DISABILITY ACCESS TOTAL EV PARKING RESIDENTIAL PARKING VISITOR  BIKE PARKING LONG TERM	4.6 m 4.6 m 37 8 (3) 45 1 46 9 3 58 37 OF 37 1 OF 8	102.2% 20.0% 6.7%	6.1 m 6.1 m 60% total units 37 8 (3) 45 100% 35% 3 SPACES	20.0 ft. 20.0 ft. As per city coord.
SOUTH - E 16TH ST (SIDE YARD) WEST - ST GEORGES AVE  PARKING CAR PARKING RESIDENTIAL VISITOR DISABILITY ACCESS  TOTAL CARWASH  PARKING SPACE SIZE REGULAR CAR SMALL DISABILITY ACCESS TOTAL  EV PARKING RESIDENTIAL PARKING VISITOR  BIKE PARKING LONG TERM HORIZONTAL	4.6 m 4.6 m  37 8 (3)  45 1  46 9 3 58  37 OF 37 1 OF 8	15.0 ft. 15.0 ft. 102.2% 20.0% 6.7%  100% 14.3%	6.1 m 6.1 m 60% total units 37 8 (3) 45 100% 35% 3 SPACES	20.0 ft. 20.0 ft. As per city coord.
SOUTH - E 16TH ST (SIDE YARD) WEST - ST GEORGES AVE  PARKING CAR PARKING RESIDENTIAL VISITOR DISABILITY ACCESS  TOTAL CARWASH PARKING SPACE SIZE REGULAR CAR SMALL DISABILITY ACCESS TOTAL EV PARKING RESIDENTIAL PARKING VISITOR  BIKE PARKING LONG TERM	4.6 m 4.6 m 37 8 (3) 45 1 46 9 3 58 37 OF 37 1 OF 8	102.2% 20.0% 6.7%	6.1 m 6.1 m 60% total units 37 8 (3) 45 100% 35% 3 SPACES	20.0 ft. 20.0 ft. As per city coord.

	STUDIO / 1BED UNITS	2BR UNITS	3BR UNIT
MAIN 1ST	6	3	2
SECOND	8	3	2
THIRD	8	3	2
FOURTH	8	3	2
FIFTH	8	3	2
SIXTH	8	2	2
TOTAL	46	17	12
TOTAL	61.3%	22.7%	16.0%
TOTAL RES. UNITS	75		
LEVEL 2 ADAPTAB		2RD LINITS	3RD LINIT
LEVEL 2 ADAPTAB		2BR LINITS	3BR LINIT
LEVEL 2 ADAPTAB  MAIN 1ST	LE DESIGN  STUDIO / 1BED UNITS  1	2BR UNITS 2	3BR UNIT
	STUDIO / 1BED UNITS		
MAIN 1ST	STUDIO / 1BED UNITS	2	1
MAIN 1ST SECOND THIRD FOURTH	STUDIO / 1BED UNITS	2 1 1 1	1 1
MAIN 1ST SECOND THIRD FOURTH FIFTH	STUDIO / 1BED UNITS	2 1 1 1 1	1 1 1 1
MAIN 1ST SECOND THIRD FOURTH	STUDIO / 1BED UNITS  1 1 1 1 1	2 1 1 1	1 1 1 1
MAIN 1ST SECOND THIRD FOURTH FIFTH	STUDIO / 1BED UNITS  1 1 1 1 1 1 1 1	2 1 1 1 1	1 1 1 1
MAIN 1ST SECOND THIRD FOURTH FIFTH SIXTH	STUDIO / 1BED UNITS  1 1 1 1 1 1 1 1 6	2 1 1 1 1	1 1 1 1 1 1 1
MAIN 1ST SECOND THIRD FOURTH FIFTH SIXTH  TOTAL	STUDIO / 1BED UNITS  1 1 1 1 1 1 1 6	2 1 1 1 1 7 25.33%	1 1 1 1 1 1 6
MAIN 1ST SECOND THIRD FOURTH FIFTH SIXTH  TOTAL	STUDIO / 1BED UNITS  1 1 1 1 1 1 1 1 6	2 1 1 1 1 7 25.33%	1 1 1 1 1 1 6
MAIN 1ST SECOND THIRD FOURTH FIFTH SIXTH  TOTAL TOTAL ADPT. UNITS	STUDIO / 1BED UNITS  1 1 1 1 1 1 1 6	2 1 1 1 1 1 7 25.33%	1 1 1 1 1 1 6
MAIN 1ST SECOND THIRD FOURTH FIFTH SIXTH  TOTAL TOTAL ADPT. UNITS	STUDIO / 1BED UNITS  1 1 1 1 1 1 6 19  D-MARKET REN	2 1 1 1 1 1 7 25.33%	1 1 1 1 1 1 6

SITE COVERAGE		
SITE AREA	150'4" x 120'0 3/8"	18044.49 sq.ft.
FSR Exclusions BUILDING FOOTPRINT ELEVATOR CORE	126'10 1/8" × 89'6" 11'1" × 7'10 1/2"	8241.42 sq.ft. 87.30 sq.ft.
TOTAL COVERAGE		8328.7sq.ft.
PERMITTED COVERAGE		50.00%
PROPOSED COVERAGE		46.16%

18044.5 sq.ft.

207.8 sq.ft. 192.1 sq.ft. 7126.1 sq.ft.

8045.7 sq.ft.

8045.7 sq.ft.

8045.7 sq.ft.

7229.3 sq.ft.

GROSS FLOOR AREA (GFA) SITE CALCULATIONS

SITE AREA

LEVEL 2

LEVEL 3

LEVEL 4

LEVEL 5

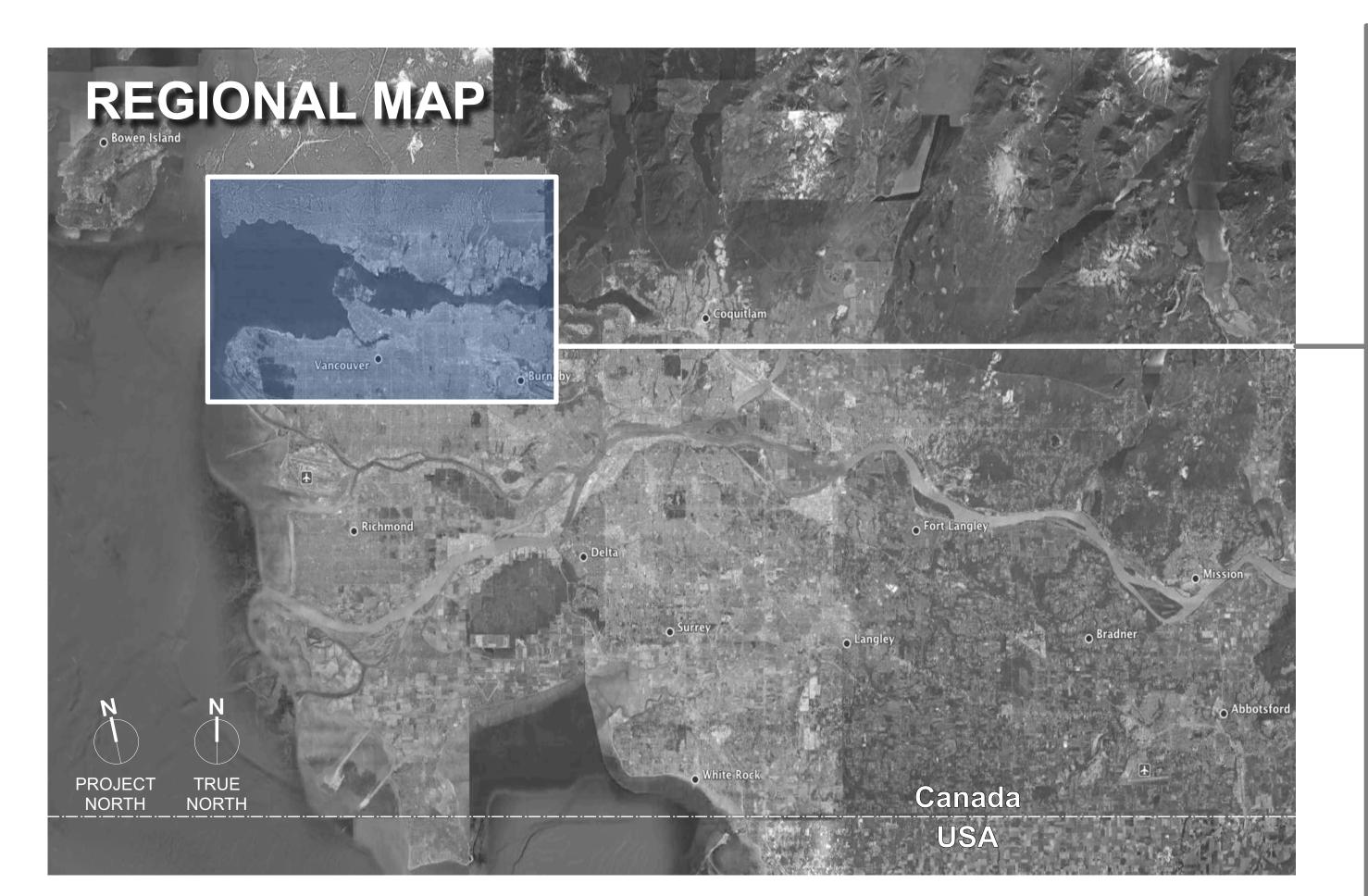
LEVEL 6		7229.3 sq.ft.
TOTAL NET AREA		46938.0 sq.ft.
FLOOR AREA RATIO		2.60 F.A.R.
PROPOSED LEVEL B1 -	GFA CALCULATION	
TOTAL AREA (inc. excl.)	139'2" x 118'7 1/8"	15465.111 sq.ft.
<b>GFA Exclusions</b> EXCL. 1 - PARKADE	139'2" x 118'7 1/4"	15272.96 sq.ft
Total Net Area		192.1sq.ft
PROPOSED LEVEL B2 -	GFA CALCULATION	
TOTAL FLOOR AREA	137'4 3/4" x 107'10 5/8"	9127.177 sq.ft
<b>GFA Exclusions</b> EXCL. 1 PARKADE	137'4 3/4" x 107'10 5/8"	8919.41 sq.ft
Total Net Area		207.8sq.ft
PROPOSED LEVEL 1 - G	FA CALCULATION	
TOTAL AREA (inc. excl.)	126'9 3/4" x 89'5 1/2"	11344.811 sq.ft
GFA Exclusions  EXCL. 1 - COURTYARD  EXCL. 2 - COURTYARD  EXCL. 3 - EXT. STAIR  EXCL. 4 - EXT. CORRIDOR  EXCL. 5 - EXT. CORRIDOR  EXCL. 7 - EXT. CORRIDOR  EXCL. 8 - EXT. CORRIDOR  EXCL. 9 - EXT. CORRIDOR  EXCL. 10 - EXT. STAIR  EXCL. 11 - DECK  EXCL. 12 - DECK  EXCL. 13 - DECK  EXCL. 14 - DECK  EXCL. 15 - DECK  EXCL. 15 - DECK  EXCL. 16 - ADAPT SUITE  EXCL. 17 - ADAPT SUITE  EXCL. 19 - EXT. DRIVEWAY  EXCL. 20 - AMENITY ROOM  Total Floor Area  PROPOSED LEVELS 2-5	16'2 1/2" × 9'0" 50'2" × 39'7 7/8" 15'0" × 8'0 1/4" 22'8 5/8" × 6'3 1/4" 10'7 3/8" × 5'11 7/8" 50'2" × 6'3 1/4" 10'6 1/2" × 5'6 3/4" 22'8 1/8" × 6'3 1/4" 15'0" × 8'0 1/4" 19'5 1/2" × 1'6" 25'1 5/8" × 1'6" 8'0 1/8" × 1'6" 8'0 1/8" × 1'6" 48'8 1/2" × 1'5 7/8" 5'0" × 4'0" 5'0" × 4'0" 73'4 1/8" × 8'3 3/8" 35'3" × 25'8 1/8"	145.88 sq.ft 1374.30 sq.ft 120.31 sq.ft 142.43 sq.ft 63.64 sq.ft 314.58 sq.ft 58.59 sq.ft 142.20 sq.ft 120.31 sq.ft 29.19 sq.ft 37.70 sq.ft 12.63 sq.ft 12.01 sq.ft 72.38 sq.ft 20.00 sq.ft 20.00 sq.ft 20.00 sq.ft 905.30 sq.ft
TOTAL AREA (inc. excl.)	126'9 3/4" x 89'5 1/2"	11344.811 sq.ft.
GFA Exclusions  EXCL. 1 - COURTYARD  EXCL. 2 - COURTYARD  EXCL. 3 - EXT. STAIR  EXCL. 4 - EXT. CORRIDOR  EXCL. 5 - EXT. CORRIDOR  EXCL. 7 - EXT. CORRIDOR  EXCL. 8 - EXT. CORRIDOR  EXCL. 9 - EXT. STAIR  EXCL. 10 - EXT. STAIR  EXCL. 11 - DECK  EXCL. 12 - DECK  EXCL. 13 - DECK  EXCL. 14 - DECK  EXCL. 15 - DECK  EXCL. 16 - ADAPT SUITE  EXCL. 17 - ADAPT SUITE  EXCL. 19 - EXT. DRIVEWAY  EXCL. 19 - EXT. DRIVEWAY	16'2 1/2" × 9'0" 50'2" × 39'7 7/8" 15'0" × 8'0 1/4" 22'8 5/8" × 6'3 1/4" 10'7 3/8" × 5'11 7/8" 50'2" × 6'3 1/4" 10'6 1/2" × 5'6 3/4" 22'8 1/8" × 6'3 1/4" 15'0" × 8'0 1/4" 19'5 1/2" × 1'6" 25'1 5/8" × 1'6" 8'5" × 1'6" 8'0 1/8" × 1'6" 48'8 1/2" × 1'5 7/8" 5'0" × 4'0" 5'0" × 4'0" 5'0" × 4'0" 12'4 5/8" × 1'6"	145.88 sq.ft 1374.30 sq.ft 120.31 sq.ft 142.43 sq.ft 63.64 sq.ft 314.58 sq.ft 58.59 sq.ft 142.20 sq.ft 120.31 sq.ft 29.19 sq.ft 12.63 sq.ft 12.63 sq.ft 12.01 sq.ft 72.38 sq.ft 20.00 sq.ft 20.00 sq.ft 20.00 sq.ft 18.58 sq.ft
Total Floor Area	Per Floor	8045.7sq.ft
Total Net Area	Level 2-6 Total	40228.3sq.ft

# **AVERAGE GRADE CALCULATION**

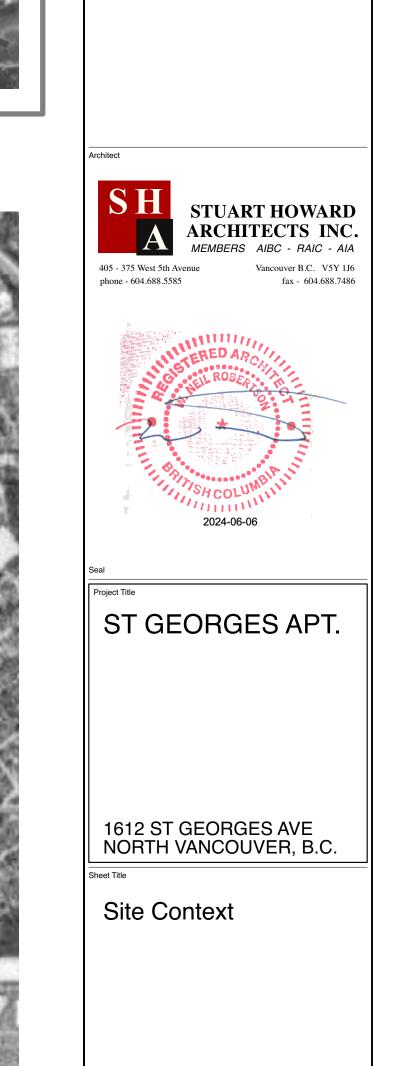
$\left(\frac{336.06' \text{ (NW)} + 339.37' \text{ (NE)}}{2}\right) X$	120.26'	] +		
$\left(\frac{339.37' \text{ (NE)} + 337.57' \text{ (SE)}}{2}\right) X$	150.33'	] +		
$\left(\frac{337.57' \text{ (SE)} + 331.04' \text{ (SW)}}{2}\right) X$	120.04'	] +		
$\left(\frac{331.04' \text{ (SW)} + 336.06' \text{ (NW)}}{2}\right) X$	150.33	] +		
TOTAL = 181,768.34' / 540.96' (building perimeter)				

AVERAGE NATURAL GRADE = 336.00' [102.42 M]

CONTRACTOR TO VERIFY DIMENSIONS BEFORE PROCEEDING AND NOTIFY THE ARCHITECTS OF ANY DISCREPANCIES. E 3 JUN 2024 Issue for Rezoning Memo #3 D 27 OCT 2023 Issue for Rezoning Memo #2 C 14 FEB 2023 Issue for ADP B 24 OCT 2022 Issue for Rezoning Memo #1 A 19 MAY 2022 Issue for Rezoning No. Date Issue Notes ST GEORGES APT. 1612 ST GEORGES AVE NORTH VANCOUVER, B.C. Project Data Plot Date 3 Jun, 2024







Plot Date 3 Jun, 2024

A0.02

CONTRACTOR TO VERIFY DIMENSIONS BEFORE PROCEEDING AND NOTIFY THE ARCHITECTS OF ANY DISCREPANCIES.

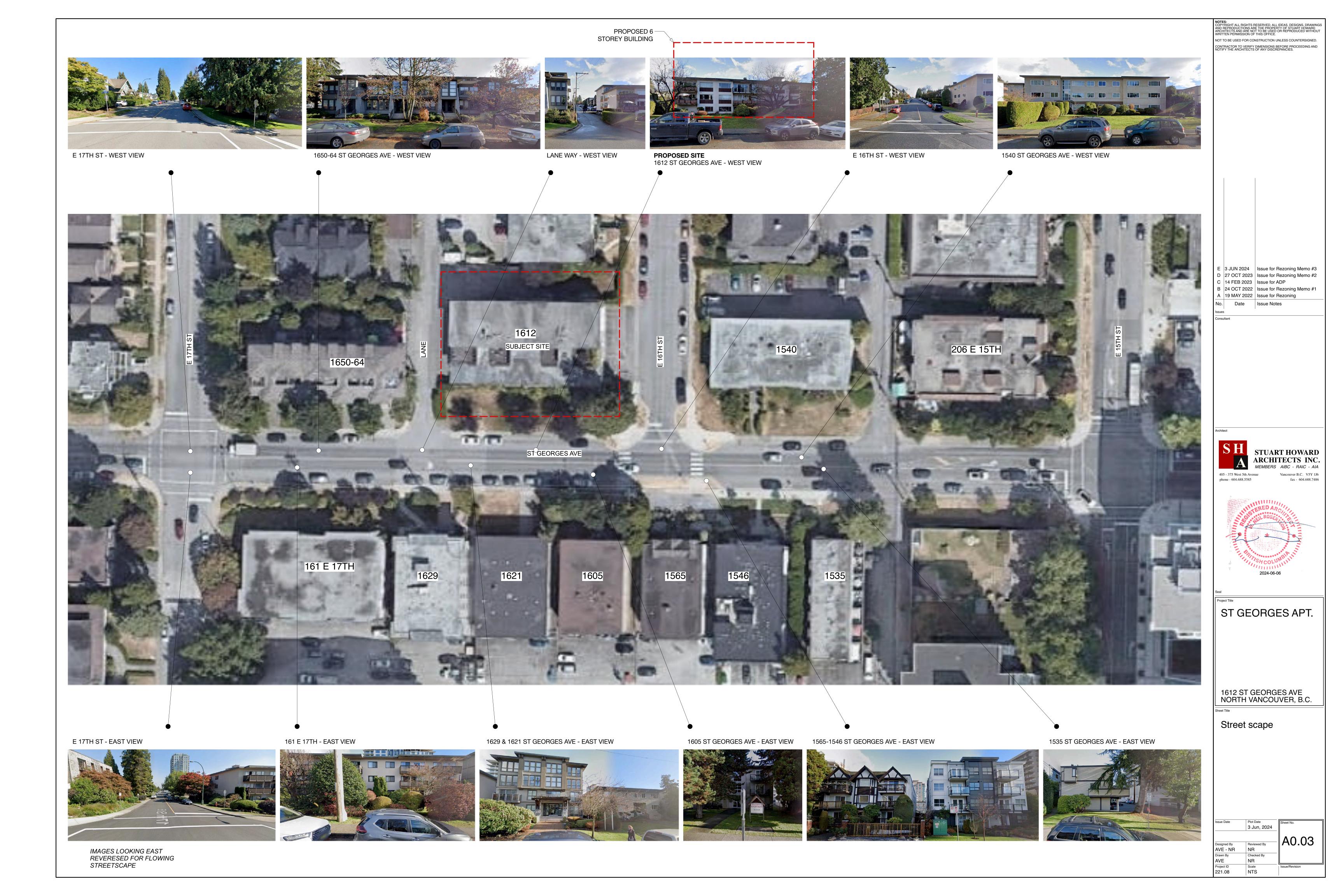
E 3 JUN 2024 | Issue for Rezoning Memo #3

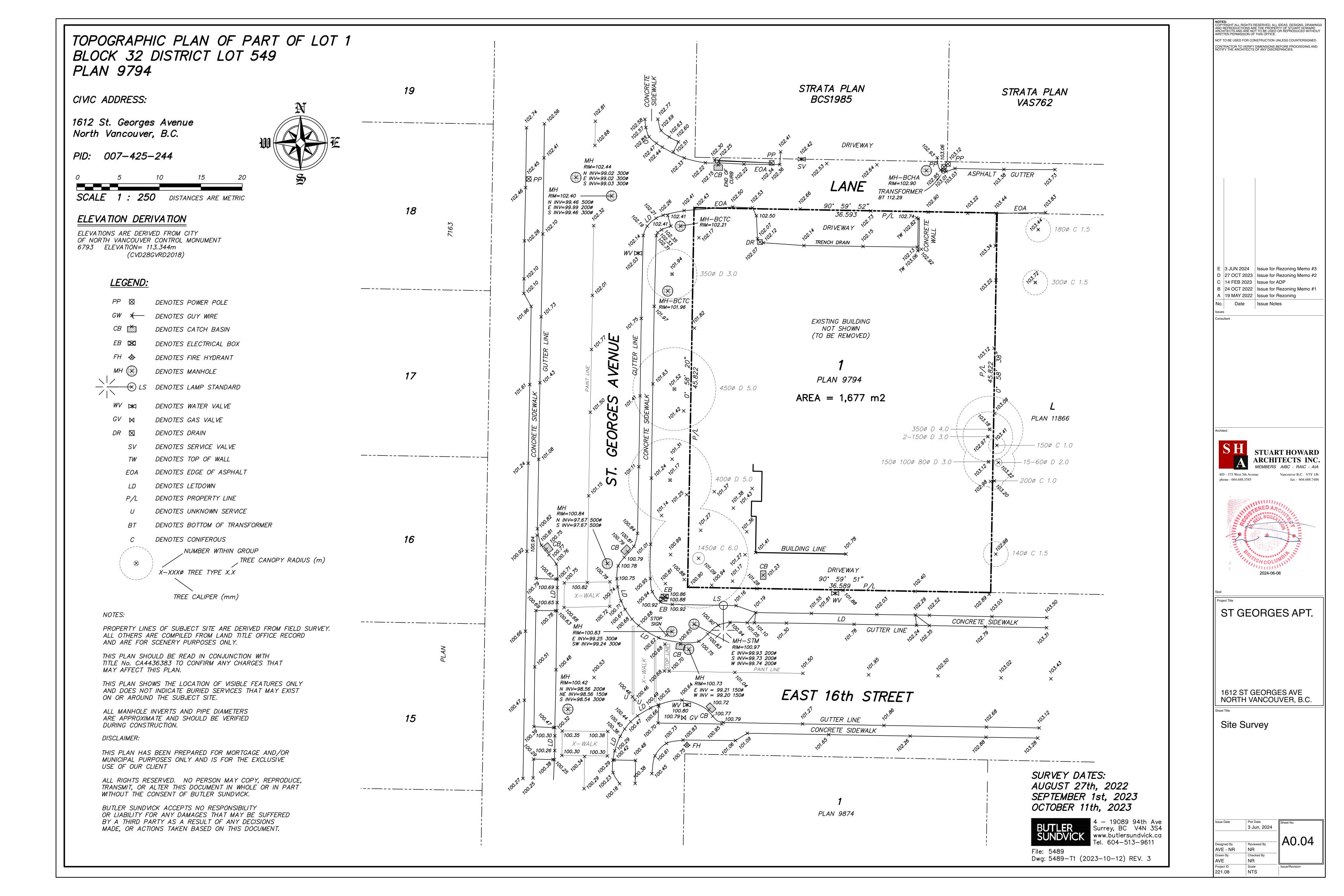
D 27 OCT 2023 Issue for Rezoning Memo #2
C 14 FEB 2023 Issue for ADP
B 24 OCT 2022 Issue for Rezoning Memo #1
A 19 MAY 2022 Issue for Rezoning

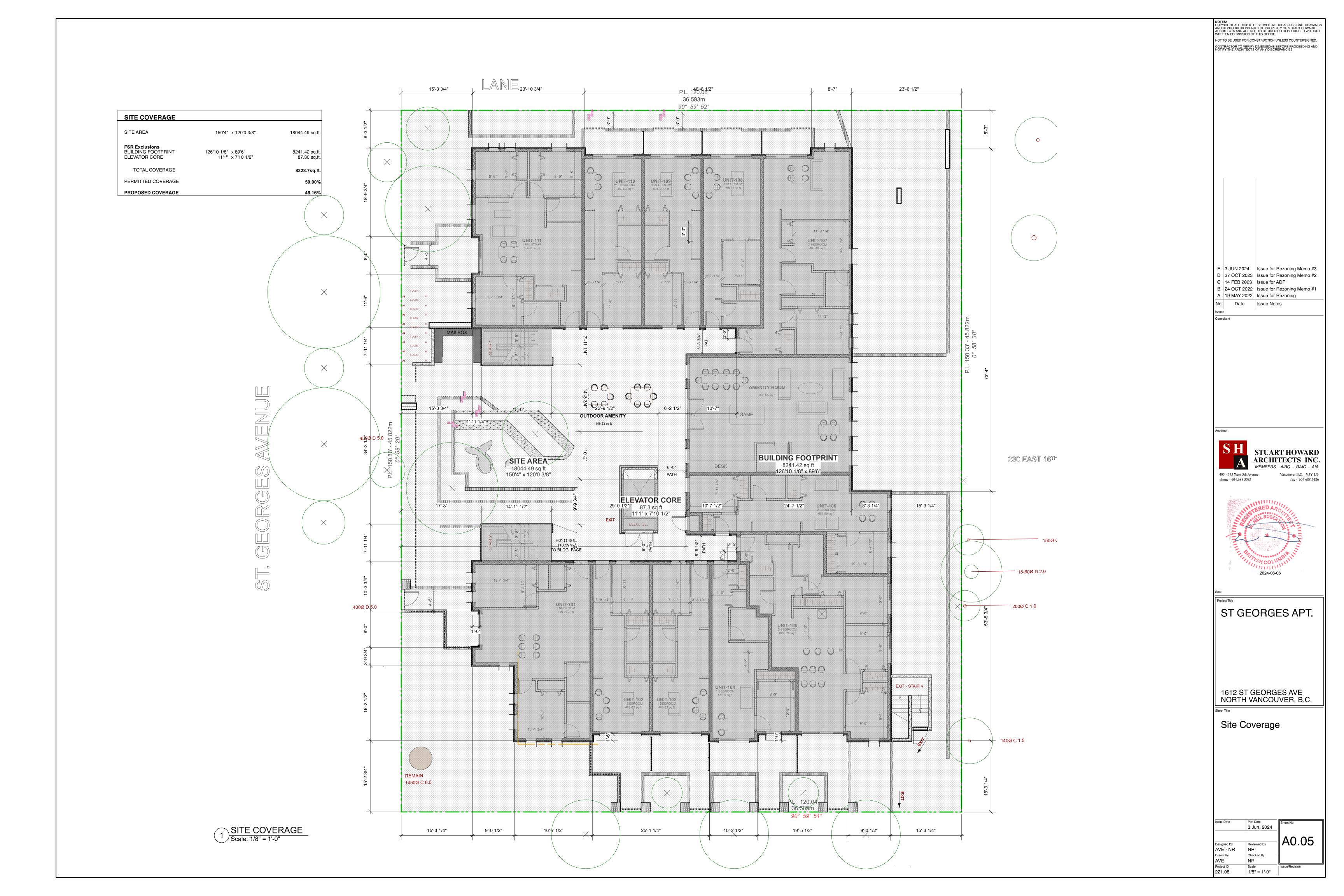
No. Date Issue Notes

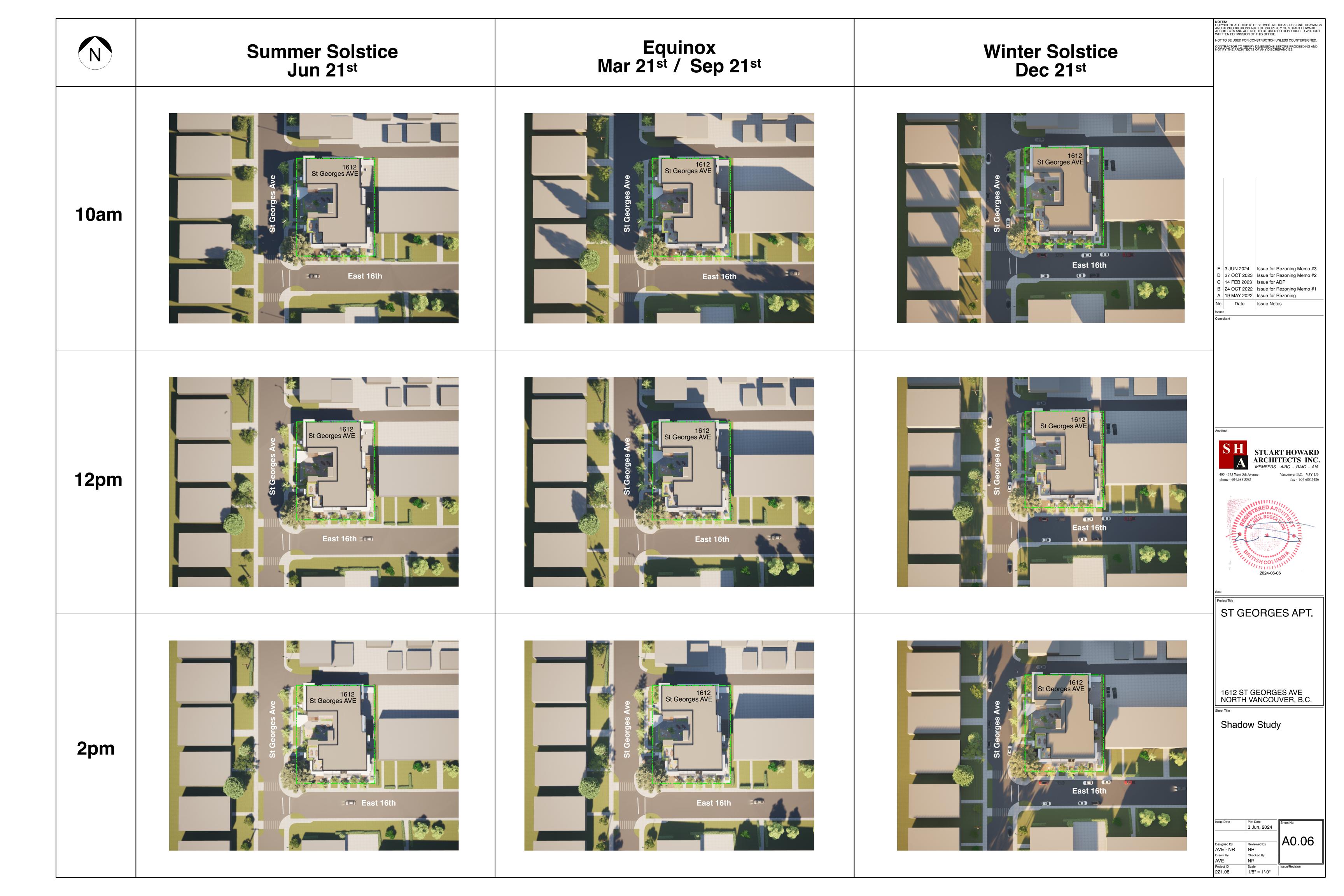












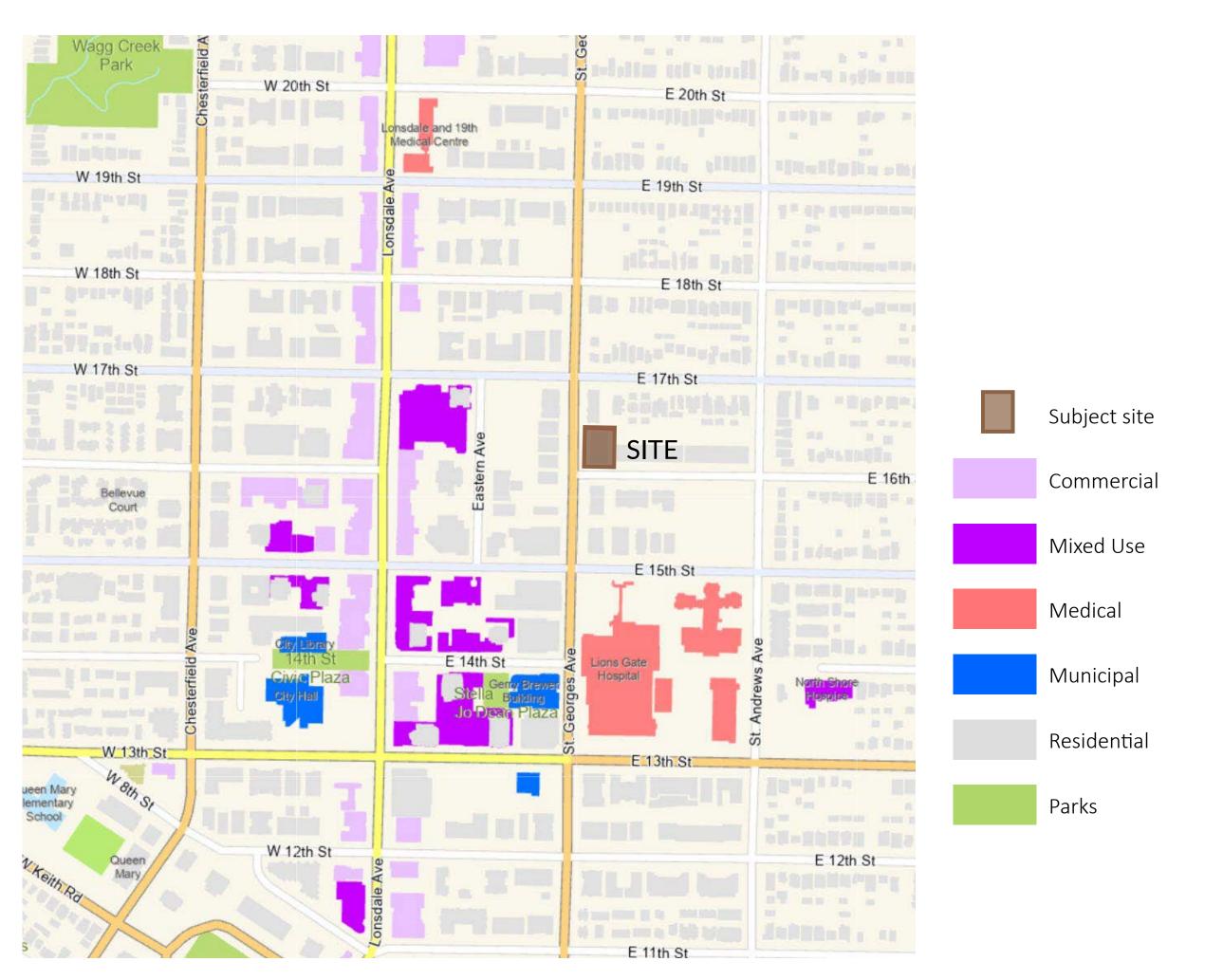




Frequent Transit Network & Bike Routes

1 NEIGHBOURHOOD CONTEXT Scale: NTS





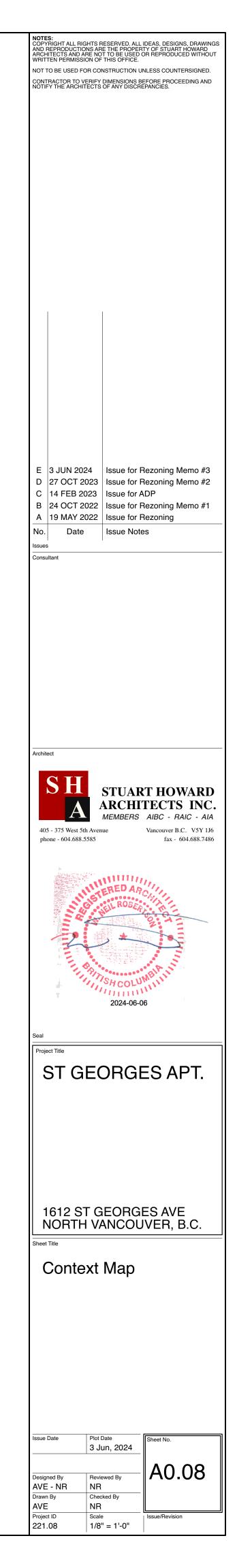
Land Uses

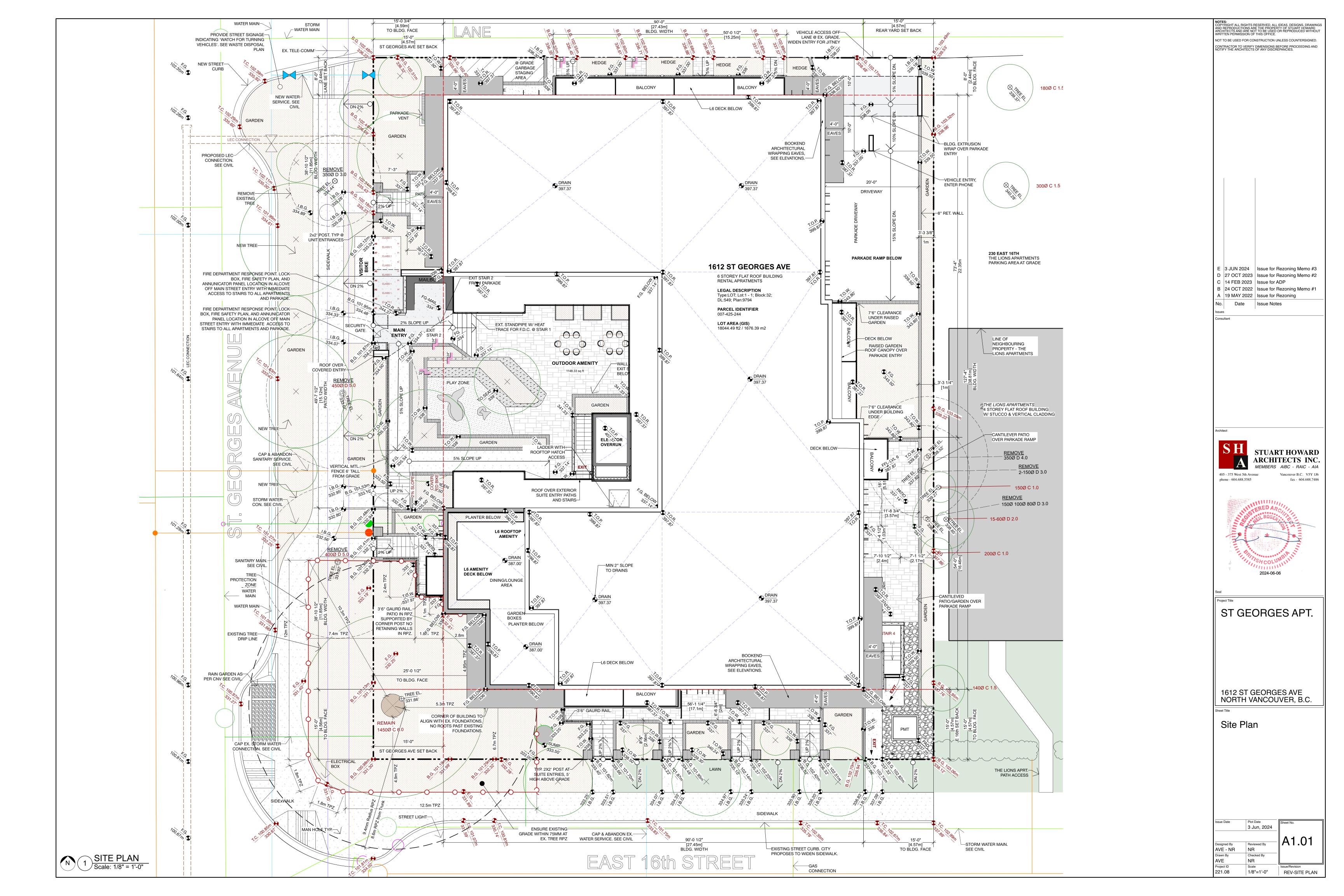


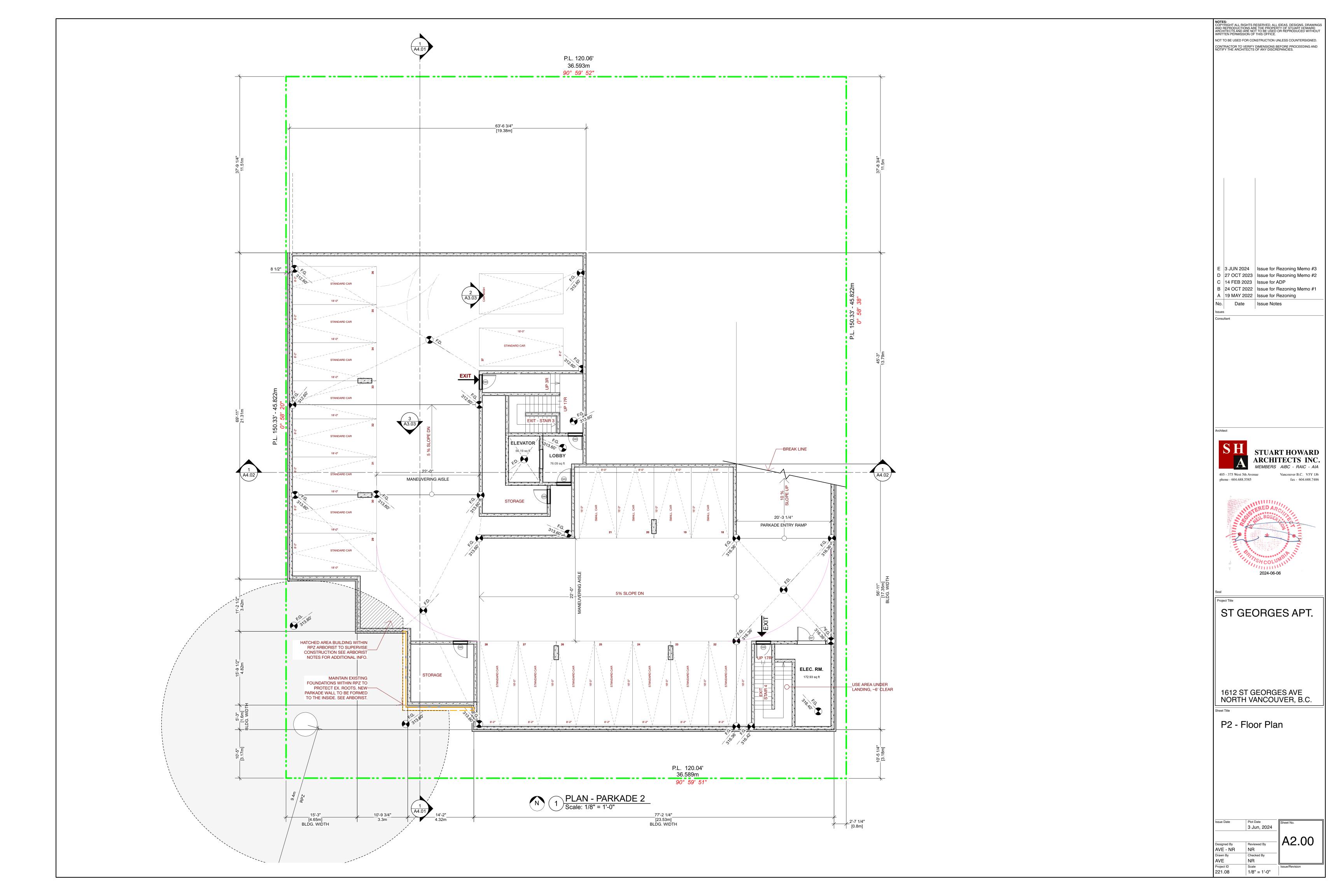
Lane Way - West View

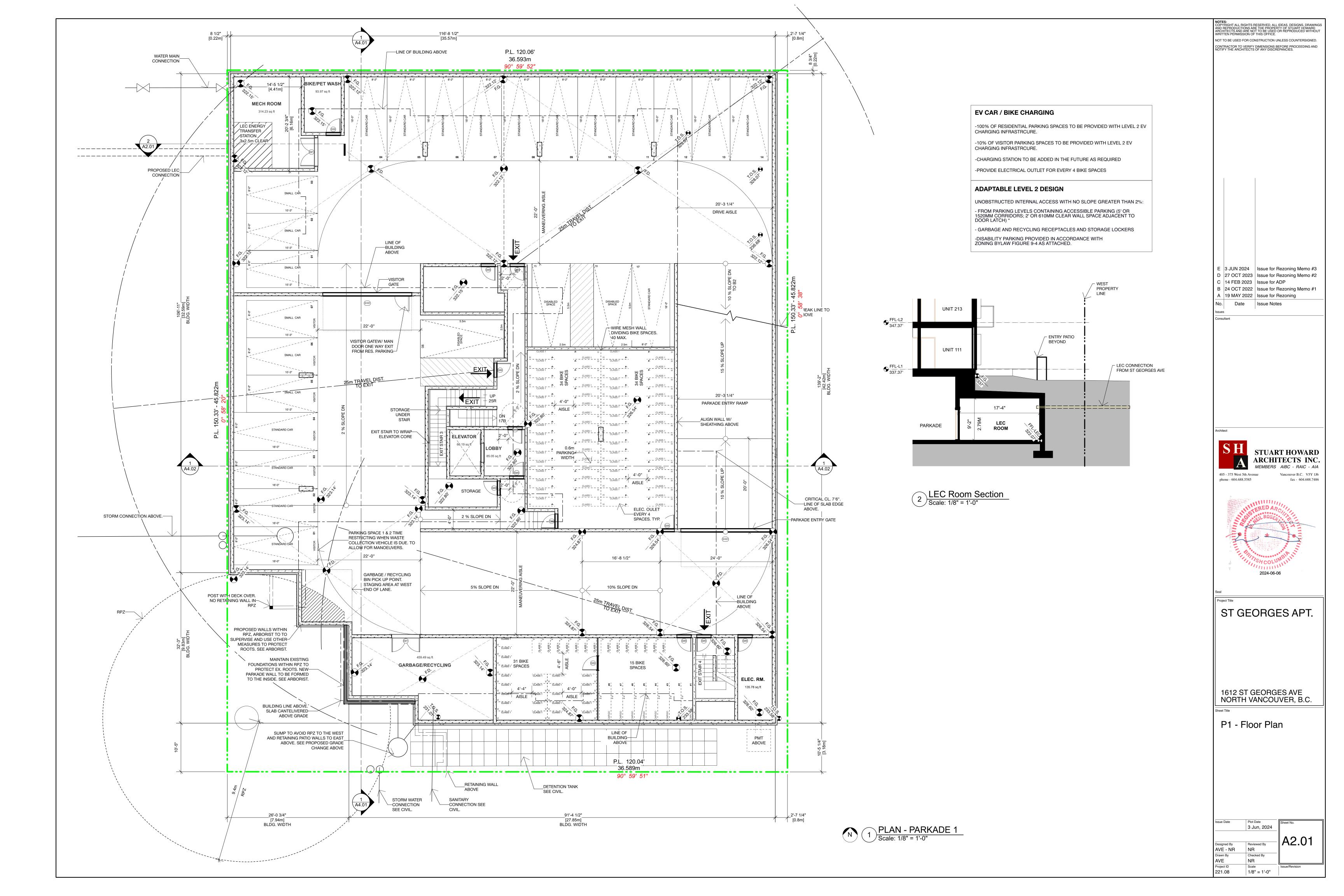


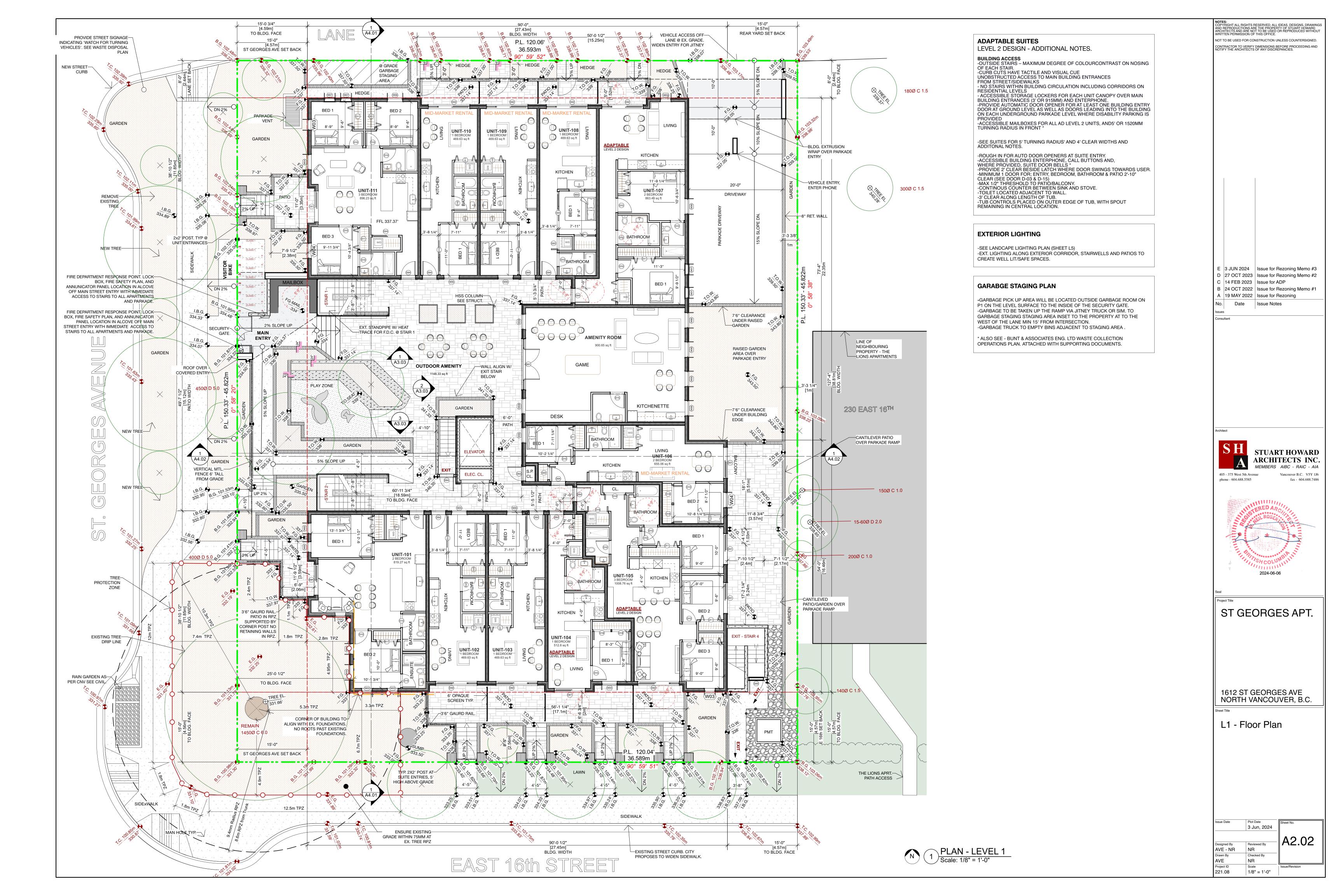
1612 St Georges Ave - West View











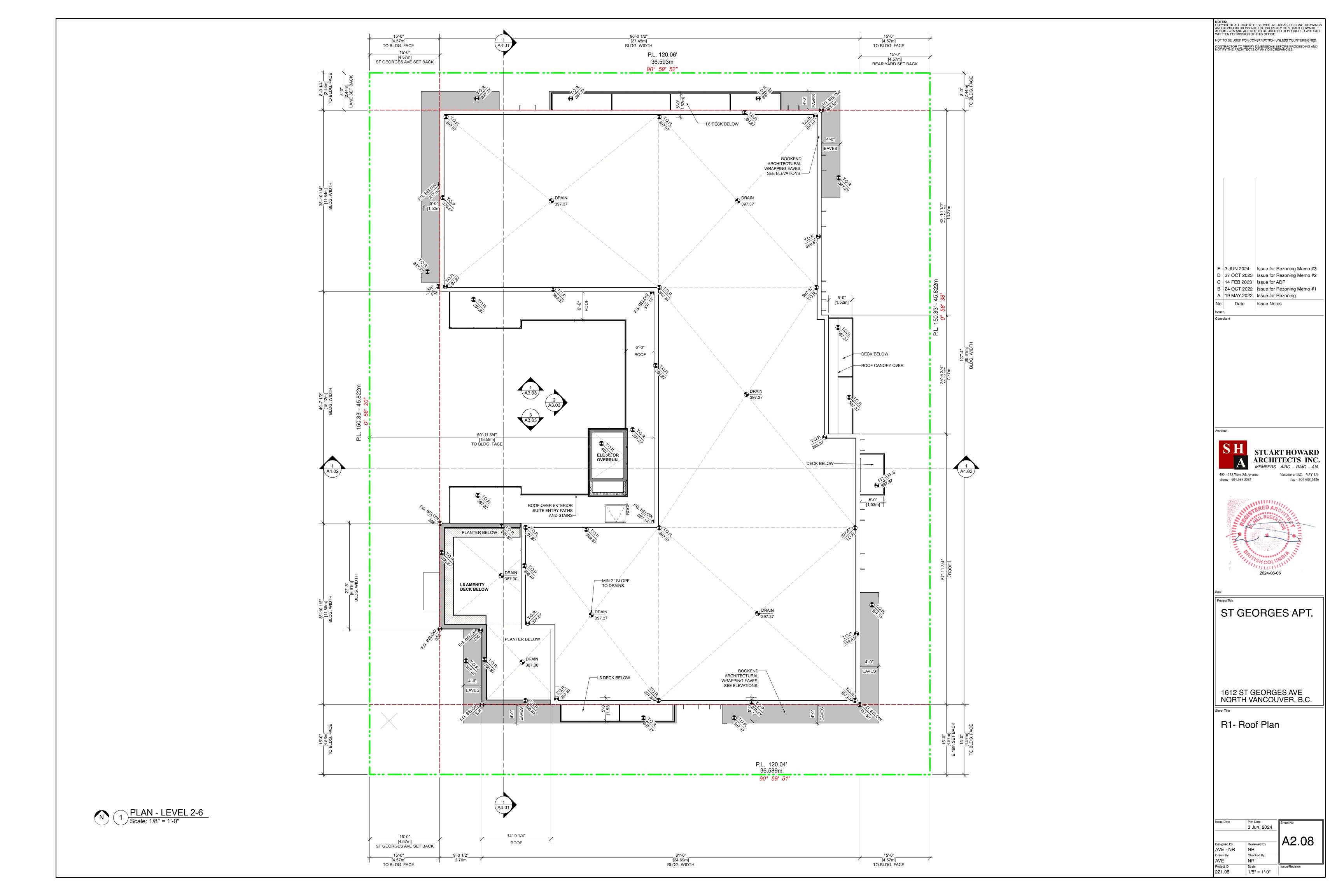








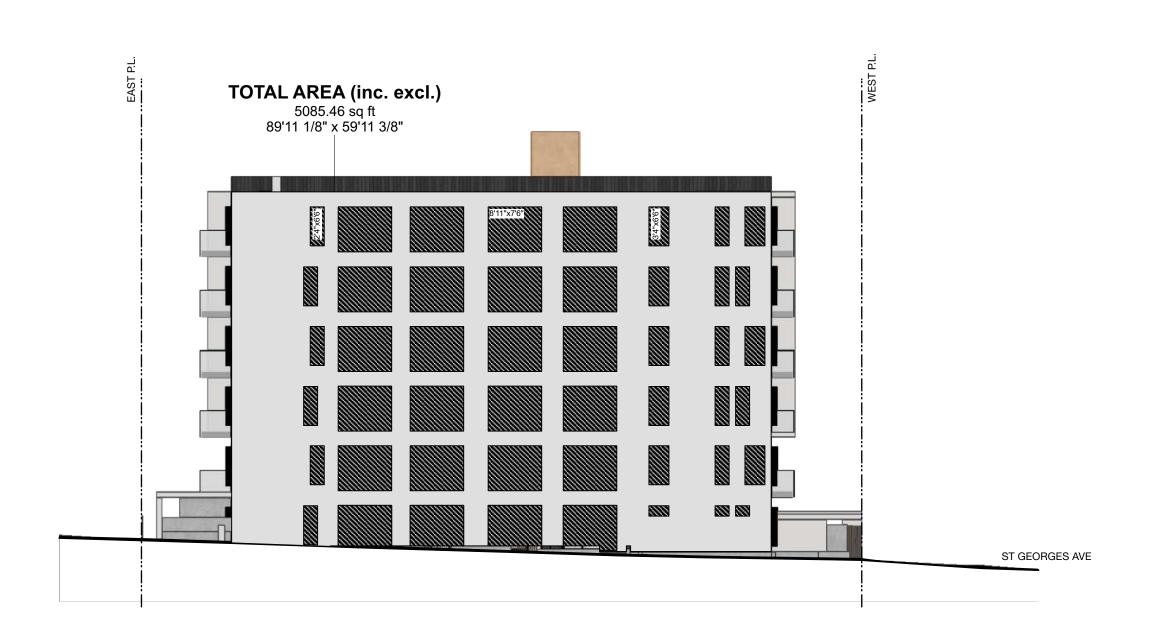






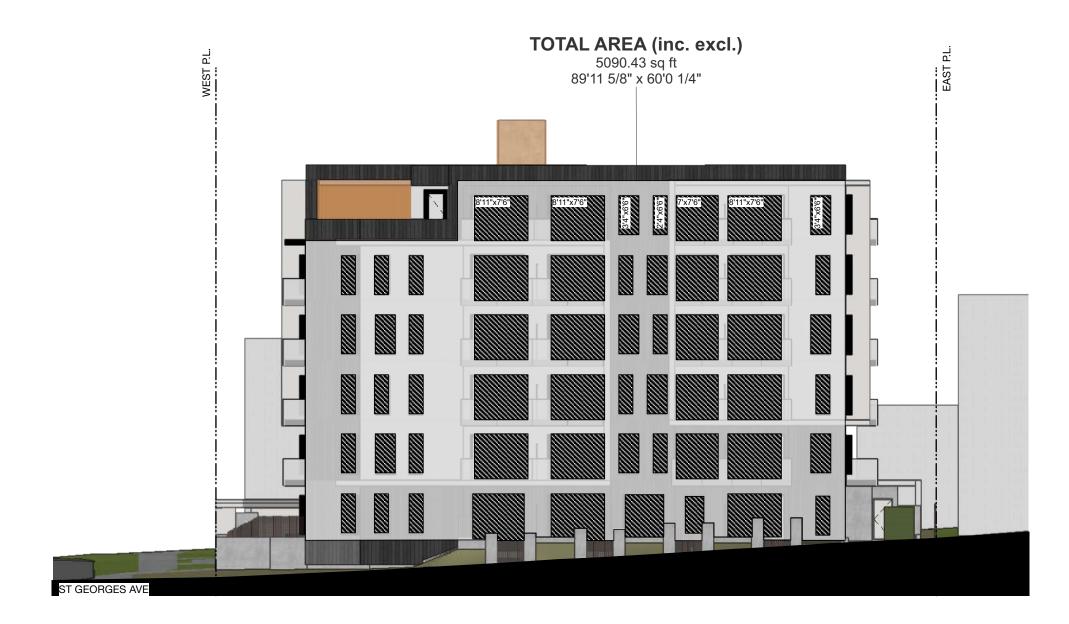




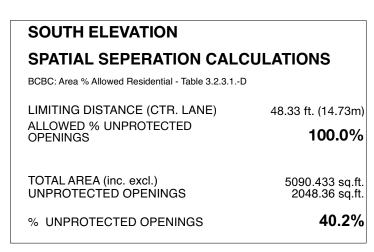


#### 3 Elevation - North Scale: 1/16" = 1'-0"

# NORTH ELEVATION SPATIAL SEPERATION CALCULATIONS BCBC: Area % Allowed Residential - Table 3.2.3.1.-D LIMITING DISTANCE (CTR. LANE) ALLOWED % UNPROTECTED OPENINGS TOTAL AREA (inc. excl.) UNPROTECTED OPENINGS 5085.464 sq.ft. 1964.74 sq.ft. % UNPROTECTED OPENINGS 38.6%



# Elevation - South Scale: 1/16" = 1'-0"





# Elevation - East Scale: 1/16" = 1'-0"

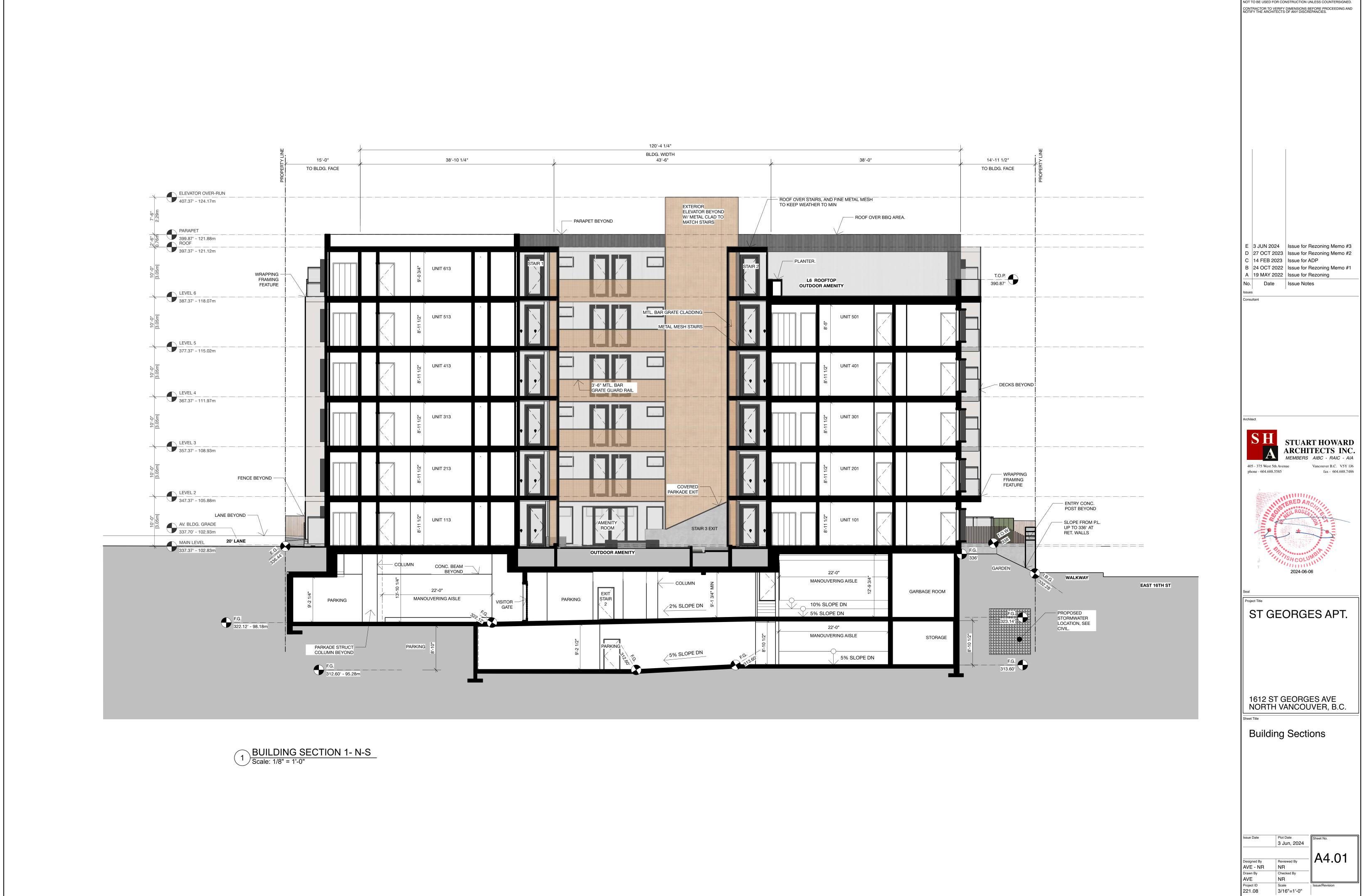
# EAST ELEVATION SPATIAL SEPERATION CALCULATIONS BCBC: Area % Allowed Residential - Table 3.2.3.1.-D LIMITING DISTANCE ALLOWED % UNPROTECTED OPENINGS 15ft. (4.57m) 35.7% TOTAL AREA (inc. excl.) UNPROTECTED OPENINGS 7379.822 sq.ft. 1968.97 sq.ft. 9 UNPROTECTED OPENINGS 26.7%



# 5 Elevation -West Scale: 1/16" = 1'-0"

WEST ELEVATION	
SPATIAL SEPERATION CALCU	JLATIONS
BCBC: Area % Allowed Residential - Table 3.2.3.1D	
LIMITING DISTANCE (CTR. LANE)	55.25 ft. (16.84m)
ALLOWED % UNPROTECTED OPENINGS	100.0%
TOTAL AREA (inc. excl.)	0 sq.ft.
TOTAL AREA (inc. excl.) UNPROTECTED OPENINGS	7434.333 sq.ft. 1354.56 sq.ft.
66.20.20 6.26.6	0.00 sq.ft.
% UNPROTECTED OPENINGS	18.2%

AND ARCI WRIT NOT	YRIGHT ALL REPRODUC HITECTS AN ITEN PERMI TO BE USEI TRACTOR T	TIONS AR D ARE NO SSION OF D FOR CO O VERIFY	RE THE PROPER OT TO BE USED ( THIS OFFICE. NSTRUCTION U	IDEAS, DESIGNS, DRAW TY OF STUART HOWAR OR REPRODUCED WITH NLESS COUNTERSIGNE EFORE PROCEEDING A PANCIES.
B A No.	19 MAY	2023 2023 2022 2022	Issue for F	Rezoning Memo # Rezoning
	S F 205 - 375 Westone - 604.6	t 5th Aven 88.5585	ARCHI' MEMBERS	THOWAR FECTS IN AIBC - RAIC - A Vancouver B.C. V5Y fax - 604.688.7
	ST (	GEO	ORGE	ES APT.
Shee	NORT t Title	H V/	Sepera	ES AVE IVER, B.C.
Desig	≣	Revie NR	ewed By	Sheet No.  A3.04



NOT TO BE USED FOR CONSTRUCTION UNLESS COUNTERSIGNED.

Scale 3/16"=1'-0"



NOT TO BE USED FOR CONSTRUCTION UNLESS COUNTERSIGNED.

Scale 3/16"=1'-0"

STORAGE





NOT TO BE USED FOR CONSTRUCTION UNLESS COUNTERSIGNED. CONTRACTOR TO VERIFY DIMENSIONS BEFORE PROCEEDING AND NOTIFY THE ARCHITECTS OF ANY DISCREPANCIES.

E 3 JUN 2024 Issue for Rezoning Memo #3
D 27 OCT 2023 Issue for Rezoning Memo #2
C 14 FEB 2023 Issue for ADP
B 24 OCT 2022 Issue for Rezoning Memo #1
A 19 MAY 2022 Issue for Rezoning

No. Date Issue Notes

St George Ave
Scale: Perspective - West







SH STUART HOWARD ARCHITECTS INC.

ST GEORGES APT.

1612 ST GEORGES AVE NORTH VANCOUVER, B.C.

Perspectives - Street

Plot Date 3 Jun, 2024 A6.01 Designed By
AVE - NR
Drawn By
AVE
Project ID
221.08







3 Courtyard - Level 2
Scale: Perspective - South West



2 Courtyard
Scale: Perspective - North West



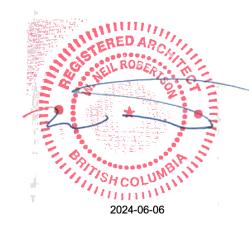
4 L6 AMENITY DECK
Scale: Perspective - L6 AMENITY

NOT TO BE USED FOR CONSTRUCTION UNLESS COUNTERSIGNED. CONTRACTOR TO VERIFY DIMENSIONS BEFORE PROCEEDING AND NOTIFY THE ARCHITECTS OF ANY DISCREPANCIES.

E 3 JUN 2024 Issue for Rezoning Memo #3
D 27 OCT 2023 Issue for Rezoning Memo #2
C 14 FEB 2023 Issue for ADP
B 24 OCT 2022 Issue for Rezoning Memo #1
A 19 MAY 2022 Issue for Rezoning

No. Date Issue Notes

SH
STUART HOWARD
ARCHITECTS INC.



ST GEORGES APT.

1612 ST GEORGES AVE NORTH VANCOUVER, B.C.

Perspectives -Amenities

sue Date	Plot Date	Sheet No.
	3 Jun, 2024	
		A6.
signed By	Reviewed By	AO.
VE - NR	NR	
awn By	Checked By	
VE	NR	
oject ID	Scale	Issue/Revision
21.08	NTS	

L6 ROOF TOP AMENITY WITH COVERED BBQ AND PLANTER BOXES

METAL GRATING AT EXTERIOR —

STAIRS AND PATHWAWYS

ELEVATOR CORE —

Aerial View
Scale: Perspective - North West

COVERED ENTRY WAY WITH SECURITY GATE, MAIL BOXES,

— ANNUNICATOR PANEL & FDC.



FRAMING ELEMENT

Aerial View
Scale: Perspective - South West

PARKADE EXIT PRIVATE ENTRIES FROM EAST 16TH



CONTINUATION OF FRAMING
ELEMENT TO CREATE PARKADE
— ENTRY

COVERED PARAKDE ENTRY

- FROM LANE WITH ENTER PHONE.



STREET VIEW WALKING NORTH UP ST GEORGES AVE
Scale: Perspective - North East

NOT TO BE USED FOR CONSTRUCTION UNLESS COUNTERSIGNED. CONTRACTOR TO VERIFY DIMENSIONS BEFORE PROCEEDING AND NOTIFY THE ARCHITECTS OF ANY DISCREPANCIES.

E 3 JUN 2024 Issue for Rezoning Memo #3 D 27 OCT 2023 Issue for Rezoning Memo #2

C 14 FEB 2023 Issue for ADP B 24 OCT 2022 Issue for Rezoning Memo #1

A 19 MAY 2022 Issue for Rezoning No. Date Issue Notes

SH STUART HOWARD ARCHITECTS INC.

ST GEORGES APT.

1612 ST GEORGES AVE NORTH VANCOUVER, B.C.

Perspectives - Aerial

Plot Date 3 Jun, 2024 A6.03

WIN	DOV	v sc	CHEDULE			
	SP	EC.	Size		Window Dat	ta
		PE		L		

	SPE	EC.	Size		Window Dat	a	
QUANTITY	WINDOW NO.	WINDOW TYPE	UNIT WIDTH	UNIT HEIGHT	FIRE RATING	Accessories	Notes
73	W	03	2'4"	6'6"		12" EXT. BOX FRAME	
64	W	04	3'4"	6'6"		12" EXT. BOX FRAME	
45	W	05	3'4"	2'0"			
6	W	06	3'4"	2'0"		12" EXT. BOX FRAME	
4	W	07	2'4"	2'0"		12" EXT. BOX FRAME	
2	W	08	3'4"	7'6"			

DOO	DOOR SCHEDULE									
				IOMINAL SIZ	ZE	DOOR STYLE	LOCATION		HARDWARE	EAST OF DATE: 3 OCT, 2021
DOOR NO.	INT / EXT	QUANTITY	LEAF WIDTH	LEAF HEIGHT	THICKNESS	OPERATION	LOCATION	FIRE RATING	HARDWARE	NOTES
01	EXT.	20	6'6 1/2"	7'5 1/4"	1 3/4"	Slider	PATIO			
01	EXT.	1	6'6 1/2"	7'11 1/4"	1 3/4"	Swing Bi-part	PATIO			
02	EXT.	52	6'7 1/2"	7'5 1/4"	1 3/4"	Slider	PATIO			
03	EXT.	5	6'10 1/2"	7'5 1/4"	1 3/4"	Slider	PATIO			
04	EXT.	81	3'0"	8'0"	1 3/4"	Swing Simple	SUITE ENTRY			
10	INT.	150	2'10"	6'8"	1 3/4"	Swing Simple	SUITE DOOR			
11	INT.	156	4'6"	6'8"	1 3/4"		CLOSET			
12	INT.	35	10'6"	6'8"	1 3/4"	Slider	CLOSET			
15	INT.	27	3'0"	6'8"	1 3/4"	Swing Simple	SUITE DOOR			
18	INT.	27	3'9"	6'8"	1 3/4"	Bi-fold Simple	CLOSET			
18	INT.	6	4'0"	6'8"	1 3/4"	Bi-fold Simple	CLOSET			
18	INT.	6	3'0"	6'8"	1 3/4"	Bi-fold Simple	CLOSET			
19	INT.	12	4'6"	6'8"	1 3/4"	Bi-fold Bi-part	CLOSET			
20	EXT.	20	3'0"	6'8"	1 3/4"	Swing Simple	PARKADE EXIT	1-HR		
21	EXT.	9	6'0"	6'8"	1 3/4"		PARKADE UTILITY	1-HR		
22	INT.	12	2'10"	6'8"	1 3/4"	Bi-fold Simple	SUITE DOOR			
23	INT.	5	9'0"	6'8"	1 3/4"	Slider	CLOSET			
24	INT.	6	5'6"	6'8"	1 3/4"	Slider	CLOSET			
25	INT.	6	1'9"	6'8"	1 3/4"	Swing Simple	SUITE DOOR			
101	EXT.	2	19'0"	7'6"	1 3/4"	Overhead	PARKADE GATE			

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A 19 MAY 2022 Issue for Rezoning

No. Date Issue Notes



ST GEORGES APT.

1612 ST GEORGES AVE NORTH VANCOUVER, B.C.

Schedules & Assemblies

		- I
Issue Date	Plot Date	Sheet No.
	3 Jun, 2024	.
		A8.0
Designed By	Reviewed By	
AVE - NR	NR	
Drawn By	Checked By	-
AVE	NR	
Project ID	Scale	Issue/Revision
221.08	1/8" = 1'-0"	
	1	1

**EAST 16TH STREET** 

Attachment 3

TREE SCHEDULE - ONSITE PMG PROJECT NUMBER: 21-203 PLANTED SIZE / REMARKS **COMMON NAME** 

KEY QTY BOTANICAL NAME PICEA OMORIKA STYRAX JAPONICUS 'PINK CHIMES'

ACER PALMATUM 'SANGO KAKU' PARROTIA PERSICA 'RUBY VASE'

CORAL BARK MAPLE RUBY VASE PERSIAN IRONWOOD SERBIAN SPRUCE PINK FLOWERED JAPANESE SNOWBELL

5CM CAL; 3-STEM CLUMP; B&B 5CM CAL; 1.5M STD;B&B 2.5M HT; B&B

5CM CAL; 1.5M STD; B&B



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SEAL:

AND CANADIAN LANDSCAPE STANDARD LATEST EDITION. \* ALL PLANT MATERIAL MUST BE PROVIDED FROM CERTIFIED DISEASE FREE NURSERY. \*

IRRIGATION: PROVIDE A DESIGN-BUILD EFFICIENT AUTOMATIC IRRIGATION SYSTEM TO IIABC STANDARDS; INCLUDE RAIN SENSOR IN SYSTEM.

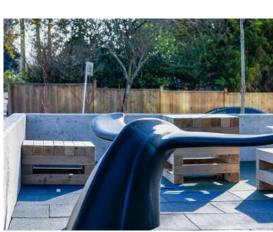




MAGLIN BIKE RACK MBR150-S



STRUCTURA AURA RECT CATENARY LIGHT



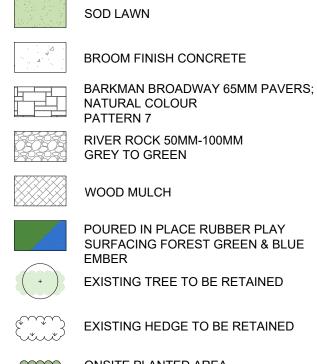
WISHBONE WHALE TAIL

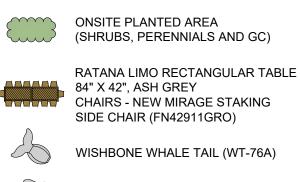


WISHBONE FISH TAIL

DOCUMENT SIZE OF CHANNEL TO L.A. PRIOR

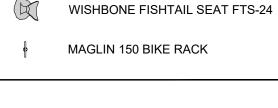
TO SODDING LAWN





**LEGEND** 

WISHBONE WHALE TAIL (WT-76A)



15 24.JUN.03 UPDATE PER NEW SITE PLAN / ISSUE UPDATE PER CITY COMMENTS 12 24.MAR.19 NEW SITE PLAN / CITY COMMENTS **REV. PER ARCH COMMENTS NEW SITE PLAN** ARBORIST COORDINATION 9 23.OCT.06 8 23.OCT.03 ARBORIST COORDINATION NEW SITE PLAN 6 23.SEP.13 NEW SITE PLAN 23.FEB.06 COLOURING FOR ADP 4 22.NOV.09 CITY COMMENTS

**NEW SITE PLAN** 

TREE MANAGEMENT PLAN

REVISION DESCRIPTION

CLIENT:

2 22.SEP. 9

PROJECT:

**RENTAL APARTMENT BUILDING** 

**1612 ST. GEORGES AVENUE** NORTH VANCOUVER, B.C.

DRAWING TITLE:

LANDSCAPE PLAN

DRAWING NUMBER:	21.NOV.24	DATE:	
	1"=10'-0"	SCALE:	
	JR / PC	DRAWN:	
	PC	DESIGN:	
OF 8	PC	CHK'D:	



SEAL:

12 TIMES TREE TRUNK DIAMETER OR 1 METER BEYOND THE TREE DRIP LINE, WHICHEVER IS GREATER

1. A TREE PROTECTION BARRIER SHALL BE INSTALLED AROUND ANY TREE OF GROUP OF TREES BEING RETAINED BEFORE ANY WORK COMMENCES, AND REMAIN IN PLACE UNTIL WRITTEN APPROVAL IS RECEIVED FROM THE FORESTRY TECHNOLOGIST FOR IT'S REMOVAL.

2. A TREE PROTECTION BARRIER SHALL BE APPROVED BY THE FORESTRY TECHNOLOGIST BEFORE ANY WORK

3. NO WORK IS PERMITTED WITHIN THE ZONE EXCEPT IN ACCORDANCE WITH PLANS AND PROCEDURES AUTHORIZED BY A TREE PERMIT.

4. ALL TREES BEING RETAINED SHALL BE APPROPRIATELY MAINTAINED AND PROTECTED FROM EVERY TYPE OF

PROTECTIVE FENCING SHALL BE CONSTRUCTED OF CHAIN LINK SNOW FENCING FIRMLY SECURED, AS APPROVED BY THE FORESTRY FOR BARRIERS ALONG STREAM CORRIDORS, WETLANDS, OR THE WATERFRONT, OR OF PLYWOOD FASTENED TO WOODEN STAKES OR OTHER FORM OR BARRIER SATISFACTORY TO THE ENVIRONMENTAL PROTECTION OFFICER.

SIGNAGE SHALL BE PLACED ON THE PROTECTIVE BARRIER INDICATING THAT THE AREA WITHIN THE BARRIER IS A PROTECTION ZONE AND THAT NO ENCROACHMENT IS PERMITTED INTO THE ZONE.



VEHICLE ACCESS OFF— LANE @ EX. GRADE. WIDEN ENTRY FOR

KITCHEN

0000

<del>(0000)</del>

90'-0 1/2"

EAST 16TH STREET

ST 16th STREET

GAME

KITCHENETTE

230 EAST 16<sup>TH</sup>

ÔŠ CĚDAŘ HĚDGĚ↓Ů 

THE LIONS— APRT. PATH ACCESS

~~~~

AVENUE

GEORGES

ST.

AVENUE

**GE** 

EXISTING TREE

DRIP LINE

SIDEXWALK

5.3m TPZ 5.3m TPZ

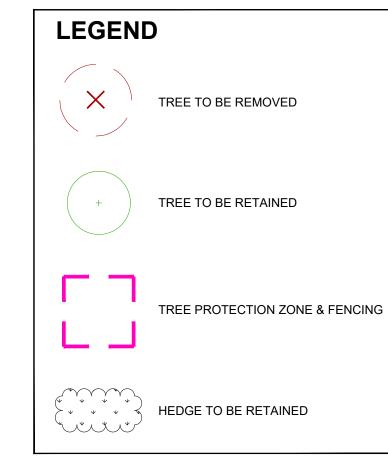
WOOD MULCH \_

EXISTING LARGE CEDAR TREE TO BE RETAINED / PROTECTED, TOP DRESS WITH 3" GROWING MEDIUM /POCKET PLANTING PROCEDURE TO BE USED

CNV STANDARD TREE PROTECTION FENCE; ARBORIST TO BE IN ATTENDANCE WHEN

NEEDING TO WORK WITHIN TREE

PROTECTION ZONE



#### NOTE:

\* A ROOT EXPLORATION MUST BE CONDUCTED USING AN AIR-SPADE ALONG THE PROPOSED FOUNDATION ALIGNMENT ON THE NORTH SIDE OF TREE #4022 TO DETERMINE THE DEGREE OF ROOT LOSS PRIOR TO EXCAVATION FOR THE PARKADE FOUNDATION.

\* THE PROPOSED PARKADE FOUNDATION MUST BE ALIGNED WITH THE EXISTING FOUNDATION WALL AND MUST NOT ENCROACH FURTHER INTO THE CRITICAL ROOT ZONE OF TREE #4022.

\* THE EXISTING BUILDING FOUNDATION SHOULD BE SURVEYED AND SHOWN ON THE PLAN.

\* EXCAVATION WITHIN THE CRITICAL ROOT ZONE OF TREE #4022 MUST BE DONE WITH LOW-IMPACT METHODS SUCH AS VERTICAL EXCAVATION USING AIR-VAC TO ALLOW FOR ROOT PRUNING, FOLLOWED BY SHOTECRETE AND SHORING. THIS EXCAVATION SHOULD BE DONE IN TWO PHASES A YEAR OR MORE APART, UNDER ARBORIST SUPERVISION.

\* EXCAVATION AND STAIRS CONSTRUCTION WITHIN 1.5M OF THE CRITICAL ROOT ZONES OF #4022, OS SHRUB ROW, & OSCEDAR HEDGE MUST OCCUR USING LOW-IMPACT METHODS SUCH AS AIR VAC, TO ALLOW FOR ROOT PRUNING, UNDER ARBORIST SUPERVISION.

\* TREE PROTECTION FENCING FOR TREE #4022 IS TO BE FIELD FITTED TO THE EDGE OF THE EXISTING BUILDING WHERE APPLICABLE.

\* NO GRADE CHANGES CAN OCCUR WITHIN THE TPZ OF ANY RETAINED TREE & SHRUB.

\* SIDEWALKS AND PATHWAYS WITHIN TPZS MUST BE BUILT ON OR ABOVE THE EXISTING GRADE USING LOW-IMPACT METHODS WHILE UNDER ARBORIST SUPERVISION.

\* CONTACT PROJECT ARBORISTS AT max@diamondheadconsulting.com OR 604.733.4886 WITH 3 WORKING DAYS NOTICE TO ATTEND TPZ.

| 15  | 24.JUN.03 | UPDATE PER NEW SITE PLAN / ISSUE | CLG |
|-----|-----------|----------------------------------|-----|
| 14  | 24.MAY.29 | UPDATE PER CITY COMMENTS         | CLG |
| 13  | 24.MAR.20 | ARBORIST COORDINATION            | JR  |
| 12  | 24.MAR.19 | NEW SITE PLAN / CITY COMMENTS    | JR  |
| 11  | 24.FEB.06 | REV. PER ARCH COMMENTS           | JR  |
| 10  | 24.JAN.26 | NEW SITE PLAN                    | JR  |
| 9   | 23.OCT.06 | ARBORIST COORDINATION            | JR  |
| 8   | 23.OCT.03 | ARBORIST COORDINATION            | JR  |
| 7   | 23.SEP.26 | NEW SITE PLAN                    | JR  |
| 6   | 23.SEP.13 | NEW SITE PLAN                    | JR  |
| 5   | 23.FEB.06 | COLOURING FOR ADP                | JR  |
| 4   | 22.NOV.09 | CITY COMMENTS                    | JR  |
| 3   | 22.SEP.15 | NEW SITE PLAN                    | WZ  |
| 2   | 22.SEP. 9 | TREE MANAGEMENT PLAN             | WZ  |
| NO. | DATE      | REVISION DESCRIPTION             | DR  |
|     |           |                                  |     |

CLIENT:

PROJECT:

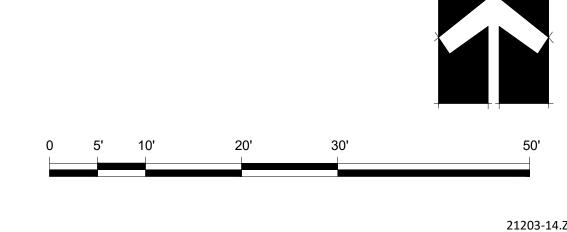
RENTAL APARTMENT **BUILDING** 

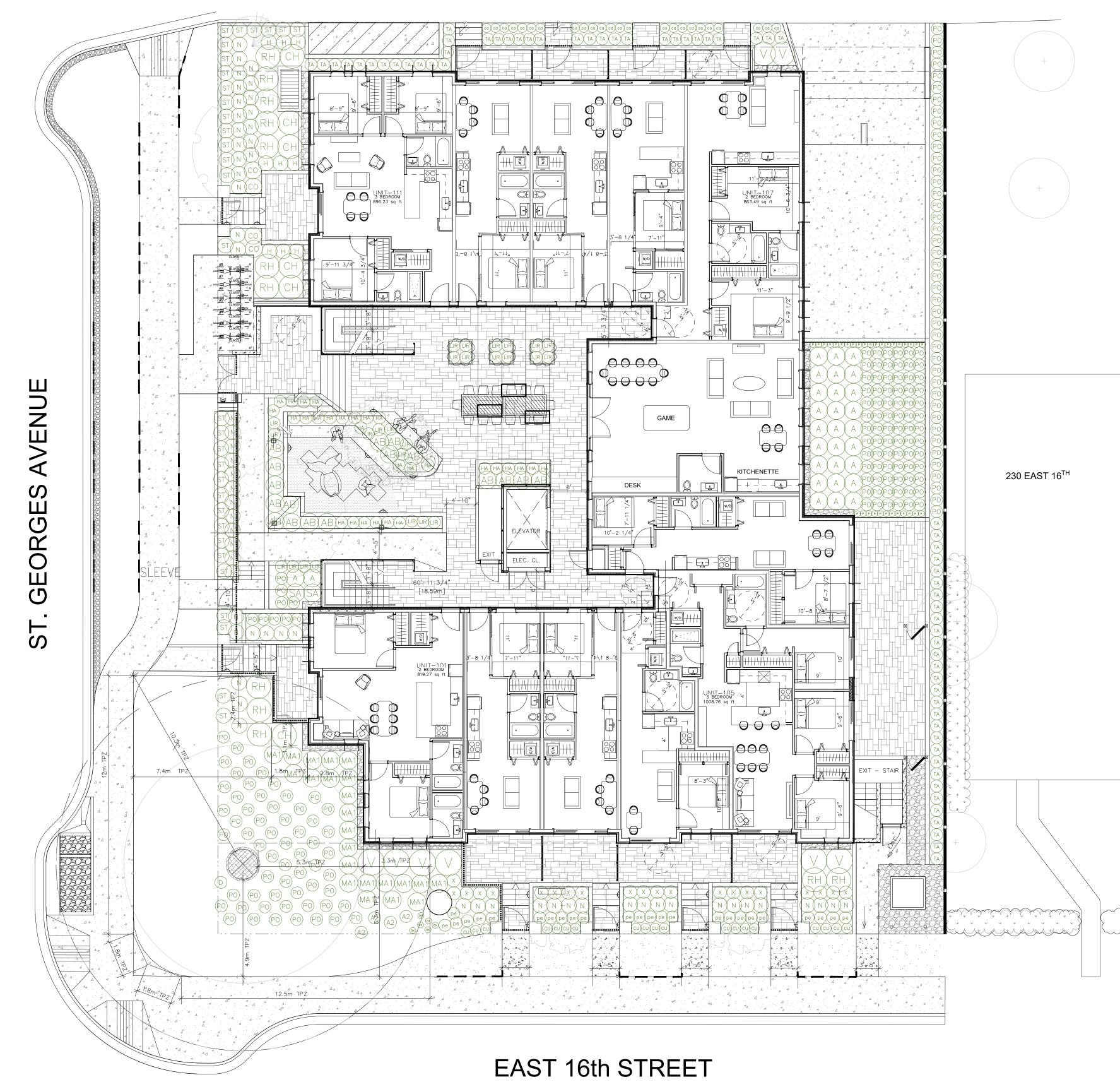
**1612 ST. GEORGES AVENUE** NORTH VANCOUVER, B.C.

DRAWING TITLE:

# EXISTING TREE MANAGEMENT PLAN

| DRAWING NUMBER: | 21.NOV.24 | DATE:   |
|-----------------|-----------|---------|
|                 | 1"=10'-0" | SCALE:  |
|                 | JR / PC   | DRAWN:  |
|                 | PC        | DESIGN: |
| OF 8            | PC        | CHK'D:  |
|                 |           |         |





| PLANT SCHEDULE - ONSITE PMG PROJECT NUMBER: 21-203 KEY QTY BOTANICAL NAME PLANTED SIZE / REMARKS **COMMON NAME** #7 POT; 1M SPRD ACER PALMATUM 'SANGO KAKU' CORAL BARK MAPLE RUBY VASE PERSIAN IRONWOOD PARROTIA PERSICA 'RUBY VASE' 2.5M HT; SPEC TREE FORM;B&B SERBIAN SPRUCE 2.5M HT; B&B PICEA OMORIKA STYRAX JAPONICUS 'PINK CHIMES' PINK FLOWERED JAPANESE SNOWBELL 5CM CAL; 1.5M STD; B&B SHRUB #2 POT; 30CM; FULL SUN/PT SHADE ABELIA x'EDWARD GOUCHER' PINK ABELIA BUXUS SEMPERVIRENS GREEN VELVET BOXWOOD #3 POT; 40CM MEXICAN MOCK ORANGE #3 POT; 50CM CHOISYA TERNATA #2 POT; 50CM CORNUS SERICEA 'KELSEYI' DWARF KELSEY DOGWOOD MAHONIA AQUIFOLIUM 'COMPACTA' - TPZ COMPACT OREGON GRAPE HOLLY #1 POT; 20CM #2 POT NANDINA DOMESTICA 'GULF STREAM' HEAVENLY BAMBOO; DWARF RHODODENDRON 'PATTY BEE' DWARF RHODODENDRON; YELLOW #3 POT; 30CM SWEET BOX #2 POT; 30CM SARCOCOCCA CONFUSA GOLDEN IRISH YEW 1.0M HT; B&B TAXUS BACCATA 'FASTIGIATA AUREA' HICK'S YEW 1M HT TAXUS X MEDIA 'HICKSII' EVERGREEN HUCKLEBERRY #3 POT; 60CM VACCINIUM OVATUM #1 POT EVERGOLD JAPANESE SEDGE CAREX OSHIMENSIS 'EVERGOLD' #1 POT HAKONECHLOA MACRA 'AUREOLA' JAPANESE FOREST GRASS PENNISETUM ALOPECUROIDES FOUNTAIN GRASS #1 POT PERENNIAL COREOPSIS VERTICILLATA `MOONBEAM' THREADLEAF COREOPSIS; YELLOW 15CM POT HELLEBORUS x HYBRIDUS- VANCOUVER SERIES LENTEN ROSE 15 CM POT LILY TURF 'BIG BLUE' #1 POT; FULL/PT SUN/SHADE LIRIOPE MUSCARI 'BIG BLUE' REDWOOD SORREL 9CM POT OXALIS OREGANA 15CM POT SEDUM TELEPHIUM 'HERBSTFREUDE' AUTUMN JOY STONECROP MAIDENHAIR FERN #2 POT; 35CM ADIANTUM ALEUTICUM ASPLENIUM SCOLOPENDRIUM HART'S TONGUE FERN #1 POT BLECHNUM SPICANT DEERFERN #1 POT; 20CM PACHYSANDRA TERMINALIS JAPANESE SPURGE 9CM POT 188 POLYSTICHUM MUNITUM WESTERN SWORD FERN #1 POT; 20CM

NOTES: \* PLANT SIZES IN THIS LIST ARE SPECIFIED ACCORDING TO THE BC LANDSCAPE STANDARD AND CANADIAN LANDSCAPE STANDARD, LATEST EDITION. CONTAINER SIZES SPECIFIED AS PER CNLA STANDARD. BOTH PLANT SIZE AND CONTAINER SIZE ARE THE MINIMUM ACCEPTABLE SIZES. \* REFER TO SPECIFICATIONS FOR DEFINED CONTAINER MEASUREMENTS AND OTHER PLANT MATERIAL REQUIREMENTS. \* SEARCH AND REVIEW: MAKE PLANT MATERIAL AVAILABLE FOR OPTIONAL REVIEW BY LANDSCAPE ARCHITECT AT SOURCE OF SUPPLY. AREA OF SEARCH TO INCLUDE LOWER MAINLAND AND FRASER VALLEY. \* SUBSTITUTIONS: OBTAIN WRITTEN APPROVAL FROM THE LANDSCAPE ARCHITECT PRIOR TO MAKING ANY SUBSTITUTIONS TO THE SPECIFIED MATERIAL. UNAPPROVED SUBSTITUTIONS WILL BE REJECTED. ALLOW A MINIMUM OF FIVE DAYS PRIOR TO DELIVERY FOR REQUEST TO SUBSTITUTE. SUBSTITUTIONS ARE SUBJECT TO BC LANDSCAPE STANDARD AND CANADIAN LANDSCAPE STANDARD - DEFINITION OF CONDITIONS OF AVAILABILITY. \* ALL LANDSCAPE MATERIAL AND WORKMANSHIP MUST MEET OR EXCEED BC LANDSCAPE STANDARD AND CANADIAN LANDSCAPE STANDARD LATEST EDITION. \* ALL PLANT MATERIAL MUST BE PROVIDED FROM CERTIFIED DISEASE FREE NURSERY. \* BIO-SOLIDS NOT PERMITTED IN GROWING MEDIUM UNLESS AUTHORIZED BY LANDSCAPE ARCHITECT.

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SEAL:

| 5 | 24.JUN.03 | UPDATE PER NEW SITE PLAN / ISSUE | CLG |
|---|-----------|----------------------------------|-----|
| 4 | 24.MAY.29 | UPDATE PER CITY COMMENTS         | CLG |
| 3 | 24.MAR.20 | ARBORIST COORDINATION            | JR  |
| 2 | 24.MAR.19 | NEW SITE PLAN / CITY COMMENTS    | JR  |
| 1 | 24.FEB.06 | REV. PER ARCH COMMENTS           | JR  |
| 0 | 24.JAN.26 | NEW SITE PLAN                    | JR  |
| ) | 23.OCT.06 | ARBORIST COORDINATION            | JR  |
| 3 | 23.OCT.03 | ARBORIST COORDINATION            | JR  |
| , | 23.SEP.26 | NEW SITE PLAN                    | JR  |
| ò | 23.SEP.13 | NEW SITE PLAN                    | JR  |
| , | 23.FEB.06 | COLOURING FOR ADP                | JR  |
| ļ | 22.NOV.09 | CITY COMMENTS                    | JR  |
| 3 | 22.SEP.15 | NEW SITE PLAN                    | WZ  |
| 2 | 22.SEP. 9 | TREE MANAGEMENT PLAN             | WZ  |
|   |           |                                  |     |

NO. DATE REVISION DESCRIPTION

CLIENT:

PROJECT:

RENTAL APARTMENT BUILDING

1612 ST. GEORGES AVENUE NORTH VANCOUVER, B.C.

DRAWING TITLE:

SHRUB PLAN

| DATE:   | 21.NOV.24 | DRAWING NUMBER |
|---------|-----------|----------------|
| SCALE:  | 1"=10'-0" |                |
| DRAWN:  | JR / PC   | L3             |
| DESIGN: | PC        |                |
| CHK'D:  | PC        | OF 8           |
|         |           |                |

21-203

5' 10' 20' 30' 50'

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| 15  | 24.JUN.03 | UPDATE PER NEW SITE PLAN / ISSUE | CLG |
|-----|-----------|----------------------------------|-----|
| 14  | 24.MAY.29 | UPDATE PER CITY COMMENTS         | CLG |
| 13  | 24.MAR.20 | ARBORIST COORDINATION            | JR  |
| 12  | 24.MAR.19 | NEW SITE PLAN / CITY COMMENTS    | JR  |
| 11  | 24.FEB.06 | REV. PER ARCH COMMENTS           | JR  |
| 10  | 24.JAN.26 | NEW SITE PLAN                    | JR  |
| 9   | 23.OCT.06 | ARBORIST COORDINATION            | JR  |
| 8   | 23.OCT.03 | ARBORIST COORDINATION            | JR  |
| 7   | 23.SEP.26 | NEW SITE PLAN                    | JR  |
| 6   | 23.SEP.13 | NEW SITE PLAN                    | JR  |
| 5   | 23.FEB.06 | COLOURING FOR ADP                | JR  |
| 4   | 22.NOV.09 | CITY COMMENTS                    | JR  |
| 3   | 22.SEP.15 | NEW SITE PLAN                    | WZ  |
| 2   | 22.SEP. 9 | TREE MANAGEMENT PLAN             | WZ  |
| NO. | DATE      | REVISION DESCRIPTION             | DR. |

PROJECT:

RENTAL APARTMENT **BUILDING** 

**1612 ST. GEORGES AVENUE** NORTH VANCOUVER, B.C.

DRAWING TITLE:

21203-14.ZIP PMG PROJECT NUMBER:

# GRADING PLAN

| DRAWING NUMBER: | 21.NOV.24 | DATE:   | ı |
|-----------------|-----------|---------|---|
|                 | 1"=10'-0" | SCALE:  | ı |
| 14              | JR / PC   | DRAWN:  | ı |
|                 | PC        | DESIGN: |   |
| OF 8            | PC        | CHK'D:  |   |
|                 |           |         |   |

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|----|-----------|----------------------------------|----|
| 14 | 24.MAY.29 | UPDATE PER CITY COMMENTS         | CL |
| 13 | 24.MAR.20 | ARBORIST COORDINATION            | JR |
| 12 | 24.MAR.19 | NEW SITE PLAN / CITY COMMENTS    | JF |
| 11 | 24.FEB.06 | REV. PER ARCH COMMENTS           | JF |
| 10 | 24.JAN.26 | NEW SITE PLAN                    | JF |
| 9  | 23.OCT.06 | ARBORIST COORDINATION            | JF |
| 8  | 23.OCT.03 | ARBORIST COORDINATION            | JF |
| 7  | 23.SEP.26 | NEW SITE PLAN                    | JF |
| 6  | 23.SEP.13 | NEW SITE PLAN                    | JF |
| 5  | 23.FEB.06 | COLOURING FOR ADP                | JF |
| 4  | 22.NOV.09 | CITY COMMENTS                    | JF |
| 3  | 22.SEP.15 | NEW SITE PLAN                    | W  |
| 2  | 22.SEP. 9 | TREE MANAGEMENT PLAN             | W  |

NO. DATE REVISION DESCRIPTION

CLIENT:

PROJECT:

**RENTAL APARTMENT BUILDING** 

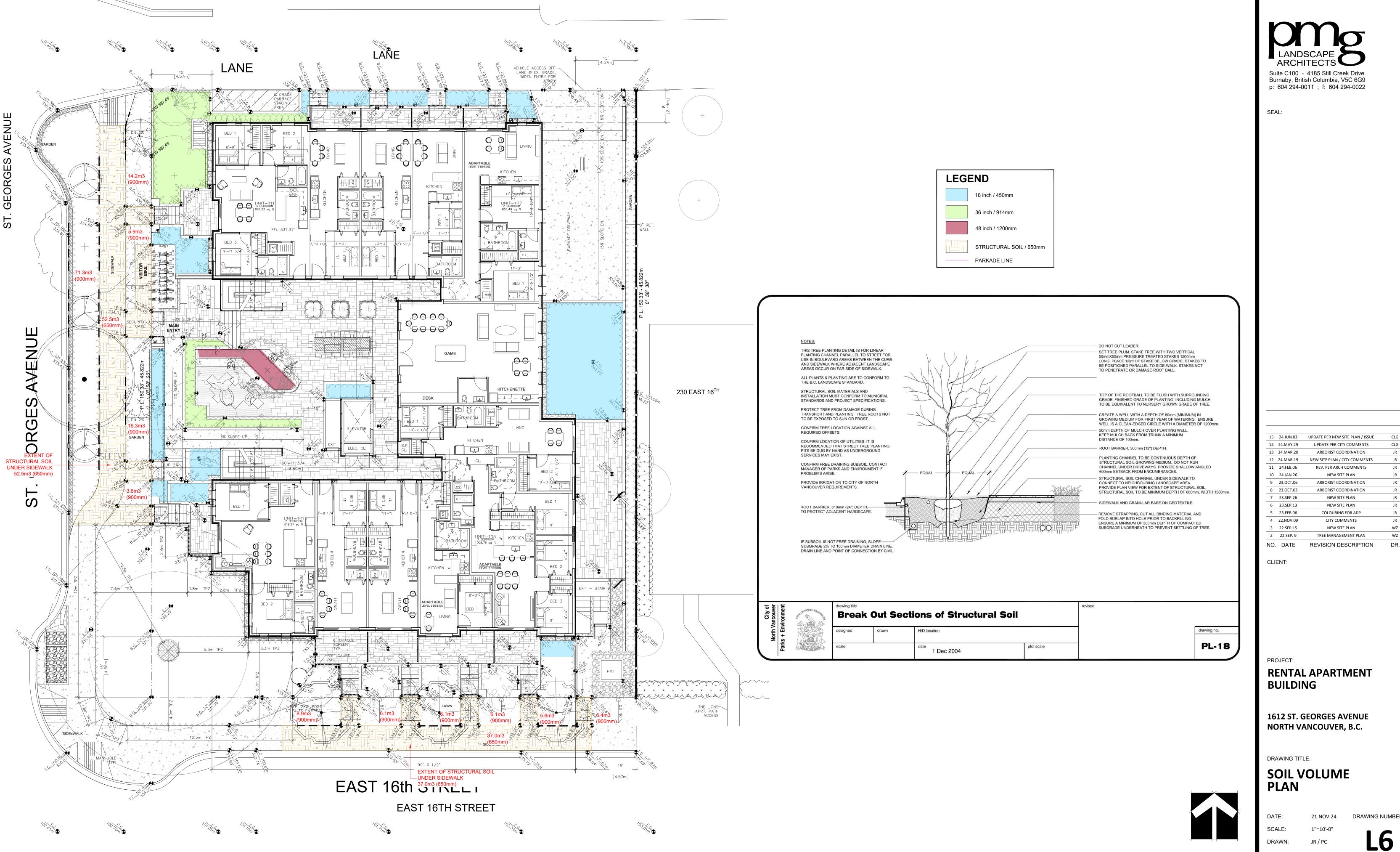
**1612 ST. GEORGES AVENUE** NORTH VANCOUVER, B.C.

DRAWING TITLE:

LIGHTING PLAN

21203-14.ZIP PMG PROJECT NUMBER:

| DRAWING NUMBER: | 21.NOV.24 | DATE:   |  |
|-----------------|-----------|---------|--|
| . –             | 1"=10'-0" | SCALE:  |  |
| L5              | JR / PC   | DRAWN:  |  |
|                 | PC        | DESIGN: |  |
| OF 8            | PC        | CHK'D:  |  |
|                 |           |         |  |



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| 15 | 24.JUN.03 | UPDATE PER NEW SITE PLAN / ISSUE | CLG |
|----|-----------|----------------------------------|-----|
| 14 | 24.MAY.29 | UPDATE PER CITY COMMENTS         | CLG |
| 13 | 24.MAR.20 | ARBORIST COORDINATION            | JR  |
| 12 | 24.MAR.19 | NEW SITE PLAN / CITY COMMENTS    | JR  |
| 11 | 24.FEB.06 | REV. PER ARCH COMMENTS           | JR  |
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| 5  | 23.FEB.06 | COLOURING FOR ADP                | JR  |
| 4  | 22.NOV.09 | CITY COMMENTS                    | JR  |
| 3  | 22.SEP.15 | NEW SITE PLAN                    | WZ  |
| 2  | 22.SEP. 9 | TREE MANAGEMENT PLAN             | WZ  |
|    |           |                                  |     |

CLIENT:

PROJECT:

#### **RENTAL APARTMENT BUILDING**

**1612 ST. GEORGES AVENUE** NORTH VANCOUVER, B.C.

DRAWING TITLE:

# SOIL VOLUME PLAN

| DATE:   | 21.NOV.24 | DRAWING NUMBER: |
|---------|-----------|-----------------|
| SCALE:  | 1"=10'-0" |                 |
| DRAWN:  | JR / PC   | L6              |
| DESIGN: | PC        |                 |
| CHK'D:  | PC        | OF 8            |
|         |           |                 |

21203-14.ZIP PMG PROJECT NUMBER:



PLANT SCHEDULE

PMG PROJECT NUMBER: 21-203

KEY QTY BOTANICAL NAME COMMON NAME PLANTED SIZE / REMARKS

SHRUB

36 CAREX OSHIMENSIS 'EVERGOLD' EVERGOLD JAPANESE SEDGE #1 POT

NOTES: \* PLANT SIZES IN THIS LIST ARE SPECIFIED ACCORDING TO THE BC LANDSCAPE STANDARD AND CANADIAN LANDSCAPE STANDARD,

LATEST EDITION. CONTAINER SIZES SPECIFIED AS PER CNLA STANDARD. BOTH PLANT SIZE AND CONTAINER SIZE ARE THE MINIMUM ACCEPTABLE SIZES. \* REFER TO SPECIFICATIONS FOR DEFINED CONTAINER MEASUREMENTS AND OTHER PLANT MATERIAL REQUIREMENTS. \* SEARCH AND REVIEW: MAKE PLANT MATERIAL AVAILABLE FOR OPTIONAL REVIEW BY LANDSCAPE ARCHITECT AT SOURCE OF SUPPLY. AREA OF SEARCH TO INCLUDE LOWER MAINLAND AND FRASER VALLEY. \* SUBSTITUTIONS: OBTAIN WRITTEN APPROVAL FROM THE LANDSCAPE ARCHITECT PRIOR TO MAKING ANY SUBSTITUTIONS TO THE SPECIFIED MATERIAL. UNAPPROVED SUBSTITUTIONS WILL BE REJECTED. ALLOW A MINIMUM OF FIVE DAYS PRIOR TO DELIVERY FOR REQUEST TO SUBSTITUTE. SUBSTITUTIONS ARE SUBJECT TO BC LANDSCAPE STANDARD AND CANADIAN LANDSCAPE STANDARD - DEFINITION OF CONDITIONS OF AVAILABILITY. \* ALL LANDSCAPE MATERIAL AND WORKMANSHIP MUST MEET OR EXCEED BC LANDSCAPE STANDARD AND CANADIAN LANDSCAPE STANDARD LATEST EDITION. \* ALL PLANT MATERIAL MUST BE PROVIDED FROM CERTIFIED DISEASE FREE NURSERY. \* BIO-SOLIDS NOT PERMITTED IN GROWING MEDIUM UNLESS AUTHORIZED BY LANDSCAPE ARCHITECT.



TEXADA 24" SQ. HYDRAPRESSED SLAB



LIFESPACE 10' HARVEST TABLE



AUSER BAYWOOD LOUNGE COLLECTIC



60 X 20 X 42"H C3 METAL PLANTER

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| 15  | 24.JUN.03 | UPDATE PER NEW SITE PLAN / ISSUE | CLG |
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| 3   | 22.SEP.15 | NEW SITE PLAN                    | WZ  |
| 2   | 22.SEP. 9 | TREE MANAGEMENT PLAN             | WZ  |
| ۱٥. | DATE      | REVISION DESCRIPTION             | DR. |
|     |           |                                  |     |

CLIENT:

PROJECT:

# RENTAL APARTMENT BUILDING

1612 ST. GEORGES AVENUE NORTH VANCOUVER, B.C.

DRAWING TITLE:

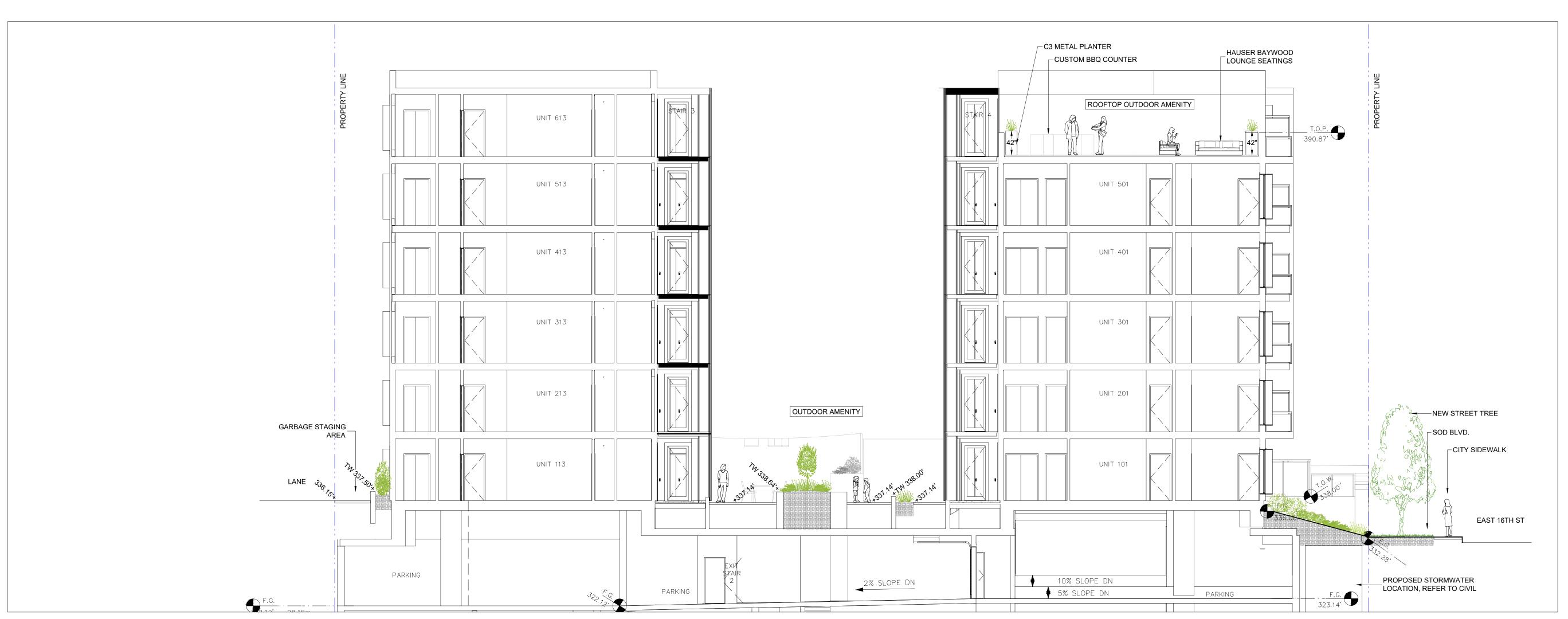
21203-14.ZIP PMG PROJECT NUMBER:

### LEVEL 6 LANDSCAPE PLAN

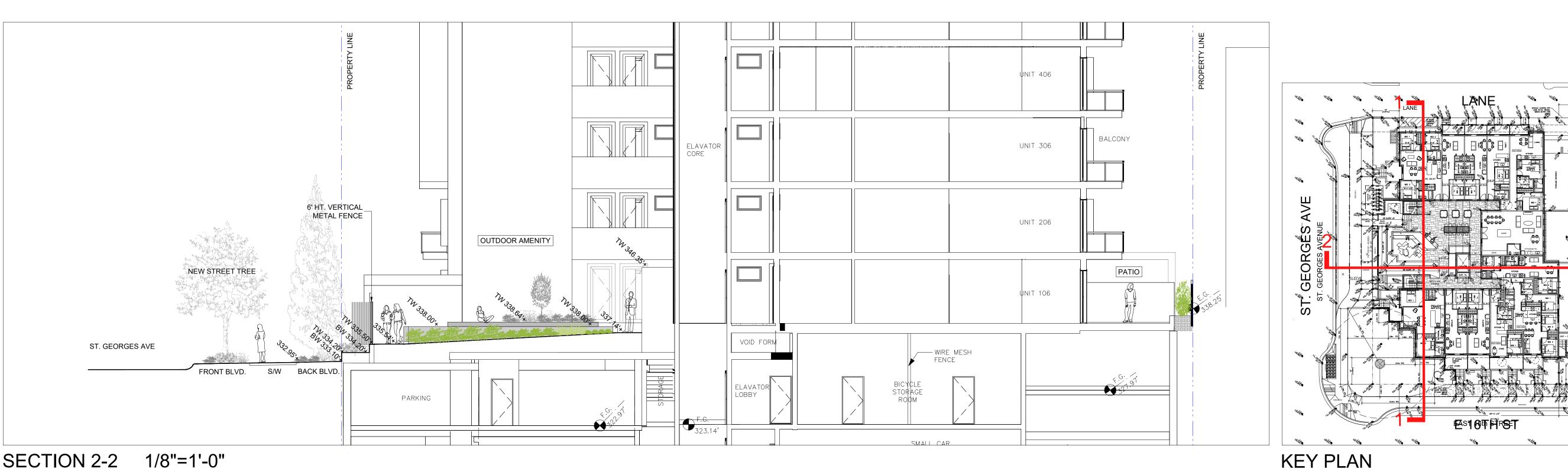
| DRAWING NUMBER | 21.NOV.24 | DATE:   |
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| . —            | 1"=10'-0" | SCALE:  |
|                | JR        | DRAWN:  |
|                | PC        | DESIGN: |
| OF 8           | PC        | CHK'D:  |
|                |           |         |

21-203

0 5' 10' 20' 30' 50'



SECTION 1-1 1/8"=1'-0"



SECTION 2-2 1/8"=1'-0"

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SEAL:

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| NO. | DATE      | REVISION DESCRIPTION             | DR. |
|     |           |                                  |     |

CLIENT:

PROJECT:

**RENTAL APARTMENT BUILDING** 

**1612 ST. GEORGES AVENUE** NORTH VANCOUVER, B.C.

DRAWING TITLE:

LANDSCAPE SECTIONS

| DATE:   | 21.NOV.24 | DRAWING NUMBER: |
|---------|-----------|-----------------|
| SCALE:  | AS NOTED  |                 |
| DRAWN:  | JR        | LX              |
| DESIGN: | PC        |                 |
| CHK'D:  | PC        | OF 8            |
|         |           |                 |



PLANT SCHEDULE - OFFSITE PMG PROJECT NUMBER: 21-203 KEY QTY BOTANICAL NAME COMMON NAME PLANTED SIZE / REMARKS COLUMNAR KARPICK MAPLE (STREET TREE) ACER RUBRUM 'KARPICK' 6CM CAL; 2M STD; B&B CORNUS MAS CORNELIAN CHERRY 5CM CAL; 1.5m STD; SCOTS PINE 3.5M HT; B&B PINUS SYLVESTRIS PSEUDOTSUGA MENZIESII DOUGLAS FIR 2.5M HT; B&B QUERCUS RUBRA RED OAK (STREET TREE) 6CM CAL; 1.8M STD; B&B QUERCUS X MACDANIELII OAK HERITAGE 6CM CAL; 1M STD; B&B CEANOTHUS THYRSIFLORUS VAR. REPENS DWARF CALIFORNIA LILAC #2 POT; 40CM CORNUS SERICEA 'KELSEYI' DWARF KELSEY DOGWOOD #2 POT; 50CM CAREX OBNUPTA SLOUGH SEDGE #1 POT DESCHAMPSIA CESPITOSA TUFTED HAIR GRASS #1 POT COMMON RUSH JUNCUS EFFUSUS #1 POT PENNISETUM ALOPECUROIDES FOUNTAIN GRASS #1 POT PERENNIAL BERGENIA CORDIFOLIA HEARTLEAF BERGENIA; ROSE PINK 11CM POT THREADLEAF COREOPSIS; YELLOW 15CM POT COREOPSIS VERTICILLATA `MOONBEAM' ECHINACEA PURPUREA PURPLE CONEFLOWER 15CM POT LIRIOPE MUSCARI 'BIG BLUE' LILY TURF 'BIG BLUE' #1 POT; FULL/PT SUN/SHADE LUZULA SYLVATICA GREATER WOOD RUSH 9CM POT OXALIS OREGANA REDWOOD SORREL 9CM POT **RUSSIAN SAGE** 15CM POT SALVIA YANGII ASPLENIUM SCOLOPENDRIUM HART'S TONGUE FERN #1 POT BLECHNUM SPICANT DEERFERN #1 POT; 20CM MAHONIA REPENS CREEPING MAHONIA #1 POT

NOTES: \* PLANT SIZES IN THIS LIST ARE SPECIFIED ACCORDING TO THE BC LANDSCAPE STANDARD AND CANADIAN LANDSCAPE STANDARD, LATEST EDITION. CONTAINER SIZES SPECIFIED AS PER CNLA STANDARD. BOTH PLANT SIZE AND CONTAINER SIZE ARE THE MINIMUM ACCEPTABLE SIZES. \* REFER TO SPECIFICATIONS FOR DEFINED CONTAINER MEASUREMENTS AND OTHER PLANT MATERIAL REQUIREMENTS. \* SEARCH AND REVIEW: MAKE PLANT MATERIAL AVAILABLE FOR OPTIONAL REVIEW BY LANDSCAPE ARCHITECT AT SOURCE OF SUPPLY. AREA OF SEARCH TO INCLUDE LOWER MAINLAND AND FRASER VALLEY. \* SUBSTITUTIONS: OBTAIN WRITTEN APPROVAL FROM THE LANDSCAPE ARCHITECT PRIOR TO MAKING ANY SUBSTITUTIONS TO THE SPECIFIED MATERIAL. UNAPPROVED SUBSTITUTIONS WILL BE REJECTED. ALLOW A MINIMUM OF FIVE DAYS PRIOR TO DELIVERY FOR REQUEST TO SUBSTITUTE. SUBSTITUTIONS ARE SUBJECT TO BC LANDSCAPE STANDARD AND CANADIAN LANDSCAPE STANDARD - DEFINITION OF CONDITIONS OF AVAILABILITY. \* ALL LANDSCAPE MATERIAL AND WORKMANSHIP MUST MEET OR EXCEED BC LANDSCAPE STANDARD AND CANADIAN LANDSCAPE STANDARD LATEST EDITION. \* ALL PLANT MATERIAL MUST BE PROVIDED FROM CERTIFIED DISEASE FREE NURSERY. \* BIO-SOLIDS NOT PERMITTED IN GROWING MEDIUM UNLESS AUTHORIZED BY LANDSCAPE ARCHITECT.

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SEAL:

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| NO. | DATE      | REVISION DESCRIPTION             | DR  |
|     |           |                                  |     |

CLIENT:

PROJECT:

RENTAL APARTMENT BUILDING

1612 ST. GEORGES AVENUE NORTH VANCOUVER, B.C.

DRAWING TITLE:

21203-14.ZIP PMG PROJECT NUMBER:

#### OFFSITE LANDSCAPE PLAN

| ATE:   | 21.NOV.24 | DRAWING NUMBER: |
|--------|-----------|-----------------|
| CALE:  | 1"=10'-0" | 1400            |
| RAWN:  | JR / PC   | L105            |
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| HK'D:  | PC        | OF 1            |
|        |           |                 |

21-203

0 5' 10' 20' 30' 50'

#### **Overview for Zoning Variances**

The following provides a summary and overview of the proposed zoning variances and car parking provisioning associated with the project at 1612 St. Georges Avenue:

Table 1. Summary of Proposed Zoning Changes

| Table 1. Summ | ary of Proposed Zoning Changes    |                                                                |
|---------------|-----------------------------------|----------------------------------------------------------------|
|               | BASE RM-1 ZONE                    | PROPOSED CD-749 ZONE                                           |
| Permitted     | Apartment Residential Uses        | Rental Apartment Residential Use                               |
| Principal     | Residential Care Facility         | Accessory Residential Uses                                     |
| Uses          | Rental Apartment Residential Use  | Accessory Parking Uses                                         |
|               | Accessory Parking Uses            | The second is all thing second                                 |
| Density       | 1.6 FSR                           | 2.6 FSR (as per the OCP)                                       |
| Maximum       |                                   | , ,                                                            |
| Lot           | 50%                               | 50%                                                            |
| Coverage      |                                   |                                                                |
| Maximum       |                                   |                                                                |
| Height        | 13 metres (42.65 feet)            | 19 metres & 6 storeys (as per the OCP)                         |
| Maximum       | ( ==== ,                          | γ (ω γ ο ω ο ο ο γ                                             |
| Siting        | 6.096 metres (20 feet) from a     | From the Front Lot Line (southern boundary):                   |
|               | front, rear, or Exterior Side Lot | No less than 3.18 metres to the basement                       |
|               | Line                              | levels;                                                        |
|               | 4.57 metres (15 feet) from an     | No less than 4.57 metres (15 feet) to upper                    |
|               | Interior Side Lot Line            | level walls;                                                   |
|               |                                   | No less than 3.35 metres (11 feet) to an                       |
|               |                                   | unenclosed balcony;                                            |
|               |                                   |                                                                |
|               |                                   | From the Rear Lot Line (northern boundary):                    |
|               |                                   | No less than 0 metres the basement levels;                     |
|               |                                   | No less than 2.44 metres (8 feet) to the upper                 |
|               |                                   | level walls;                                                   |
|               |                                   | No less than 1.2 metres (4 feet) to an                         |
|               |                                   | unenclosed balcony;                                            |
|               |                                   | unenclosed balcony,                                            |
|               |                                   | From the Exterior Side Lot Line (western                       |
|               |                                   | boundary):                                                     |
|               |                                   | <ul> <li>No less than 0 metres the basement levels;</li> </ul> |
|               |                                   | No less than 4.57 metres (15 feet) to upper                    |
|               |                                   | level walls;                                                   |
|               |                                   | No less than 3.35 metres (11 feet) to an                       |
|               |                                   | unenclosed balcony;                                            |
|               |                                   | unenclosed balcotty,                                           |
|               |                                   | From the Interior Side Lot Line (eastern boundary):            |
|               |                                   | 1. Not less than 0.8 metres (2.6 feet) to the                  |
|               |                                   | basement levels;                                               |
|               |                                   | <ul><li>2. No less than 4.57 metres (15 feet) to</li></ul>     |
|               |                                   | upper level walls;                                             |
|               |                                   | 3. Not less than 3.048 metres (10 feet) to an                  |
|               |                                   | unenclosed balcony;                                            |
| Building      | Shall not exceed a horizontal     | 39 metres (approx. 128 feet) to the eastern                    |
| Width &       | width or length of 30.48 metres   | elevation.                                                     |
| Length        | (100 feet) above third storey     | oloradon.                                                      |
| Lengui        | Troo leet, above tilliu stoley    |                                                                |

Document Number: 2523659

#### **Justification for Variances**

#### **Boundary Setbacks**

The proposed development will result in a variation to the siting requirements for the RM-1 zone, as outlined in Table 1.

The proposed setback variances are considered appropriate and consistent with similar rental apartment buildings in the R5 Residential areas. The development has been designed in accordance with the 6-storey limit imposed by the OCP, and no variance is sought to Lot Coverage.

Additionally the reduced setbacks allows for retention of the existing large tree in the south-west corner of the site, as well as suitable landscaping with tree plantings on all sides of the development. Attention has been paid to the eastern boundary edge, to ensure an appropriate side boundary setback has been achieved to create suitable separation to the adjoining building to the east. The eastern elevation has also been designed to limit the number of habitable rooms, balconies and windows facing the side boundary, to reduce potential privacy issues.

The proposed siting is determined to be appropriate for the subject site.

#### Building Width and Length

The proposed development will result in a variation to the building width and length requirements set for the C-2 zone, specifically being 30.48 m (100 ft). The proposed development results in a maximum building width of 39 m (128 ft) above the third storey for the eastern elevation only.

The proposed elevations have been designed with appropriate articulation along the length of the building, including steps in the building line, and inclusion of attached balconies. The building also adopts a contemporary design, which utilizes a variety of façade materials. These built form elements appropriately break up the form of the building and reduce the perceived building bulk, despite the minor variance to building length and width.

The building width and length standards are regularly varied in individual Comprehensive Development Zones to ensure a functional built form outcome is established in R5 areas.



#### ADVISORY DESIGN PANEL

CITY OF NORTH VANCOUVER T 604 985 7761 141 WEST 14TH STREET NORTH VANCOUVER BC / CANADA / V7M 1H9

F 604 985 9417 INFO@CNV.ORG CNV.ORG

March 24, 2023

VIA EMAIL: avanest@stuarthoward.com

Adam Van Est Stuart Howard Architects, Inc. 405 - 375 West 5<sup>th</sup> Avenue Vancouver, BC V5Y 1J6

Dear Mr. Van Est,

#### Re: 1612 St. Georges Avenue (Rezoning Application)

This will confirm that at their meeting on March 21, 2023, the Advisory Design Panel reviewed the above submission and endorsed the following resolution:

"THAT the Advisory Design Panel has reviewed the Rezoning Application for 1612 St. Georges Avenue and recommends approval subject to addressing the following issues to the satisfaction of the Development Planner:

- review siting to address functional concerns that the building is "too close" to the property line;
- review of landscaping adjacent to the eastern boundary;
- further design development to address access issues, security, main entrance identification and wayfinding in regards to the courtyard and to individual units;
- consider alternative location for parkade access, as well as treatments to activate the lane, including the exploration / consideration of public art;
- further design development of the north facing units adjacent to the parkade to ensure livability, with consideration of building code implications;
- address concerns regarding visibility and careful attention to lighting into the courtyard;
- further design development to enhance architectural elements along the east façade of the building;
- consideration of streetscape design to address safety concerns (i.e. sidewalk configuration, corner bulges, and street lighting, parking and corner sightlines);
- consideration of removal of the existing cherry trees on St. Georges Avenue, and replacement with new trees within the boulevard;
- development of sustainability elements, including that stormwater be directed to use on site, particularly towards the landscaped areas; and
- reconsideration of the screening element of the stairwell and elevator, to increase activation of the stairs and potential inclusion of green landscape elements;

AND THAT the Panel wishes to thank the applicant for their presentation."

The recommendations of the Advisory Design Panel pertain only to site-specific design and site planning considerations and do not, in any way, represent Council and staff approval or rejection of this project.

Yours truly,

T. Huckell

Committee Clerk-Secretary

J. Henlell

Cc: H. Dang, Planner 1, Planning and Development

M. Menzel, Planner 2, Planning and Development

R. Wittstock, Domus Homes

N. Robertson, Stuart Howard Architects, Inc.

C. Griffiths, PMG Landscape Architects Ltd.

P. Campbell, PMG Landscape Architects Ltd.



### **DIS Engagement Summary Report**

Date: February 17, 2023 Created by Pooni Group on behalf of Domus Homes

## 1612 ST. GEORGES AVENUE VIRTUAL DIS ENGAGEMENT SUMMARY REPORT

#### **EXECUTIVE SUMMARY**

Domus Homes (Domus) has submitted a rezoning application to the City of North Vancouver (CNV) for the property at 1612 St. Georges Avenue (the site) to permit the development of a 6-storey rental residential building. The proposal includes 76 new purpose-built rental homes, including 8 mid-market rental homes, and a 1,675 square-foot central landscaped courtyard.

As part of the rezoning application process, the project team hosted a Virtual Developer Information Session (Virtual DIS) on January 31, 2023 to inform the public of the proposal and collect feedback. The Virtual DIS consisted of a project website (<a href="www.1612stgeorgesave.com">www.1612stgeorgesave.com</a>) where project information was posted, a webinar session hosted by the project team on Tuesday, January 31, 2023 from 6:00-7:30 pm, and an online comment form and dedicated email address to collect feedback. The Virtual DIS provided an opportunity for community members to meet the project team, learn more about the proposal, ask questions and provide feedback.

Feedback could be submitted in three ways: through questions posed during the live Q&A portion of the webinar, comment form submissions, and by email/phone. In total, 16 questions and/or comments were submitted during the presentations, two comment forms were submitted, and five emails were received, four of which were received prior to the Virtual DIS.

The following themes emerged through the feedback:

- Questions about the anticipated date of application approval and construction timeline;
- Questions about parking and vehicular access;
- Questions about the building design and architecture;
- Support for more rental housing in this neighbourhood;
- Support for the retention of a tree on site; and
- Questions about construction impacts and mitigation

The project team will consider the feedback received from the Virtual DIS as they progress through the design and approval process within the CNV.



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| 4           | 1. Introduction & Project Background               |
| 5           | 2. Project Website                                 |
| 5           | 3. Public Notification                             |
| 7           | 4. Virtual Development Information Session         |
| 9           | 5. Feedback Summary                                |
| 12          | 6. Conclusion and Next Steps                       |
| 13          | Appendices                                         |
| 14          | Appendix A: Notification Flyer                     |
| 15          | Appendix B: Notification Delivery Area             |
| 17          | Appendix C: Site Signage                           |
| 18          | Appendix D: Newspaper Advertisement                |
| 17          | Appendix E: Project Website                        |
| 21          | Appendix F: Presentation Slides                    |
| 39          | Appendix G: Questions/Comments received during DIS |
| 40          | Appendix H: Comment Form Responses                 |
| 41          | Appendix I: Emails                                 |
|             |                                                    |

## 1612 ST. GEORGES AVENUE VIRTUAL DIS ENGAGEMENT SUMMARY REPORT

#### 1. INTRODUCTION & PROJECT OVERVIEW

The site currently consists of a three-storey purpose-built rental building located in the Central Lonsdale neighbourhood, a vibrant neighbourhood well served by frequent transit, shops, services, and community amenities. There is a range of building types in the surrounding area from townhomes to 6-storey residential apartment buildings. The site is located at the corner of St. Georges Avenue and East 16th Street.

Within the City of North Vancouver's (CNV) Official Community Plan (OCP), the site is designated as Residential Level 5 (Medium Density), which permits a floor space ratio (FSR) of 1.6 and an additional bonus density of 1.0 FSR, provided the proposal includes 100% rental homes.

In November 2022, Domus submitted their rezoning application to the CNV to permit a 6-storey residential rental apartment building with 2.6 FSR.

The proposal also includes:

- 76 rental units, including 8 mid-market rental units;
- Approximately 1,675 square-foot central landscaped courtyard;
- 49 parking stalls within a two-level underground parkade;
- 105 long-term bicycle parking spaces, plus facilities for bike washing and maintenance for use by residents; and
- 7 short-term spaces for bike parking.

On January 31, 2023, a Developer Information Session (DIS) was hosted by the project team from 6:00 to 7:30pm. To facilitate registration for the DIS, a project website was set up.



## 1612 ST. GEORGES AVENUE VIRTUAL DIS ENGAGEMENT SUMMARY REPORT

#### 2. PROJECT WEBSITE

On January 16, 2023, the project website landing page (www.1612stgeorges.com) was launched. It provided with high-level information on the proposal and a link to register for the Virtual DIS on January 31, 2023.

On the day of the DIS, the project website home page was updated with further details on the site and policy context, information about the proposal including a copy of the PDF presentation, and a fillable comment form for feedback.



#### 3. PUBLIC NOTIFICATION

The public was notified about the DIS in the following ways:

- Mail-out of a notification flyer;
- Sign installed on-site; and
- Newspaper ads.

#### MAIL-OUT (NOTIFICATION FLYER)

245 notification flyers were sent out to surrounding property owners using mailing addresses provided by the CNV. The notification flyer informed the property owners within 40 metres about the development proposal, event details for the DIS including how to register to attend, and contact information.

A copy of the notification flyer is included in Appendix A, and a copy of the notification area is in Appendix B.

#### SITE SIGN

On January 20, 2023, a site sign was installed on the property informing the public about the Virtual DIS. The site sign included the following information:

- Information on the project proposal
- Applicant contact information
- Proposed development site
- Proposed development rendering
- Project website address
- How to register for the virtual DIS

A photo of the site sign is included in Appendix C.

#### **NEWSPAPER ADVERTISEMENT**

On January 18, 2023 and January 25, 2023, a newspaper advertisement ran in the North Shore News to inform the public about the virtual DIS. The newspaper advertisement informed the community about the development proposal, provided webinar details, and information on how to participate in the online engagement.

A copy of the newspaper advertisement is included in Appendix D.



#### 4. VIRTUAL DEVELOPER INFORMATION SESSION

The virtual DIS was hosted online via Zoom webinar. The webinar session provided opportunities for the community to review the proposal and have their questions answered by the project team during the live Q&A session. The webinar session allowed the project team to gather valuable feedback.

#### **WEBINAR SUMMARY**

Date: Tuesday January 31, 2023

Time: 6:00-7:30 pm Location: Zoom Webinar

Between the day the website went live on January 16, 2023 and the last day for comment form feedback, February 14, 2023, 64 visitors viewed the project website.

A total of five individuals joined the Zoom Webinar to view the presentation and to participate in the O&A.

#### PROJECT TEAM IN ATTENDANCE

The following team members were in attendance to present the overview of the project or to answer questions during the webinar session:

Domus Homes (Developer)

Richard Wittstock

Stuart Howard Architects (Architect)

- Neil Robertson
- Adam Van Est

Pooni Group (Public Engagement)

- Laura Beveridge
- Maureen Solmundson

City of North Vancouver (Planning)

Huy Dang



## 1612 ST. GEORGES AVENUE VIRTUAL DIS ENGAGEMENT SUMMARY REPORT

#### PRESENTATION MATERIAL

The presentation headings, which are representative of the content presented, included:

- 1. Welcome
- 2. Land Acknowledgment
- 3. Housekeeping & Community Guidelines
- 4. Introductions
- 5. About Domus
- 6. Neighbourhood Context
- 7. Site Context
- 8. City of North Vancouver's OCP
- 9. Proposal Highlights
- 10. Design Concept
- 11. Design Concept
- 12. Design Concept
- 13. Design Concept
- 14. Site Plan
- 15. Proposal Key Statistics
- 16. Tenant Assistance and Support
- 17. Q&A
- 18. Thank you

The presentation was available for download on January 31, 2023 on the project website and was still available to download as of February 17, 2023.

Screenshots from the Virtual DIS project website are included in Appendix E, and a copy of the presentation slides are included in Appendix F.



## 1612 ST. GEORGES AVENUE VIRTUAL DIS ENGAGEMENT SUMMARY REPORT

#### 5. FEEDBACK SUMMARY

The virtual DIS provided an opportunity to inform the public about the proposal, answer questions, and provide feedback. The public was able to provide feedback in following ways:

- Submission of questions and comments during the webinar;
- Online comment form submissions through the website; and
- Submission of questions and comments via email (prior to and following the virtual DIS).

In total, 16 questions/comments were received during the webinar, two online comment forms were submitted, and five emails were received. A summary of the feedback is provided in the below.

#### **SUMMARY OF QUESTIONS/COMMENTS RECEIVED DURING Q&A**

A total of 16 questions/comments were received during the webinar session. The questions and comments related to the following:

Questions about architecture/design:

- Building setbacks
- Incorporation of Indigenous public art/design elements
- Building height
- Sidewalk improvements

Questions about unit layout and specifics:

- Unit sizes
- Rent costs
- In-suite appliances

Questions about construction and timelines:

- Anticipated approval timing
- Construction timeline

Questions about parking and vehicular access:

Number of parking stalls



Access to the underground parkade

See Appendix G for the questions/comments asked during the webinar session.

#### SUMMARY OF COMMENT FORM AND EMAILS RECEIVED

A comment form was available online on the project website from January 31, 2023 to February 14, 2023. Two individuals submitted a comment form. Contact information was also provided on the notification flyers, website and during the presentation for those who wanted to contact the project team through email. A total of five emails providing feedback were also received.

The comment form included the following questions:

Question #1: "Do you support the proposed project?"

Question #2: "Do you have any concerns about the proposed project?"

Question #3: "What do you like about the proposed project?"

Question #4: "What would you suggest we change about the proposal?"

Question #5: "Any additional comments?"

Question #6: "Would you like the Applicant to respond to your comments? If so, please provide your contact information"

Our analysis of the comment forms and emails includes a categorization of the sentiment (support, neutral, or opposed) for each submission.

Out of the 2 comment forms and 5 emails received:

- 3 individuals indicated support for the proposal
- 4 individuals were neutral
- 0 individuals indicated opposition to the proposal

The following summarizes the most common themes for each question included on the online comment form:

Question #1: "Do you support the proposed project?"

All comment form respondents indicated support for the proposed project.

Question #2: "Do you have any concerns about the proposed project?" No concerns were identified.



## 1612 ST. GEORGES AVENUE VIRTUAL DIS ENGAGEMENT SUMMARY REPORT

Question #3: "What do you like about the proposed project?" Individuals indicated that they are in favour of the rental homes that would serve the community housing needs, and the ample bike and vehicle parking spaces proposed.

Question #4: "What would you suggest we change about the proposal?" Responses indicated that there is a desire to see additional rental units and covered bike parking spaces in the front courtyard.

Question #5: "Any additional comments?"

A suggestion was made by an individual who asked the applicant and the City to consider raised crosswalks to achieve traffic calming and pedestrian safety in the immediate vicinity.

Question #6: "Would you like the applicant to respond to your comments?" One individual requested a response to their comment.

A dedicated email address (angela@poonigroup.com) was provided on the notification flyers for those who wanted to contact the project team through email. As noted above, a total of five emails providing feedback were received.

Common themes of the questions and comments received are listed below:

- Questions relating to construction impacts and mitigation;
- Questions about rezoning process and timing;
- Questions about the tenant relocation plan;
- Questions about rental rates;
- Support for the large cedar tree retention at the corner of the development; and
- Support for increasing the rental supply within the community.

A copy of the comment form responses is included in Appendix H, and a copy of emails received is in Appendix I.

pg.

## 1612 ST. GEORGES AVENUE VIRTUAL DIS ENGAGEMENT SUMMARY REPORT

#### 6. CONCLUSION AND NEXT STEPS

Domus submitted a rezoning application to the CNV for the 1612 St. Georges Avenue to permit the development of a 6-storey building containing 76 rental homes.

On January 31, 2023, Domus and the project team hosted a virtual DIS. A total of five individuals joined the virtual DIS, and 16 questions/comments were received during the Q&A. The comment form period was open for two weeks, from January 31 to February 14, 2023. A total of two online comment forms and five emails<sup>1</sup> were received. Questions and comments received related to construction impacts and mitigation, building design and architecture, vehicle and bike parking, rezoning process and timing. There is a desire to see additional rental units and covered bike parking spaces in the front courtyard. Some individuals expressed support for the increase in rental housing supply and the tree retention of the proposed development.

The project team will consider the feedback received from the Virtual DIS as they progress through the design and approval process within the CNV.

<sup>1</sup> Four of these emails were received before the comment form period.



## TENANT RELOCATION PLAN St. George Apartments 1612 St. George's Avenue, North Vancouver



UPDATED May 7, 2024

#### **Development Process:**

- 1. Further to the Tenant Communication Plan dated March 20, 2024 previously submitted, we are providing this document for additional information.
- All tenants received a letter in November 2022 when the rezoning application was submitted, advising them of their eligibility under the Tenant Assistance Package as described below. Two tenants who wished to relocate since that date recently took advantage of this.
- 3. We held a Developer Information Session in January, 2023 and all tenants received advance notice of this. A project website was set up which provided information on the development and timeframe anticipated at that time. No tenants attended the DIS. Subsequent to the DIS, all inquiries from tenants have been handled by our on-site caretaker who has a strong relationship with the remaining tenants. An engagement summary prepared by Pooni & Associates was submitted to the City in February, 2023.
- 4. As noted above, two tenants moved out since the submission of the rezoning and the original Tenant Communication Plan in October 2022. These two tenants were paid full compensation (four months' rent plus moving expenses).
- 5. We have engaged Tracy Huynh to move forward with our tenant relocation plan once we have determined that the project is ready to proceed. We anticipate making this decision by the end of Q2 2024.
- 6. Should the project proceed, Ms Huynh will host a meeting with the remaining 13 tenants (likely in July 2024) in the building to advise them that the redevelopment process has commenced.
- 7. Following this, Ms. Huynh will invite the tenants to one-on-one meetings to provide further information about the timeline, compensation offered and their options i.e. the Tenant Assistance Package as described below. Tenants will be advised of their rights under the Residential Tenancy Act and will be made aware of the Tenant Resource and Advisory Centre <a href="https://www.tenants.bc.ca">www.tenants.bc.ca</a> for additional information and support.
- 8. We will continue to work with departing tenants to find alternate accommodation options that work for them on their timeframe. We will present options that correspond to the guidelines established by the Residential Tenant Displacement Policy, i.e. not to exceed the Average Rent per CMHC + 10%. Ideally we will be able to find satisfactory relocation options for many of the tenants well in advance of our final project approval, so that the tenants aren't all competing with each other for available suites in the marketplace at the same time.
- All 15 tenants that were in place at submission of the initial Rezoning Application in November 2022 are eligible for compensation as specified in the City of North Vancouver's Residential Tenant Displacement Policy:

## TENANT RELOCATION PLAN St. George Apartments 1612 St. George's Avenue, North Vancouver



#### UPDATED May 7, 2024

a. The applicant will compensate all eligible tenants with financial assistance equivalent to 4 months' of their current rent.

| Less than 5 years | 4 months' rent                                                     |
|-------------------|--------------------------------------------------------------------|
| More than 5 years | 4 months' rent plus ((total tenancy length in months – 60) x \$25) |

- b. In addition, tenants will be compensated moving expenses of \$1,000 for one-bedrooms and \$1,250 for two-bedrooms (there are no studios or three-bedrooms in the building). These amounts to be escalated from 2021 by CPI.
- 10. First Right of Refusal: We will provide all displaced tenants the first right of refusal to live in any purpose-built rental units in the new building, with the particulars of the units to be negotiated between the property owner and individual tenants. Provided tenants meet the MMR eligibility requirements, tenants will have the first right of refusal to rent an MMR unit in the new building. To ensure that displaced tenants receive notification when the MMR units are becoming available, they will need to confirm during the relocation process that they want to exercise their first right of refusal.
- 11. Tenant Assistance Package This will be provided to all 15 tenants upon Staff approval. This will include the following information as a minimum:
  - a. Timeline and overview of the development application process;
  - Commitment to provide advanced notice and updates to tenants on Development Information Sessions, Council Meetings and Public Hearing related to the application;
  - c. Contact information for Tenant Relocation Coordinator;
  - d. Responsibilities of the developer to provide financial compensation and other assistance;
  - e. Method for low income tenants and others facing barriers to request additional assistance;
  - f. A current copy of the British Columbia Residential Tenancy Act;
  - g. A copy of the City's Residential Tenant Displacement Policy; and
  - h. Copies of applicable tenant resources.
- 12. Demolition Permit A final Tenant Relocation Report will be submitted with the application for Demolition Permit for the property, as per the format prescribed by the City. At a minimum, this should include:
  - The outcome of the relocation process for displaced tenants, including evidence that tenants have been satisfactorily assisted in locating alternative accommodation. Where tenants have opted out of relocation assistance, written notice from the tenant must be submitted;
  - The value of compensation given to each tenant including financial compensation, moving expenses, and any additional assistance or services that were provided to the tenant(s); and
  - c. Details of all tenants who wish to exercise their first right of refusal for any midmarket rental units provided in the new building(s) and how these tenants will be





UPDATED May 7, 2024

notified when the units become available

13. Occupancy Permit – Details of all tenants who wish to return to the building and the status of their tenancy must be provided prior to the issuance of an Occupancy Permit. In cases where there are more tenants who wish to exercise their first right of refusal than available MMR units, the developer will be responsible for selecting a tenant in accordance with the provisions of the Housing Agreement associated with the development.

#### THE CORPORATION OF THE CITY OF NORTH VANCOUVER

#### **BYLAW NO. 9055**

#### A Bylaw to amend "Zoning Bylaw, 1995, No. 6700"

The Council of The Corporation of the City of North Vancouver, in open meeting assembled, enacts as follows:

- 1. This Bylaw shall be known and cited for all purposes as "Zoning Bylaw, 1995, No. 6700, Amendment Bylaw, 2024, No. 9055" (Domus Projects Ltd., 1612 St. Georges Avenue, CD-764).
- 2. Division VI: Zoning Map of Document "A" of "Zoning Bylaw, 1995, No. 6700" is hereby amended by reclassifying the following lands currently having a civic address of 1612 St. Georges Avenue and legally described below as henceforth being transferred, added to and forming part of CD-764 (Comprehensive Development 764 Zone):

| PID: 007-425-244 | LOT 1 BLOCK 32 DISTRICT LOT 549 PLAN 9794 |
|------------------|-------------------------------------------|
|------------------|-------------------------------------------|

from zone RM-1

- 3. Part 11 of Division V: Comprehensive Development Regulations of Document "A" of "Zoning Bylaw, 1995, No. 6700" is hereby amended by:
  - A. Adding the following Comprehensive Development Zone to Section 1100 in numerical order:

"CD-764 Comprehensive Development 764 Zone" (1612 St. Georges Avenue)

In the CD-764 Zone, permitted Uses, regulations for permitted Uses, regulations for the size, shape and siting of Buildings and Structures and required Off-Street Parking shall be as in the RM-1 Zone, except that:

- (1) One Principal Building shall be permitted on one Lot;
- (2) The permitted Principal Use on the Lot shall be limited to:
  - (a) Rental Apartment Residential Use:
    - Accessory Home Occupation Use, subject to Sections 507(6), (7) and (8) of this Bylaw;
    - ii. Accessory Off-Street Parking Use;
    - iii. Accessory Home Office Use;
- (3) Gross Floor Area:
  - (a) Combined and in total, shall not exceed 1.6 times the lot area;
  - (b) Maximum Gross Floor Area may be further increased to a maximum of 2.6 times the lot area, upon entering into a Housing Agreement with the City:

Document: 2528677-v1

|                                   | BASE D                                                    | ENSITY                           |                     |
|-----------------------------------|-----------------------------------------------------------|----------------------------------|---------------------|
| OCP Schedule 'A                   | Λ'                                                        | 1.6 FSR                          |                     |
| ADDITIONAL (BONUS) DENSITY        |                                                           |                                  |                     |
| ADDITIONAL<br>DENSITY<br>CATEGORY | DESCRIPTION                                               | ADDITIONAL<br>(BONUS)<br>DENSITY | POLICY<br>REFERENCE |
| Secured Rental<br>Housing         | 100% rental<br>housing; 10%<br>mid-market<br>rental units | 1.0 FSR                          | OCP section 2.2     |
|                                   |                                                           |                                  |                     |
| TOTAL DENSITY                     | 1                                                         | 2.6 FSR                          |                     |

#### (4) Height:

(a) Height of Principal Building shall not exceed six storeys and 19 metres (62.4 feet) as measured from average building grade;

#### (5) Height Exceptions:

- (a) The Heights of Buildings and Structures permitted elsewhere in the Bylaw may be exceeded for:
  - i. parapet walls, guard rails, Garden Structures, common staircase and elevator structures by not more than 6.1 metres (20 feet);
  - ii. Fully screened mechanical equipment, sited at least 2.5 metres (8.2 feet) from the outer edge of the roof, by not more than 6.1 metres (20 feet);

#### (6) Siting:

- (a) Principal Building shall be sited in accordance with the following:
  - . from the Front Lot Line (southern boundary):
    - 1. No less than 3.18 metres to the basement levels;
    - 2. No less than 4.57 metres (15 feet) to upper level walls;
    - 3. No less than 3.35 metres (11 feet) to an unenclosed balcony;
  - ii. from the Rear Lot Line (northern boundary):
    - 1. No less than 0 metres the basement levels;
    - 2. No less than 2.44 metres (8 feet) to the upper level walls;
    - 3. No less than 1.2 metres (4 feet) to an unenclosed balcony;
  - iii. from the Exterior Side Lot Line (western boundary):
    - 1. No less than 0 metres the basement levels;
    - 2. No less than 4.57 metres (15 feet) to upper level walls;
    - 3. No less than 3.35 metres (11 feet) to an unenclosed balcony;
  - iv. from the Interior Side Lot Line (eastern boundary):
    - 1. Not less than 0.8 metres (2.6 feet) to the basement levels;
    - 2. No less than 4.57 metres (15 feet) to upper level walls;
    - 3. Not less than 3.048 metres (10 feet) to an unenclosed balcony;

Document: 2528677-v1

- (b) Section 410(3) "Siting Exceptions" is varied as follows:
  - Where eaves project beyond the face of the Principal Building, the minimum distance to an abutting Lot Line as permitted above, may be reduced by 1.524 metres (5 feet);
- (7) Section 510(2), Unit Separation, shall be waived;
- (8) Section 510(3), Building Width and Length, shall be waived.

| READ a first time on the <> day of <>, 2024.  |
|-----------------------------------------------|
| READ a second time on the <> day of <>, 2024. |
| READ a third time on the <> day of <>, 2024.  |
| ADOPTED on the <> day of <>, 2024.            |
|                                               |
| MAYOR                                         |
|                                               |
| CORPORATE OFFICE                              |



#### THE CORPORATION OF THE CITY OF NORTH VANCOUVER

#### **BYLAW NO. 9056**

#### A Bylaw to enter into a Housing Agreement (1612 St. Georges Avenue)

WHEREAS Section 483 of the *Local Government Act* R.S.B.C. 2015 c.1 permits a local government to enter into a housing agreement for rental housing;

NOW THEREFORE the Council of The Corporation of the City of North Vancouver, in open meeting assembled enacts as follows:

- 1. This Bylaw shall be known and cited for all purposes as "Housing Agreement Bylaw, 2024, No. 9056" (Domus Projects Ltd., 1612 St. Georges Avenue, CD-764, Rental Housing Commitments).
- 2. The Council hereby authorizes The Corporation of the City of North Vancouver to enter into a Housing Agreement to secure rental housing commitments with the owner of lands having a civic address of 1612 St. Georges Avenue, North Vancouver, legally described as: PID: 007-425-244; LOT 1 BLOCK 32 DISTRICT LOT 549 PLAN 9794, substantially in the form attached to this bylaw.
- 3. The Mayor and Corporate Officer are authorized to execute the Housing Agreement and any documents required to give effect to the Housing Agreement.

| READ a first time on the <> day of <>, 2024.  |
|-----------------------------------------------|
| READ a second time on the <> day of <>, 2024. |
| READ a third time on the <> day of <>, 2024.  |
| ADOPTED on the <> day of <>, 2024.            |
|                                               |
| MAYOR                                         |
| CORPORATE OFFICER                             |

#### **PART 2 – TERMS OF INSTRUMENT**

#### **RENTAL HOUSING AGREEMENT AND SECTION 219 COVENANT**

#### THIS AGREEMENT,

#### BETWEEN:

1315102 B.C. LTD., INC.NO. BC1315102

918 - 1030 West Georgia Street Vancouver, British Columbia V6F 2Y3

(the "Owner")

AND:

#### THE CORPORATION OF THE CITY OF NORTH VANCOUVER.

a municipal corporation pursuant to the *Local Government Act* and having its offices at 141 West 14<sup>th</sup> Street, North Vancouver, British Columbia, V7M 1H9

(the "City")

#### WHEREAS:

- A. The Owner is the registered owner of the Lands.
- B. The City is a municipal corporation incorporated pursuant to the *Local Government Act*, RSBC 2015, c. 1 and the *Community Charter*, SBC 2003, c. 26.
- C. Section 219 of the *Land Title Act*, RSBC 1996, c. 250 (the "*Land Title Act*") permits registration of a covenant in favour of a municipality in respect of the use of land or the use of a building on or to be erected on land, that land is or is not to be built on except in accordance with the covenant and that land is not to be subdivided except in accordance with the covenant.
- D. Section 483 of the Act permits a local government to, by bylaw, enter into a housing agreement that may include terms and conditions regarding the occupancy of the housing units identified in the agreement, including respecting the form of tenure of the housing units, the availability of the housing units to classes of persons, the administration and management of the housing units and the rents and lease, sale or share prices that may be charged.
- E. The City has adopted a bylaw authorizing this Agreement.
- F. The Owner and the City wish to enter into this Agreement pursuant to Section 219 of the Land Title Act and section 483 of the Act.

**NOW THEREFORE** in consideration of the sum of Ten Dollars (\$10.00) now paid by the City to the Owner and for other good and valuable consideration (the receipt and sufficiency of which the Owner hereby acknowledges), the Owner and the City covenant each with the other as follows:

#### 1. **DEFINITIONS**

- (a) "**Act**" means the *Local Government Act*, RSBC 2015, c.1 as amended from time to time;
- (b) "Affordable Rent" means with respect to each Mid-Market Rental Unit a rent payment amount equal to 10% below the "Private Apartment Average Rents" for the corresponding bedroom type in the City of North Vancouver as established by CMHC's Housing Market Information Portal for the year the tenancy is entered into;
- (c) "Agreement" means this agreement as amended from time to time;
- (d) "Commencement Date" has the meaning set out in section 2.1 herein;
- (e) "Council" means the municipal council for the City of North Vancouver;
- (f) "CMHC" means Canada Mortgage and Housing Corporation;
- (g) "Director, Planning and Development" means the chief administrator of the Department of Planning of the City and their successors in function and their respective nominees;
- (h) "**Dwelling Unit**" means a dwelling unit as defined in the City of North Vancouver's "Zoning Bylaw 1995, No. 6700" as amended from time to time;
- (i) "Lands" means those lands and premises legally described as:

Parcel Identifier: 007-425-244

Lot 1 Block 32 District Lot 549 Plan 9794;

- (j) "Mid-Market Rental Units" means the 8 Dwelling Units in the Residential Building to be constructed on the Lands that are rented to tenants for Affordable Rent;
- (k) "Market Rental Units" means all Dwelling Units in the Residential Building other than the Mid-Market Rental Units;
- (I) "Maximum Household Income" means an annual gross household income determined by multiplying Affordable Rent by 12 to yield the households' annual housing costs, and divide by 30% (0.30) to meet the standard definition of affordability;
- (m) "Rental Purposes" means an occupancy or intended occupancy which is or would be governed by a tenancy agreement as defined in Section 1 of the Residential Tenancy Act, SBC 2002 c. 78 as amended from time to time between the Owner and the tenant;
- (n) "Rental Units" means the Market Rental Units and the Mid-Market Rental Units;

1612 St. Georges Avenue

- (o) "Residential Building" means the 6 storey building to be constructed on the Lands to be used for Rental Purposes with 75 Dwelling Units, of which 67 Dwelling Units will be Market Rental Units and 8 Dwelling Units will be Mid-Market Rental Units;
- (p) "RT Act" means the Residential Tenancy Act, SBC 2002 c. 78;
- (q) "Rezoning Bylaw" means the rezoning bylaw applicable to the Lands described as "Zoning Bylaw, 1995, No. 6700, Amendment Bylaw, 2024, No. 9055";
- (r) "Section 219 Covenant" means a covenant pursuant to Section 219 of the Land Title Act:
- (s) "Tenancy Agreement" means an agreement, whether written or oral, express or implied, between the Owner and a tenant respecting possession or occupancy of a Rental Unit;
- (t) "Tenant Relocation Plan" means the Tenant Relocation Plan dated May 7, 2024 as prepared by the Owner and approved by the City, to meet the requirements of the City's Residential Tenant Displacement Policy No. H18, as amended on July 12, 2021, a copy of which is attached as Schedule A to this Agreement; and
- (u) "**Term**" has the meaning set out in section 2.1 herein.

#### 2. TERM

- 2.1 This Agreement will commence upon adoption by the City's Council of "Housing Agreement Bylaw, 2024, No. 9056" (Domus Projects Ltd., 1612 St. Georges Avenue, CD-764, Rental Housing Commitments) (the "Commencement Date") and will continue until the date this Agreement is terminated in accordance with sections 2.2 or 7.3(c) (the "Term").
- 2.2 This Agreement will terminate immediately upon the removal or destruction of the Residential Building provided the Residential Building is not repaired or rebuilt following the destruction thereof.
- 2.3 Subject to section 3.5, upon termination of this Agreement, this Agreement will be at an end and of no further force and effect.

#### 3. SECTION 219 COVENANT

- 3.1 The Owner covenants and agrees with the City as a covenant in favour of the City pursuant to Section 219 of the *Land Title Act*, that during the Term of this Agreement, it being the intention and agreement of the Owner that the provisions in this Agreement be annexed to, and run with and be a charge upon the Lands, that notwithstanding the Rezoning Bylaw, the Lands will be used and built on only in strict compliance with the terms and conditions of this Agreement and that:
  - (a) the Lands must not be subdivided or stratified;
  - (b) the Rental Units in the Residential Building must be used for Rental Purposes only and all Rental Units must be owned and operated by the Owner, provided that the Mid-Market Rental Units may be operated by a non-profit entity engaged by the

- Owner and having expertise in non-market housing, with the approval of the Director, Planning and Development; and
- (c) no Rental Unit in the Residential Building must be occupied for any purpose except for Rental Purposes pursuant to a Tenancy Agreement.
- 3.2 The Owner further covenants and agrees with the City that the Lands and any buildings or structures constructed thereon including the Residential Building must be developed, built, and maintained in accordance with all City bylaws, regulations and guidelines as amended from time to time.
- 3.3 Pursuant to section 219(6) of the *Land Title Act*, RSBC 1996, c. 250 except for the negligence of the City or its employees, agents or contractors, the Owner will indemnify and save harmless each of the City and its elected officials, board members, officers, directors, employees, and agents, and their heirs, executors, administrators, personal representatives, successors and assigns, from and against all claims, demands, actions, loss, damage, costs and liabilities, which all or any of them will or may be liable for or suffer or incur or be put to by reason of or arising out of:
  - (a) any act or omission, negligent or otherwise, by the Owner, or its officers, directors, employees, agents, contractors, or other persons for whom at law the Owner is responsible;
  - (b) the Owner's default under this Agreement; and
  - (c) the Owner's ownership, operation, management or financing of the Lands for the provision of housing for Rental Purposes.
- 3.4 Except to the extent such advice or direction is given negligently, the Owner hereby releases and forever discharges the City, its elected officials, board members, officers, directors, employees and agents, and its and their heirs, executors, administrators, personal representatives, successors and assigns from and against all claims, demands, damages, actions or causes of action by reason of or arising out of advice or direction respecting the ownership, operation or management of the Lands for the provision of housing for Rental Purposes which has been or hereafter may be given to the Owner by all or any of them.
- 3.5 The covenants of the Owner set out in sections 3.3 and 3.4 of this Agreement will survive the expiration or the earlier termination of this Agreement and will continue to apply to any breach of the Agreement and to any claims arising under this Agreement during the ownership by the Owner of the Lands.

#### 4. TENANCY RESTRICTIONS

- 4.1 The unit mix for Rental Units in the Residential Building will be no fewer than 12 three-bedroom units, 17 two-bedroom units, and 46 studio / one-bedroom units or as otherwise approved in writing by the Director, Planning and Development in their discretion.
- 4.2 The 8 Mid-Market Rental Units will be provided in the following unit mix: 5 studio unit / one-bedroom units, 2 two-bedroom units, and 1 three-bedroom unit. The Owner may only change this mix with the approval in writing by the Director, Planning and Development with such

- approval to be granted in their discretion. The Owner will be entitled to determine the locations of the 8 Mid-Market Rental Units within the Residential Building.
- 4.3 The Owner will enter into a minimum 1 year Tenancy Agreement for each of the Mid-Market Rental Units which will convert to a month to month tenancy at the end of the 1 year term. If such a tenancy is ended prior to the end of the Term, the Owner must rent the Mid-Market Rental Unit at Affordable Rent. For greater certainty, at the end of each tenancy, the Mid-Market Rental Unit will continue to be rented as a Mid-Market Rental Unit at Affordable Rent, which obligation will be ongoing at all times during the Term.

#### 5. OWNER'S OBLIGATIONS

- 5.1 Without limiting section 3.1 of this Agreement:
  - (a) <u>Management and administration:</u> the management, administration, and associated costs with the management and administration of the Rental Units, including the Mid-Market Rental Units, will be borne by the Owner or its designated rental agent, unless otherwise approved by the City in writing and all Mid-Market Rental Units must be managed by one rental agent;
  - (b) <u>Compliance with Tenant Relocation Plan</u>: The Owner will fulfil all of the commitments set out in the Tenant Relocation Plan and if requested by the City at any time, will provide information to the City to confirm compliance with the Tenant Relocation Plan;
  - (c) Advertisement: when the Mid-Market Rental Units first become available, the Owner will advertise such units for a minimum of one month on at least two common rental property search platforms that allow potential tenants to view available properties for rent in North Vancouver without payment of a fee or requirement for registration, and the Owner will feature the tenure restrictions set out in this Agreement prominently in all advertising of Mid-Market Rental Units. When a Mid-Market Rental Unit becomes available for a subsequent, new tenancy, the Owner will advertise the unit in accordance with the foregoing requirements for a period of at least one week;
  - (d) <u>Tenant Selection:</u> the Owner will make the Mid-Market Rental Units available, both at the first tenancy and each subsequent tenancy, in the following order of priority:
    - (i) If the Residential Building replaces an existing rental building, then tenants from the existing rental building on the Lands being replaced who have household incomes at or below the Maximum Household Income will be provided first right of refusal in the Mid-Market Rental Units, and have first priority, provided that if there are multiple applicants in this category for one unit, then applicant families with one or more dependents will have priority for units with two or more bedrooms and if applicants are equal in this regard, then applications will be considered on a first come-first-served basis:
    - (ii) Households who have been displaced from redevelopment elsewhere in the City who have household incomes at or below the Maximum Household Income will have second priority, provided that if there are multiple applicants in this category for one unit, then applicant families with one or

1612 St. Georges Avenue

more dependents will have priority for units with two or more bedrooms and if applicants are equal in this regard, then applications will be considered on a first come-first-served basis

- (iii) The Owner will then make any remaining Mid-Market Rental Units not rented by tenants from the existing building on the Lands available to tenants with an annual household income at or below that the Maximum Household Income who are either current residents of the City of North Vancouver or who work in the City of North Vancouver and have done so for at least six months, provided that if there are multiple applicants in this category for one unit, then applicant families with one or more dependents will have priority for units with two or more bedrooms and if applicants are equal in this regard, then applications will be considered on a first comefirst-served basis:
- (iv) If there are any remaining Mid-Market Rental Units not rented by tenants who meet the criteria in sections 5.1(d)(i) to (iii) after the expiry of the one-month advertising period, then the Owner will make such units available to tenants who meet the Maximum Household Income requirement; and
- (v) Tenants in Mid-Market Rental Units must not have an ownership interest in a residential property in the City or in a neighbouring municipality which the tenant could otherwise occupy and the Owner will require confirmation from the prospective tenant that they meet this requirement at the time of tenancy;
- (vi) In determining whether a tenant meets the Maximum Household Income requirements or the requirement in section 5.1(d)(v), the Owner or its rental agent, so long as it acts honestly and in good faith, is entitled to rely on all information provided by the prospective tenant and the Owner will have no liability if the prospective tenant intentionally or unintentionally provides any incorrect information. The Owner is under no obligation to monitor or update the financial circumstances of the tenant once the lease is signed.
- (e) Rent Amount and Permitted Increases: Affordable Rent for Mid-Market Rental Units is to be determined at the time of tenancy. Rent amounts may be subsequently increased below or at the permitted annual rent increase then set under the RT Act;
- (f) Compliance with applicable laws: without restricting the foregoing, the Owner will comply with all applicable provisions of the RT Act and any other provincial or municipal enactments imposing obligations on landlords in relation to residential tenancies;
- (g) <u>Performance</u>: the Owner will perform its obligations under this Agreement diligently and in good faith;
- (h) <u>Information Regarding Unit Availability</u>: If the City establishes a register for availability of Mid-Market Rental Units within the City, the Owner will provide to the City information regarding any Mid-Market Rental Units that become available for rent, in a form acceptable to the Director, Planning and Development;

(i) Evidence of compliance: provided that the same can be done without breaching the *Personal Information Protection Act*, SBC2003, Ch. 63 (as amended from time to time) the Owner will, on an annual basis at the time of Business License renewal and upon any other request by the City, supply to the City copies of any documentation in possession of the Owner necessary to establish compliance with the Owner's obligations under this Agreement.

#### 6. DEFAULT AND REMEDIES

- The City may, acting reasonably, give to the Owner a written notice (in this section 6.1, the "**Notice**") requiring the Owner to cure a default under this Agreement within 30 days of receipt of the Notice. The Notice must specify the nature of the default. The Owner must act with diligence to correct the default within the time specified.
- 6.2 If the default is not corrected within the time specified, the Owner will pay to the City on demand by the City 200 percent of the difference between current market rent, as determined by a third-party appraiser, and Affordable Rent for each Mid-Market Rental Unit in default for the default year to the end of the Term of the Agreement. The monies collected from default will be deposited to the City's Affordable Housing Reserve Fund.
- 6.3 The Owner will pay to the City on demand by the City all the City's costs of exercising its rights or remedies under this Agreement, on a full indemnity basis.
- 6.4 The Owner acknowledges and agrees that in case of a breach of this Agreement which is not fully remediable by the mere payment of money and promptly so remedied, the harm sustained by the City and to the public interest will be irreparable and not susceptible of adequate monetary compensation.
- 6.5 Each party to this Agreement, in addition to its rights under this Agreement or at law, will be entitled to all equitable remedies including specific performance, injunction and declaratory relief, or any of them, to enforce its rights under this Agreement.
- 6.6 The Owner acknowledges and agrees that it is entering into this Agreement to benefit the public interest in providing housing for Rental Purposes, and that the City's rights and remedies under this Agreement are necessary to ensure that this purpose is carried out and that the City's rights and remedies under this Agreement are fair and reasonable and ought not to be construed as a penalty or forfeiture.
- 6.7 No reference to nor exercise of any specific right or remedy under this Agreement or at law or at equity by any party will prejudice, limit or preclude that party from exercising any other right or remedy. No right or remedy will be exclusive or dependent upon any other right or remedy, but any party, from time to time, may exercise any one or more of such rights or remedies independently, successively, or in combination. The Owner acknowledges that specific performance, injunctive relief (mandatory or otherwise) or other equitable relief may be the only adequate remedy of a default by the Owner under this Agreement.

#### 7. GENERAL PROVISIONS

7.1 The Owner agrees to reimburse the City for all legal costs reasonably incurred by the City for the preparation, execution and registration of this Agreement and notice of this Agreement which is required to be filed pursuant to the *Act*. The Owner will bear their own costs, legal or otherwise, connected with the preparation, execution or registration of this Agreement.

#### 7.2 Nothing in this Agreement:

- (a) affects or limits any discretion, rights, powers, duties or obligations of the City under any enactment or at common law, including in relation to the use or subdivision of land;
- (b) affects or limits any enactment relating to the use of the Lands or any condition contained in any approval including any development permit concerning the development of the Lands; or
- (c) relieves the Owner from complying with any enactment, including the City's bylaws in relation to the use of the Lands.

#### 7.3 The Owner and the City agree that:

- (a) this Agreement is entered into only for the benefit of the City;
- (b) this Agreement is not intended to protect the interests of the Owner, occupier or user of the Lands or any portion of it including the Rental Units and the Limited Common Property; and
- (c) without limiting part 2 of this Agreement, the City may at any time execute a release and discharge of this Agreement in respect of the Lands, without liability to anyone for doing so.
- 7.4 This Agreement burdens and runs with the Lands and any part into which any of them may be subdivided or consolidated, by strata plan or otherwise. All of the covenants and agreements contained in this Agreement are made by the Owner for itself, its successors and assigns, and all persons who acquire an interest in the Lands after the date of this Agreement. Without limiting the generality of the foregoing, the Owner will not be liable for any breach of any covenant, promise or agreement herein in respect of any portion of the Lands sold, assigned, considered or otherwise disposed of, occurring after the Owner has ceased to be the owner of the Lands.
- 7.5 The covenants and agreements on the part of the Owner in this Agreement have been made by the Owner as contractual obligations as well as being made pursuant to section 483 of the Act and as such will be binding on the Owner.
- 7.6 The Owner will, at its expense, do or cause to be done all acts reasonably necessary to ensure this Agreement and notice of this Agreement is registered against the title to the Lands, including any amendments to this Agreement as may be required by the Land Title Office or the City to effect such registration.
- 7.7 The City and the Owner each intend by execution and delivery of this Agreement to create both a contract and a deed under seal.
- 7.8 An alleged waiver by a party of any breach by another party of its obligations under this Agreement will be effective only if it is an express waiver of the breach in writing. No waiver of a breach of this Agreement is deemed or construed to be a consent or waiver of any other breach of this Agreement.

- 7.9 If a Court of competent jurisdiction finds that any part of this Agreement is invalid, illegal, or unenforceable, that part is to be considered to have been severed from the rest of this Agreement and the rest of this Agreement remains in force unaffected by that holding or by the severance of that part.
- 7.10 Every obligation of a party which is set out in this Agreement will extend throughout the Term and, to the extent that any obligation ought to have been observed or performed prior to or upon the expiry or earlier termination of the Term, such obligation will survive the expiry or earlier termination of the Term until it has been observed or performed.
- 7.11 All notices, demands, or requests of any kind, which a party may be required or permitted to serve on another in connection with this Agreement, must be in writing and may be served on the other parties by registered mail, by facsimile or e-mail transmission, or by personal service, to the following address for each party:

City: The Corporation of the City of North Vancouver

141 West 14th Street

North Vancouver, British Columbia

V7M 1H9

**Attention: Director, Planning & Development** 

Facsimile: 604.985.0576 Email: planning@cnv.org

The Owner: Domus Projects Ltd.

918-1030 West Georgia Street Vancouver, British Columbia

V6E 2Y3 **Attention**:

Email: richard@domushomes.ca

Phone: 604-319-9400

Service of any such notice, demand, or request will be deemed complete, if made by registered mail, 72 hours after the date and hour of mailing, except where there is a postal service disruption during such period, in which case service will be deemed to be complete only upon actual delivery of the notice, demand or request; if made by facsimile or e-mail transmission, on the first business day after the date when the facsimile or e-mail transmission was transmitted; and if made by personal service, upon personal service being effected. Any party, from time to time, by notice in writing served upon the other parties, may designate a different address or different or additional persons to which all notices, demands, or requests are to be addressed.

- 7.12 Upon request by the City, the Owner will promptly do such acts and execute such documents as may be reasonably necessary, in the opinion of the City, to give effect to this Agreement.
- 7.13 This Agreement will enure to the benefit of and be binding upon each of the parties and their successors and permitted assigns.

#### 8. INTERPRETATION

8.1 Gender specific terms include both genders and include corporations. Words in the singular include the plural, and words in the plural include the singular.

1612 St. Georges Avenue

- The division of this Agreement into sections and the use of headings are for convenience of reference only and are not intended to govern, limit or aid in the construction of any provision. In all cases, the language in this Agreement is to be construed simply according to its fair meaning, and not strictly for or against either party.
- 8.3 The word "including" when following any general statement or term is not to be construed to limit the general statement or term to the specific items which immediately follow the general statement or term to similar items whether or not words such as "without limitation" or "but not limited to" are used, but rather the general statement or term is to be construed to refer to all other items that could reasonably fall within the broadest possible scope of the general statement or term.
- 8.4 The words "must" and "will" are to be construed as imperative.
- 8.5 Any reference in this Agreement to any statute or bylaw includes any subsequent amendment, re-enactment, or replacement of that statute or bylaw.
- This is the entire agreement between the City and the Owner concerning its subject, and there are no warranties, representations, conditions or collateral agreements relating to the subject matter of this Agreement, except as included in this Agreement. This Agreement may be amended only by a document executed by the parties to this Agreement and by bylaw, such amendment to be effective only upon adoption by City Council of an amending bylaw to "Housing Agreement Bylaw, 2024, No. 9056".
- 8.7 This Agreement is to be governed by and construed and enforced in accordance with the laws of British Columbia and the laws of Canada applicable therein.
- 8.8 This Agreement can be signed in counterpart.

IN WITNESS OF THIS AGREEMENT the City and the Owner have executed this Agreement by signing the "Form C – General Instrument – Part 1" or "Form D – Executions Continued" attached hereto.

### SCHEDULE A TENANT RELOCATION PLAN

[see attached]

[PRIORITY AGREEMENT TO BE ADDED IF MORTGAGE ON TITLE]

## TENANT RELOCATION PLAN St. George Apartments 1612 St. George's Avenue, North Vancouver



#### Development Process:

UPDATED May 7, 2024

- Further to the Tenant Communication Plan dated March 20, 2024 previously submitted, we are providing this document for additional information.
- All tenants received a letter in November 2022 when the rezoning application was submitted, advising them of their eligibility under the Tenant Assistance Package as described below. Two tenants who wished to relocate since that date recently took advantage of this.
- 3. We held a Developer Information Session in January, 2023 and all tenants received advance notice of this. A project website was set up which provided information on the development and timeframe anticipated at that time. No tenants attended the DIS. Subsequent to the DIS, all inquiries from tenants have been handled by our on-site caretaker who has a strong relationship with the remaining tenants. An engagement summary prepared by Pooni & Associates was submitted to the City in February, 2023.
- As noted above, two tenants moved out since the submission of the rezoning and the
  original Tenant Communication Plan in October 2022. These two tenants were paid full
  compensation (four months' rent plus moving expenses).
- We have engaged Tracy Huynh to move forward with our tenant relocation plan once we have determined that the project is ready to proceed. We anticipate making this decision by the end of Q2 2024.
- Should the project proceed, Ms Huynh will host a meeting with the remaining 13 tenants (likely in July 2024) in the building to advise them that the redevelopment process has commenced.
- Following this, Ms. Huynh will invite the tenants to one-on-one meetings to provide
  further information about the timeline, compensation offered and their options i.e. the
  Tenant Assistance Package as described below. Tenants will be advised of their rights
  under the Residential Tenancy Act and will be made aware of the Tenant Resource and
  Advisory Centre <a href="https://www.tenants.bc.ca">www.tenants.bc.ca</a> for additional information and support.
- 8. We will continue to work with departing tenants to find alternate accommodation options that work for them on their timeframe. We will present options that correspond to the guidelines established by the Residential Tenant Displacement Policy, i.e. not to exceed the Average Rent per CMHC + 10%. Ideally we will be able to find satisfactory relocation options for many of the tenants well in advance of our final project approval, so that the tenants aren't all competing with each other for available suites in the marketplace at the same time.
- All 15 tenants that were in place at submission of the initial Rezoning Application in November 2022 are eligible for compensation as specified in the City of North Vancouver's Residential Tenant Displacement Policy:

## TENANT RELOCATION PLAN St. George Apartments 1612 St. George's Avenue, North Vancouver



UPDATED May 7, 2024

 The applicant will compensate all eligible tenants with financial assistance equivalent to 4 months' of their current rent.

| Less than 5 years | 4 months' rent                                                     |
|-------------------|--------------------------------------------------------------------|
| More than 5 years | 4 months' rent plus ((total tenancy length in months – 60) x \$25) |

- In addition, tenants will be compensated moving expenses of \$1,000 for onebedrooms and \$1,250 for two-bedrooms (there are no studios or three-bedrooms in the building). These amounts to be escalated from 2021 by CPI.
- 10. First Right of Refusal: We will provide all displaced tenants the first right of refusal to live in any purpose-built rental units in the new building, with the particulars of the units to be negotiated between the property owner and individual tenants. Provided tenants meet the MMR eligibility requirements, tenants will have the first right of refusal to rent an MMR unit in the new building. To ensure that displaced tenants receive notification when the MMR units are becoming available, they will need to confirm during the relocation process that they want to exercise their first right of refusal.
- Tenant Assistance Package This will be provided to all 15 tenants upon Staff approval.
   This will include the following information as a minimum:
  - Timeline and overview of the development application process;
  - Commitment to provide advanced notice and updates to tenants on Development Information Sessions, Council Meetings and Public Hearing related to the application;
  - Contact Information for Tenant Relocation Coordinator;
  - Responsibilities of the developer to provide financial compensation and other assistance;
  - Method for low income tenants and others facing barriers to request additional assistance;
  - f. A current copy of the British Columbia Residential Tenancy Act;
  - g. A copy of the City's Residential Tenant Displacement Policy; and
  - h. Copies of applicable tenant resources.
- Demolition Permit A final Tenant Relocation Report will be submitted with the application for Demolition Permit for the property, as per the format prescribed by the City. At a minimum, this should include:
  - a. The outcome of the relocation process for displaced tenants, including evidence that tenants have been satisfactorily assisted in locating alternative accommodation. Where tenants have opted out of relocation assistance, written notice from the tenant must be submitted:
  - The value of compensation given to each tenant including financial compensation, moving expenses, and any additional assistance or services that were provided to the tenant(s); and
  - Details of all tenants who wish to exercise their first right of refusal for any midmarket rental units provided in the new building(s) and how these tenants will be

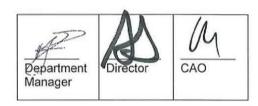
# TENANT RELOCATION PLAN St. George Apartments 1612 St. George's Avenue, North Vancouver UPDATED May 7, 2024



notified when the units become available

13. Occupancy Permit – Details of all tenants who wish to return to the building and the status of their tenancy must be provided prior to the issuance of an Occupancy Permit. In cases where there are more tenants who wish to exercise their first right of refusal than available MMR units, the developer will be responsible for selecting a tenant in accordance with the provisions of the Housing Agreement associated with the development.







### The Corporation of THE CITY OF NORTH VANCOUVER PLANNING & DEVELOPMENT DEPARTMENT

REPORT

To:

Mayor Linda Buchanan and Members of Council

From:

Heather Evans, Community Planner, Planning

(Urban Regeneration and Analytics)

Subject:

2024 ROUND ONE COMMUNITY GRANT RECOMMENDATIONS

Date:

June 12, 2024

File No: 05-1850-20-0005/2024

The following is a suggested recommendation only. Refer to Council Minutes for adopted resolution.

#### RECOMMENDATION

PURSUANT to the report of the Community Planner, Planning (Urban Regeneration and Analytics), dated June 12, 2024, entitled "2024 Round One Community Grant Recommendations":

THAT the Round One 2024 Community Grants be awarded to the list of organizations as proposed in the report, in the total amount of \$198,300, with funds allocated from the 2024 Community Grants budget;

AND THAT the funded and non-funded grants be listed in the Minutes, in full.

#### **ATTACHMENTS**

- City of North Vancouver Community Grant Applications Guidelines (CityDocs #2475821)
- 2. 2024 Round One Community Grants List of Applicant Requests and Committee Recommendations (CityDocs #2535963)

#### **PURPOSE**

This report provides Council with the Social Planning Advisory Committee's (SPAC) recommendations for the 2024 Round One Community Grants.

Document Number: 2530016-v3

REPORT: 2024 Round One Community Grant Recommendations

Date: June 12, 2024

#### BACKGROUND

Community Grants are among several grant funding opportunities that the City of North Vancouver offers to non-profit organizations and groups to assist with the delivery of services that work to reduce social, economic or physical disadvantage, and/or which improves the quality of life for City residents.

Community grants provide an opportunity for non-profit agencies to gain municipal financial support for projects, programs or general operations that address the objectives of the City's Social Plan and Official Community Plan. The City's annual budget for Community Grants is the sum of two components:

- The City's annual operating budget: \$100,000; and,
- The annual interest accrued from a reserve fund called the Lower Lonsdale Legacy Fund ("LLLF"). In the last five years the interest in this fund has fluctuated from approximately \$46,000 to \$179,000.

#### DISCUSSION

#### **Total Amount of Community Grants**

In 2024 the operating budget funding of \$100,000 is combined with interest in the amount of \$179,169 from the Lower Lonsdale Legacy Fund, for a total Community Grants budget of \$279,169. This amount is distributed through two rounds of application intakes:

- Round 1 (application deadline January 2024) \$198,300 will be distributed;
- Round 2 (application deadline September 2024) \$80,869 will be available for distribution.

In the last year the City has changed the investment for this legacy fund, and this has resulted in more than double the amount interest earned and available for community grants.

This report addresses the first round of grants for 2024.

#### Application Review Process

SPAC reviews applications in accordance with criteria set out in the Community Grant Guidelines (Attachment 1) and in relation to the City of North Vancouver's Social Plan.

To be eligible for funding, an organization must be not-for-profit, provide services to residents of the City of North Vancouver, seek additional other sources of funding, and provide proof of financial responsibility (financial statements).

Eligible not-for-profits are offer services that directly benefits local residents. The number of City residents benefiting from the services must be estimated as a part of the application, measured through the service delivery, and reported upon completion by the receiving agency.

REPORT: 2024 Round One Community Grant Recommendations

Date: June 12, 2024

Grant applications that meet basic criteria are reviewed by SPAC and prioritized according to the "Procedural Guidelines for the Review of Grant Applications by Sub-Committees" as follows:

'A' or top priority

- evidence of need for the service or project
- evidence of clear goals and expected outcomes
- evidence of financial need for a Community Grant
- relevance to Social Plan

'B' or medium priority - quality of management

- uniqueness of service
- involvement with community partners
- addressing barriers to services for people with disabilities and for ethno-cultural residents.

'C' or lower priority

- number of local residents served
- number of local volunteers and their role
- amount of funding requested from each municipality related to the numbers of residents served.

Many applicants comment on how the demand for their services are increasing (e.g. for mental health and counselling services) and that their waitlists are growing. It was also noted that meeting demand is becoming more difficult as fundraising dollars are diminishing (likely related to inflation) and because fewer grants are available (especially those related to COVID relief).

#### **Grant Recommendations**

In the first round of grants, 76 grant applications were received and reviewed, requesting a total amount of \$391,200. Of those, 67 were repeat applicants for new or existing programs and operating grants, and nine were applications from first-time applicants. A list of grant applications with recommended allocations is included as Attachment 2. Of the 76 applications received in Round One, 71 are recommended to receive funding. The Committee's recommendation is to allocate \$198,300 and hold back \$80,869 to be distributed in Round Two (autumn 2024).

Table 1 below lists the applications that SPAC recommends for funding.

Table 1 – Applications Recommended for Funding

| Athletics for Kids Financial Assistance (B.C.) - Program -                                         | \$3,000  |
|----------------------------------------------------------------------------------------------------|----------|
| Sport4Life Grant Program                                                                           | - 510    |
| Avalon Recovery Society (Avalon Women's Centre North Shore) - Operating                            | \$2,500  |
| Avalon Recovery Society (Avalon Women's Centre North Shore)  – Program – Counselling Program       | \$10,000 |
| Avalon Recovery Society (Avalon Women's Centre North Shore)  – Program – Operating Hours Expansion | \$2,500  |

| Backpack Buddies – Operating                                                                                   | \$500    |
|----------------------------------------------------------------------------------------------------------------|----------|
| Backpack Buddies – Program – Backpack Buddies                                                                  | \$4,000  |
| Bastille Day Festival Society – Program – Bastille Day Event                                                   | 1,500    |
| BC Pets & Friends – Operating                                                                                  | \$3,000  |
| Big Brothers of Greater Vancouver - Operating                                                                  | \$1,500  |
| Big Brothers of Greater Vancouver – Program – Community Mentoring                                              | \$1,500  |
| Big Sisters of BC Lower Mainland – Operating                                                                   | \$1,500  |
| Big Sisters of BC Lower Mainland - Program – Big Sisters<br>Mentoring                                          | \$1,500  |
| Big Sisters of BC Lower Mainland - Program – Study Buddy                                                       | \$1,500  |
| Canadian Liver Foundation, BC/Yukon Region – Program – 2024<br>LIVERight Health Forum                          | \$500    |
| Canadian Mental Health Assn North and West Vancouver Branch – Operating                                        | \$4,500  |
| Canadian Mental Health Assn North and West Vancouver<br>Branch – Program - Circle of Care Housing Program      | \$5,000  |
| The Cinderella Project Society – Program – Boutique Day                                                        | \$1,000  |
| Crisis Intervention & Suicide Prevention Centre of BC – Operating                                              | \$5,000  |
| Dutch Network – Program – Dutch Festival / Koningsdag                                                          | \$1,500  |
| Family Services of the North Shore – Program – Baby Basics and Breastfeeding                                   | \$10,000 |
| Foundations for Social Change – Program – New Leaf Expansion Program                                           | \$7,500  |
| Get Out and Play – Program – 7 <sup>th</sup> Annual GOAP Family Sports<br>Day                                  | \$1,000  |
| Greater Vancouver Law Students' Legal Advice Society -<br>Program - Law Students' Legal Advice Program (LSLAP) | \$2,000  |
| Greater Vancouver Youth Unlimited North Shore – Program – Mobile Youth Drop-In                                 | \$7,500  |
| Highlands United Church – Program – Shelter to Home                                                            | \$5,000  |
| Hollyburn Community Services Society - Operating                                                               | \$1,000  |
| Hollyburn Community Services Society – Program – Free Trauma Informed Counselling                              | \$2,500  |
| Hollyburn Community Services Society – Program – Hockey<br>Heroes and Summer Program                           | \$1,000  |
| Hollyburn Community Services Society – Program – Seniors at Housing Risk                                       | \$2,500  |
| Hollyburn Community Services Society – Program – Supporting Seniors to Remain Housed                           | \$2,500  |
| Immigrant Link Centre Society - Operating                                                                      | \$8,000  |
| Iranian Laughter Club - Operating                                                                              | \$500    |
| Iranian Laughter Club – Train the Trainer                                                                      | \$1,000  |

| Junior Achievement of BC (JABC) – Program – Financial Literacy for City of North Vancouver Youth | \$4,000                      |
|--------------------------------------------------------------------------------------------------|------------------------------|
| KidSport North Shore – Program – Squamish Nation Project                                         | \$5,000                      |
| Lionsview Seniors' Planning Society - Operating                                                  | \$2,800                      |
| Lionsview Seniors' Planning Society - Program - North                                            |                              |
| Vancouver City Seniors' Action Committee                                                         | \$400                        |
| Lionsview Seniors' Planning Society - Program - Services to                                      | 4000                         |
| Seniors Coalition/Planning Table                                                                 | \$600                        |
| Living Systems: Family Systems Counselling, Education, Training                                  |                              |
| & Research Society - Program - Parenting and Marriage                                            | \$3,000                      |
| Counselling                                                                                      | 10.400 to \$10.000 to 10.000 |
| Lookout Housing and Health Society – Operating                                                   | \$5,000                      |
| Lumara Grief & Bereavement Care Society - Program - Family                                       |                              |
| Grief Support                                                                                    | \$2,500                      |
| North Shore Disability Resource Centre - Program - Information                                   | <b>60.000</b>                |
| and Advocacy                                                                                     | \$3,000                      |
| North Shore Disability Resource Centre - Program - Multi-                                        | 64 000                       |
| Sensory Van Outreach Program                                                                     | \$1,000                      |
| North Shore Disability Resource Centre – Program – Summer                                        | ¢2 500                       |
| Bursary Program                                                                                  | \$2,500                      |
| North Shore Keep Well Society – Operating                                                        | \$2,000                      |
| North Shore Multicultural Society (dba as Impact North Shore) –                                  | \$3,000                      |
| Operating                                                                                        | φ3,000                       |
| North Shore Multicultural Society (dba as Impact North Shore) -                                  | \$1,000                      |
| Program - Anti-Racism Programming                                                                | Ψ1,000                       |
| North Shore Multicultural Society (dba as Impact North Shore) –                                  | \$4,000                      |
| Program – Community Bridging                                                                     | Ψ-1,000                      |
| North Shore Polish Association Belweder – Program – Polish                                       | \$1,500                      |
| Festival Vancouver                                                                               |                              |
| North Shore Safety Council – Operating                                                           | \$2,000                      |
| North Shore Safety Council – Program – Program – Be Bright, Be                                   | 1,000                        |
| Seen                                                                                             |                              |
| North Shore Stroke Recovery Centre – Operating                                                   | \$5,000                      |
| North Shore Table Tennis Club Society – Operating                                                | \$500                        |
| North Shore Table Tennis Club Society - Program - Happy Hands                                    | \$1,500                      |
| Adapted Table Tennis Program                                                                     | 4 .10.00                     |
| North Shore Table Tennis Club Society – Program – Table                                          | \$1,500                      |
| Tennis for Brain Health                                                                          | * 117.7                      |
| North Shore Table Tennis Club Society - Program - Youth Table                                    | \$1,500                      |
| Tennis Program                                                                                   | * 14.5.1.1                   |
| North Shore Women's Centre - Program - North Shore                                               | <b>A.</b> 000                |
| Coordinating Committee to End Violence Against Women in                                          | \$4,000                      |
| Relationships                                                                                    |                              |
| North Shore Women's Centre - Program – Separation Support                                        | \$3,000                      |
| Group                                                                                            |                              |
| North Shore Writers Association – Operating                                                      | \$500                        |
| Odihi – Program – Bigger Ideas Conference                                                        | \$500                        |
| Pathways Serious Mental Illness Society – Operating                                              | \$4,000                      |

REPORT: 2024 Round One Community Grant Recommendations

Date: June 12, 2024

| TOTAL                                                                                                  | \$198,300 |
|--------------------------------------------------------------------------------------------------------|-----------|
| Volunteer Cancer Drivers Society – Operating                                                           | \$1,500   |
| Vancouver Adaptive Snow Sports – Program – Adaptive Learn to Ski                                       | \$1,500   |
| Vancouver Adaptive Snow Sports – Operating                                                             | \$1,500   |
| St. Andrew's United Church – Program - St. Andrew's Community Meal Program                             | \$5,000   |
| Spinal Cord Injury BC – Program – Peer Support Program                                                 | \$2,000   |
| Special Olympics British Columbia Society - North Shore -<br>Program - SOBC North Shore Sports Program | \$2,000   |
| Quest Outreach Society - Program - Food Recovery and Redistribution Program                            | \$5,000   |
| Quest Outreach Society – Operating                                                                     | \$2,000   |
| Pathways Serious Mental Illness Society – Awareness and Early Prevention                               | \$2,500   |

Five applications are recommended to not receive funding (Table 2). The committee decided not to recommend funding to these applications for the following reasons:

- For organizations that submitted multiple applications, SPAC may not be recommending that all applications be funded.
- Some organizations / programs were proposing to serve a lower amount of City residents than others, or the outcomes are not as clear and certain.
- The impact from larger (e.g. national) organizations with broader funding support would not offer as much of a direct impact in our community than local groups.
- Some applications did not have as strong of a social planning focus.
- Some applicants' proposed programs would not be meeting a need that was deemed to be as critical as other applications to supporting core needs of City residents.

Table 2 – Applications Proposed to Not Receive Funding

| Dundarave Festival of Lights Society - Operating                    |      |
|---------------------------------------------------------------------|------|
| Latincouver Cultural & Business Society - Program - Flamenco & Ta   | ango |
| Moments 2024                                                        |      |
| Latincouver Cultural & Business Society - Program - Trail of Coffee |      |
| North Shore Polish Association Belweder - Operating                 |      |
| North Shore Polish Association Belweder - Program - Canadian Po     | lish |
| Active Club – Seniors Club for Over 55                              |      |

#### FINANCIAL IMPLICATIONS

The 2024 annual budget for community grants is calculated and provided in the same manner as previous years.

REPORT: 2024 Round One Community Grant Recommendations

Date: June 12, 2024

### STRATEGIC PLAN, OCP OR POLICY IMPLICATIONS

The allocation of grant funding is in keeping with the guiding principles of the Official Community Plan, specifically:

Community Supporting Community:

The City will continue to be a compassionate community recognizing that all individuals and/or their families will require support at some point in their lives. The City will assist organizations and individuals that provide community support through the responsible allocation of its resources.

The Community Grants program supports Council's Strategic Plan priority to be "A City for People that is welcoming, inclusive, safe, accessible, and supports the health and wellbeing of all". All community grant applications are also reviewed relative to the goals and objectives of the City's existing Social Plan (1998) and the Community Grant Guidelines (Attachment 1).

RESPECTFULLY SUBMITTED:

Heather Evans Community Planner

ather Evan



# CITY OF NORTH VANCOUVER COMMUNITY GRANTS APPLICATION

## **Submission Deadlines: Round 1 – January 31, Round 2 – September 15**

**PLEASE NOTE**: These guidelines are for the City of North Vancouver.

The District of West Vancouver's separate Community Grants Program can be found at: <a href="https://westvancouver.ca/be-involved/grants-awards/community-grants">https://westvancouver.ca/be-involved/grants-awards/community-grants</a>.

The District of North Vancouver's separate Community Grants Program can be found at: <a href="https://www.dnv.org/programs-and-services/municipal-community-grants">https://www.dnv.org/programs-and-services/municipal-community-grants</a>

## **Guidelines**

### **Using these Guidelines**

These guidelines are to be used to correctly and effectively complete the City of North Vancouver Municipal Grant Application Forms.

Read this document before completing the forms to ensure your application is completed correctly.

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### City of North Vancouver Municipal Community Grants - Overview

#### **Purpose of the City of North Vancouver Municipal Community Grants**

City of North Vancouver Municipal Community Grants are intended to support not-for-profit organizations serving City residents. The City provides these grants in order to:

- To provide local government endorsement to better attract funding from more senior levels of government, donors, and foundations;
- To assist groups with the delivery of services which work to reduce *social*, *economic* or *physical* disadvantage; and/or which *improve the quality of life* for residents;
- To serve vulnerable and hard to reach populations in areas where the municipality does not provide services;
- To effect positive social change;
- To provide seed money to enable quick responses to changing and / or unmet community needs.

### Who Can Apply?

#### Eligible Organizations

The organization applying for a grant must be:

- a) A not-for-profit with a BC Society No. and/or Charitable Registration No.
- b) Providing services to residents of the City of North Vancouver
- c) Seeking sources of funding other than City of North Vancouver Municipal Community Grants.
- d) Able to provide proof of financial responsibility (latest financial statement).

### Eligible Expenses

- a) Special projects and events: e.g. hosting a workshop or producing resource material.
- b) Operating costs: e.g. ongoing operating costs such as rent, utilities, fixed costs.
- c) Project or program to serve a particular group. A program typically has distinct resources committed to the operation of that specific program such as staff costs and other expenses related to that program.
- d) Capital costs: e.g. the purchase of office equipment.

#### Program Grants: Applying for More than One

You may apply for more than one program grant, but must complete a SEPARATE Program Grant Application Form for EACH additional grant.

## **Funding Characteristics of the City of North Vancouver's Community Grants**

The City is working with a set grant budget during each funding cycle and strives to be equitable in funding both new and established needs. Funding is not guaranteed. Each cycle, the applications are considered and grants are allocated in response to current needs and resources.

#### **Funding Limits**

The maximum total grant amount available per year from the City of North Vancouver is \$15,000.

#### **Funding Term**

The term of a City of North Vancouver Municipal Community Grant is one year.

### **Funding Cycles**

Grants are allocated bi-annually in the City of North Vancouver. An annual Accountability Form must be completed.

#### Notification of Application Decisions

Allocations by municipal Council are typically made in June/July (Round One grants) and November/December (Round Two grants). Organizations are notified by letter.

#### Disbursement of Funds

Cheques are typically issued by the City's Finance department in June or July (Round One grants) and in November/December (Round Two grants).

### **Acknowledgement of City of North Vancouver Community Grants**

All recipients of City of North Vancouver Community Grants are required to publicly acknowledge such donations on their print and digital promotional materials, website, and social media relating to the program and/or service funded by the grant.

### Applying for the City of North Vancouver's Community Grants

### This form is for the City of North Vancouver's Community Grants only.

<u>Please note: Each municipality on the North Shore receives, processes and allocates grants separately.</u>

The District of West Vancouver's separate Community Grants Program can be found at: <a href="https://www.westvancouver.ca/be-involved/grants-awards/community-grants">westvancouver.ca/be-involved/grants-awards/community-grants</a>
The District of North Vancouver's separate Community Grants Program can be found at: <a href="https://dnv.org/programs-and-services/community-grants-and-awards">dnv.org/programs-and-services/community-grants-and-awards</a>

#### **Application Submission**

#### **Application Deadlines**

The deadline for Round One Community Grants applications is 5:00 p.m. January 31 of each year, or, where January 31 lands on a weekend, the last Friday of January.

The City of North Vancouver has a Round Two intake of applications with a deadline of September 15. **PLEASE NOTE**: If your organization applied for a grant in the first round of the year, you may apply to the second round but for a **different** program only.

#### **Submitting Forms**

Choose one of two options:

• Email (submit one digital copy by email): <a href="mailto:communitygrants@cnv.org">communitygrants@cnv.org</a>

or

Mail or Drop off (submit two copies):

Planning and Development Department Attention: Edytha Barker City of North Vancouver 141 West 14th Street North Vancouver, V7M 1H9

#### **Evaluation Criteria**

In evaluating each application for funding, the following will be the basis for assessment of your application. Please be sure to address these in your application:

- a) Evidence of need for the service or project.
- b) Number of City of North Vancouver residents served.
- c) Quality of management (established track record, proposal well thought out and clear, etc.).
- d) Evidence of clear goals and expected outcomes.
- e) Uniqueness of service (does not duplicate but may complement an existing service).
- f) Number of local volunteers.
- g) Evidence of financial need for a City of North Vancouver Community Grant.
- h) Amount of funding requested from each municipality is proportional to the number of residents served.
- i) Inclusion and access. Breaking down the layered and intersecting physical, social, and perceived barriers that can deter people from accessing services and programs. These include varying mobility, cognitive, and accessibility needs, sense of safety, attitudes and discrimination, how welcoming and inclusive programs feel, cost considerations, wayfinding and communication needsand other obstacles.
- j) Indicated involvement from other community partners whether financial or in kind.

Further, the City's goals and objectives will also be considered while reviewing grant applications. For more information: <a href="https://www.cnv.org/Community-Environment/Social-Planning/Community-Wellbeing">https://www.cnv.org/Community-Environment/Social-Planning/Community-Wellbeing</a>

### Filling in the Application Forms - Overview

Please ensure the following information is *read carefully* prior to filling in your application forms to ensure the forms are filled out adequately, accurately, and effectively.

### **Acceptable Applications**

Applications will only be accepted if they are:

- Completed <u>in full</u> including all attachments listed on the City of North Vancouver Community Grant Application Checklist.
- Completed *legibly*
- Submitted on time

\*\*\*Please note: Unless all information is supplied or an acceptable explanation offered as to why this information cannot be supplied, incomplete applications will not be considered.

#### **Three Application Forms**

There are three application forms to be used as follows:

- Organization Summary Form: to be filled out by all applicants;
- Operating Grant Application Form: for organizations applying for financial assistance for ongoing operating costs such as rent, utilities, fixed costs;

• <u>Program Grant Application Form</u>: for individual projects/services/programs. You may apply for more than one program grant, but must complete a SEPARATE Program Grant Application Form for EACH additional grant.

### **Quality of Information**

The application forms provide the opportunity to explain information on the history, mandate, experience, and objectives of your organization; and to demonstrate to Committee members what makes your organization and its programs valuable to the City of North Vancouver and how your organization responds to community needs.

#### **Maximum Words for Answer**

Always stick to the stated word count and be concise with your answer.

## Filling in the Organization Summary Form

The Organization Summary Form is to be filled out by *all* applicants.

The questions on the Organization Summary Form should make it clear what information is required. Keep in mind the information above in Evaluation Criteria and Quality of Information. However, some specifics and examples are provided here to assist.

#### Section: Accessibility

Examples of topics to consider are provided below for each item in this question:

Question: How does your organization ensure your services are accessible and inclusive to:

- a) People with disabilities
  - Is your building wheelchair accessible?
  - Are you on a bus route?
  - Are there designated parking spots for persons with disabilities adjacent to the building in which your programs/services take place?
  - How do you market/communicate your programs/services to people with disabilities?
- b) Culturally diverse communities: (maximum 50 words)
  - Do you list languages other than English that are spoken by your staff/volunteers?
  - Are your program/service materials available in languages other than English?
     Which languages?
  - Are your website and/or social media in languages other than English? Which languages?
  - How do you market/communicate your programs/services to speakers of languages other than English?
- c) People of various social and economic backgrounds: (maximum 50 words)
  - Which organizations have you approached that serve this demographic in order to promote your programs/services?
  - How do you market/communicate your programs/services to people of various social and economic backgrounds?

#### **Section: Trends**

Question: What current trends affect your organization? E.g. is the demographic changing, is the waitlist changing, etc. (maximum 50 words)

The City values non-profit social service organizations' identification of current trends in the community. For example, whether more of their clients are feeling isolated, more families are seeking food or on the verge of homelessness. Other trends could include growing waitlists for particular programs or a decrease in volunteer hours.

As a social service organization working closely with our more vulnerable populations, the organization's ability to adapt or create new programs and services to meet these changing needs is significant.

This question asks organizations to identify and share these trends.

### **Section: Sustainability**

Question: Please describe what steps your organization has taken to reduce Greenhouse Gas Emissions and increase energy efficiency (e.g. implementing Power Smart measures, carpooling to meetings, etc.).

The City places strong value on environmental sustainability. Explain how the organization shares this value. Please be sure to provide examples.

### Filling in the Operating Grant Application Form

The Operating Grant Application Form is for organizations applying for financial assistance for ongoing operating costs such as rent, utilities, fixed costs.

The questions on the Operating Grant Application Form should make it clear what information is required. Keep in mind the information above in Evaluation Criteria and Quality of Information. However, some specifics are provided here to assist.

#### **Section: Operating Budget**

The Operating Budget refers to the costs and revenue associated with the general operation of the organization. Examples of expenses include ongoing operating costs such as rent, utilities, fixed costs.

#### Question: In-kind Sources

In-kind sources are sources of non-cash support in the form of goods and services.

## Filling in the Program Grant Application Form

The Program Grant Application Form is for individual projects/services/programs. You may apply for more than one program grant, but must complete a SEPARATE Program Grant Application Form for EACH additional grant.

The questions on the Program Grant Application Form should make it clear what information is required. Keep in mind the information above in Evaluation Criteria and Quality of Information. However, some specifics and examples are provided here to assist.

#### **Section: Program Proposal**

Question 4. If you applied for and received funding for this program last year, what were the specific outcomes of that program? Please provide quantitative and qualitative information.

This question asks for "quantitative and qualitative information". Qualitative information is anecdotal, quantitative is numbers, statistics.

Stories and anecdotal responses are interesting and valuable; however, the response should be backed with numbers to validate the statements made. Examples of numbers could be: count of volunteers, volunteer hours, clients served, meals provided or referrals made.

Question 5. Please identify the specific criteria you will use to evaluate your program's results and how you will measure success.

The tools used to evaluate should provide quantitative information, be backed by numbers, whenever possible, as this helps demonstrate the results. Examples of criteria you could use could be: count of volunteers, volunteer hours, clients served, meals provided or referrals made.

Question 7. If you did not receive the amount of money requested last year, what was the impact to the program?

Qualitative or anecdotal information is expected along with quantitative information, the numbers, in order to demonstrate the impact. Examples of quantitative information could be the number of clients turned away, resources that had to be cut which impacted the quality of the program.

## **Section: Program Budget**

Question: Please indicate program start and end dates or fiscal start date as appropriate

Note that programs can have a specific start and end date or be continuous. Please indicate as appropriate.

Question: In-kind Sources

In-kind sources are sources of non-cash support in the form of goods and services.

### **Final Steps to Completing the Application Package**

#### The Checklist

Organizations must include attachments with the application forms to create their completed application package. Please be sure to use the Checklist provided as a cover sheet for your submission. This Checklist details the attachments and forms that must be completed to ensure your application will be considered.

#### **Attachments**

All attachments required with your application should be marked on your Checklist

All applications will be required to include:

Organization Summary Application Form

- Most recent Year End Financial Statement (examples include balance sheet, income/expenditure)
- Most recent Annual Report (just one regardless of number of applications submitted)
- Organization's Proposed Budget for your fiscal year

Depending on grant applications being made, an application may be required to include any of the following:

- <u>Signed</u> Operating Grant Application form
- <u>Signed</u> Program Grant Application form(s)
- Annual Accountability Form for grant funds spent in the previous year

## **Frequently Asked Questions**

1. What is the difference between a program grant and an operating grant?

Generally, an operating grant refers to the general on-going operation of your organization (e.g. rent, utilities, fixed costs), whereas a program has distinct resources committed to the operation of that specific program (staff costs and other expenses related to that program).

Note: Programs can be continuous or have a specific start and end date.

2. The service that my organization offers in the City of North Vancouver is part of a larger umbrella organization located elsewhere. Our published financial statements reflect the larger organization. Is this an issue?

There is an expectation that the budgets and financial information that you include in your grant application reflect the City of North Vancouver service that is being offered by your organization. The financial information for the larger umbrella organization is informative, but does not provide Committee members the information they need to assess your application.

3. When we apply for grants, our organization typically requests more than we require in anticipation that we may receive less. Is this advisable?

It is best to request the actual amount that your organization requires. Applications where the funding request appears to be inflated can be viewed unfavourably.

4. Can we rely on the City's community grant funding as the sole source of funding?

Community grant funding is considered one source of funding. Organizations should not prepare and submit budgets where this request is the only source of revenue.

5. In order to save time, our organization sometimes will 'cut and paste' from previous application forms. Is this acceptable?

Although we do not expect agencies to re-write their applications from scratch every year, we do expect the information included in the application form to reflect current information, both qualitative/anecdotal and quantitative/statistical.

6. When filling out the application, I sometimes reduce the font size in order to get all of my answer to fit into the box, is this acceptable?

Always stick to the stated word count and be concise with your answer.

7. Can I just include qualitative/anecdotal information in my application form, or do you require statistics or other quantitative analysis?

The answer is both. Stories and anecdotal responses are interesting and valuable; however, your response should be backed with numbers and photos whenever possible as this helps Committee members clearly see the funding need for your program or organization.

Examples of numbers could be: count of volunteers, volunteer hours, clients served, meals provided or referrals made.

8. As some of the services that we offer are done discreetly without recording names or addresses, it is challenging to provide precise numbers of individuals accessing services or what municipality they come from.

While we respect your clients' need for anonymity, there is data that can be collected that will not infringe on confidentiality. For further information or assistance, please contact City staff.

9. On the Operating Grant Application, the question asks for how many individuals were served in the City. Are percentages okay or do we need to go through postal codes and get exact numbers?

The actual numbers are required. For further information or assistance, please contact City staff.

10. To make it easier for applicants, could the City not evaluate the applications in line with the fiscal years and funding cycles of the applicant organizations?

The application timeline is based on the timing of the municipal budgets and includes the time required for the Committees to evaluate the applications and make recommendations to Council. Further, the current model allows the funds to be allocated taking into consideration all applications received which is only possible with a single review per grant period.

11. If we are making applications to each municipality on the North Shore, do we ask for the full amount we require from each municipality?

You could split the full amount you require and ask for a portion from each municipality that is commensurate with the residents served in each municipality.

12. I am not sure whether certain expenses would be considered operating costs, how do I know?

Operating costs are your ongoing costs such as rent, utilities, fixed costs. If you are unsure, please contact City staff to discuss.

13. We receive a great deal of funding in-kind, are these considered in relation to financial funding in terms of evaluating whether the municipal grant would be a sole source of funding?

Yes: in-kind sources of funding are requested in the budget sections of the application forms to allow them to be evaluated in monetary terms along with financial sources.

Updated: January 2024

| APPLICANT                                                                                                                                                                                                          | 2024<br>ROUND ONE<br>AMOUNT<br>OF REQUEST | DESCRIPTION OF<br>SERVICE/PROJECT                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 2024<br>ROUND ONE<br>RECOMMENDED |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|
| Athletics for Kids Financial Assistance (B.C.) Society #214 - 901 West 3rd Street North Vancouver, BC V7P 3P9 Valerie Gosselin, Grants & Financial Manager 604-221-7529 valerie@a4k.ca                             | \$4,000                                   | Program - Sport4Life Grant Program - Athletics for Kids' goal is to eliminate the financial barriers that some families face when attempting to register their children for amateur sports. They have been helping kids in need participate in amateur sports for the past 24 years. Their grants help assist children aged 5-18 across the province, in over 55 different kinds of sports. Grants are issued directly to the sports program providers. Children must be enrolled in school and may have up to 100% of their sport registration fees paid. Eligible applicants must meet established criteria. | \$3,000                          |
| Avalon Recovery Society (Avalon Women's Centre<br>North Shore)<br>#300 - 132 East 14th Street<br>North Vancouver, BC V7L 2N3<br>Kelly Clarke, Manager, Fund Development<br>778-868-4215<br>kelly@avaloncentres.org | \$15,000                                  | Operating - The funding requested would support Avalon's overall operations. Over the past few years, there has been a dramatic increase in demand for services. Avalon provides vital services (in person and online) to women struggling with addiction by providing connection, support, refuge and safety as well as education, counselling and mentoring. In 2023 a continued increase in outreach was noticed.                                                                                                                                                                                           | \$2,500                          |
| Avalon Recovery Society (Avalon Women's Centre<br>North Shore)<br>#300 - 132 East 14th Street<br>North Vancouver, BC V7L 2N3<br>Kelly Clarke, Manager, Fund Development<br>778-868-4215<br>kelly@avaloncentres.org | \$10,000                                  | Program - Counselling Program - Free counselling program run for women on the North Shore. This program is in high demand and runs with very long waitlists. The goal is to have barrier free, no waitlist access to this counselling to provide support for women in recovery. This is a crucial component in the individual recovery of women who often cannot afford private counselling.                                                                                                                                                                                                                   | \$10,000                         |
| Avalon Recovery Society<br>#300 - 132 East 14th Street<br>North Vancouver, BC V7L 2N3<br>Kelly Clarke, Manager, Fund Development<br>778-868-4215<br>kelly@avaloncentres.org                                        | \$2,500                                   | Program - Operating Hours Expansion - Currently Avalon has drop-in hours for women seeking support, allowing them to come to the Centre during certain times. Due to budget restrictions and cost of staffing, these drop in hours are challenging to extend. Funding this program would allow these drop-in hours to be open an additional 4 hours a day and on weekends.                                                                                                                                                                                                                                     | \$2,500                          |
| Backpack Buddies 170 Harbour Avenue North Vancouver, BC V7J 2E6 Joanne Griffiths, Co-Executive Director 604-910-4046 joanne@backpackbuddies.ca                                                                     | \$4,000                                   | Operating - Operating funding is needed to cover salaries for the staff who manage the organization. The program is completely funded by donations, grants and fundraising activities. The operations base is now located in a larger warehouse in North Vancouver. The program is delivered in two schools in the City and through North Shore Neighbourhood House.                                                                                                                                                                                                                                           | \$500                            |

| APPLICANT                                                                                                                                                                                                  | 2024                              | DESCRIPTION OF                                                                                                                                                                                                                                                                                                                                                                                                                           | 2024                     |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|
| ALLEVAN                                                                                                                                                                                                    | ROUND ONE<br>AMOUNT<br>OF REQUEST | SERVICE/PROJECT                                                                                                                                                                                                                                                                                                                                                                                                                          | ROUND ONE<br>RECOMMENDED |
| Backpack Buddies 170 Harbour Avenue North Vancouver, BC V7J 2E6 Joanne Griffiths, Co-Executive Director 604-910-4046 joanne@backpackbuddies.ca                                                             | \$4,000                           | Program - Backpack Buddies - This program bridges the 'weekend hunger gap' for vulnerable, low income students. On Friday afternoons, backpacks are filled with food for children to take home for the weekend. This includes enough for meals and snacks to last the weekend. The focus on increasing nutrition in the foods provided is ongoing.                                                                                       | \$4,000                  |
| BC Pets & Friends PO Box 38639, 100 3rd Street West North Vancouver, BC V7M 1E0 Pina Scaglione, Partnership & Development Manager 604-763-7533 pina@petsandfriends.org                                     | \$5,000                           | Operating - Since 1986, Pets and Friends have been providing healing comfort and companionship of animals through pet therapy teams that visit people in long-term care facilities, mental health centres and hospitals as well as educational institutions and special events. Studies show that pet therapy can ease feelings of loneliness and depression, reduce stress and anxiety and increase levels of mood elevating serotonin. | \$3,000                  |
| Big Brothers of Greater Vancouver 5118 Joyce Street Vancouver, BC V5R 4H1 Adaku Ann Akogu, Development Officer 604-876-2447 aakogu@bbgvf.com                                                               | \$5,000                           | Operating - Operating funds would support the salaries and travel expenses of staff who serve the North Shore families, allowing them to interact with the community on a regular basis. Mentoring coordinators recruit volunteers for North Shore programs, perform volunteer and family assessments, provide child safety training and coordinate and supervise programs.                                                              | \$1,500                  |
| Big Brothers of Greater Vancouver<br>5118 Joyce Street<br>Vancouver, BC V5R 4H1<br>Adaku Ann Akogu, Development Officer<br>604-876-2447<br>aakogu@bbgvf.com                                                | \$5,000                           | Program - Community Mentoring - This program provides supportive one-to-one mentoring for children ages 7 - 17 by matching them with an adult volunteer role model. Through regular weekly outings, a relationship builds on trust, common interests and fun. The relationships are monitored and supported                                                                                                                              | \$1,500                  |
| Big Sisters of BC Lower Mainland<br>#200 - 1158 Joyce Street<br>Vancouver, BC V5R 4H1<br>Nathania Fung, Senior Director of Philanthropy &<br>Campaigns<br>604-873-4525, ext. 108<br>nfung@bigsisters.bc.ca | \$2,000                           | Operating - Funding is sought to assist with operating costs associated with supporting mentoring programs in the City of North Vancouver. These expenses include rent and utilities as well as taxes and maintenance and membership expenses for Big Brothers Big Sisters of Canada.                                                                                                                                                    | \$1,500                  |
| Big Sisters of BC Lower Mainland<br>#200 - 1158 Joyce Street<br>Vancouver, BC V5R 4H1<br>Nathania Fung, Senior Director of Philanthropy &<br>Campaigns<br>604-873-4525, ext. 108<br>nfung@bigsisters.bc.ca | \$2,500                           | Program - Big Sisters Mentoring - Big Sisters of the Lower Mainland changes the course of young lives by providing supportive Development Relationships (in the form of mentoring) to youth in the community who need someone the most. They support girls and female-identified youth who may be facing challenges such as bullying, isolation, poverty, social anxiety and more.                                                       | \$1,500                  |

| APPLICANT                                                                                                                                                                                                              | 2024<br>ROUND ONE    | DESCRIPTION OF<br>SERVICE/PROJECT                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 2024<br>ROUND ONE |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|
|                                                                                                                                                                                                                        | AMOUNT<br>OF REQUEST |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | RECOMMENDED       |
| Big Sisters of BC Lower Mainland<br>#200 - 1158 Joyce Street<br>Vancouver, BC V5R 4H1<br>Nathania Fung, Senior Director of Philanthropy &<br>Campaigns<br>604-873-4525, ext. 108<br>nfung@bigsisters.bc.ca             |                      | Program - Study Buddy - This is a weekly 1:1 mentoring program that focuses on academic support. Students are matched with a mentor who can provide support in the child or youth's identified are of need at school. Children and youth who participate in this program report a higher level of self-esteem, better social interaction with peers and increased pursuit of post-secondary education.                                                                                                                                                             | \$1,500           |
| Canadian Liver Foundation, BC/Yukon Region<br>Suite 109 - 828 West 8th Avenue<br>Vancouver, BC V5Z 1E2<br>Daniela Bordignon, Regional Coordinator<br>604-707-6430<br>dbordignon@liver.ca                               | \$1,000              | Program - 2024 LIVERight Health Forum - The CLF provides liver health education to patients, caregivers, the public and healthcare providers through awareness campaigns, online, printed materials and over the phone. The LIVERight Health Forum provides an opportunity to improve liver health in communities across BC through interactive delivery of liver health education. It is a free, hybrid event with a live stream component.                                                                                                                       | \$500             |
| Canadian Mental Health Assn North and West Vancouver Branch 300 - 1835 Lonsdale Avenue North Vancouver, BC V7M 2J8 Anveet Mann, Communications Assistant Manager 604-987-6959 avneet.mann@cmha.bc.ca                   | \$10,000             | Operating - Operation funding is needed to support the administrative structure and information and referral service that provides free mental health information and service referrals to the North Shore community. Community members needing mental health information for themselves, friends or family members often begin by connecting with CMHA.                                                                                                                                                                                                           | \$4,500           |
| Canadian Mental Health Assn North and West<br>Vancouver Branch<br>300 - 1835 Lonsdale Avenue<br>North Vancouver, BC V7M 2J8<br>Anveet Mann, Communications Assistant Manager<br>604-987-6959<br>avneet.mann@cmha.bc.ca | \$5,000              | Program - Circle of Care Housing Program - This program resulted from a need to address the region's housing crisis. It provides much needed housing for vulnerable populations on the North Shore, and currently houses 13 individuals across three homes, two for single men and one for women and couples. Residents of these homes have experienced multiple barriers and difficulty finding safe and affordable housing.                                                                                                                                      | \$5,000           |
| The Cinderella Project Society #172 - 219 Mackay Road North Vancouver, BC V7P 3N6 Matthew McKenzie, Director 604-379-1948 mrtmackenzie@gmail.com                                                                       | \$6,400              | Program - Boutique Day - The organization's mission is to break the cycle of poverty in Metro Vancouver. To support this mission, they work closely with school guidance counsellor and social workers to support their work by encouraging and celebrating at-risk youth in their pursuit of high school graduation amidst poverty and marginalization and to re-ignite belief in their future. Boutique Day is designed as a day or recognition and self-esteem boosting in order to give the youth an opportunity for hope towards the milestone of graduation. | \$1,000           |

| APPLICANT                                                                                                                                                                                      | 2024<br>ROUND ONE<br>AMOUNT<br>OF REQUEST | DESCRIPTION OF<br>SERVICE/PROJECT                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 2024<br>ROUND ONE<br>RECOMMENDED |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|
| Crisis Intervention & Suicide Prevention Centre of BC 763 East Broadway Vancouver, BC V5T 1X8 Oliver Lum, Development Coordinator 604-872-1811 olum@crisiscentre.bc.ca                         | \$15,000                                  | Operating - The Crisis Centre of BC has a long history of serving the residents of North Vancouver. Year after year, there has been an increase in volume of calls to the phone lines. With the addition of the 9-8-8 National Suicide Help Line flowing into the Crisis Centre, funding would help continue the work done for the Vancouver Coastal Health Region.                                                                                                                    | \$5,000                          |
| Dundarave Festival of Lights Society PO Box 91766 West Vancouver, BC V7V 4S1 Mary Markwick, Executive Director 778-847-1426 mary@dundaravefestival.com                                         | \$2,000                                   | Operating - The Dundarave Festival supports the North Shore Shelter through the Forest of Miracles, drawing visitors from across the region. They are an active participant in the North Shore Homelessness Task Force.                                                                                                                                                                                                                                                                | \$0                              |
| Family Services of the North Shore Suite 203 - 1111 Lonsdale Avenue North Vancouver, BC V7M 2H4 Julia Staub-French, Executive Director 604-988-5281 jsfrench@familyservices.bc.ca              | \$12,000                                  | Program - Baby Basics and Breastfeeding - In September 2023, Family Services started this program to meet community needs. The Baby Basics and Breastfeeding drop-in provides support to all parents with infants from birth - 12 months. Meeting at the CNV Library, a family resource facilitator and a certified Birth Doula offer information, support, facilitated discussion and resources to new parents.                                                                       | \$10,000                         |
| Greater Vancouver Law Students' Legal Advice<br>Society<br>129 - 1822 East Mall, UBC<br>Vancouver, BC V6T 1Z1<br>Queenie Leung, Executive Director<br>604-822-1661<br>execdirector@lslap.bc.ca | \$15,000                                  | Program - Law Students' Legal Advice Program (LSLAP) - LSLAP is a non-profit society run by the law students at the University of British Columbia. They provide free legal advice and representation to clients who would otherwise be unable to afford legal assistance. They are the second largest provider of free legal representation in BC. Their North Vancouver clinic is located at North Shore Neighbourhood House.                                                        | \$2,000                          |
| Greater Vancouver Youth Unlimited North Shore 115 - 12974 84th Avenue Surrey, BC V3W 1B3 Andrew Chong, North Shore Area Director andrew@youthunlimited.com 604-307-8693                        | \$12,000                                  | Program - Mobile Youth Drop-In - YUNS's Mobile Youth Drop-In is accessible to youth, ages 10 to 24, but targeting high school age (13 to 18) and partnering primarily with the City of North Vancouver (through obtaining City-permitted space in both Carson Graham and Sutherland school neighbourhoods). Since 2015, an overwhelmingly positive reputation has been built in the community, especially in the CNV. This is the only mobile outreach of its kind on the North Shore. | \$7,500                          |
| Highlands United Church 3255 Edgemont Boulevard North Vancouver, BC V0N 3A0 Melissa Wilkin, Administrator 604-980-6071 churchoffice@highlandsunited.org                                        | \$8,000                                   | Program - Shelter to Home - This is an outreach program of Highlands United Church which collects and stores donations of gently used or new furniture, linens and household items and distributes them to referred clients moving from homelessness to independent living. Clients are referred from a number of North Shore agencies.                                                                                                                                                | \$5,000                          |

| APPLICANT                                                                                                                                                                          | 2024                              | DESCRIPTION OF                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 2024                             |
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| APPLICANT                                                                                                                                                                          | ROUND ONE<br>AMOUNT<br>OF REQUEST | SERVICE/PROJECT                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 2024<br>ROUND ONE<br>RECOMMENDED |
| Hollyburn Community Services Society 104 - 267 West Esplanade North Vancouver, BC V7M 1A5 Joy Hayden, Director of Innovation & Engagement 604-512-2483 jhayden@hollyburnsociety.ca | \$2,000                           | Operating - Hollyburn Community Services Society's mission is to provide unique services in response to existing and emerging community social needs across the North Shore. The most prevalent social issues involve youth, senior and family homelessness. As administrative and infrastructure costs increase, operating funding through municipalities is relied on to assist with covering costs such as rent increases and insurance costs.                                                                                       | \$1,000                          |
| Hollyburn Community Services Society 104 - 267 West Esplanade North Vancouver, BC V7M 1A5 Joy Hayden, Director of Innovation & Engagement 604-512-2483 jhayden@hollyburnsociety.ca | \$3,000                           | Program - Free Trauma Informed Counselling - Due to a considerable wait list for community-based Counselling, Hollyburn has created a free trauma- informed counselling program for youth, seniors and families. Coming out of COVID 19, more serious anxiety and depression amongst clients and the community has been witnessed. Clients typically receive a minimum of 10 one-hour sessions. The approach is through a trauma-informed lenses.                                                                                       | \$2,500                          |
| Hollyburn Community Services Society 104 - 267 West Esplanade North Vancouver, BC V7M 1A5 Joy Hayden, Director of Innovation & Engagement 604-512-2483 jhayden@hollyburnsociety.ca |                                   | Program - Hollyburn Hockey Heroes and Summer Program - This is a unique program in partnership with the North and West Vancouver school districts that offers disadvantaged youth an opportunity to play in a recreational hockey program once a week. The program serves youth 14-19 years of age. Activities are continued throughout the summer. Participants are youth who are truant in school, face socio or economic challenges or have behavourial issues an opportunity to play hockey at no cost with all equipment provided. | \$1,000                          |
| Hollyburn Community Services Society 104 - 267 West Esplanade North Vancouver, BC V7M 1A5 Joy Hayden, Director of Innovation & Engagement 604-512-2483 jhayden@hollyburnsociety.ca | \$2,500                           | Program - Seniors at Housing Risk - This program supports vulnerable seniors through housing outreach to North Shore seniors and families who are homeless or in danger of imminent housing loss. Services include one-on-one assistance to find appropriate housing and assistance filling out application forms, etc. Clients are also connected to community resources and health services.                                                                                                                                          | \$2,500                          |
| Hollyburn Community Services Society 104 - 267 West Esplanade North Vancouver, BC V7M 1A5 Joy Hayden, Director of Innovation & Engagement 604-512-2483 jhayden@hollyburnsociety.ca | \$2,500                           | Program - Supporting Seniors to Remain Housed - This is an eviction prevention program that works with seniors and landlords to mitigate tenancy issues. The program works with both parties to come to positive solutions to ensure the senior can maintain their rental housing.                                                                                                                                                                                                                                                      | \$2,500                          |
| Immigrant Link Centre Society<br>#403 - 206 Therrien Street<br>Coquitlam, BC V3K 4T5<br>Igor Bjelac, Director<br>604-724-7028<br>igorbjelac@yahoo.com                              | \$15,000                          | Operating - ILCS's mandate is to save the environment and prevent methane emission by collecting and delivering food for free to people in need instead of having it thrown in the landfill. Food donations come from grocery store and warehouses.                                                                                                                                                                                                                                                                                     | \$8,000                          |

| APPLICANT                                                                                                                                                                        | 2024<br>ROUND ONE<br>AMOUNT<br>OF REQUEST | DESCRIPTION OF<br>SERVICE/PROJECT                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 2024<br>ROUND ONE<br>RECOMMENDED |
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| Iranian Laughter Club<br>#1507 - 145 St. Georges Avenue<br>North Vancouver, BC V7L 3G8<br>Haleh Shirchian, Founder<br>604-700-5960<br>iranianlaughterclub@gmail.com              | \$5,000                                   | Operating - The Iranian Laughter Club is a new society in BC. Their mission is to bring laughter therapy & wellness activities to all members of the community, at any age and in different languages. This improves mental health & quality of life. Last year the founder ran all operations and professional facilitation herself with two volunteers.                                                                                                                                                                                                        | \$500                            |
| Iranian Laughter Club<br>#1507 - 145 St. Georges Avenue<br>North Vancouver, BC V7L 3G8<br>Haleh Shirchian, Founder<br>604-700-5960<br>iranianlaughterclub@gmail.com              | \$1,500                                   | Program - Train the Trainer - This is a two day workshop and a six month practicum program to educate new facilitators for laughter therapy techniques. The new instructors will learn the background and benefits of Laughter Therapy and how it can be implemented to bring joy into people's lives.                                                                                                                                                                                                                                                           | \$1,000                          |
| Junior Achievement of BC (JABC) 360 - 475 West Georgia Street Vancouver, BC V6B 4M9 Susan Shepherd, Development Officer 778-350-4370 s.shepherd@jabc.org                         | \$10,000                                  | Program - Financial Literacy for City of North Vancouver Youth - There is currently a gap in the school curriculum around the topic of financial literacy. Basic financial literacy helps people become self-sufficient and achieve financial stability for a higher quality of life. The goal of the project is to deliver 100 financial literacy programs to an estimated 2,000 CNV students attending schools in SD #44 and youth who are no longer in school but participating in employment program through community groups.                               | \$4,000                          |
| Lionsview Seniors' Planning Society 1733 Lions Gate Lane North Vancouver, BC V7P 0C7 Margaret Coates, Coordinator/Executive Director 604-988-7115, ex. 4001 lions_view@telus.net | \$2,800                                   | Operating - LSPS's mandate is to act as a strong voice for seniors and seniors' organizations and to support goals to create and implement programs and services which mitigate issues and concerns relevant to seniors and seniors' organizations.                                                                                                                                                                                                                                                                                                              | \$2,800                          |
| Lionsview Seniors' Planning Society 1733 Lions Gate Lane North Vancouver, BC V7P 0C7 Margaret Coates, Coordinator/Executive Director 604-988-7115, ex. 4001 lions_view@telus.net | \$400                                     | Program - North Vancouver City Seniors Action Committee -The Seniors Action Tables which are based across the North Shore work on and plan initiatives to improve the quality of life an well-being of seniors on the North Shore. The SATs meet monthly and are comprised of 12 members and two supporting organization (CNV library and Silver Harbour Centre). The SATs work with senior residents, local municipalities, community organizations and businesses to raise awareness of senior issues and the need for age and dementia- friendly communities. | \$400                            |

| APPLICANT                                                                                                                                                                                                                     | 2024<br>ROUND ONE<br>AMOUNT<br>OF REQUEST | DESCRIPTION OF<br>SERVICE/PROJECT                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 2024<br>ROUND ONE<br>RECOMMENDED |
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| Lionsview Seniors' Planning Society 1733 Lions Gate Lane North Vancouver, BC V7P 0C7 Margaret Coates, Coordinator/Executive Director 604-988-7115, ex. 4001 lions_view@telus.net                                              | \$600                                     | Program - Services to Seniors Coalition/Planning Table - This Coalition/Planning Table provides "one of a kind" service to seniors. The objective is to coordinate and provide a venue for representatives from seniors' service providers for collaboration, networking and education. 55 participants from the North Shore come together 9 to 12 times per year to network, set priorities and plan services strategically.                                                                                                                                                                                                                            | \$600                            |
| Living Systems: Family Systems Counselling, Education, Training & Research Society 209 - 1500 Marine Drive North Vancouver, BC V7P 1T7 Leila Howard, Business & Finance Director 778-232-0479 info@livingsystems.ca           | \$5,000                                   | Program - Parenting and Marriage Counselling - This program provides parents with skills and knowledge to improve their relationship with each other and with their children; primarily parents in this program have dependents with behaviour or mental health issues. Each parent gains insight into how they can change one's part in the family problem. A sliding scale is provided for household incomes under \$50,000.                                                                                                                                                                                                                           | \$3,000                          |
| Lookout Housing and Health Society 705 West 2nd Street North Vancouver, BC V7E 1E6 Owen Hynes, Community Coordinator 604-982-9126, ex. 107 owen.hynes@lookoutsociety.ca                                                       | \$10,000                                  | Operating - The housing centre operates 24 hours a day/365 days a year, providing 45 temporary shelter beds to individuals experiencing homelessness, historically running at 100.79% capacity. They also operate 2 Emergency Weather Response shelters with 16 mats at North Shore Neighbourhood House and 20 mats at North Shore Housing Centre between November 1 and March 1 each year. 25 units of transitional housing for individuals who require longer-term support are also within their purview. The shelter is funded primarily by BC Housing to provide shelter and basic needs but this funding does not cover any additional programming. | \$5,000                          |
| Lumara Grief & Bereavement Care Society<br>(formerly Camp Kerry Society)<br>322 - 198 Island Hwy, East, PO Box 899<br>Parksville, BC V6P 2G8<br>Heather Mohan, Executive Director<br>604-808-1199<br>heather@lumarsociety.org | \$2,500                                   | Program - Family Grief Support - This program provides grief support services for children, youth, and families on the North Shore. Families in North Vancouver are supported through a unique model that brings together a compassionate interdisciplinary team.                                                                                                                                                                                                                                                                                                                                                                                        | \$2,500                          |
| North Shore Disability Resource Centre 3158 Mountain Highway North Vancouver, BC V7K 2H5 Kim Miles, Director, Community Housing & Inclusion and Community Based Services 604-904-4090 / 604-985-5371 k.miles@nsdrc.org        | \$4,000                                   | Program - Information and Advocacy - This program provides information and referral services to people with disabilities of all ages, nationalities and socioeconomic backgrounds who reside on the North Shore. This is the only program in the area to offer appeal services for people with disabilities who may have been denied Persons with Disability benefits. Referrals are provided and self-advocacy encouraged.                                                                                                                                                                                                                              | \$3,000                          |

| APPLICANT                                                                                                                                                                                                              | 2024                              | DESCRIPTION OF                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | 2024                     |
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| AFFLIOANI                                                                                                                                                                                                              | ROUND ONE<br>AMOUNT<br>OF REQUEST | SERVICE/PROJECT                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | ROUND ONE<br>RECOMMENDED |
| North Shore Disability Resource Centre 3158 Mountain Highway North Vancouver, BC V7K 2H5 Kim Miles, Director, Community Housing & Inclusion and Community Based Services 604-904-4090 / 604-985-5371 k.miles@nsdrc.org | \$1,000                           | Program - Mobile Multi-Sensory Van Outreach Program - This is BC's first mobile multi-sensory environment and started operations in 2022. The room is designed to calm the senses to bring peace, calm and wellness. These environments can aid learning and development as well as help relax and agitated person or stimulate alertness levels of someone who has sensory processing disorders.                                                                                     | \$1,000                  |
| North Shore Disability Resource Centre 3158 Mountain Highway North Vancouver, BC V7K 2H5 Kim Miles, Director, Community Housing & Inclusion and Community Based Services 604-904-4090 / 604-985-5371 k.miles@nsdrc.org |                                   | Program - Summer Bursary Program 2024 - This program offers financial bursaries to families who have children with disabilities to ensure that they can send their child to a summer day camp of their choice or hire a worker to assist the child at camp. The NSDRC has been providing this assistance since 1978.                                                                                                                                                                  | \$2,500                  |
| North Shore Keep Well Society<br>1733 Lions Gate Lane<br>North Vancouver, BC V7P 0C7<br>Carole Kellough, Board Member<br>604-988-7115, ext. 27<br>keepwell@telus.net                                                   | \$3,000                           | Operating - Keep Well offers free exercise and wellness programs for all seniors on the North Shore. 60 volunteers assist at 8 sites (2 in the City). The goal is to help seniors cope with the challenges of aging, declining health, inactivity and social isolation by staying active, healthy and socially connected.                                                                                                                                                             | \$2,000                  |
| North Shore Multicultural Society (dba as Impact North Shore) 207 - 123 East 15th Street North Vancouver, BC V7L 2P7 Wendy McCulloch, Executive Director 604-988-2931 wendym@impactnorthshore.ca                       | \$10,500                          | Operating - Impact North Shore is a for-<br>purpose, social impact organization creating<br>opportunities for success for im/migrants.<br>Services include settlement support for<br>families, woman, youth and seniors, school<br>support, employment support, group<br>programs and English language services.                                                                                                                                                                      | \$3,000                  |
| North Shore Multicultural Society (dba as Impact North Shore) 207 - 123 East 15th Street North Vancouver, BC V7L 2P7 Wendy McCulloch, Executive Director 604-988-2931 wendym@impactnorthshore.ca                       | \$1,000                           | Program - Anti-Racism Programming - The legacy of racism continues to have real consequences for radicalized individuals and im/migrants on the North Shore. There is a significant demand for engagement opportunities on the NS.                                                                                                                                                                                                                                                    | \$1,000                  |
| North Shore Multicultural Society (dba as Impact North Shore) 207 - 123 East 15th Street North Vancouver, BC V7L 2P7 Wendy McCulloch, Executive Director 604-988-2931 wendym@impactnorthshore.ca                       | \$4,000                           | Program - Community Bridging - Funds are being sought to continue developing programming within the broader Community Bridging Program. Im/migrants on the North Shore continue to experience challenges with isolation and belonging. Community bridging activities are even more important at this time. Activities will focus on developing supportive group volunteer opportunities with local organizations and increase new immigrants' knowledge about volunteering in Canada. | \$4,000                  |

| 2024                              | DESCRIPTION OF                                                                                                                                                                                                                                                                                                                                                                   | 2024                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
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| ROUND ONE<br>AMOUNT<br>OF REQUEST | SERVICE/PROJECT                                                                                                                                                                                                                                                                                                                                                                  | ROUND ONE<br>RECOMMENDED                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| \$3,000                           | Operating - The main purpose of this organization is to promote education, music and arts among young people and families, to foster community spirit through organizing art and music events promoting Poland and keeping Polish culture alive within the community. Currently, they operate only on volunteers.                                                                | \$0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| \$3,000                           | Program - Canadian Polish Active Club - Seniors Club for over 55 - This program aims to provide services to vulnerable populations, especially from the Polish community, who lack support. Activities are organized to help seniors overcome loneliness. Monthly meetings are hosted where seniors on the North Shore can socialize, learn new skills and enjoy guest speakers. | \$0                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| \$5,000                           | Program - Polish Festival Vancouver - The Polish Festival will take place in North Vancouver on September 7, 2024. The festival celebrates cultural diversity in our community and showcases Polish culture and food.                                                                                                                                                            | \$1,500                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| \$2,000                           | Operating - NSSC is a non-profit society that teaches pedestrian and cycle safety to primary grades in public and private schools, daycares and preschools across the North Shore. They also provide school crossing guard training and advise school safety committees.                                                                                                         | \$2,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| \$1,000                           | Program - Be Bright, Be Seen - This is a recently launched program for Grade 3 pedestrian and cycle safety. The program is aimed at enabling and encouraging children to be active and safe outdoors in low light conditions. The program is provided at no cost to schools who apply to receive the materials.                                                                  | \$1,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| \$6,000                           | Operating - The NSSRC's mission is to diminish the effects the life changing effects of a stroke and help members regain confidence and independence. Operating grant funding is crucial to maintain core programs and services as well as the team of experienced and specialized professionals.                                                                                | \$5,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| \$7,000                           | Operating - As the primary organization promoting Table Tennis on the North Shore, NSTTC are largely responsible for the future of the sport and for creating a space for the community to access and learn the sport. They promote table tennis with all its benefits such as body-mind stimulation, aerobic exercise and social interaction.                                   | \$500                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|                                   | \$3,000<br>\$3,000<br>\$3,000<br>\$5,000<br>\$1,000<br>\$6,000                                                                                                                                                                                                                                                                                                                   | SERVICE/PROJECT  \$3,000 Operating - The main purpose of this organization is to promote education, music and arts among young people and families, to foster community spirit through organizing art and music events promoting Poland and keeping Polish culture alive within the community. Currently, they operate only on volunteers.  \$3,000 Program - Canadian Polish Active Club-Seniors Club for over 55 - This program aims to provide services to vulnerable populations, especially from the Polish community, who lack support. Activities are organized to help seniors overcome loneliness. Monthly meetings are hosted where seniors on the North Shore can socialize, learn new skills and enjoy guest speakers.  \$5,000 Program - Polish Festival Vancouver - The Polish Festival will take place in North Vancouver on September 7, 2024. The festival celebrates cultural diversity in our community and showcases Polish culture and food.  \$2,000 Operating - NSSC is a non-profit society that teaches pedestrian and cycle safety to primary grades in public and private schools, daycares and preschools across the North Shore. They also provide school crossing guard training and advise school safety committees.  \$1,000 Program - Be Bright, Be Seen - This is a recently launched program for Grade 3 pedestrian and cycle safety. The program is aimed at enabling and encouraging children to be active and safe outdoors in low light conditions. The program is provided at no cost to schools who apply to receive the materials.  \$6,000 Operating - The NSSRC's mission is to diminish the effects the life changing effects of a stroke and help members regain confidence and independence. Operating grant funding is crucial to maintain core programs and services as well as the team of experienced and specialized professionals.  \$7,000 Operating - As the primary organization promotting Table Tennis on the North Shore, NSTTC are largely responsible for the future of the sport and for creating a space for the community to access and learn the sport. They promote |

| APPLICANT                                                                                                                                                                             | 2024<br>ROUND ONE<br>AMOUNT<br>OF REQUEST | DESCRIPTION OF<br>SERVICE/PROJECT                                                                                                                                                                                                                                                                                                                                                                                                            | 2024<br>ROUND ONE<br>RECOMMENDED |
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| North Shore Table Tennis Club Society 1555 Forbes Avenue North Vancouver, BC V7M 2Y4 Mike Dumler, Chair 604-340-6774 info@nsttc.ca                                                    | \$3,500                                   | Program - Happy Hands Adapted Table Tennis Program - This targeted Table Tennis program provides training, mentorship and guidance to support all children and youth with special needs. The skills each participant learns will improve eye hand coordination and cognitive activity in the brain.                                                                                                                                          | \$1,500                          |
| North Shore Table Tennis Club Society 1555 Forbes Avenue North Vancouver, BC V7M 2Y4 Mike Dumler, Chair 604-340-6774 mdumler@mdumler.ca                                               | \$5,000                                   | Program -Table Tennis for Brain Health - This innovative new program for Brain Health brings attention and grows awareness of playing Table Tennis and the brain benefits that this sport brings among people with neurological diseases as well as creating new ways to be active. It promotes general healthy brain and body aging, slows down cognitive decline, and helps to decrease the symptoms associated with cognitive conditions. | \$1,500                          |
| North Shore Table Tennis Club Society 1555 Forbes Avenue North Vancouver, BC V7M 2Y4 Mike Dumler, Chair 604-340-6774 info@nsttc.ca                                                    | \$3,500                                   | Program - Youth Table Tennis Program - Table Tennis is an Olympic Sport and is an ideal activity for developing young people. Through this sport, youth learn respect, perseverance and teamwork. They build self-esteem, confidence and social skills.                                                                                                                                                                                      | \$1,500                          |
| North Shore Women's Centre 131 East 2nd Street North Vancouver, BC V7L 1C2 Sydney Dawson, Fund Development and Communications Coordinator 604-984-6009 fundraising@northshorewomen.ca | \$5,000                                   | Program - North Shore Coordinating Committee to End Violence Against Women in Relationships - The NS VAWIR is a cross-sectoral network of North Shore agencies working toward an integrated and effective response to ending violence against women in the community. In 2023, the Committee had over 20 represented agencies. It meets bi-monthly and undertakes education and training initiatives.                                        | \$4,000                          |
| North Shore Women's Centre 131 East 2nd Street North Vancouver, BC V7L 1C2 Sydney Dawson, Fund Development and Communications Coordinator 604-984-6009 fundraising@northshorewomen.ca | \$3,000                                   | Program - Separation Support Group - This group assists women to build resilience, skills, knowledge, awareness and connections while navigating complex issues involved in ending a relationship. It will be provided in 3 annual 10-week facilitated support groups for 12 participants each. The groups offer in-depth and continuous assistance.                                                                                         | \$3,000                          |
| Odihi TH1 - 200 Nelsons Crescent New Westminster, BC V3L 0H4 Efe Fruci, Executive Director hello@odihi.com 778-378-9068                                                               | \$10,000                                  | Program - Bigger Ideas Conference - This is a career and wellness event for all women and those identifying as well as a teen conference for females 13-18 years old. Participants will get the opportunity to network with like-minded change makers and leaders and will have a chance to learn practical tools. 500 women and 250 teens are expected.                                                                                     | \$500                            |

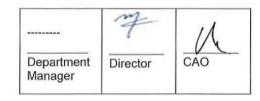
| APPLICANT                                                                                                                                                                                                                           | 2024<br>ROUND ONE<br>AMOUNT<br>OF REQUEST | DESCRIPTION OF<br>SERVICE/PROJECT                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 2024<br>ROUND ONE<br>RECOMMENDED |
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| Pathways Serious Mental Illness Society<br>(formerly North Shore Schizophrenia Society)<br>101 - 315 1st Street West<br>North Vancouver, BC V7M 1B5<br>Liz Charyna, Executive Director<br>604-926-0856<br>executivedirector@smi.org | \$4,000                                   | Operating - Pathways is a volunteer-driven, membership based, unique front-line organization dedicated to helped families with a loved-one suffering from a serious mental illness. Operating costs have increased lately because of higher rent as well as increased costs of hiring, training and maintaining staff.                                                                                                                                                                                                                                                                                                                                                                                 | \$4,000                          |
| Pathways Serious Mental Illness Society (formerly North Shore Schizophrenia Society) 101 - 315 1st Street West North Vancouver, BC V7M 1B5 Liz Charyna, Executive Director 604-926-0856 executivedirector@smi.org                   | \$2,500                                   | Program - Awareness and Early Prevention - Pathways provides education and awareness opportunities for the general public to learn more about serious mental illness and reduce the stigma for people with a mental illness as well as those who love them. Lectures, workshops and school presentations are provided.                                                                                                                                                                                                                                                                                                                                                                                 | \$2,500                          |
| Quest Outreach Society 2030 Dundas Street North Vancouver, BC V5L 1J4 Sarah Abbott, Grants Administrator A 604-602-0186 grants@questoutreach.org                                                                                    | \$3,000                                   | Operating - Quest disrupts the cycle of poverty by providing access to important necessities and healthy, affordable food that is sustainably sourced to individuals and families facing financial barriers. Surplus food is collected from food suppliers and redistributed through five non-for-profit grocery markets. Quest is focusing on growth for the next three years as the need for affordable groceries has been steadily growing.                                                                                                                                                                                                                                                         | \$2,000                          |
| Quest Outreach Society 2030 Dundas Street North Vancouver, BC V5L 1J4 Sarah Abbott, Grants Administrator A 604-602-0186 grants@questoutreach.org                                                                                    | \$5,000                                   | Program - Food Recovery and Redistribution Program - Quest believes in a sustainable grocery model that simultaneously supports individuals and families while reducing methane and greenhouse gas emissions. This program has been running on the North Shore since 2016.                                                                                                                                                                                                                                                                                                                                                                                                                             | \$5,000                          |
| Special Olympics British Columbia Society - North Shore 1379 Chuckart Place North Vancouver, BC V7J 1R8 Peter Noble, Grants Coordinator 778-229-5951 grants@sobcnorthshore.ca                                                       | \$3,500                                   | Program - SOBC North Shore Sports Program - SOBC has been providing individuals with intellectual disabilities the opportunity to enhance their lives and celebrate personal achievement through positive sport experiences for 39 years. These sports provide individuals with intellectual disabilities and all ages the opportunity to enhance their lives through positive sports experiences. The programs provide these athletes with far more than the physical benefits of improved health and athletic ability. Their participation in sports provides opportunities to develop social skills, cultivate friendships, strive for and achieve goals, build community and increase self-esteem. | \$2,000                          |

| APPLICANT                                                                                                                                                                      | 2024<br>ROUND ONE<br>AMOUNT<br>OF REQUEST | DESCRIPTION OF<br>SERVICE/PROJECT                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 2024<br>ROUND ONE<br>RECOMMENDED |  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|--|
| Spinal Cord Injury BC<br>780 SW Marine Drive<br>Vancouver, BC V6P 5Y7<br>Susie Jackson, Fund Development Officer<br>604-326-1223<br>sjackson@sci-bc.ca                         |                                           | Program - Peer Support Program - This program brings people with spinal cord injuries together in a safe and relaxed environment where they can share and learn from each other and build lasting social connections through a series of new activities. Planned activities range from coffee support group to larger seasonal events and outings in the community as well as opportunities to try other recreational sports. Virtual activities are also offered each week to keep everyone connected and mentally healthy. | \$2,000                          |  |
| St. Andrew's United Church 1044 St. George's Avenue North Vancouver, BC V7L 3H6 Laurie-Anne Bourdon, Community Outreach Coordinator 604-985-0408 outreach@st-andrews-united.ca |                                           | Program - St. Andrew's Community Lunch Program - St. Andrew's Community Lunch program is hosted every Thursday. This lunch allows anyone to enjoy in-house service of a meal and baked goods to take home. On holidays, a special traditional meal is prepared. The focus is on recognition that food insecurity goes along with social isolation.                                                                                                                                                                           | \$5,000                          |  |
| Vancouver Adaptive Snow Sports<br>6400 Nancy Greene Way<br>North Vancouver, BC V7R 4K9<br>James Peters, Executive Director<br>604-646-8277<br>giving@vass.ca                   |                                           | Operating - Vancouver Adaptive Snow<br>Sports (VASS) provides ski and snowboard<br>programs for children and adults with<br>cognitive or physical disabilities at Grouse,<br>Seymour and Cypress Mountains. These<br>programs remove the barriers that prevent<br>individuals with disabilities from participating<br>in sports.                                                                                                                                                                                             | \$1,500                          |  |
| Vancouver Adaptive Snow Sports 6400 Nancy Greene Way North Vancouver, BC V7R 4K9 James Peters, Executive Director 604-646-8277 giving@vass.ca                                  |                                           | Program - Adaptive Learn to Ski - Learn to Ski is the core of VASS's programming. Children and adults of all ages with cognitive or physical disabilities and of all abilities are taught to ski or snowboard. Lessons take place from January to March, 1 day a week for 2 hours for 6 weeks. Withing this program students can participate in drop-in lessons as well as traditional lessons or family learn to ski.                                                                                                       | \$1,500                          |  |
| Volunteer Cancer Drivers Society Box 45618, Sunnyside Mall Surrey, BC V4A 9N3 George McAffer, Executive Vice President 604-535-8856 george.m@volunteercancerdrivers.ca         |                                           | Operating - The VCDS singularly focuses on providing complementary, safe, reliable, compassionate transportation and peace of mind for North Shore, GV and Fraser Valley cancer patients who have no viable means of getting to their essential treatments. Volunteer drivers, using their own vehicles, pick up patients at their residences, transport them to the treatment facility, wait for them and return them to their homes.                                                                                       | \$1,500                          |  |
| 2024 Round One Amount Requested by Repeat Applicants                                                                                                                           | \$326,700                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | \$176,300                        |  |
|                                                                                                                                                                                |                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                  |  |

| APPLICANT                                                                                                                                                                               | 2024<br>ROUND ONE<br>AMOUNT<br>OF REQUEST | DESCRIPTION OF<br>SERVICE/PROJECT                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 2024<br>ROUND ONE<br>RECOMMENDED |  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|--|
| NEW APPLICANTS                                                                                                                                                                          |                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                  |  |
| Bastille Day Festival Society<br>803 - 1101 Pacific Street<br>Vancouver, BC V6E 1T3<br>Anne Legrand, President<br>416-508-2822<br>alegrand.bzh@gmail.com                                | \$5,000                                   | Program - Bastille Day Event - The is a free event taking place in North Vancouver which celebrates the French & Francophone communities of the GVA. There will be food vendors as well as booths from non profit organizations as well as a free gaming area for kids, live music and an outdoor patio.                                                                                                                                                                                        | \$1,500                          |  |
| Dutch Network 367 East 4th Street North Vancouver, BC V7L 1J3 John van Rij, President 604-837-9786 john@pureorange.com                                                                  | \$5,000                                   | Program - Dutch Festival / Koningsdag - This is a one day festival to celebrate the national holiday of the Netherlands on April 27. This will be the first time it will be in the CNV. There is a day festival and an evening ticketed party event. There will be displays about the Netherlands, free activites for families, a bike safety check station, games and refreshments.                                                                                                            | \$1,500                          |  |
| Foundations for Social Change Unit 290 - 1275 Venables Street Vancouver, BC V6A 2E4 Jerome Paredes Heidemann, Partnership & Fundraising Manager 236-788-2869 jerome@forsocialchange.org | \$15,000                                  | Program - New Leaf Expansion Program - This is a homelessness intervention project that evaulates the effectiveness of unconditional cash transfers and non-cash wrap-around supports as a means to combat homelessness and restabalize lives. Following a pilot study, those experiencing homelessness are provided with unconditional cash transfers that they can use whichever way they determine to improve their quality of life. The "hidden homeless" are targeted in this project.     | \$7,500                          |  |
| Get Out and Play 407 - 111 Lynn Valley Road North Vancouver, BC V7J 3V4 Reza Ghannadan, Director 778-898-2439 reza.ghannadan@gmail.com                                                  | \$1,500                                   | Program - 7th Annual GOAP Family Sports Day - This organization runs a free, annual sports day for the North Shore. Volunteers run actvity/sport stations for kids and parents such as soccer, bocce, frisbee, etc. The goal is to promote physical activity and foster community connection.                                                                                                                                                                                                   | \$1,000                          |  |
| KidSport North Shore 851 West Queens Road North Vancouver, BC V7N 4C2 Peter Elsaesser, Executive Administrator 604-719-5968 pjer@telus.net                                              | \$5,000                                   | Program - Squamish Nation Project - KidSport NS is the North Shore chapter of a Canada-wide organization. They provide financial assistance to families to overcome obstacles to their children's participation in organized sport. There has been a decline in the number of Indigenous youth on the NS participating in lacrosse in recent years. KSNS has pledged to support the registration of Squamish Nation youth in lacrosse for the 2024 season with a commitment of up to \$15,0000. | \$5,000                          |  |

| APPLICANT                                                                                                                                                                    | 2024<br>ROUND ONE<br>AMOUNT<br>OF REQUEST | DESCRIPTION OF<br>SERVICE/PROJECT                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 2024<br>ROUND ONE<br>RECOMMENDED |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|--|
| Latincouver Cultural & Business Society #406 - 68 Water Street Vancouver, BC V6B 1A4 Paola V. Murillo, Executive Director 604-566-0999 paolavm@latincouver.ca                | \$7,500                                   | Program - Flamenco & Tango Moments 2024 - This is a Vancouver-based non-profit that works to connect and support the Latino & immigrant communities through various programs. This is a Carnaval del Sol event featuriing performances by flamenco and tango dancers. Vancouver is invited to experience the passion and beauty of Spain and Argentina for one night. The aim is to enhance awareness and appreciate of Latinx cultures thus helping the communities integrate better. |                                  |  |
| Latincouver Cultural & Business Society<br>#406 - 68 Water Street<br>Vancouver, BC V6B 1A4<br>Paola V. Murillo, Executive Director<br>604-566-0999<br>paolavm@latincouver.ca | \$7,500                                   | Program - Trail of Coffee - This is a one day event to unite coffee producing giants Peru, Columbia, Brazil, Guatemala and Costa Rica in a vibrant celebration of their rich coffee heritage. Visitors will be able to explore interactive exhibits and attend workshops showcasing the cultivation, harvesting and processing techniques uique to each country.                                                                                                                       | \$0                              |  |
| North Shore Writers Association P.O. Box 37549 Lonsdale East North Vancouver, BC V7M 3L7 Erin MacNair, Grant Writer 604-980-2288 erinmacnair@gmail.com                       | \$3,000                                   | Operating - NSWA has been a community champion for over 30 years, helping and supporting local writers at all levels. 100% volunteer-run, they operate on a small budget funded exclusively by membership fees.                                                                                                                                                                                                                                                                        | \$500                            |  |
| North Vancouver Community Garden Society 479 - 1641 Lonsdale Avenue North Vancouver, BC V7M 2J5 Allison Orr, Board Member 613-770-2398 allison.orr@nscgardens.ca             | \$15,000                                  | Program - Making North Shore Community Gardens Accessible - Established in 2008, the NSCGS oversees the use and management of community gardens on the North Shore. This program will focus on making Queen Mary and Eastern Community gardens accessible for wheelchair and mobility-challenged gardeners.                                                                                                                                                                            | \$5,000                          |  |
| 2024 Total Requests New Applicants                                                                                                                                           | \$64,500                                  | 2024 Total Allocation New Applicants                                                                                                                                                                                                                                                                                                                                                                                                                                                   | \$22,000                         |  |
| 2024 ROUND ONE TOTAL AMOUNT OF REQUESTS                                                                                                                                      | \$391,200                                 | 2024 ROUND ONE TOTAL<br>ALLOCATION                                                                                                                                                                                                                                                                                                                                                                                                                                                     | \$ 198,300                       |  |







# The Corporation of THE CITY OF NORTH VANCOUVER REAL ESTATE, FACILITIES & ECONOMIC DEVELOPMENT

REPORT

To:

Mayor Linda Buchanan and Members of Council

From:

Brian Lightfoot, Manager Real Estate

Subject:

STATUTORY RIGHT OF WAY IN FAVOUR OF BC HYDRO OVER CITY-

OWNED LEASEHOLD LANDS AT 1866 RUFUS DRIVE

Date:

June 03, 2024

File No: 02-0870-01-0001/2024

The following is a suggested recommendation only. Refer to Council Minutes for adopted resolution.

#### RECOMMENDATION

**PURSUANT** to the report of the Manager, Real Estate, dated June 3, 2024, entitled "Statutory Right of Way in Favour of BC Hydro over City-owned leasehold lands at 1866 Rufus Drive":

**THAT** Council authorize staff to negotiate a statutory right of way agreement with BC Hydro to secure the delivery and provision of hydroelectric services to properties located at or near 1866 Rufus Drive, and allow such agreement to be registered on the lands as required;

**AND THAT** the Mayor and the Corporate Officer be authorized to execute the statutory right of way as described in the report of the Manager, Real Estate, dated June 3, 2024 entitled "Statutory Right of Way in Favour of BC Hydro over City-owned leasehold lands at 1866 Rufus Drive":

#### SUMMARY

This report requests Council approval for the Mayor and the Corporate Officer to execute a statutory right of way (SRW) agreement in favour of BC Hydro to provide protection for new and existing works BC Hydro plans on installing on the City-owned ground leased property at 1866 Rufus Drive that will provide electricity to the development at 1866 Rufus Drive.

Document Number: 2489297

Page 1 of 3

Date: June 03, 2024

#### BACKGROUND

The City entered into a ground lease of City owned land at 1866 Rufus Drive in 1978 for 60 years. Shortly thereafter, the lessee, Cedar Projects Ltd. constructed 56 market rental townhouse units (58,880 sq.ft.). The lease expires in 2038 (but there are provisions to extend to 2058 if both parties were to agree).

When the property was initially developed, BC Hydro did not require an SRW to protect their services. The services are aging and BC Hydro is now looking at upgrades. BC Hydro's policy has evolved over time and now, BC Hydro requires SRWs to be registered prior to installing new services or upgrades on private land to protect their equipment.

#### DISCUSSION

BC Hydro has contacted the lessee of the property (Cedar Projects Ltd.) and has received their consent to enter into an SRW with the City.

The main BC Hydro service is located in the Cedar Village Crescent road allowance, however once onto City-owned property the service passes through various areas of the site to reach the equipment installed. See sketch below for the current location of the BC Hydro service and the general location of the proposed SRW (shown in red).



Document Number: 2489297

CONFIDENTIAL REPORT: STATUTORY RIGHT OF WAY WITH BC HYDRO OVER CITY LEASEHOLD LANDS AT 1866 RUFUS DRIVE

Date: June 03, 2024

Entering into an SRW with public utilities is common in new development projects and where aging infrastructure is being upgraded. The proposed SRW would extend 3 metres on either side of the alignment of the BC Hydro works shown on the sketch above.

BC Hydro has provided the City with their Standard Charge Terms document that is already filed in the Land Title Office. The terms of these agreements are typically non-negotiable, except for project-specific terms and conditions which have been provided to the City in a schedule of additional or modified terms.

The BC Hydro documentation provides that if the works are no longer required, BC Hydro will at their cost remove the works, and upon the written request of the City, BC Hydro will discharge the SRW agreement.

### FINANCIAL IMPLICATIONS

There are no known financial implications expected as a result of this recommendation. BC Hydro will cover the cost of registering their SRW. It is expected that City staff will complete the City SRW's and in the event external legal services are required it would be covered by the City's legal services budget.

#### INTER-DEPARTMENTAL IMPLICATIONS

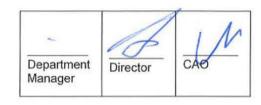
Real Estate Division staff will be working with the City Solicitor to finalize the required documents subject to Council endorsing the attached resolution.

RESPECTFULLY SUBMITTED:

Brian Lightfoot, Manager Real Estate

Document Number: 2489297







# The Corporation of THE CITY OF NORTH VANCOUVER FINANCE DEPARTMENT

REPORT

To:

Mayor Linda Buchanan and Members of Council

From:

Larry Sawrenko, Chief Financial Officer

Subject:

2024 APPROPRIATIONS #2

Date:

June 12, 2024

File No: 05-1705-30-0019/2024

The following is a suggested recommendation only. Refer to Council Minutes for adopted resolution.

#### RECOMMENDATION

PURSUANT to the report of the Chief Financial Officer, dated June 12, 2024, entitled "2024 Appropriations #2":

THAT (Funding Appropriation #2413) an amount of \$ 4,907,676 be appropriated from the General Capital Reserve for purpose of funding the 2024-2028 Capital Plan:

THAT (Funding Appropriation #2414) an amount of \$ 1,145,000 be appropriated from the Civic Amenity Reserve for the purpose of funding the 2024-2028 Capital Plan;

THAT (Funding Appropriation #2415) an amount of \$ 2,047,943 be appropriated from the Civic Amenity Harry Jerome Reserve for purpose of funding the 2024-2028 Capital Plan;

THAT (Funding Appropriation #2416) an amount of \$ 2,521,422 be appropriated from the Tax Sale Land Interest Reserve for purpose of funding the 2024-2028 Capital Plan;

THAT (Funding Appropriation #2417) an amount of \$ 320,000 be appropriated from the Infrastructure Reserve for purpose of funding the 2024-2028 Capital Plan;

THAT (Funding Appropriation #2418) an amount of \$80,000 be appropriated from the Heritage Reserve for purpose of funding the 2024-2028 Capital Plan;

Document Number: 2531168

REPORT: 2024 Appropriations #1

Date: June 12, 2024

THAT (Funding Appropriation #2420) an amount of \$ 935,000 be appropriated from the Engineering Reserve for purpose of funding the 2024-2028 Capital Plan;

THAT (Funding Appropriation #2421) an amount of \$ 3,952 be appropriated from the Justice Building Reserve for purpose of funding the 2024-2028 Capital Plan;

THAT (Funding Appropriation #2422) an amount of \$ 43 be appropriated from the General Equipment Reserve for purpose of funding the 2024-2028 Capital Plan;

AND THAT should any of the above amounts remain unexpended as at December 31, 2027, the unexpended balances shall be returned to the credit of the said reserves.

#### **ATTACHMENTS**

- 1. 2024-2028 Capital Plan Appropriations (CityDoc 2518284)
- Information Report by Section Manager, Streets and Fleet- EPE re: Operations Vehicle and Equipment Replacement Program (CityDoc <u>2535219</u>)
- Information Report by the Manager, Real Estate Real Estate, Facilities & Economic Development, re: CNV Funding Contribution for new Coverley Childcare (CityDoc 2526981)
- Information Report by the Manager, Public Realm Infrastructure EPE, re: Casano Loutet Overpass (CityDoc 2530511)
- Information Report by the Project Manager, Civic development Office of the DCAO, re: Mickey McDougall Building Upgrades Project (CityDoc <u>2525204</u>)
- Information Report by Section Manager, Streets and Fleet EPE re: Pavement Management Streets and Lanes (CityDoc 2535052)

#### SUMMARY

This report follows the endorsement of the 2024-2028 Financial Plan Amendment Bylaw, 2024, No. 9024 and provides details of projects where appropriations are recommended. The last appropriation date is scheduled to be on September 23<sup>rd</sup>, 2024.

REPORT: 2024 Appropriations #1

Date: June 12, 2024

### DISCUSSION

This report recommends that funds be appropriated so work can begin on the projects included in the Revised Financial Plan where project teams are ready to begin delivery. These appropriations allow staff to deliver project benefits in a timely manner. *Attachment 1* provides summary information regarding each project. Attachments 2-8 provide additional information for projects where appropriations are greater than \$500,000.

#### FINANCIAL IMPLICATIONS

Sections 173(1) and 173(2) of the Community Charter specifies that a municipality must not make an expenditure unless it is included in its Financial Plan for that year. Funding for the recommended expenditures is included in year 2024 of the 2024-2028 Financial Plan approved by Council April 15<sup>th</sup>, 2024, and as amended in the 2024-2028 Revised Financial Plan approved by Council on June 17<sup>th</sup>, 2024.

Sufficient funding is available in all reserves for the recommended appropriations.

Appropriation is the final step in the funding of these projects and, if approved, will allow funds to be expended.

#### INTER-DEPARTMENTAL IMPLICATIONS

The Financial Plan is a reflection of CNV's policies and the work plans of all CNV departments. Finance staff relied on their close working relationships with all departments in the development of this Report and its recommendations.

### STRATEGIC PLAN, OCP OR POLICY IMPLICATIONS

The projects in CNV's Financial Plans are consistent with the City's 2014 Official Community Plan and Council's Strategic Plan.

RESPECTFULLY SUBMITTED:

Larry Sawrenko Chief Financial Officer

## 2024-2028 Captal Plan Appropriations

| Ref#         | Project Name                                                                | Dept                                              | Lead                    | Total 2024<br>Project Amount | Appropriated to date | Appropriation<br>Request | Remaining<br>Balance | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|--------------|-----------------------------------------------------------------------------|---------------------------------------------------|-------------------------|------------------------------|----------------------|--------------------------|----------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Appropriatio | on 2413 - General Capital Reserve                                           |                                                   |                         |                              |                      |                          |                      | •                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 2 - 1        | Maintenance, Repair & Replacement - City<br>Hall                            | Real Estate, Facilities & Economic Development    | Richard Howard          | 162,000                      |                      | 162,000                  | -                    | Funding for maintenance, repair and replacement of equipment and building components at City Hall.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 2 - 2        | Maintenance, Repair & Replacement - Gerry<br>Brewer Building                | Real Estate, Facilities & Economic Development    | Richard Howard          | 151,839                      |                      | 151,839                  | -                    | Funding for maintenance, repair and replacement of equipment and building component of the Gerry Brewer Building                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| 2 - 3        | Maintenance, Repair & Replacement - Fire<br>Hall                            | Real Estate, Facilities & Economic Development    | Cody Sahih              | 201,000                      |                      | 201,000                  | -                    | Funding for maintenance, repair and replacement of equipment and building components of the Fire Hall                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| 2 - 4        | Maintenance, Repair & Replacement - City<br>Owned / Non-City Used Buildings | Real Estate, Facilities &<br>Economic Development | Richard Howard          | 121,500                      |                      | 121,500                  | -                    | Funding for maintenance, repair and replacement of equipment and building component for Non-CNV used properties (i.e. rental properties, Presentation House Theatre, holding properties, etc).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 2 - 5        | Maintenance, Repair & Replacement - Parks<br>Buildings                      | Real Estate, Facilities &<br>Economic Development | Richard Howard          | 57,000                       |                      | 57,000                   | -                    | Funding for maintenance, repair and replacement of equipment and building components relating to City Parks.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| 2 - 6        | Maintenance, Repair & Replacement -<br>Operations Centre                    | Real Estate, Facilities & Economic Development    | Cody Sahih              | 96,000                       |                      | 96,000                   | -                    | Funding for maintenance, repair and replacement of equipment and building components of the Operations Centre.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 2 - 7        | Maintenance, Repair & Replacement - Civic<br>Library                        | Real Estate, Facilities &<br>Economic Development | Richard Howard          | 228,000                      |                      | 228,000                  | -                    | Funding for maintenance, repair and replacement of equipment and building components at the City Library                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 2 - 11       | John Braithwaite Community Centre                                           | NVRC                                              | Howard Kiang            | 130,000                      | 80,000               | 50,000                   | -                    | This project will deliver functional upgrades, accessibility improvements and planned major component replacements in the John Braithwaite Community Centre.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| 4 - 24       | FireSmart and Community Wildfire Protection Plan Implementation             | Engineering: Parks &<br>Public Spaces             | Derek Priestley         | 150,000                      | -                    | 150,000                  | -                    | Through completion of a wildfire threat assessment of the City, the CWPP identified priority FireSmart fuel treatment areas. This project will advance treatment in Greenwood Park, Kealy Woods Park, Mosquito Creek Park, Tempe Park, and Heywood Park, all identified priority locations. It will also advance implementation of the CWPP, which will reduce the risk of wildfire entering our community, as well as the impacts and losses to property and critical infrastructure, and prevent economic and social losses. The project will also enhance and develop emergency plans, emergency response, evacuation plans, bylaw development in areas of fire risk, communication and education programs. |
| 4 - 27       | Play Equipment Replacement                                                  | Engineering: Parks & Public Spaces                | Derek Priestley         | 100,000                      | -                    | 100,000                  | -                    | This funding is for ongoing play equipment renewal and replacement in 19 City parks. For 2024, the primary focus will be Heywood Park.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 4 - 29       | Wooden Bridge and Stair Replacement                                         | Engineering: Parks & Public Spaces                | Derek Priestley         | 25,000                       | -                    | 25,000                   | -                    | This project consists of the replacement of aging wooden structures, such as stairs, bridges and boardwalks, throughout the City's park system.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 5 - 3        | Civic Buildings - Furniture and Equipment                                   | <u> </u>                                          | G. Askraba/<br>R.Howard | 112,957                      |                      | 112,957                  | -                    | Funding to enable the replacement / purchase of furniture and equipment in all civic buildings. Maintains suitable working conditions and ensures timely replacement of equipment as required.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 5 - 4        | Gerry Brewer Furniture & Equipment                                          | Real Estate, Facilities & Economic Development    | G. Askraba/<br>R.Howard | 25,889                       |                      | 25,889                   | -                    | Funding to enable the replacement / purchase of furniture and equipment in the Gerry Brewer building.  Maintains suitable working conditions and ensures timely replacement of equipment as required.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |

## 2024-2028 Captal Plan Appropriations

| Ref#    | Project Name                            | Dept                                                 | Lead                      | Total 2024<br>Project Amount | Appropriated to date | Appropriation<br>Request | Remaining<br>Balance | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|---------|-----------------------------------------|------------------------------------------------------|---------------------------|------------------------------|----------------------|--------------------------|----------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 5 - 8   | NVRC Recreation Program Equipment       | NVRC                                                 | Howard Kiang              | 405,000                      | 315,000              | 90,000                   | -                    | Program equipment such as weight room, sports & recreation equipment, activity room furnishings & equipment, theatre performance equipment for Centennial Theatre and John Braithwaite Community Centre. The ice resurfacer at Harry Jerome CRC is at the end of its useful life and a replacement will need to be ordered in time for the opening of the new centre. A portion of fitness centre equipment at HJCRC and John Braithwaite CC is replaced each year to ensure safe and reliable equipment for program participation. |
| 6 - 15  | MONOVA IT Refresh                       | Museum & Archives                                    | Zoe Mackoff de<br>Miranda | 4,500                        | -                    | 4,500                    | -                    | Scheduled replacement and enhancement of MONOVA IT equipment and supporting hardware to ensure that it is refreshed and modernized on a regular basis with technology that meets industry standards, works with hardware and software at all facilities and is compatible with expectations for service to the community. These funds are matched by DNV.                                                                                                                                                                           |
| 6 - 16  | Library Website Renewal                 | Library                                              | Abigail Saxton            | 10,000                       | -                    | 10,000                   | -                    | Ongoing development of City Library's digital branch at nvcl.ca, which sees over 500,000 visits per year. Funding supports incorporation of new technology and critical security updates, integration of new library services into the digital space, and provision of a seamless and accessible user experience for library patrons                                                                                                                                                                                                |
| 6 - 24  | NVRC Desktop computer hardware refresh  | NVRC                                                 | Preston Corrigan          | 21,000                       | -                    | 21,000                   | -                    | Ongoing maintenance and replacement of desktop computer hardware including PC's, monitors, peripherals, printers etc.                                                                                                                                                                                                                                                                                                                                                                                                               |
| 9 - 2   | Block Funding - M&A                     | Museum & Archives                                    | Zoe Mackoff de<br>Miranda | 10,000                       | -                    | 10,000                   | -                    | Annual Block funding is used by Museum & Archives for purchasing or replacing minor capital assets such as exhibit, collections and programs equipment, technology, or specialized storage and display components used in the delivery of community programs, in the management and stewardship of the museum and archival collections, and in the public operations of the Museum & Archives. These funds are matched by DNV.                                                                                                      |
| 9 - 5   | Block Funding - Planning & Development  | Planning &<br>Development                            | Tim Ryce                  | 20,000                       | -                    | 20,000                   | -                    | Construction administration (building codes, referenced standards, required equipment, etc.) is a constantly evolving process, adapting to - for example - new technologies, environmental sustainability efforts, and new opportunities for the support of healthy, accessible built environments. The provision of the block funding requested below supports the Development Services and Building Division's efforts to remain leaders in innovative construction administration.                                               |
| 9 - 8   | Block Funding - Transportation          | Engineering:<br>Infrastructure Planning -<br>Traffic | Winnie Wong               | 30,000                       | -                    | 30,000                   | -                    | Block funding is a capital account to be used by the Transportation Division to fund small unforeseen capital projects which arise each year. Examples of possible projects are geometry improvements, traffic signal designs, minor street and signal system improvements.                                                                                                                                                                                                                                                         |
| 9 - 11  | Block Funding - Gerry Brewer Building   |                                                      | G. Askraba/<br>R.Howard   | 29,413                       |                      | 29,413                   | -                    | Block funding to acquire / undertake capital items and projects under \$10,000 for the Gerry Brewer Building. Costs are shared with DNV.                                                                                                                                                                                                                                                                                                                                                                                            |
| 9 - 12  | Block Funding - Non-City Used Buildings | Real Estate, Facilities & Economic Development       | G. Askraba/<br>R.Howard   | 100,000                      |                      | 100,000                  | -                    | Block funding to acquire / undertake capital items and projects under \$10,000 for Non CNV-Used properties (i.e. rental properties, Presentation House Theatre, holding properties, etc).                                                                                                                                                                                                                                                                                                                                           |
| 9 - 13  | Block Funding - City Used Buildings     | Real Estate, Facilities & Economic Development       | G. Askraba/<br>R.Howard   | 100,000                      |                      | 100,000                  | -                    | Block funding to acquire / undertake capital items and projects under \$10,000 for CNV-Used properties (i.e. City Hall, Fire Hall, Shipyards Office, Operations Centre).                                                                                                                                                                                                                                                                                                                                                            |
| 9 - 15  | NVRC Emergency Capital Replacement Fund | NVRC                                                 | Howard Kiang              | 40,000                       | 30,000               | 10,000                   | -                    | Replacement or major repairs of critical building systems due to surprise failures or unforseen circumstances.                                                                                                                                                                                                                                                                                                                                                                                                                      |
| 10 - 06 | Future Child Care Facilities            | Real Estate, Facilities & Economic Development       | Mark Chan                 | 2,158,578                    | -                    | 2,158,578                | -                    | Provision of future child care in Cloverley school. (See attachment#3)                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 10 - 15 | Indigenous Relations Initiatives        | Office of the CAO                                    | Barbara Pearce            | 150,000                      | -                    | 150,000                  | -                    | Development and implementation of initiatives to advance Reconciliation that will support CNV's relationships with Squamish and Tsleil-Waututh Nations, as well as urban Indigenous Peoples. This work will include training, Council to Council forums, and consulting services.                                                                                                                                                                                                                                                   |

Document Number: 2518284 Version: 6

## 2024-2028 Captal Plan Appropriations

| Ref# | Project Name    | Dept                                                    | Lead        | Total 2024<br>Project Amount | Appropriated to date | Appropriation<br>Request | Remaining<br>Balance | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|------|-----------------|---------------------------------------------------------|-------------|------------------------------|----------------------|--------------------------|----------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|      | and Maintenance | Engineering: Parks &<br>Public Spaces - Public<br>Realm | Leah Herman | 187,000                      | 87,000               | 100,000                  |                      | This project will support the year-round maintenance & activation demands of Open Streets, Central Lonsdale between the 1400-1800 blocks of Lonsdale Avenue. This project includes parklets, street seats, dedicated greenscape and decked areas. Work in 2024 will focus on refurbishing or replacing aging assets & accessibility improvements that unify the streetscape. Street activation will continue through placemaking, working with community & business to increase street vibrancy & draw visitors to the area. |

Document Number: 2518284 Version: 6

### 2024-2028 Captal Plan Appropriations

| Ref#                | Project Name                                     | Dept                                                    | Lead                  | Total 2024<br>Project Amount | Appropriated to date | Appropriation<br>Request | Remaining<br>Balance | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|---------------------|--------------------------------------------------|---------------------------------------------------------|-----------------------|------------------------------|----------------------|--------------------------|----------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 10 - 28             | City Library Wayfinding and Signage Renewal      | Engineering: Parks & Public Spaces                      | Justin Hall           | 40,000                       | -                    | 40,000                   | -                    | Current signage at City Library is incomplete, out-of-date and presents multiple barriers to access. People have difficulty locating the library from surrounding streets and sidewalks, and on arriving at the library have difficulty in navigating the space and finding the resources they need. This project will assess, design and implement improved directional and wayfinding signage for the library facility that meets or exceeds standards for accessibility and creates a sense of welcome and orientation for library users of all ages and abilities. |
| 10 - 36             | Multicultural Festival                           | Engineering: Parks &<br>Public Spaces                   | Magda Kwaterska       | 30,000                       | -                    | 30,000                   | -                    | Funding request to implement a multicultural festival in the City of North Vancouver. A multicultural task force was created to investigate and recommend a potential model for an annual, multi-day multicultural festival. CNV staff hired a cultural facilitator to help the committee with this process. The festival is to occur in 2025 in various locations in the City.                                                                                                                                                                                        |
| RP# 11              | Project and Communications Support               | DCAO                                                    | Barbara Pearce        | 198,000                      |                      | 198,000                  | -                    | This project provides delivery of communications support, including marketing and promotion for the City, communications and engagement support, graphics, social media, and website and digital communications backup.                                                                                                                                                                                                                                                                                                                                                |
| RP# 12              | Housing Needs Report                             | Planning &<br>Development                               | Mike Friesen          | 75,000                       |                      | 75,000                   | -                    | The Province of BC has passed legislation requiring all municipalities to update their Housing Needs Report prior to January 1, 2025. The funds will be used to engage consultants to support the preparation of an updated Housing Needs Report, as well as any other contracts required to collect and analysis data connected with the provision of housing relative to our identified need.                                                                                                                                                                        |
| RP# 13              | CNV Community Newsletter                         | DCAO                                                    | Barb Pearce           | 250,000                      |                      | 250,000                  | -                    | To support the development, design, printing and mail-out of a community householder brochure that provides storytelling and project/service updates to all residents                                                                                                                                                                                                                                                                                                                                                                                                  |
|                     | riation 2413 - General Capital Reserve           |                                                         |                       | 5,419,676                    | 512,000              | 4,907,676                | -                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| Appropriatio 3 - 1  | Infrastructure Improvements Program              | Engineering:<br>Infrastructure Planning -<br>Traffic    | Winnie Wong           | 100,000                      |                      | 100,000                  | -                    | This project will address site-specific safety issues in various City neighbourhoods. It will develop a new approach to neighbourhood traffic safety and access to guide future improvement plans. Works may include, but are not limited to, the installation of new and updated traffic signs, pavement markings, intersection safety improvements, traffic calming elements (speed bumps, bump outs) and pedestrian beacon installation. This project will implement infrastructure recommended by School Travel Plans at the City's elementary and high schools.   |
| 3 - 22              |                                                  | Engineering: Parks &<br>Public Spaces - Public<br>Realm | Karyn Magnusson       | 800,000                      |                      | 800,000                  | -                    | Construction of the Cassano-Loutet overpass across Highway 1 connecting pedestrians and cyclists. This project also includes connections to the mobility routes north and south of the overpass, design updates to meet Provincial standards, and addressing AIA and permiting requirements (See Attachment #4).                                                                                                                                                                                                                                                       |
| 4 - 8               | Mahon Childcare/Fieldhouse: Park<br>Improvements | Engineering: Parks & Public Spaces                      | Margaret Shipley      | 165,000                      |                      | 165,000                  | -                    | Installation of new pathways, trees, and general park enhancements following the construction of the new childcare centre and field house.                                                                                                                                                                                                                                                                                                                                                                                                                             |
| RP# 14              | Eastview Park Improvements                       | Engineering: Parks & Public Spaces                      | Chandra<br>Lesmeister | 300,000                      |                      | 80,000                   | 220,000              | This project will involve developing a plan for Eastview Park that will make a 9-hole disc golf the primary, recreational focus. An overall park plan will address spaces for passive use from adjacent community facilities, mitigate impacts on other park users, and enhance natural areas.                                                                                                                                                                                                                                                                         |
| <b>Total Approp</b> | riation 2414 - Civic Amenity Reserve             |                                                         |                       | 1,365,000                    | -                    | 1,145,000                | 220,000              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |

### 2024-2028 Captal Plan Appropriations

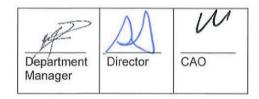
| Ref # Project Name                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                         |                                          |                                      |                |           |         |           |       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
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| 2.14 Microey McChrogogal reactionly Stury 8, Challer (by guarders) | Ref #                                   | Project Name                             | Dept                                 | Lead           |           |         |           | •     | Description                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| usuleing Lygrades  CAD: Strategic in natures  CAD: CAD: CAD: CAD: CAD: CAD: CAD: CAD:                  | Appropriation                           | 1 2415 - CAR HJ Reserve                  |                                      |                |           |         |           |       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Total Appropriation 2415 - CRAIN Discrete  Appropriation 2415 - CRAIN Discrete                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                         |                                          |                                      | 1              | 2,797,943 | 750,000 | 2,047,943 |       | energy improvement, accessibility upgrades, life-safety systems, replacement of critical building equipment and general building maintenance in support of tenant improvements to be undertaken by project partner.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Appropriation 2416 - 193. Interest  3 16   Payment Management: Stretch & Lance   Interest   Interes | Total Appropi                           | riation 2415 - CAR HJ Reserve            |                                      |                | 2,797,943 | 750,000 | 2,047,943 |       | , and the same of  |
| Pavement Management: Streets & Lines   Engineering   Streets   S   | • • • • • • • • • • • • • • • • • • • • |                                          |                                      | •              | •         |         |           |       | <u> </u>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| Infrastructure Planning- Streets  10 - 10   10                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | • • •                                   |                                          |                                      |                | _         |         |           |       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Total Appropriation 2416 - TSI, Interest   2,521,422   2,521,422   .    Appropriation 2417 - Infrastructure Reserve                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 3 - 18                                  | Pavement Management: Streets & Lanes     | Infrastructure Planning -<br>Streets | Bruce Bowman   | 1,180,000 |         | 1,180,000 |       | useful life and may also include replacing sections of curbs, curb and gutter, and/or sidewalks. Will also                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Appropriation 2417 - Infrastructure Reserve 3-18   Pavement Management Streets & Lanes   Engineering   Engineering | 10 - 06                                 | Future Child Care Facilities             |                                      | Mark Chan      | 1,341,422 |         | 1,341,422 | -     | Provision of future child care in Cloverley school. (See attachment#3)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Pavement Management: Streets & Lanes   Engineering Infrastructure Planning Streets   S | Total Appropi                           | riation 2416 - TSL Interest              |                                      |                | 2,521,422 | -       | 2,521,422 |       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Pavement Management: Streets & Lanes   Engineering Infrastructure Planning Streets   S |                                         |                                          |                                      |                |           |         |           |       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Total Appropriation 2417 - Infrastructure Reserve   Sagabase   S   | <u> </u>                                |                                          | Infrastructure Planning -            | Bruce Bowman   | 320,000   |         | 320,000   |       | useful life and may also include replacing sections of curbs, curb and gutter, and/or sidewalks. Will also                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| Appropriation 2418 - Heritage Reserve 10 - 03 Heritage Reserve Fund Real Estate, Facilities & Economic Development   10 - 103 Engineering Reserve   10 - 104 Engineering Parks and Environment Operations Validate Environment Operations Validate Environment Program   10 - 105 Engineering Parks and Environment Operations Validate Environment Program   10 - 105 Engineering Reserve   10 - 105 Engineering Parks and Environment Operations Vehicle/Equipment Replacement Program   10 - 105 Engineering Reserve   10 - 105 Engineering Parks and Environment Operations Vehicle/Equipment Replacement Program   10 - 105 Engineering Reserve   10 - 105 Engineering Reserve   10 - 105 Engineering Parks and Environment Operations Vehicle/Equipment Replacement Program   10 - 105 Engineering Reserve   10 - 105 Engineering Parks and Environment Operations National Environment Oper |                                         |                                          | Streets                              |                |           |         | 222.222   |       | include periodic pavement condition data collection. (See Attachment #6).                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Appropriation 2419 - Engineering Reserve 7 - 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                         |                                          | · ·                                  | Mark Chan      | 89,559    |         | 80,000    | •     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Appropriation 2419 - Engineering Reserve 7 - 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Total Appropr                           | <br>riation 2418 - Heritage Reserve      |                                      |                | 89 559    | _       | 80 000    | 9 559 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Figineering, Parks and Environment Operations Vehicle/Equipment Replacement Program  Fingineering: Equipment Replacement on Program Program  Fingineering: Equipment Replacement on Program Program Program Program Program  Fingineering: Equipment Program  Finding for the ongoing replacement of Program Program on Pro | Total Appropr                           | Hation 2415 Heritage Reserve             |                                      | 1              | 03,333    |         | 50,000    | 3,333 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Operations Vehicle/Equipment Replacement Program  Operations Vehicle/Equipment Replacement of equipment to meet operational needs. In 2024, vehicles and equipment to be replaced include one 1/2 ton pickup and one 3/4 ton flat-bed trucks, three rubber tire backhoes, and one medium weight rubber tire tractor. (See Attachment #2)  Appropriation 2420 - Justice Building Reserve  2 - 2  Maintenance, Repair & Replacement - Gerry Brewer Building Reserve  Economic Development  Feconomic Development  Operations Vehicle/Equipment Reserve  Finding for maintenance, repair and replacement of equipment and building component of the Gerry Brewer Building  Program  Appropriation 2420 - Justice Building Reserve  S-3  Operations Vehicle/Equipment Reserve  S-3  Operations Vehicle/Equipment Reserve  Finding for maintenance, repair and replacement of equipment and building component of the Gerry Brewer Building  Brewer Building  Funding for maintenance, repair and replacement of equipment and building component of the Gerry Brewer Building  Brewer Building  Funding for maintenance, repair and replacement of equipment and building component of the Gerry Brewer Building  Funding for maintenance, repair and replacement of equipment and building component of the Gerry Brewer Building  Appropriation 2421 - General Equipment Reserve  S-3  Operation 2420 - Justice Building Reserve  S-4  Funding for maintenance, repair and replacement of equipment and building Sommon and replacement of equipment and suitable working conditions and ensures timely replacement of equipment as required.                          | Appropriation                           | n 2419 - Engineering Reserve             |                                      |                |           |         |           |       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Appropriation 2420 - Justice Building Reserve  2 - 2 Maintenance, Repair & Replacement - Gerry Brewer Building Economic Development                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                         | Operations Vehicle/Equipment Replacement | Engineering: Equipment               | Bruce Bowman   | 935,000   |         | 935,000   |       | Environment Operations has reliable vehicles and equipment to meet operational needs. In 2024, vehicles and equipment to be replaced include one 1/2 ton pickup and one 3/4 ton flat-bed trucks, three rubber tire                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| Maintenance, Repair & Replacement - Gerry Brewer Building Reserve  Appropriation 2421 - General Equipment Reserve  5 - 3  Civic Buildings - Furniture and Equipment Real Estate, Facilities & Economic Development Real Estate, Facilities & Richard Howard Reserve  6 - 3,952  - 3,952  - 3,952  - 5,952  - Funding for maintenance, repair and replacement of equipment and building component of the Gerry Brewer Building  - 43  - 5,952  - 6  - 7  - 7  - 8 - Funding for maintenance, repair and replacement of equipment and building component of the Gerry Brewer Building  - 5,952  - 6  - 7  - 8 - Funding for maintenance, repair and replacement of equipment and building component of the Gerry Brewer Building  - 5  - 6  - 7  - 7  - 7  - 7  - 8 - Funding for maintenance, repair and replacement of equipment and building component of the Gerry Brewer Building  - 7  - 7  - 8 - 7  - 8 - 7  - 8 - 7  - 8 - 7  - 8 - 7  - 8 - 7  - 8 - 7  - 8 - 7  - 8 - 7  - 8 - 7  - 8 - 7  - 8 - 7  - 9 - 8 - 7  - 9 - 8 - 7  - 9 - 8 - 7  - 9 - 9 - 7  - 9 - 9 - 9 - 9  - 9 - 9 - 9  - 9 - 9                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Total Appropi                           | riation 2419 - Engineering Reserve       |                                      |                | 935,000   | -       | 935,000   | -     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Maintenance, Repair & Replacement - Gerry Brewer Building Reserve  Appropriation 2421 - General Equipment Reserve  5 - 3  Civic Buildings - Furniture and Equipment Real Estate, Facilities & Economic Development Real Estate, Facilities & Richard Howard Reserve  6 - 3,952  - 3,952  - 3,952  - 5,952  - Funding for maintenance, repair and replacement of equipment and building component of the Gerry Brewer Building  - 43  - 5,952  - 6  - 7  - 7  - 8 - Funding for maintenance, repair and replacement of equipment and building component of the Gerry Brewer Building  - 5,952  - 6  - 7  - 8 - Funding for maintenance, repair and replacement of equipment and building component of the Gerry Brewer Building  - 5  - 6  - 7  - 7  - 7  - 7  - 8 - Funding for maintenance, repair and replacement of equipment and building component of the Gerry Brewer Building  - 7  - 7  - 8 - 7  - 8 - 7  - 8 - 7  - 8 - 7  - 8 - 7  - 8 - 7  - 8 - 7  - 8 - 7  - 8 - 7  - 8 - 7  - 8 - 7  - 8 - 7  - 9 - 8 - 7  - 9 - 8 - 7  - 9 - 8 - 7  - 9 - 9 - 7  - 9 - 9 - 9 - 9  - 9 - 9 - 9  - 9 - 9                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | _                                       |                                          |                                      |                |           |         |           |       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Brewer Building Economic Development                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                         |                                          | Deal Fatal Control                   | Disk so data   | 2.050     |         | 2.252     |       | From the of the province of the control of the cont |
| Appropriation 2421 - General Equipment Reserve  5 - 3 Civic Buildings - Furniture and Equipment Real Estate, Facilities & G. Askraba/ R. Howard  43 - Funding to enable the replacement / purchase of furniture and equipment in all civic buildings. Maintains suitable working conditions and ensures timely replacement of equipment as required.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                         |                                          | · ·                                  | Kichard Howard | 3,952     |         | 3,952     | -     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 5 - 3 Civic Buildings - Furniture and Equipment Real Estate, Facilities & G. Askraba/ 43 - Funding to enable the replacement / purchase of furniture and equipment in all civic buildings. Maintains suitable working conditions and ensures timely replacement of equipment as required.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | Total Appropi                           | riation 2420 - Justice Building Reserve  |                                      |                | 3,952     | -       | 3,952     | -     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 5 - 3 Civic Buildings - Furniture and Equipment Real Estate, Facilities & G. Askraba/ 43 - Funding to enable the replacement / purchase of furniture and equipment in all civic buildings. Maintains suitable working conditions and ensures timely replacement of equipment as required.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                         |                                          |                                      |                |           |         |           |       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
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|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Total Appropr                           | riation 2421 - General Equipment Reserve | '                                    | 1              | 43        | _       | 43        | _     | , , , , , , , , , , , , , , , , , , , ,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |

Document Number: 2518284 Version: 6

### 2024-2028 Captal Plan Appropriations

| Ref#        | Project Name | Dept | Lead | Total 2024<br>Project Amount | Appropriated to date | Appropriation<br>Request | Remaining<br>Balance | Description |
|-------------|--------------|------|------|------------------------------|----------------------|--------------------------|----------------------|-------------|
| Grand Total |              |      |      | 13,452,595                   | 1,262,000            | 11,961,036               | 229,559              |             |





### The Corporation of THE CITY OF NORTH VANCOUVER OFFICE OF THE DEPUTY CHIEF ADMINISTRATIVE OFFICER

#### INFORMATION REPORT

To:

Mayor Linda Buchanan and Members of Council

From:

Mike Friesen, Manager, Planning and Development

Subject:

2024-2028 CAPITAL PLAN - PROJECTS OVER \$500,000: HOUSING

ACCELERATOR FUND INITIATIVES PROJECT (RP# 1)

Date:

June 6, 2024

File No: 05-1705-30-0002/2024

#### SUMMARY

|                    | 2024        | 2025 | 2026 | 2027 | Total       |
|--------------------|-------------|------|------|------|-------------|
| City Contributions | \$3,675,000 | \$ - | \$ - | \$ - | \$ -        |
| External Contrib.  | \$ -        | \$ - | \$ - | \$ - | \$ -        |
| Total              | \$3,675,000 | \$ - | \$ - | \$ - | \$3,675,000 |

#### **PURPOSE**

The purpose of this report is to provide rationale for the appropriation of \$3,675,000 for the 9 Housing Initiatives CNV has committed to. This appropriation will allow staff to proceed with the delivery on the CNV's Housing Accelerator Fund (HAF) initiatives that are required as a part of the Federal government's HAF grants. Due to the number of projects and the aggressive timelines and reporting requirements, the initiatives will require support from external and specialist consultants, as well as integration of new hardware and software into our processes. The nine initiatives include: (1) Multi-plex Housing; (2) Prezoning R5; (3) Parking; (4) Affordable Housing Reserve: (5) Mid-Market Rental Policy: (6) Alternative Housing Construction; (7) Zoning Bylaw: (8) Inclusionary Housing Policy; (9) Development Approvals Process. The initial \$550K of funding needed to begin to deliver these initiatives has already been appropriated.

#### DISCUSSION

On March 1, 2024, The Corporation of the City of North Vancouver (CNV) was awarded an \$18.6 million grant from the Federal Housing Accelerator Fund (HAF) Initiative. The

Document Number: 2535888 V1

NFORMATION REPORT: 2024-2028 Capital Plan - Projects over \$500,000: Housing Accelerator Fund

Initiatives Project Date: June 6, 2024

funds will be provided to the City in four \$4.65M tranches, contingent on successful completion of the initiatives. CNV's application to the Canada Mortgage and Housing Corporation (CMHC) Housing Accelerator Fund was focused on the goals of expanding the supply and improving the quality, diversity, and affordability of housing in the City. To achieve these goals, CNV developed nine initiatives to build more homes faster.

#### FINANCIAL IMPLICATIONS

The financial implication of the \$3,675,000 appropriation will allow staff to deliver on the Housing Accelerator Fund (HAF) initiatives that were included in CNV's HAF grant application that are currently unfunded. Due to the number of projects and the aggressive timelines and reporting requirements, the projects will require support from external and specialist consultants, as well as integration of new hardware and software into CNV's processes. The remainder of the \$18.6M of HAF funding can be allocated at Council's discretion in future budgeting processes.

#### INTER-DEPARTMENTAL IMPLICATIONS

This report has been developed in consultation with the Finance Department.

#### STRATEGIC PLAN, OCP OR POLICY IMPLICATIONS

The report has been prepared to support the delivery of Council's 2022-2026 Strategic Plan.

RESPECTFULLY SUBMITTED:

Mike Friesen

Manager, Planning and Development



Department Manager

The Director Director CAO

# The Corporation of THE CITY OF NORTH VANCOUVER REAL ESTATE, FACILITIES AND ECONOMIC DEVELOPMENT INFORMATION REPORT

To:

Mayor Linda Buchanan and Members of Council

From:

Brian Lightfoot, Manager Real Estate

Subject:

2024-2028 CAPITAL PLAN - PROJECTS OVER \$500,000: FUNDING

APPROPRIATION - CNV FUNDING CONTRIBUTION FOR NEW

CLOVERLEY CHILDCARE (10-06)

Date:

June 12, 2024

File No: 10-4750-01-0001/2024

|                       | 2024        | 2025 | 2026 | 2027 | 2028 |             |
|-----------------------|-------------|------|------|------|------|-------------|
| City<br>Contributions | \$3,500,000 | \$0  | \$0  | \$0  | \$0  | \$3,500,000 |

#### **PURPOSE**

This report provides supporting information for an appropriation report presented by CNV's Finance Department for the 2024-2028 Capital Plan. This appropriation is required to implement CNV's previous commitment for a \$3.5 million capital contribution towards the new Cloverley Elementary School childcare to be constructed by the North Vancouver School District (NVSD).

#### BACKGROUND

In 2021, CNV and the NVSD entered into a Memorandum of Understanding (MoU) which identified the replacement of the Cloverley Elementary school as a priority. Also in 2021, the Ministry of Education formally confirmed their support for the new Cloverley Elementary school on the site of the existing but shuttered Cloverley school. The development of a new elementary school provided an opportunity to include construction of a new childcare.

In April 2022, City Council endorsed a report by the Director, Planning & Development supporting a grant application by NVSD to the Ministry of Children and Family Development's *New Spaces Fund* (Ministry), which referenced a \$3.5 million capital contribution from CNV for a new childcare facility to be integrated within the new Cloverley Elementary school. The Ministry has committed to funding this project.

CONFIDENTIAL INFORMATION REPORT: 2024-2028 CAPITAL PLAN- PROJECTS OVER \$500,000: FUNDING APPROPRIATION - CNV FUNDING CONTRIBUTION FOR NEW CLOVERLEY CHILDCARE Date: May 29, 2024

The NVSD proposes an elementary school with an enrolment capacity of 60 kindergarten students and 525 elementary students, which will also include a childcare, which is the subject of this report.

#### DISCUSSION

With design of the project underway, the NVSD is beginning to incur expenses. Appropriation of the \$3.5 million now will allow the City to release funds once a funding agreement for the entire \$3.5 million contribution has been agreed between CNV and NVSD. The funding agreement is being negotiated now with NVSD staff. Funding is anticipated to be required shortly after execution of the funding agreement, hence the need for this appropriation request. City staff will report back to Council to seek formal authorization for the funding agreement, prior to releasing any of the \$3.5 million to the NVSD.

#### FINANCIAL IMPLICATIONS

As noted above, CNV has agreed to provide \$3.5 million towards the provision of the childcare facilities on the site.

#### INTER-DEPARTMENTAL IMPLICATIONS

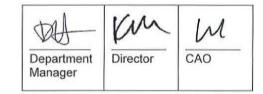
Real Estate staff have been working with CNV's Finance Department, Planning & Development Department and NVSD staff on this initiative.

#### STRATEGIC PLAN, OCP OR POLICY IMPLICATIONS

This initiative is in line with the City's Child Care Action Plan which has a goal of improving the accessibility, affordability, and quality of child care in the City of North Vancouver by collaborating with partners, creating new spaces, and advocating for the Community's needs. This initiative will make a significant contribution to the City's childcare space targets.

RESPECTFULLY SUBMITTED:

Brian Lightfoot, Manager Real Estate





### The Corporation of THE CITY OF NORTH VANCOUVER ENGINEERING, PARKS AND ENVIRONMENT DEPARTMENT

#### INFORMATION REPORT

To:

Mayor Linda Buchanan and Members of Council

From:

Justin Hall, Manager, Public Realm Infrastructure

SUBJECT:

2024-2028 CAPITAL PLAN - PROJECTS OVER \$500,000: CASANO-

LOUTET OVERPASS - FUNDING APPROPRIATION (PROJECT 03-22)

Date:

June 3, 2024

File No: 11-5240-01-0001/2024

|                       | 2024        | 2025 | 2026 | 2027 | 2028 | Total       |
|-----------------------|-------------|------|------|------|------|-------------|
| City<br>Contributions | \$800,000   | \$0  | \$0  | \$0  | \$0  | \$800,000   |
| External<br>Contrib.  | \$4,000,000 | \$0  | \$0  | \$0  | \$0  | \$4,000,000 |
| Total                 | \$4,800,000 | \$0  | \$0  | \$0  | \$0  | \$4,800,000 |

#### **PURPOSE**

The purpose of this report is to present the rationale for appropriating \$800,000 of funding for the Casano-Loutet Overpass.

#### DISCUSSION

The Casano-Loutet Overpass is a planned pedestrian and cycling overpass over Highway 1 linking Loutet Park and the Cedar Village neighbourhood. The new overpass will provide a safe transportation route for pedestrians and cyclists, including a safe route to school for many local students.

The project is proceeding toward tender in 2024 and construction in Q1 2025. The project team is working closely with Ministry of Transportation and Infrastructure staff to obtain the necessary permit to begin construction. The permit is contingent on two components:

- · An approved Archeological Shovel Testing Final Report; and,
- An approved Project Package, including the bridge design, traffic management plan, and operations and maintenance agreement.

Progress is being made on both of these components and staff anticipate receiving the construction permit in September 2024. Should the permit be received more quickly, the

INFORMATION REPORT: 2024-2028 Capital Plan-Projects over \$500,000: Casano-Loutet Overpass – Funding

Appropriation (Project 03-22)

Date: June 3, 2024

requested funding appropriation of \$800,000 will enable staff to tender as soon as possible. Once underway, the overpass will take 12 months to complete.

#### FINANCIAL IMPLICATIONS

The total estimated cost for project management support, engagement, design and construction of the overpass is \$10.7 million.

| Source                           | Description                                                                            | Value        |
|----------------------------------|----------------------------------------------------------------------------------------|--------------|
|                                  | Project Funding                                                                        |              |
| Province                         | May 2024 contribution toward construction                                              | \$4,000,000  |
| TransLink                        | Allocated and competitive active transportation project grants                         | \$2,499,000  |
| CNV                              | 2016, 2018, 2019, 2020, & 2024 Capital Plans                                           | \$4,261,109  |
|                                  | Total Funding                                                                          | \$10,760,109 |
|                                  | Project Costs                                                                          |              |
| External Engineering<br>Services | Concept design,<br>geotechnical evaluation,<br>Detailed design, permit<br>support      | (\$739,611)  |
| Internal Project Costs           | Costs incurred by the<br>Project including staffing<br>and right-of-way<br>acquisition | (\$125,004)  |
|                                  | Project Costs to Date                                                                  | (\$864,615)  |
|                                  |                                                                                        |              |
| Total Available Funds            |                                                                                        | \$9,895,494  |

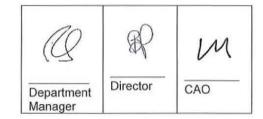
#### STRATEGIC PLAN, OCP OR POLICY IMPLICATIONS

Highway 1 has for many decades been a significant barrier to communities and people connecting across North Vancouver, a barrier that this project will overcome. The project direction supports Council's Connected City priority and provides active and sustainable ways for people to move to, from and within the City safely and efficiently. Additionally this project increases the number of kilometres of protected mobility lanes within the City to support increased active mobility mode share.

RESPECTFULLY SUBMITTED:

Justin Hall

Manager, Public Realm Infrastructure





### The Corporation of THE CITY OF NORTH VANCOUVER OFFICE OF THE DEPUTY CHIEF ADMINISTRATIVE OFFICER

#### INFORMATION REPORT

To:

Mayor Linda Buchanan and Members of Council

From:

Cory Bernard, Project Manager, Civic development

Subject:

2024-2028 CAPITAL PLAN - PROJECTS OVER \$500,000: MICKEY

MCDOUGALL BUILDING UPGRADES PROJECT (02-14)

Date:

June 6, 2024

File No: 02-0800-30-0013/1

#### SUMMARY

The below table represents the required funding amount as shown in the 2024-2028 Capital Plan, needed to continue with the project construction:

Mickey McDougall:

|                              | 2024 Early<br>Appropriation | 2024        | 2025        | 2026      | 2027 | Total       |
|------------------------------|-----------------------------|-------------|-------------|-----------|------|-------------|
| City Contribution            | \$750,000                   | \$2,047,943 | \$0         | \$0       | \$0  | \$2,797,943 |
| External Contribution GICBP* | \$0                         | \$713,500   | \$1,426,869 | \$112,651 | \$0  | \$2,253,020 |
| Total                        | \$0                         | \$3,511,443 | \$1,426,869 | \$112,651 | \$0  | \$5,050,963 |

<sup>\*</sup> Green and Inclusive Community Buildings Program

#### **PURPOSE**

The purpose of this report is to provide rationale for the appropriation of \$2,047,943 for the Mickey McDougall Upgrades Project. This appropriation will allow staff to proceed with construction tendering of the Project, expected to remain within the overall \$5.05M budget as per the 2024-2028 Capital Plan. The Mickey McDougall Building Upgrades Project includes energy reductions, accessibility and building code improvements in anticipation of leasing the building to the non-profit society, Flicka Gymnastics Club (Flicka) by way of a Community Facilities Lease.

INFORMATION REPORT: 2024-2028 Capital Plan - Projects over \$500,000: Mickey McDougall Building

Upgrades Project Date: June 6, 2024

#### DISCUSSION

An early appropriation of \$750,000 was approved in January 2024, which allowed staff to continue with design development and contract document preparation. Contract documents are scheduled to be complete and ready for tendering of construction scopes by August 2024. In order for staff to proceed with construction tendering, further appropriation of the remaining \$2,047,943 is necessary. This will appropriate all remaining CNV funds as included in the 2024-2028 Capital Plan.

The funding is being requested at this time as part of the next stage of project delivery in order to complete the construction by end of 2025. The total project funding includes a significant contribution from GICB (Green and Inclusive Community Buildings) Program.

#### FINANCIAL IMPLICATIONS

The financial implication of the \$2,047,943 appropriation will allow staff to tender and engage a general contractor to deliver the Mickey McDougall Building Upgrades Project, including energy reductions, accessibility and building code improvements. There are specific interior renovations required to accommodate the club's program needs however these improvements will be fully funded by the gymnastic club.

#### INTER-DEPARTMENTAL IMPLICATIONS

This report has been developed in consultation with the Finance Department.

#### STRATEGIC PLAN, OCP OR POLICY IMPLICATIONS

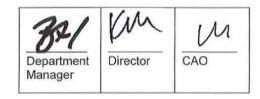
With this project, CNV will be significantly improving the energy efficiency, climate resilience and accessibility of this recreational facility, as well as contributing to the overall health and wellness within our community by providing the opportunity for recreational and high performance gymnastics training.

RESPECTFULLY SUBMITTED:

Cory Bernard

Project Manager, Civic Development





### The Corporation of THE CITY OF NORTH VANCOUVER ENGINEERING, PARKS & ENVIRONMENT DEPARTMENT

#### INFORMATION REPORT

To:

Mayor Linda Buchanan and Members of Council

From:

Bruce Bowman, Section Manager, Streets and Fleet

Subject:

2024-2028 CAPITAL PLAN - PROJECTS OVER \$500,000: PAVEMENT

MANAGEMENT: STREETS AND LANES (03-18)

Date:

June 12, 2024

File No: 11-5240-01-0001/2024

|                            | 2024        | 2025        | 2026        | 2027        | 2028        | 2029-2033   | Total        |
|----------------------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|
| City Including<br>Reserves | \$1,500,000 | \$1,500,000 | \$1,500,000 | \$1,500,000 | \$1,500,000 | \$7,500,000 | \$15,000,000 |
| External Contrib.          | \$0         | \$0         | \$0         | \$0         | \$0         | \$0         | \$0          |
| Total                      | \$1,500,000 | \$1,500,000 | \$1,500,000 | \$1,500,000 | \$1,500,000 | \$7,500,000 | \$15,000,000 |

#### PURPOSE

The purpose of this report is to provide Council with background on the Pavement Management Program for Streets and Lanes and justification for appropriating the 2024 funding.

#### BACKGROUND

The Pavement Management Program can be broken into two components:

- Repairs/rehabilitation work that maintains a portion of a road where surface damage like cracking or trench repairs have occurred. This work can consist of activities such as crack sealing, slot grinding, thin lift overlay and other alternate methods, and are designed to ensure the useable lifespan of a road is maintained.
- 2) Complete resurfacing/reconstruction addresses the condition of roadways that are nearing their end of serviceable lifespan. This work includes the removal and replacement of the top layer of asphalt and new pavement markings. When a road has passed the end of its serviceable life, more intensive repair of the sub-surface may also be required.

Document Number: 2535052

INFORMATION REPORT: 2022-2031 Capital Plan - Project Over \$500,000: Pavement Management - Streets

and Lanes

Date: June 12, 2024

Resurfacing our roadways prior to a fully deteriorated state is an important process for maintaining CNV's assets and avoiding more costly and disruptive complete reconstruction of roads. Staff have developed a prioritization process to focus the program's attention that considers factors like roadway classification, pavement condition, and consideration for the City's mobility lane network; however, priorities can shift as pavement conditions change year to year. The program also often follows larger projects such as utility upgrades where there are multiple cuts through the road surface or active transportation projects like the Green Necklace to complete the entire corridor upgrade.

#### 2024 PAVEMENT PROGRAM

The 2024, pavement program will continue to maintain the City's roadways and address spot improvements. Two corridors prioritized for resurfacing in 2024 are as follows:

- 1) West 16th Street: Fell Avenue to Hamilton Avenue.
- 2) Fell Avenue/Edgemont Boulevard: West 16th Street to West 23rd Street.

Additionally, resurfacing is planned for East 29<sup>th</sup> Street between Lonsdale Avenue and Somerset St. Funding has already been appropriated for this project, which was originally planned for 2022 and is now scheduled for construction in summer 2024.

Finally, East 3<sup>rd</sup> Street between St. Davids Avenue and Queensbury Avenue requires a top lift of paving. This paving will follow development delivered off site works and is scheduled to be completed in 2024.

In addition to resurfacing projects, in the summer of 2024, a consultant will complete another iteration of condition assessment of the City's road network. The last iteration was completed in 2021. This work is undertaken every three years to help plan the program work and to see trends in deterioration.

#### FINANCIAL IMPLICATIONS

Funding must be appropriated in order to procure contractor resources for the 2024 program.

Staff are continuing to complete the City's Asset Management Plan to help inform future decisions regarding the appropriate level of funding required to achieve the community's expected level of service for different types of roadways.

RESPECTFULLY SUBMITTED:

Bruce Bowman

Section Manager, Streets and Fleet





## The Corporation of THE CITY OF NORTH VANCOUVER ENGINEERING, PARKS & ENVIRONMENT DEPARTMENT

#### INFORMATION REPORT

To:

Mayor Linda Buchanan and Members of Council

From:

Bruce Bowman, Section Manager, Streets and Fleet

Subject:

2024-2028 CAPITAL PLAN - PROJECTS OVER \$500,000: EPE

OPERATIONS VEHICLE & EQUIPMENT REPLACEMENT PROGRAM

(07-01)

Date:

June 12, 2024

File No: 11-5240-01-0001/2024

|                            | 2024      | 2025      | 2026      | 2027        | 2028      | 2029-2033   | Total       |
|----------------------------|-----------|-----------|-----------|-------------|-----------|-------------|-------------|
| City Including<br>Reserves | \$935,000 | \$964,000 | \$820,000 | \$1,383,000 | \$803,000 | \$4,905,000 | \$9,810,000 |
| External Contrib.          | \$0       | \$0       | \$0       | \$0         | \$0       | \$0         | \$0         |
| Total                      | \$935,000 | \$964,000 | \$820,000 | \$1,383,000 | \$803,000 | \$4,905,000 | \$9,810,000 |

#### **PURPOSE**

The purpose of this report is to provide Council with background on the EPE Operations Vehicle & Equipment Replacement Program and justification for appropriating the 2024 funding.

#### BACKGROUND

The EPE Operations Vehicle & Equipment Replacement Program funds the planned replacement of vehicles and equipment to ensure Engineering, Parks and Environment Operations has reliable vehicles and equipment to meet operational needs. Each piece of equipment or vehicle is monitored through its life cycle to ensure replacement at the appropriate time to reach a lowest total cost of ownership. When replacing, greener technologies are explored for performance, cost and GHG reduction opportunities.

#### 2024 Operations Vehicle & Equipment Replacement Program

The 2024 program comprises replacement of two pickup trucks and three rubber-tired backhoes, which are all at the end of their normal 10 year replacement cycle.

Document Number: 2535219

INFORMATION REPORT: 2024-2028 CAPITAL PLAN – PROJECT OVER \$500,000: EPE OPERATIONS VEHICLE & EQUIPMENT REPLACEMENT PROGRAM

Date: June 12, 2024

#### FINANCIAL IMPLICATIONS

Funds for the 2024 Vehicle and Equipment Replacement Program are available in the Engineering Equipment Reserve which is a dedicated reserve to replace existing vehicles and equipment. Individual equipment and vehicles are charged out to jobs and those funds replenish the reserve. Funding must be appropriated before staff can begin the procurement process.

RESPECTFULLY SUBMITTED:

Bruce Bowman

Section Manager, Streets and Fleet







### The Corporation of THE CITY OF NORTH VANCOUVER FINANCE DEPARTMENT

REPORT

To:

Mayor Linda Buchanan and Members of Council

From:

Larry Sawrenko, Chief Financial Officer

Subject:

TEMPORARY LOAN AUTHORIZATION BYLAW, 2024, NO. 9032

Date:

June 12, 2024

File No: 05-1760-01-0001/2024

The following is a suggested recommendation only. Refer to Council Minutes for adopted resolution.

#### RECOMMENDATION

PURSUANT to the report of the Chief Financial Officer, dated June 12, 2024, entitled "Temporary Loan Authorization Bylaw, 2024, No. 9032":

THAT "Temporary Loan Authorization Bylaw, 2024, No. 9032" be considered.

AND THAT the Chief Financial Officer and City Solicitor be authorized to execute all loan documentation required to establish a Temporary Borrowing facility with the Municipal Finance Authority of B.C. as contemplated in Bylaw No.9032.

#### **ATTACHMENTS**

1. "Temporary Loan Authorization Bylaw, 2024, No. 9032" (CityDocs #2514214)

#### SUMMARY

The "North Shore Neighbourhood House and City Parks Loan Authorization Bylaw, 2024, No. 9006" adopted by Council on May 6, 2024, authorized the borrowing of \$55,700,000 for the purpose of the design and construction of a new North Shore Neighbourhood House and two City Parks, being the Kings Mill Walk Park and 1600 Eastern Park.

This Temporary Loan Authorization Bylaw allows the CNV to draw funds from the Municipal Finance Authority ("MFA") only as required during the construction phase of

Document Number: 2514212 V2

the above 3 projects rather than all up front, therefore keeping interest costs to a minimum.

#### BACKGROUND

At the Regular Council meeting of February 12, 2024, Council gave three readings to "North Shore Neighbourhood House and City Parks Loan Authorization Bylaw, 2024, No. 9006" (the "Loan Authorization Bylaw"). Staff subsequently obtained statutory approval for the Loan Authorization Bylaw from the Inspector of Municipalities and returned to Council on March 11, 2024, for direction to undertake an Alternative Approval Process to obtain elector approval of the Loan Authorization Bylaw.

On April 22, 2024, the Alternative Approval Process concluded, with less than 10% of electors (1.35%) submitting forms opposing the Loan Authorization Bylaw, so approval of the electors was received. Council then adopted the Loan Authorization Bylaw on May 6, 2024, starting a mandatory 1 month quashing period, which concluded on June 7. On June 10, the Corporate Officer completed its certification of the Loan Authorization Bylaw and submitted a request to the Inspector of Municipalities for its final Certificate of Approval.

#### DISCUSSION

The Loan Authorization Bylaw is for long-term MFA borrowing. The MFA also provides municipalities with the opportunity to obtain a Temporary Loan facility so that debt does not have to be all drawn down at the beginning of a project, causing the municipality to be liable for interest costs on the entire debt facility, and instead enables the municipality to just drawn down debt during the construction period as needed, keeping interest costs to a minimum. The purpose of the Temporary Loan Authorization Bylaw that is the subject of this report is to allow CNV to secure a Temporary Loan facility from the MFA during construction.

Interest costs on the MFA's Temporary Loan facilities are at daily floating rates and are currently 5.45% (as at June 8, 2024). On June 5, 2024, the Bank of Canada reduced its short term policy interest rate by 0.25%, which may signal the beginning of a new cycle of easing monetary policy. Private sector economists are forecasting short term interest rates to continue to reduce over the next few years and, if that is the case, the daily floating rates applicable to the MFA's Temporary Loan facilities will also reduce over time.

Following completion of North Shore Neighborhood House and CNV's Park project construction, the short-term debt drawn can be converted to a long term debt facility with MFA. The MFA's long-term interest rates, depending on the term selected, are currently (as at June 8, 2024) between 3.9 - 4.6%. Borrowing as needed by way of a temporary facility during construction is expected to reduce the CNV's total interest costs versus the option of going directly to a long-term MFA debt facility for total expected project costs.

Date: June 12, 2024

Should Council adopt the proposed Temporary Loan Authorization Bylaw, following would be the next steps needed to secure committed financing for the three projects:

| Action                                                         | Performed by                   | Completion<br>Date |
|----------------------------------------------------------------|--------------------------------|--------------------|
| Three Readings of Temporary Loan<br>Authorization Bylaw        | Council                        | June 24            |
| Certificate of Approval Issued for Loan<br>Authorization Bylaw | Inspector of<br>Municipalities | July 1*            |
| Adoption of Temporary Loan Authorization<br>Bylaw              | Council                        | July 8             |
| Temporary Loan Application submitted to MFA                    | City Staff                     | July 9             |
| Review of Loan Application and preparation of<br>Agreement     | MFA                            | July 16            |
| Loan agreement executed and closing                            | City Staff                     | July 31            |

<sup>\*</sup> Estimated date only, based on typical IoM processing time of 2-4 weeks from Submission of Bylaw 9006 by Corporate Officer. Other dates in the table are also dependent on this estimated completion date.

Should the City receive its anticipated Certificate of Approval, the City will complete the Municipal Finance Authority's ("MFA") application for temporary borrowing. The MFA will then draft loan documents for execution. These agreements are standard MFA documents used for all borrowing facilities provided to municipalities in BC. It is recommended that authority to execute all required MFA loan documents be delegated to the Chief Financial Officer and the City Solicitor. This delegation will enable expedient document execution and enable the facility to be secured as soon as possible, maintaining project schedule.

#### FINANCIAL IMPLICATIONS

The CNV has the financial capacity to service the new debt. The Province typically permits municipalities in British Columbia to take on additional borrowing so long as annual debt servicing costs (principal and interest) do not exceed 25% of municipal revenue. Assuming all of the CNV's credit facilities are fully drawn, the CNV's debt servicing costs would be approximately 10% of revenues, well within prescribed limits. This will reduce to 3% in 2026, following the forecasted disposition of the remaining Harry Jerome Neighborhood Lands to repay debt financing used for the construction of the new Harry Jerome Recreation Centre, as per the HJCRC Financial Strategy endorsed by Council on January 31, 2022.

The related temporary debt and debt servicing costs are included in the CNV's 2024-2028 Financial Plan, under the assumption that the temporary debt is converted to long term debt and repaid over time. Staff expect to explore other options with Council in 2024 during the development of the 2025-2029 Financial Plan.

#### INTER-DEPARTMENTAL IMPLICATIONS

The Temporary Loan Authorization Bylaw has been reviewed by the Corporate Officer and the City Solicitor.

#### STRATEGIC PLAN, OCP OR POLICY IMPLICATIONS

The securing of debt financing enables the advancement of the NSNH Phase 2 project that supports the "A City for People" priority included in Council's 2022-2026 Strategic Plan, including initiatives to "Advance to explore innovative housing policy that includes protection and expansion of rental housing stock" and "Continue to build partnerships with other levels of government and housing providers to deliver more housing diversity and affordability" and to generally improve community well-being.

The recommended debt financing will also enable the advancement of two parks that support Council's priorities for "A Vibrant City" and "A Resilient City", and specifically the initiatives to "Activate Public Spaces – parks, streets, plazas, outdoor areas – for residents to gather together, interact and engage in activities" and "Implement the Kings Mill Walk Park Master Plan".

RESPECTFULLY SUBMITTED:

Larry Sawrenko Chief Financial Officer

#### THE CORPORATION OF THE CITY OF NORTH VANCOUVER

#### **BYLAW NO. 9032**

### A Bylaw to authorise temporary borrowing for the purpose of the design and construction of a new North Shore Neighbourhood House and City Parks

WHEREAS it is provided by S. 181 of the *Community Charter* that the Council may, where it has adopted a loan authorization bylaw, without further assents or approvals, borrow temporarily under the conditions therein set out;

WHEREAS the Council has adopted "North Shore Neighborhood House and City Parks Loan Authorization Bylaw, 2024, No. 9006", authorizing borrowing for the purpose of the construction of a new North Shore Neighborhood House and two City-owned Parks: Kings Mill Walk Park and 1600 Eastern Park, in the amount of Fifty Five million Seven Hundred thousand dollars (\$55,700,000);

AND WHEREAS the sale of debentures have been temporarily deferred;

NOW THEREFORE, The Council of The Corporation of the City of North Vancouver, in open meeting assembled, enacts as follows:

- 1. This Bylaw shall be known and cited for all purposes as "Temporary Loan Authorization Bylaw, 2024, No. 9032".
- 2. The Council is hereby authorized and empowered to borrow an amount or amounts not exceeding the sum of Fifty Five million Seven Hundred thousand dollars (\$55,700,000), as the same may be required.
- 3. The form of obligation to be given as acknowledgement of the liability shall be a promissory note or notes bearing the corporate seal and signed by the Mayor and Corporate Officer.
- 4. The money so borrowed shall be used solely for the purposes set out in "North Shore Neighborhood House and City Parks Loan Authorization Bylaw, 2024, No. 9006".
- 5. The proceeds from the sale of debentures or so much thereof as may be necessary shall be used to repay the money so borrowed.

| READ a first time on the <> day of <>, 2024.  |
|-----------------------------------------------|
| READ a second time on the <> day of <>, 2024. |
| READ a third time on the <> day of <>, 2024.  |
| ADOPTED on the <> day of <>, 2024.            |
|                                               |
| MAYOR                                         |
|                                               |
| CORPORATE OFFICER                             |







### The Corporation of THE CITY OF NORTH VANCOUVER FINANCE DEPARTMENT

REPORT

To:

Mayor Linda Buchanan and Members of Council

From:

Larry Sawrenko, Chief Financial Officer

Subject:

HOUSING ACCELERATOR RESERVE FUND

Date:

June 12, 2024

File No: 05-1705-01-0001/2024

The following is a suggested recommendation only. Refer to Council Minutes for adopted resolution.

#### RECOMMENDATION

PURSUANT to the report of the Chief Financial Officer, dated June 12, 2024, entitled "Housing Accelerator Reserve Fund":

THAT "Housing Accelerator Reserve Fund Bylaw, 2024, No. 9061" be considered.

#### ATTACHMENTS

1. Housing Accelerator Reserve Fund Bylaw, 2024, No. 9061 (CityDocs 2538680)

#### SUMMARY

The purpose of this report is to recommend creation of a segregated reserve fund to receive and assist in the management of the \$18,599,100 grant awarded to The Corporation of the City of North Vancouver (CNV) by Canada Mortgage and Housing Corporation (CMHC) as part of the Federal Housing Accelerator Fund (HAF) Initiative.

#### BACKGROUND

On March 1, 2024, CNV was awarded an \$18.6 million grant as part of the Federal HAF Initiative. CNV's application to CMHC was focused on the goals of expanding the supply and improving the quality, diversity, and affordability of housing in the City.

Document Number: 2538723 V1

Date: June 12, 2024

The first installment (\$4,649,775) of CNV's \$18.6 million grant, announced on March 1, 2024, has been received, and the remaining three installments of equal amounts are expected annually thereafter.

#### DISCUSSION

The HAF is about driving transformational change and creating the conditions for more housing supply over the short and longer term.

#### Permitted uses of HAF funding:

- Investments in Housing Accelerator Fund Action Plans
  - any initiative included in the proponent's action plan and approved by Canadian Mortgage and Housing Corporation (CMHC).
- Investments in Affordable Housing
  - o construction of affordable housing
  - repair or modernization of affordable housing
  - land or building acquisition for affordable housing
- Investments in Housing-related Infrastructure:
  - drinking water infrastructure that supports housing
  - wastewater infrastructure that supports housing
  - solid waste management that supports housing
  - public transit that supports housing
  - community energy systems that support housing
  - disaster mitigation that supports housing
  - brownfield redevelopment that supports housing
  - broadband and connectivity that supports housing
  - capacity building that supports housing
  - site preparation for housing developments
- Investments in Community-related Infrastructure that supports housing:
  - local roads and bridges that supports housing
  - sidewalks, lighting, bicycle lanes that supports housing
  - firehalls that support housing
  - landscaping and green space that supports housing

CNV's HAF agreement with CMHC has specific reporting requirements, and controlling the HAF funds in a dedicated reserve will assist CNV to meet the reporting requirements in the agreement.

#### FINANCIAL IMPLICATIONS

Any request for appropriation of funds held in the reserve will require Council approval.

REPORT: HOUSING ACCELERATOR RESERVE FUND

Date: June 12, 2024

### STRATEGIC PLAN, OCP OR POLICY IMPLICATIONS

Use of reserve funds will need to be to be alignment with CNV's Financial Plans.

RESPECTFULLY SUBMITTED:

Larry Sawrenko Chief Financial Officer



#### THE CORPORATION OF THE CITY OF NORTH VANCOUVER

#### **BYLAW NO. 9061**

### A Bylaw to establish a reserve fund for the capital and planning purposes of the Housing Accelerator Fund.

WHEREAS Section 188 of the Community Charter allows the establishment by Council of a Reserve Fund for a specified purpose;

NOW THEREFORE the Council of The Corporation of the City of North Vancouver, in open meeting assembled, enacts as follows:

- 1. This Bylaw shall be known and cited for all purposes as "Housing Accelerator Reserve Fund Bylaw, 2024, No. 9061".
- 2. Monies received from the Canada Mortgage and Housing Corporation, as a part of the Housing Accelerator Fund, shall be contributed to the Housing Accelerator Reserve Fund.
- 3. Monies in this Reserve Fund shall only be used for:
  - A. Investments in Housing Accelerator Fund Action Plans:
    - (1) Any initiative included in the action plan and approved by Canada Mortgage and Housing Corporation;
  - B. Investments in Affordable Housing:
    - Construction of affordable housing;
    - (2) Repair or modernization of affordable housing;
    - (3) Land or building acquisition for affordable housing;
  - C. Investments in Housing-Related Infrastructure:
    - (1) Drinking water infrastructure that supports housing;
    - (2) Wastewater infrastructure that supports housing;
    - (3) Solid waste management that supports housing;
    - (4) Public transit that supports housing:
    - (5) Community energy systems that supports housing;
    - (6) Disaster mitigation that supports housing;
    - (7) Brownfield redevelopment that supports housing:
    - (8) Broadband and connectivity that supports housing:
    - (9) Capacity building that supports housing;
    - (10) Site preparation for housing developments;

- D. Investments in Community-Related Infrastructure that Supports Housing:
  - (1) Local roads and bridges that supports housing;
  - (2) Sidewalks, lighting, bicycle lanes that supports housing;
  - (3) Fire halls that support housing;
  - (4) Landscaping and green space that supports housing.

READ a first time on the <> day of <>, 2024.

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ADOPTED on the <> day of <>, 2024.

MAYOR

**ACTING CORPORATE OFFICER** 

Document: 2538680-v2