



2013 – 2022

Final

Project Plan

April 8, 2013



2013 Project Budget

Overall Funding Schedule	1
Funding Allocation – Detail by Source	2-7
List by Location	8-11
Land & Major Investments	12
Buildings	13
Transportation & Streets	14-15
Parks & Environment	16
Public Art	17
Equipment	18-19
Vehicles	20
Block Funding, On-Going Programs & One-Time Studies	21

2013-2022 Project Plan

Basic Assumptions Underlying the Plan	22
Structure of the Plan	23
Colour Coding	24
Summary	25
Projects Funded Matched to Funding Sources	26-28
Land and Major Investments	29
Buildings	30-33
Structures Summary	34
Transportation and Streets	35-37
Parks and Environment	38-39
Public Art	40
Equipment Summary	41
General Equipment	42
Information Technology	43-44
Engineering Equipment	45
Fire Equipment	46
Block Funding, On-Going Programs, and One-Time Studies	47-48
Utilities	49-51
Reserves and Other Funding	52-59

2013 PROJECT BUDGET
OVERALL FUNDING SCHEDULE
(Excluding Utilities)

2013 PROJECT FUNDING AVAILABLE		2013 ANNUAL BUDGET	2013 TSL FUND	2013 TSL FUND	2013 CIVIC AMEN. FUND	2013 LL AMENITY FUND	2013 GEN BLDG FUND	2013 JUST ADMIN BLDG FUND	2013 INFRASTR. FUND	2013 GEN EQUIP FUND	2013 FIRE EQUIP FUND	2013 COMP EQUIP FUND	2013 ENG EQUIP FUND	2013 LAS FUND	2013 PARKS DCC FUND	2013 AFF HSING FUND	2013 SUST. TRN. FUND	2013 LL LEG FUND	2013 PUBLIC ART FUND	2013 PARKING FUND	2013 CHILD CARE CAP IMP FUND	2013 HERITAGE FUND	2013 GENERAL RESERVE	2013 GRANTS & CONTRIB.	TOTAL 2013 CITY FUNDING
		TOTAL FUNDS REQUESTED		2013 PROJECTED CONTRIBUTION FROM OPERATIONS																					
		FALL 2012 FUNDING	SPRING 2013 FUNDING	2012 CONTRIBUTIONS FROM EXPIRED/COMPLETED PROJECTS																					
				PROJECTED TOTAL AVAILABLE																					
				<div style="display: flex; justify-content: space-between;"> (Principal) (Interest) </div>																					
				<div style="display: flex; justify-content: space-between;"> 2012 YEAR END BALANCE IN FUND PROJECTED CONTRIBUTIONS FROM LAND SALES AND OTHERS </div>																					
				<div style="display: flex; justify-content: space-between;"> 2013 TRANSFERS </div>																					
				<div style="display: flex; justify-content: space-between;"> 2013 PROJECTED CONTRIBUTION FROM OPERATIONS </div>																					
				<div style="display: flex; justify-content: space-between;"> 2012 CONTRIBUTIONS FROM EXPIRED/COMPLETED PROJECTS </div>																					
				<div style="display: flex; justify-content: space-between;"> PROJECTED TOTAL AVAILABLE </div>																					
				<div style="display: flex; justify-content: space-between;"> TOTAL LAND & MAJOR INVESTMENTS </div>																					
				<div style="display: flex; justify-content: space-between;"> LAND & MAJOR INVESTMENTS </div>																					
				<div style="display: flex; justify-content: space-between;"> Provision for Strategic Land Acquisition </div>																					
				<div style="display: flex; justify-content: space-between;"> Provision for Park Acquisition </div>																					
				<div style="display: flex; justify-content: space-between;"> Land Remediation </div>																					
				<div style="display: flex; justify-content: space-between;"> Affordable Housing </div>																					
				<div style="display: flex; justify-content: space-between;"> Provision for Land Sale Expenses </div>																					
				<div style="display: flex; justify-content: space-between;"> Lower Lonsdale Pre-Development Fund </div>																					
				<div style="display: flex; justify-content: space-between;"> Provision for External Funding and Contributions </div>																					
				<div style="display: flex; justify-content: space-between;"> TOTAL LAND & MAJOR INVESTMENTS </div>																					
				<div style="display: flex; justify-content: space-between;"> BUILDINGS </div>																					
				<div style="display: flex; justify-content: space-between;"> Buildings - Capital Maintenance </div>																					
				<div style="display: flex; justify-content: space-between;"> City Used Buildings </div>																					
				<div style="display: flex; justify-content: space-between;"> Recreational Facilities </div>																					
				<div style="display: flex; justify-content: space-between;"> Non-City Used Buildings </div>																					
				<div style="display: flex; justify-content: space-between;"> Gerry Brewer Building </div>																					
				<div style="display: flex; justify-content: space-between;"> TOTAL CAPITAL MAINTENANCE PROJECTS </div>																					
				<div style="display: flex; justify-content: space-between;"> Major Building Projects </div>																					
				<div style="display: flex; justify-content: space-between;"> Major Renovation / Upgrades City Buildings </div>																					
				<div style="display: flex; justify-content: space-between;"> Lower Lonsdale Amenities </div>																					
				<div style="display: flex; justify-content: space-between;"> Presentation House Gallery Relocation </div>																					
				<div style="display: flex; justify-content: space-between;"> Non-Lower Lonsdale Amenities </div>																					
				<div style="display: flex; justify-content: space-between;"> TOTAL MAJOR BUILDING PROJECTS </div>																					
				<div style="display: flex; justify-content: space-between;"> TOTAL BUILDINGS </div>																					
				<div style="display: flex; justify-content: space-between;"> STRUCTURES </div>																					
				<div style="display: flex; justify-content: space-between;"> Streets & Traffic </div>																					
				<div style="display: flex; justify-content: space-between;"> Traffic Management & Transportation </div>																					
				<div style="display: flex; justify-content: space-between;"> Major Roads, Streets, Sidewalks </div>																					
				<div style="display: flex; justify-content: space-between;"> Local Area Service </div>																					
				<div style="display: flex; justify-content: space-between;"> TOTAL STREETS & TRAFFIC </div>																					
				<div style="display: flex; justify-content: space-between;"> Parks & Environment </div>																					
				<div style="display: flex; justify-content: space-between;"> Park Development </div>																					
				<div style="display: flex; justify-content: space-between;"> Greenways </div>																					
				<div style="display: flex; justify-content: space-between;"> Cemetery </div>																					
				<div style="display: flex; justify-content: space-between;"> Joint Use </div>																					
				<div style="display: flex; justify-content: space-between;"> TOTAL PARKS & ENVIRONMENT </div>																					
				<div style="display: flex; justify-content: space-between;"> Public Art </div>																					
				<div style="display: flex; justify-content: space-between;"> TOTAL PUBLIC ART </div>																					
				<div style="display: flex; justify-content: space-between;"> TOTAL STRUCTURES </div>																					
				<div style="display: flex; justify-content: space-between;"> EQUIPMENT </div>																					
				<div style="display: flex; justify-content: space-between;"> Items Over \$10,000 </div>																					
				<div style="display: flex; justify-content: space-between;"> General </div>																					
				<div style="display: flex; justify-content: space-between;"> Computer </div>																					
				<div style="display: flex; justify-content: space-between;"> Fire </div>																					
				<div style="display: flex; justify-content: space-between;"> Recreation </div>																					
				<div style="display: flex; justify-content: space-between;"> TOTAL LARGE EQUIPMENT ITEMS </div>																					
				<div style="display: flex; justify-content: space-between;"> Vehicles </div>																					
				<div style="display: flex; justify-content: space-between;"> Engineering Fleet </div>																					
				<div style="display: flex; justify-content: space-between;"> Bylaw Fleet </div>																					
				<div style="display: flex; justify-content: space-between;"> Fire Fleet </div>																					
				<div style="display: flex; justify-content: space-between;"> General Pool </div>																					
				<div style="display: flex; justify-content: space-between;"> Other </div>																					
				<div style="display: flex; justify-content: space-between;"> TOTAL VEHICLES </div>																					
				<div style="display: flex; justify-content: space-between;"> Block Funding, On-Going Programs & One-Time Studies </div>																					
				<div style="display: flex; justify-content: space-between;"> Block Funding - Equipment & Works Under \$10,000 </div>																					
				<div style="display: flex; justify-content: space-between;"> On-Going Program - Lower Lonsdale Legacy & Child Care Grants </div>																					
				<div style="display: flex; justify-content: space-between;"> One-Time Studies </div>																					
				<div style="display: flex; justify-content: space-between;"> TOTAL BLOCK FUNDING, ON-GOING PROGRAMS & ONE-TIME STUDIES </div>																					
				<div style="display: flex; justify-content: space-between;"> TOTAL EQUIPMENT </div>																					
				<div style="display: flex; justify-content: space-between;"> TOTAL 2013 PROJECT PLAN </div>																					
				<div style="display: flex; justify-content: space-between;"> PROJECTED FUND BALANCE (after withdrawals) </div>																					

2013 PROJECT BUDGET

FUNDING ALLOCATION DETAIL BY SOURCE

Funding from Reserves		
Annual Budget - Transfer to General Reserve		
Buildings		
Revitalization of Civic Centre	1,500,000	
Council Chambers Renovation	25,000	
Maintenance & Replacement Funding Request for City Owned/Non City Used Buildings	193,000	\$ 1,718,000
Parks		
Ridgeway Tennis/Sports Court Restoration	55,000	55,000
Equipment		
Furniture and Equipment	15,000	
Security Governance and Testing	40,000	
Annual Server Replacement	66,300	
Works Yard Conference Room Audio-Visual AV Replacement	25,000	
Digital 3D Model of the City	26,000	
PeopleSoft HCM (HRIS-Payroll Replacement) Project	256,000	
PeopleSoft HCM Post Launch Implementation Project	135,000	
Engine 11	60,000	623,300
Block Funding		
Block Funding - General	60,000	60,000
Block Funding and One-Time Studies		
OCP 2021 Update - New OCP Design and Printing	25,000	
New OCP - Initial Implementation	10,000	
CityShaping - OCP update - Expanded Process	75,000	
Economic Development Strategy Implementation	50,000	
Development of Job Evaluation Plan for Exempt Staff Compensation	27,000	
LLBA Support for BIA	60,000	
Museum Collection Clean-up Project	205,295	
Density Bonus Study	45,000	
OCP - Replace Expired Funding	52,000	
City Scholars Pilot Program	30,000	579,295
Total Annual Budget - Transfer to General Reserve		\$ 3,035,595
 Tax Sale Land Reserve Fund - Principal		
Land and Major Investments		
Provision for Strategic Land Acquisition	3,500,000	
Foot of Lonsdale Remediation, Seismic Upgrades and Deck Replacement	4,000,000	
Remediation Operations Centre	450,000	
Provision for Land Sale Expenses	100,000	
Lower Lonsdale Pre-Development Fund	50,000	8,100,000
Total Tax Sale Land Reserve Fund - Principal		8,100,000
 Tax Sale Land Reserve Fund - Interest		
Buildings		
New Operations Centre	59,445	59,445

2013 PROJECT BUDGET

FUNDING ALLOCATION DETAIL BY SOURCE

Streets and Transportation

Traffic Signal System Upgrades	600,000	
Emergency Power - Traffic Signals	25,000	
Installation of APS Units	35,000	
Traffic Signs and Pavement Markings	20,000	
Neighbourhood Improvements	33,000	
Lonsdale Safety Improvements (Esplanade to 11th Street)	195,000	
3rd & Forbes Pedestrian and Cycling Facilities	338,000	
Sidewalk Reconstruction - Trip Hazard Repair	50,000	
Transit Improvements	10,000	
Pedestrian and Roadway Lighting Implementation	70,000	
Street Banner Program	30,000	
Climate Action Plan Tree Planting Program	20,000	
Seasonal Decorations - Lonsdale Street Light Poles	150,000	
Low Level Road Upgrading - NS Trade Area NOTE Cash Flow Needs Confirmation	400,000	
Rail Crossing Improvements: Anti-Whistling	100,000	
Pavement Management: Streets and Lanes	322,488	
Chadwick Court - Subgrade Reconstruction	30,000	
	2,428,488	

Parks

Lower Lonsdale Small Park Infrastructure Replacement	-	
Playground Upgrades	35,000	
Wooden Bridge and Stair Replacement	40,000	
Parks Furnishings and Signage	26,750	
Invasives Management and Forest Restoration	76,679	
	178,429	

Total Tax Sale Land Reserve Fund - Interest	2,666,362	
--	------------------	--

Civic Amenity Reserve Fund

Buildings

Queen Mary Elementary School Child and Out-of-School Care Facility	200,000	
Lonsdale Creek Child Care Facility Repairs	159,000	
Civic Amenities Fund Reserve - Potential Projects	80,000	
Studio in the City	75,000	
	514,000	

Parks & Environment

Joint Use Playground Upgrades	19,000	
	19,000	

Total Civic Amenity Reserve Fund	533,000	
---	----------------	--

Lower Lonsdale Amenity Reserve Fund

Buildings

Provision for Shipyards Projects	375,000	
Beach Volleyball Courts	140,000	
Museum Studies	50,000	
Relocation of Presentation House Gallery	2,100,000	
Presentation House Theatre: Transitional Space Planning & Facility Vision	115,000	
Provision for Lower Lonsdale Amenity Projects	1,000,000	
Demolition of Cates Shed	515,000	
	4,295,000	

Total Lower Lonsdale Amenity Reserve Fund	4,295,000	
--	------------------	--

2013 PROJECT BUDGET

**FUNDING ALLOCATION
DETAIL BY SOURCE**

General Building Reserve Fund		
Buildings		
Maintenance & Replacement Funding Request for Civic Centre	422,600	
Council Chambers Air Handling Unit	174,500	
Maintenance & Replacement Funding Request for Fire Hall	71,690	
Maintenance & Replacement Funding Request for City Owned/Non City Used Buildings	232,860	
Maintenance & Replacement Parks	61,000	
Harry Jerome Recreation Centre	40,000	
Memorial Community Recreation Centre	10,000	
Mickey McDougall Community Recreation Centre	10,000	
Centennial Theatre	40,000	
John Braithwaite Community Centre	23,000	
Council Chambers Renovation	305,000	
New Operations Centre Allowance	178,000	
		<u>1,568,650</u>
Total General Building Reserve Fund		1,568,650
Justice Administration Building Fund		
Buildings		
Maintenance & Replacement Funding Request for Gerry Brewer Building	57,965	
		<u>57,965</u>
Total Justice Administration Reserve Fund		57,965
Infrastructure Reserve Fund		
Streets & Traffic		
Pavement Management: Streets and Lanes	1,107,512	
Victoria Park Path and Drainage Upgrades	50,000	
Replacement of Artificial Turf Goalmouths (six fields)	54,000	
Lower Lonsdale Small Park Infrastructure Replacement	250,000	
Invasives Management and Forest Restoration	20,321	
		<u>1,481,833</u>
Total Infrastructure Reserve Fund		1,481,833
General Equipment Replacement Fund		
Honda Odessa	50,000	
Furniture and Equipment	102,000	
HJ - Weight room equipment replacement program	50,000	
JB - Weight room equipment replacement program	30,000	
CT - Sound & lighting system replacements	20,000	
Suzuki Vitara	45,000	
		<u>297,000</u>
Total General Equipment Replacement Fund		297,000
Fire Equipment Replacement Fund		
Turnout Gear	40,000	
ECOMM Radio System	55,000	
Misc. Rescue Equipment	15,000	
Engine 11	40,000	
		<u>150,000</u>
Total Fire Equipment Replacement Fund		150,000

2013 PROJECT BUDGET

**FUNDING ALLOCATION
DETAIL BY SOURCE**

Computer Equipment Replacement Fund		
Council Chambers Renovation	230,000	
Annual Server Replacement	8,700	
Annual Network Switch Replacement	27,500	
Workstation Replacement	50,000	
Tablet Replacement	12,500	
Business Continuity Planning and Maintenance	15,000	
Orthophoto and Oblique Imagery Replacement	38,000	
Small Systems	15,000	
City Hall Conference Room Audio Visual System Replacement	-	
Council Chambers Video Replacement - High Definition	85,000	
Wireless Replacement	10,000	
License Plate Recognition System (LPR)	50,000	
NVRC I.T. Workstation Replacement	22,500	
NVRC I.T. Printer and Notebook Replacement	6,500	
NVRC I.T. Electronic Document Management	12,000	
NVRC I.T. Network Servers and Devices	12,500	
NVRC I.T. Software Licences	20,500	
	<u>615,700</u>	
Total Computer Equipment Replacement Fund		615,700
Engineering Equipment Replacement Fund		
New Operations Centre	198,000	
Pick-Up Truck	45,000	
Pick-Up Truck	45,000	
Half Ton Van	45,000	
Half Ton Van	45,000	
Single Axle Dump Truck	145,000	
Backhoe	135,000	
Mini Dump	95,000	
Utility Style	55,000	
Utility Style	85,000	
Utility Style	85,000	
Utility Style	85,000	
Traffic Van	45,000	
Small Sweeper	35,000	
	<u>1,143,000</u>	
Total Engineering Equipment Replacement Fund		1,143,000
Local Area Service Reserve Fund		
Provision for Local Area Services - City Share	<u>1,000,000</u>	
		<u>1,000,000</u>
Total Local Area Service Reserve Fund		1,000,000
Parks DCC Fund		
Provision for Park Acquisition	10,000,000	
Spirit Trail - Forbes/Waterfront Park/Chesterfield/Carrie Cates Cr.	1,025,000	
Spirit Trail - Mosquito Creek Marina/Squamish Nation	250,000	
Green Necklace - Jones Avenue Leg - Keith Rd to 21st Street	800,000	
	<u>12,075,000</u>	
Total Park DCC Fund		12,075,000
Affordable Housing Reserve Fund		
Affordable Housing - Potential Project	<u>2,555,389</u>	
		<u>2,555,389</u>
Total Affordable Housing Reserve Fund		2,555,389

2013 PROJECT BUDGET

**FUNDING ALLOCATION
DETAIL BY SOURCE**

Sustainable Transportation Reserve Fund		
Bicycle Route Improvements	13,000	
West Keith Rd Bike Facilities - Marine Dr to Chesterfield	30,000	
Lynn Valley Connector, Boulevard Crescent north of 19th Street	41,000	
Pedestrian Crossing Improvements - 10th and St. Georges	70,000	
Chesterfield Bike Lanes - Spirit Trail to Esplanade	51,000	
		<u>205,000</u>
Total Sustainable Transportation Reserve Fund		205,000
Lower Lonsdale Legacy Reserve Fund		
Lower Lonsdale Legacy Fund Grant Program	<u>100,000</u>	
		<u>100,000</u>
Total Lower Lonsdale Legacy Reserve Fund		100,000
Parking Reserve		
Resident Exempt Parking - Program Update	30,000	
Pay Parking Meters - Lions Gate Hospital Frontage	90,000	
Park Parking Lot Resurfacing and Repairs	<u>26,750</u>	
		<u>146,750</u>
Total Parking Reserve Fund		146,750
Public Art Reserve Fund		
Public Art Reserve - Ongoing Public Art Program	85,000	
Provisions of 1% of revenue from LL Land Sales to Public Art Projects	<u>86,816</u>	
		<u>171,816</u>
Total Public Art Reserve Fund		171,816
Child Care Capital Improvement Fund		
Child Care Capital Improvement Fund	<u>12,353</u>	
		<u>12,353</u>
Total Child Care Capital Improvement Fund		12,353
Heritage Reserve Fund		
Heritage Reserve Fund - Potential Projects	<u>109,553</u>	
		<u>109,553</u>
Total Heritage Reserve Fund		109,553
General Reserve		
Waterfront Cultural Facilities	<u>5,427,000</u>	
		<u>5,427,000</u>
Total General Reserve		5,427,000
Total Funding From Reserves		46,046,966

2013 PROJECT BUDGET

**FUNDING ALLOCATION
DETAIL BY SOURCE**

Grants & Contributions		
Land & Major Investments		
Provision for External Funding and Contributions	<u>15,000,000</u>	15,000,000
Buildings		
Maintenance & Replacement Funding Request for Gerry Brewer Building	68,045	
Relocation of Presentation House Gallery	1,500,000	
Lonsdale Creek Child Care Facility Repairs	<u>159,000</u>	1,727,045
Streets & Traffic		
Bicycle Route Improvements	13,000	
Lynn Valley Connector, Boulevard Crescent north of 19th Street	41,000	
Pedestrian Crossing Improvements - 10th and St. Georges	-	
3rd & Forbes Pedestrian and Cycling Facilities	465,000	
Transit Improvements	<u>10,000</u>	529,000
Parks & Environment		
Replacement of Artificial Turf Goalmouths (six fields)	36,000	
Ridgeway Tennis/Sports Court Restoration	12,500	
Lower Lonsdale Small Park Infrastructure Replacement	243,950	
Spirit Trail - Forbes/Waterfront Park/Chesterfield/Carrie Cates Crt.	<u>100,000</u>	392,450
Equipment		
NVRC I.T. Workstation Replacement	42,500	
NVRC I.T. Electronic Document Management	23,500	
NVRC I.T. Network Servers and Devices	24,500	
NVRC I.T. Software Licences	<u>41,000</u>	131,500
One-Time Studies		
Museum Collection Clean-up Project	<u>205,295</u>	205,295
Total Grants & Contributions		17,985,290
TOTAL FUNDING ALLOCATION		\$ <u>64,032,256</u>

**2013 PROJECT PLAN
FUNDING ALLOCATION
LIST BY LOCATION**

		Funding Request	External Funding	Total Funded by CNV
Lower Lonsdale				
Land Improvements	Foot of Lonsdale Remediation, Seismic Upgrades and Deck Replacement	4,000,000		4,000,000
Land Improvements	Lower Lonsdale Pre-Development Fund	50,000		50,000
Proposed New Projects	Provision for Shipyards Projects	375,000		375,000
Proposed New Projects	Beach Volleyball Courts	140,000		140,000
Proposed New Projects	Museum Studies	50,000		50,000
Proposed New Projects	Relocation of Presentation House Gallery	3,600,000	1,500,000	2,100,000
Proposed New Projects	Presentation House Theatre: Transitional Space Planning & Facility Vision	115,000		115,000
Proposed New Projects	Provision for Lower Lonsdale Amenity Projects	1,000,000		1,000,000
Proposed New Projects	Waterfront Cultural Facilities	5,427,000		5,427,000
Proposed New Projects	Studio in the City	75,000		75,000
Proposed New Projects	Demolition of Cates Shed	515,000		515,000
Land / Major Investments				
Various Land Acquisitions	Provision for Strategic Land Acquisition	3,500,000		3,500,000
Parks Acquisition - DCC Bylaw Commitment	Provision for Park Acquisition	10,000,000		10,000,000
Major Investments	Affordable Housing - Potential Project	2,555,389		2,555,389
Major Investments	Provision for Land Sale Expenses	100,000		100,000
Major Investments	Provision for External Funding and Contributions	15,000,000	15,000,000	-
Civic Centre				
Capital Maintenance	Maintenance & Replacement Funding Request for Civic Centre	422,600		422,600
Capital Maintenance	Council Chambers Air Handling Unit	174,500		174,500
Major Renovation	Revitalization of Civic Centre	1,500,000		1,500,000
Major Renovation	Council Chambers Renovation	560,000		560,000
General Equipment	Furniture and Equipment	117,000		117,000
Pool Vehicle Replacement	Honda Odyssey	50,000		50,000
Engineering - City Yard & Equipment				
Major Renovation	New Operations Centre	257,445		257,445
Major Renovation	New Operations Centre Allowance	178,000		178,000
Land Improvements	Remediation Operations Centre	450,000		450,000
Engineering Vehicle Replacement	Pick-Up Truck	45,000		45,000
Engineering Vehicle Replacement	Pick-Up Truck	45,000		45,000
Engineering Vehicle Replacement	Half Ton Van	45,000		45,000
Engineering Vehicle Replacement	Half Ton Van	45,000		45,000
Engineering Vehicle Replacement	Single Axle Dump Truck	145,000		145,000
Engineering Vehicle Replacement	Backhoe	135,000		135,000
Engineering Vehicle Replacement	Mini Dump	95,000		95,000
Engineering Vehicle Replacement	Utility Style	55,000		55,000
Engineering Vehicle Replacement	Utility Style	85,000		85,000
Engineering Vehicle Replacement	Utility Style	85,000		85,000
Engineering Vehicle Replacement	Utility Style	85,000		85,000
Engineering Vehicle Replacement	Utility Style	85,000		85,000
Engineering Vehicle Replacement	Traffic Van	45,000		45,000
Engineering Vehicle Replacement	Small Sweeper	35,000		35,000

**2013 PROJECT PLAN
FUNDING ALLOCATION
LIST BY LOCATION**

		Funding Request	External Funding	Total Funded by CNV
Other Buildings / Facilities				
Capital Maintenance	Maintenance & Replacement Funding Request for City Owned/Non City Used Buildings	425,860		425,860
Grants				
Proposed New Projects	Queen Mary Elementary School Child and Out-of-School Care Facility	200,000		200,000
Proposed New Projects	Lonsdale Creek Child Care Facility Repairs Civic Amenities Fund Reserve - Potential Projects	318,000	159,000	159,000
Proposed New Projects	Child Care Capital Improvement Fund	80,000		80,000
Proposed New Projects	Heritage Reserve Fund - Potential Projects	12,353		12,353
Proposed New Projects	Block Funding - General	109,553		109,553
Block Funding		60,000		60,000
On-Going Programs	Lower Lonsdale Legacy Fund Grant Program	100,000		100,000
One-Time Studies				
One-Time Studies	OCP 2021 Update - New OCP Design and Printing	25,000		25,000
One-Time Studies	New OCP - Initial Implementation	10,000		10,000
One-Time Studies	CityShaping - OCP update - Expanded Process Economic Development Strategy	75,000		75,000
One-Time Studies	Implementation	50,000		50,000
One-Time Studies	Development of Job Evaluation Plan for Exempt Staff Compensation	27,000		27,000
One-Time Studies	LLBA Support for BIA	60,000		60,000
One-Time Studies	Museum Collection Clean-up Project	410,590	205,295	205,295
One-Time Studies	Density Bonus Study	45,000		45,000
One-Time Studies	OCP - Replace Expired Funding	52,000		52,000
One-Time Studies	City Scholars Pilot Program	30,000		30,000
Information Technology				
I.T. Equipment	IT Strategic Plan Refresh	-		-
I.T. Equipment	Security Governance and Testing	40,000		40,000
I.T. Equipment	Annual Server Replacement	75,000		75,000
I.T. Equipment	Annual Network Switch Replacement	27,500		27,500
I.T. Equipment	Workstation Replacement	50,000		50,000
I.T. Equipment	Tablet Replacement	12,500		12,500
I.T. Equipment	Works Yard Conference Room Audio-Visual AV Replacement	25,000		25,000
I.T. Equipment	Business Continuity Planning and Maintenance	15,000		15,000
I.T. Equipment	Orthophoto and Oblique Imagery Replacement	38,000		38,000
I.T. Equipment	Digital 3D Model of the City	26,000		26,000
I.T. Equipment	PeopleSoft HCM (HRIS-Payroll Replacement) Project	256,000		256,000
I.T. Equipment	PeopleSoft HCM Post Launch Implementation Project	135,000		135,000
I.T. Equipment	Small Systems	15,000		15,000
I.T. Equipment	City Hall Conference Room Audio Visual System Replacement	-		-
I.T. Equipment	Council Chambers Video Replacement - High Definition	85,000		85,000
I.T. Equipment	Wireless Replacement	10,000		10,000
I.T. Equipment	License Plate Recognition System (LPR)	50,000		50,000

**2013 PROJECT PLAN
FUNDING ALLOCATION
LIST BY LOCATION**

		Funding Request	External Funding	Total Funded by CNV
Bylaws				
Vehicle Replacement	Suzuki Vitara	45,000		45,000
Fire & Rescue				
	Maintenance & Replacement Funding			
Capital Maintenance	Request for Fire Hall	71,690		71,690
Fire Equipment	Turnout Gear	40,000		40,000
Fire Equipment	ECOMM Radio System	55,000		55,000
Fire Equipment	Misc. Rescue Equipment	15,000		15,000
Fire Vehicle Replacement	Engine 11	100,000		100,000
Police				
	Maintenance & Replacement Funding			
Capital Maintenance	Request for Gerry Brewer Building	126,010	68,045	57,965
Recreation				
Capital Maintenance	Harry Jerome Recreation Centre	40,000		40,000
Capital Maintenance	Memorial Community Recreation Centre	10,000		10,000
	Mickey McDougall Community Recreation Centre			
Capital Maintenance	Centre	10,000		10,000
Capital Maintenance	Centennial Theatre	40,000		40,000
Capital Maintenance	John Braithwaite Community Centre	23,000		23,000
Equipment	HJ - Weight room equipment replacement program	50,000		50,000
Equipment	JB - Weight room equipment replacement program	30,000		30,000
Equipment	CT - Sound & lighting system replacements	20,000		20,000
I.T. Equipment	NVRC I.T. Workstation Replacement	65,000	42,500	22,500
I.T. Equipment	NVRC I.T. Printer and Notebook Replacement	6,500		6,500
I.T. Equipment	NVRC I.T. Electronic Document Management	35,500	23,500	12,000
I.T. Equipment	NVRC I.T. Network Servers and Devices	37,000	24,500	12,500
I.T. Equipment	NVRC I.T. Software Licences	61,500	41,000	20,500
Public Art				
Public Art	Public Art Reserve - Ongoing Public Art Program	85,000		85,000
Public Art	Provisions of 1% of revenue from LL Land Sales to Public Art Projects	86,816		86,816
Streets				
Corridors and Streetscapes	Street Banner Program	30,000		30,000
Corridors and Streetscapes	Climate Action Plan Tree Planting Program	20,000	-	20,000
Corridors and Streetscapes	Seasonal Decorations - Lonsdale Street Light Poles	150,000	-	150,000
City Land Developments	Low Level Road Upgrading - NS Trade Area NOTE Cash Flow Needs Confirmation	400,000		400,000
City Land Developments	Rail Crossing Improvements: Anti-Whistling	100,000		100,000
Local Area Service	Provision for Local Area Services - City Share	1,000,000		1,000,000
Pavement Management	Pavement Management: Streets and Lanes	1,430,000		1,430,000
Pavement Management: Streets and Lanes	Chadwick Court - Subgrade Reconstruction	30,000		30,000

**2013 PROJECT PLAN
FUNDING ALLOCATION
LIST BY LOCATION**

		Funding Request	External Funding	Total Funded by CNV
Traffic				
Sustainable Transportation Initiatives	Bicycle Route Improvements	26,000	13,000	13,000
Sustainable Transportation Initiatives	West Keith Rd Bike Facilities - Marine Dr to Chesterfield	30,000	-	30,000
Sustainable Transportation Initiatives	Lynn Valley Connector, Boulevard Crescent north of 19th Street	82,000	41,000	41,000
Sustainable Transportation Initiatives	Pedestrian Crossing Improvements - 10th and St. Georges	70,000	-	70,000
Sustainable Transportation Initiatives	Chesterfield Bike Lanes - Spirit Trail to Esplanade	51,000	-	51,000
Traffic Signal System Program	Traffic Signal System Upgrades	600,000		600,000
Traffic Signal System Program	Emergency Power - Traffic Signals	25,000		25,000
Traffic Signal System Program	Installation of APS Units	35,000		35,000
Safety/Pedestrian Improvements Program	Traffic Signs and Pavement Markings	20,000		20,000
Safety/Pedestrian Improvements Program	Neighbourhood Improvements	33,000		33,000
Safety/Pedestrian Improvements Program	Lonsdale Safety Improvements (Esplanade to 11th Street)	195,000	-	195,000
Safety/Pedestrian Improvements Program	3rd & Forbes Pedestrian and Cycling Facilities	803,000	465,000	338,000
Safety/Pedestrian Improvements Program	Sidewalk Reconstruction - Trip Hazard Repair	50,000		50,000
Transportation Demand Management Program	Resident Exempt Parking - Program Update	30,000		30,000
Transportation Demand Management Program	Pay Parking Meters - Lions Gate Hospital Frontage	90,000		90,000
Transit Program	Transit Improvements	20,000	10,000	10,000
City Lighting Program	Pedestrian and Roadway Lighting Implementation	70,000		70,000
Parks & Environment				
Capital Maintenance	Maintenance & Replacement Parks	61,000		61,000
Park Specific	Victoria Park Path and Drainage Upgrades	50,000		50,000
Park Specific	Replacement of Artificial Turf Goalmouths (six fields)	90,000	36,000	54,000
Park Specific	Ridgeway Tennis/Sports Court Restoration	67,500	12,500	55,000
Park Specific	Lower Lonsdale Small Park Infrastructure Replacement	493,950	243,950	250,000
City Wide Programs	Playground Upgrades	35,000		35,000
City Wide Programs	Wooden Bridge and Stair Replacement	40,000		40,000
City Wide Programs	Parks Furnishings and Signage	26,750		26,750
City Wide Programs	Invasives Management and Forest Restoration	97,000		97,000
City Wide Programs	Park Parking Lot Resurfacing and Repairs	26,750		26,750
Greenways Program	Spirit Trail - Forbes/Waterfront Park/Chesterfield/Carrie Cates Crt.	1,125,000	100,000	1,025,000
Greenways Program	Spirit Trail - Mosquito Creek Marina/Squamish Nation	250,000	-	250,000
Greenways Program	Green Necklace - Jones Avenue Leg - Keith Rd to 21st Street	800,000	-	800,000
Joint Use	Joint Use Playground Upgrades	19,000		19,000
Cemetery	City Cemetery Expansion	300,000		300,000
TOTAL 2013 PROJECT PLAN		64,032,256	17,985,290	46,046,966

**2013 PROJECT PLAN
LAND AND MAJOR INVESTMENTS**

2013 LAND & MAJOR INVESTMENTS		FALL 2012 FUNDING	SPRING 2013 FUNDING	2013 TSL FUND	2013 PARK DCC FUND	2013 AFF HSING FUND	2013 GRANTS & CONTRIB.	TOTAL 2013 FUNDING W/O EXT.	TOTAL ALLOCATED
ITEM DESCRIPTION	TOTAL FUNDS REQUESTED	(Principal)							
		Various Land Acquisitions							
Provision for Strategic Land Acquisition	3,500,000		3,500,000	3,500,000				3,500,000	3,500,000
	3,500,000	-	3,500,000	3,500,000	-	-	-	3,500,000	3,500,000
Parks Acquisition - DCC Bylaw Commitment									
Provision for Park Acquisition	10,000,000		10,000,000		10,000,000			10,000,000	10,000,000
	10,000,000	-	10,000,000	-	10,000,000	-	-	10,000,000	10,000,000
Major Investments									
Foot of Lonsdale Remediation, Seismic Upgrades and Deck Replacement	4,000,000		4,000,000	4,000,000				4,000,000	4,000,000
Affordable Housing - Potential Project	2,555,389		2,555,389			2,555,389		2,555,389	2,555,389
Provision for Land Sale Expenses	100,000		100,000	100,000				100,000	100,000
Lower Lonsdale Pre-Development Fund	50,000		50,000	50,000				50,000	50,000
Remediation Operations Centre	450,000		450,000	450,000				450,000	450,000
Provision for External Funding and Contributions	15,000,000		15,000,000				15,000,000	-	15,000,000
	22,155,389	-	22,155,389	4,600,000	-	2,555,389	15,000,000	7,155,389	22,155,389
TOTAL	35,655,389	-	35,655,389	8,100,000	10,000,000	2,555,389	15,000,000	20,655,389	35,655,389

**2013 PROJECT BUDGET
BUILDINGS**

2013 BUILDINGS		FALL 2012 FUNDING	SPRING 2013 FUNDING	2013 ANNUAL BUDGET	2013 TSL FUND	2013 CIVIC AMEN. FUND	2013 AMENITY FUND	2013 GEN BLDG FUND	2013 JUST. ADMIN FUND	2013 COMP EQUIP FUND	2013 ENG EQUIP FUND	2013 CHILD CARE CAP IMP	2013 HERITAGE RESERVE	2013 GENERAL RESERVE	2013 GRANTS & CONTRIB.	TOTAL 2013 FUNDING W/O EXT.	TOTAL ALLOCATED	
				(Interest)														
ITEM DESCRIPTION	TOTAL FUNDS REQUESTED																	
Capital Maintenance																		
Maintenance & Replacement Funding																		
Request for Civic Centre	422,600	193,000	229,600	193,000				229,600								422,600	422,600	
Council Chambers Air Handling Unit	174,500		174,500					174,500								174,500	174,500	
Maintenance & Replacement Funding																		
Request for Gerry Brewer Building	126,010		126,010						57,965						68,045	57,965	126,010	
Maintenance & Replacement Funding																		
Request for Fire Hall	71,690		71,690					71,690								71,690	71,690	
Maintenance & Replacement Funding																		
Request for City Owned/Non City Used Buildings	425,860		425,860					425,860								425,860	425,860	
Maintenance & Replacement Parks	61,000		61,000					61,000								61,000	61,000	
Harry Jerome Recreation Centre	40,000		40,000					40,000								40,000	40,000	
Memorial Community Recreation Centre	10,000		10,000					10,000								10,000	10,000	
Mickey McDougall Community Recreation Centre	10,000		10,000					10,000								10,000	10,000	
Centennial Theatre	40,000		40,000					40,000								40,000	40,000	
John Braithwaite Community Centre	23,000		23,000					23,000								23,000	23,000	
	1,404,660	193,000	1,211,660	193,000	-	-	-	1,085,650	57,965	-	-	-	-	-	68,045	1,336,615	1,404,660	
Major Renovation																		
Revitalization of Civic Centre	1,500,000	1,500,000	-	1,500,000												1,500,000	1,500,000	
Council Chambers Renovation	560,000	25,000	535,000	25,000				305,000		230,000						560,000	560,000	
New Operations Centre	257,445	257,445	-		59,445						198,000					257,445	257,445	
New Operations Centre Allowance	178,000		178,000					178,000								178,000	178,000	
	2,495,445	1,782,445	713,000	1,525,000	59,445	-	-	483,000	-	230,000	198,000	-	-	-	-	2,495,445	2,495,445	
Proposed New Projects																		
Provision for Shipyards Projects	375,000		375,000				375,000									375,000	375,000	
Beach Volleyball Courts	140,000	140,000	-				140,000									140,000	140,000	
Museum Studies	50,000		50,000				50,000									50,000	50,000	
Relocation of Presentation House Gallery	3,600,000		3,600,000				2,100,000								1,500,000	2,100,000	3,600,000	
Presentation House Theatre: Transitional Space Planning & Facility Vision	115,000	115,000	-				115,000									115,000	115,000	
Provision for Lower Lonsdale Amenity Projects	1,000,000		1,000,000				1,000,000									1,000,000	1,000,000	
Queen Mary Elementary School Child and Out-of-School Care Facility	200,000		200,000			200,000										200,000	200,000	
Lonsdale Creek Child Care Facility Repairs	318,000	318,000	-			159,000									159,000	159,000	318,000	
Civic Amenities Fund Reserve - Potential Projects	80,000		80,000			80,000										80,000	80,000	
Child Care Capital Improvement Fund	12,353		12,353									12,353				12,353	12,353	
Heritage Reserve Fund - Potential Projects	109,553		109,553										109,553			109,553	109,553	
Waterfront Cultural Facilities	5,427,000		5,427,000											5,427,000		5,427,000	5,427,000	
Studio in the City	75,000		75,000			75,000										75,000	75,000	
Demolition of Cates Shed	515,000		515,000				515,000									515,000	515,000	
	12,016,906	573,000	11,443,906	-	-	514,000	4,295,000	-	-	-	-	12,353	109,553	5,427,000	1,659,000	10,357,906	12,016,906	
TOTAL	15,917,011	2,548,445	13,368,566	1,718,000	59,445	514,000	4,295,000	1,568,650	57,965	230,000	198,000	12,353	109,553	5,427,000	1,727,045	14,189,966	15,917,011	

**2013 PROJECT BUDGET
STRUCTURES: TRANSPORTATION AND STREETS**

2013 TRANSPORTATION & STREETS		FALL 2012 FUNDING	SPRING 2013 FUNDING	2013 TSL FUND	2013 INFRAS. FUND	2013 LAS FUND	2013 SUST. TRN. FUND	2013 PARKING FUND	2013 GRANTS & CONTRIB.	TOTAL 2013 FUNDING W/O EXT.	TOTAL ALLOCATED
ITEM DESCRIPTION	TOTAL FUNDS REQUESTED										
Sustainable Transportation Initiatives											
Bicycle Route Improvements	26,000		26,000				13,000		13,000	13,000	26,000
West Keith Rd Bike Facilities - Marine Dr to Chesterfield	30,000		30,000				30,000			30,000	30,000
Lynn Valley Connector, Boulevard Crescent north of 19th Street	82,000		82,000				41,000		41,000	41,000	82,000
Pedestrian Crossing Improvements - 10th and St. Georges	70,000		70,000				70,000			70,000	70,000
Chesterfield Bike Lanes - Spirit Trail to Esplanade	51,000		51,000				51,000			51,000	51,000
	259,000	-	259,000	-	-	-	205,000	-	54,000	205,000	259,000
Traffic Signal System Program											
Traffic Signal System Upgrades	600,000		600,000	600,000						600,000	600,000
Emergency Power - Traffic Signals	25,000		25,000	25,000						25,000	25,000
Installation of APS Units	35,000		35,000	35,000						35,000	35,000
	660,000	-	660,000	660,000	-	-	-	-	-	660,000	660,000
Safety/Pedestrian Improvements Program											
Traffic Signs and Pavement Markings	20,000		20,000	20,000						20,000	20,000
Neighbourhood Improvements	33,000		33,000	33,000						33,000	33,000
Lonsdale Safety Improvements (Esplanade to 11th Street)	195,000		195,000	195,000						195,000	195,000
3rd & Forbes Pedestrian and Cycling Facilities	803,000		803,000	338,000					465,000	338,000	803,000
Sidewalk Reconstruction - Trip Hazard Repair	50,000		50,000	50,000						50,000	50,000
	1,101,000	-	1,101,000	636,000	-	-	-	-	465,000	636,000	1,101,000
Transportation Demand Management Program											
Resident Exempt Parking - Program Update	30,000		30,000					30,000		30,000	30,000
Pay Parking Meters - Lions Gate Hospital Frontage	90,000		90,000					90,000		90,000	90,000
	120,000	-	120,000	-	-	-	-	120,000	-	120,000	120,000
Transit Program											
Transit Improvements	20,000		20,000	10,000					10,000	10,000	20,000
	20,000	-	20,000	10,000	-	-	-	-	10,000	10,000	20,000

**2013 PROJECT BUDGET
STRUCTURES: TRANSPORTATION AND STREETS**

2013 TRANSPORTATION & STREETS		FALL 2012 FUNDING	SPRING 2013 FUNDING	2013 TSL FUND	2013 INFRAS. FUND	2013 LAS FUND	2013 SUST. TRN. FUND	2013 PARKING FUND	2013 GRANTS & CONTRIB.	TOTAL 2013 FUNDING W/O EXT.	TOTAL ALLOCATED	
												(Interest)
ITEM DESCRIPTION	TOTAL FUNDS REQUESTED											
City Lighting Program												
Pedestrian and Roadway Lighting Implementation	70,000		70,000	70,000							70,000	70,000
	70,000	-	70,000	70,000	-	-	-	-	-	-	70,000	70,000
STREETS												
Corridors and Streetscapes												
Street Banner Program	30,000		30,000	30,000							30,000	30,000
Climate Action Plan Tree Planting Program	20,000		20,000	20,000							20,000	20,000
Seasonal Decorations - Lonsdale Street Light Poles	150,000		150,000	150,000							150,000	150,000
	200,000	-	200,000	200,000	-	-	-	-	-	-	200,000	200,000
City Land Developments												
Low Level Road Upgrading - NS Trade Area NOTE												
Cash Flow Needs Confirmation	400,000		400,000	400,000							400,000	400,000
Rail Crossing Improvements: Anti-Whistling	100,000	100,000	-	100,000							100,000	100,000
	500,000	100,000	400,000	500,000	-	-	-	-	-	-	500,000	500,000
Local Area Service												
Provision for Local Area Services - City Share	1,000,000		1,000,000			1,000,000					1,000,000	1,000,000
	1,000,000	-	1,000,000	-	-	1,000,000	-	-	-	-	1,000,000	1,000,000
Pavement Management												
Pavement Management: Streets and Lanes	1,430,000		1,430,000	322,488	1,107,512						1,430,000	1,430,000
Chadwick Court - Subgrade Reconstruction	30,000		30,000	30,000							30,000	30,000
	1,460,000	-	1,460,000	352,488	1,107,512	-	-	-	-	-	1,460,000	1,460,000
TOTAL	5,390,000	100,000	5,290,000	2,428,488	1,107,512	1,000,000	205,000	120,000	529,000		4,861,000	5,390,000

**2013 PROJECT BUDGET
STRUCTURES: PARKS AND ENVIRONMENT**

2013 PARKS & ENVIRONMENT		FALL 2012 FUNDING	SPRING 2013 FUNDING	2013 ANNUAL BUDGET	2013 TSL FUND	2013 CIVIC AMENITY FUND	2013 INFRASTR. FUND	2013 PARK DCC FUND	2013 CEMETERY FUND	2013 PARKING FUND	2013 GRANTS & CONTRIB.	TOTAL 2013 FUNDING W/O EXT.	TOTAL ALLOCATED	
	TOTAL FUNDS REQUESTED				(Interest)									
Park Specific														
Victoria Park Path and Drainage Upgrades	50,000		50,000				50,000					50,000	50,000	
Replacement of Artificial Turf Goalmouths (six fields)	90,000		90,000				54,000				36,000	54,000	90,000	
Ridgeway Tennis/Sports Court Restoration	67,500	67,500	-	55,000							12,500	55,000	67,500	
Lower Lonsdale Small Park Infrastructure Replacement	493,950		493,950				250,000				243,950	250,000	493,950	
	701,450	67,500	633,950	55,000	-	-	354,000	-	-	-	292,450	409,000	701,450	
City Wide Programs														
Playground Upgrades	35,000		35,000		35,000							35,000	35,000	
Wooden Bridge and Stair Replacement	40,000		40,000		40,000							40,000	40,000	
Parks Furnishings and Signage	26,750		26,750		26,750							26,750	26,750	
Invasives Management and Forest Restoration	97,000		97,000		76,679		20,321					97,000	97,000	
Park Parking Lot Resurfacing and Repairs	26,750		26,750							26,750		26,750	26,750	
	225,500	-	225,500	-	178,429	-	20,321	-	-	26,750	-	225,500	225,500	
Greenways Program														
Spirit Trail - Forbes/Waterfront Park/Chesterfield/Carrie Cates Crt.	1,125,000		1,125,000					1,025,000			100,000	1,025,000	1,125,000	
Spirit Trail - Mosquito Creek Marina/Squamish Nation	250,000		250,000					250,000				250,000	250,000	
Green Necklace - Jones Avenue Leg - Keith Rd to 21st Street	800,000		800,000					800,000				800,000	800,000	
	2,175,000	-	2,175,000	-	-	-	-	2,075,000	-	-	100,000	2,075,000	2,175,000	
Joint Use														
Joint Use Playground Upgrades	19,000		19,000			19,000						19,000	19,000	
	19,000	-	19,000	-	-	19,000	-	-	-	-	-	19,000	19,000	
Cemetery														
City Cemetery Expansion	300,000		300,000						300,000			300,000	300,000	
	300,000	-	300,000	-	-	-	-	-	300,000	-	-	300,000	300,000	
TOTAL	3,420,950	67,500	3,353,450	55,000	178,429	19,000	374,321	2,075,000	300,000	26,750	392,450	3,028,500	3,420,950	

**2013 PROJECT BUDGET
STRUCTURES: PUBLIC ART**

2013 PUBLIC ART						
ITEM DESCRIPTION	TOTAL FUNDS REQUESTED	FALL 2012 FUNDING	SPRING 2013 FUNDING	2013 PUBLIC ART FUND	TOTAL 2013 FUNDING W/O EXT.	TOTAL ALLOCATED
		Public Art Reserve - Ongoing Public Art Program	85,000		85,000	85,000
Provisions of 1% of revenue from LL Land Sales to Public Art Projects	86,816		86,816	86,816	86,816	86,816
	171,816	-	171,816	171,816	171,816	171,816

**2013 PROJECT PLAN
EQUIPMENT**

2013 EQUIPMENT			FALL 2012 FUNDING	SPRING 2013 FUNDING	2013 ANNUAL BUDGET	2013 GEN EQUIP FUND	2013 FIRE EQUIP FUND	2013 COMP EQUIP FUND	2013 GRANTS & CONTRIB.	TOTAL 2013 FUNDING W/O EXT.	TOTAL ALLOCATED
DEPARTMENT	ITEM DESCRIPTION	TOTAL FUNDS REQUESTED									
General Equipment											
Facilities	Furniture and Equipment	117,000	15,000	102,000	15,000	102,000				117,000	117,000
		117,000	15,000	102,000	15,000	102,000	-	-	-	117,000	117,000
Computer Equipment											
I.T.	IT Strategic Plan Refresh	-		-				-		-	-
I.T.	Security Governance and Testing	40,000	40,000	-	40,000					40,000	40,000
I.T.	Annual Server Replacement	75,000	75,000	-	66,300			8,700		75,000	75,000
I.T.	Annual Network Switch Replacement	27,500		27,500				27,500		27,500	27,500
I.T.	Workstation Replacement	50,000		50,000				50,000		50,000	50,000
I.T.	Tablet Replacement	12,500		12,500				12,500		12,500	12,500
I.T.	Works Yard Conference Room Audio-Visual AV Replacement	25,000	25,000	-	25,000					25,000	25,000
I.T.	Business Continuity Planning and Maintenance	15,000		15,000				15,000		15,000	15,000
I.T.	Orthophoto and Oblique Imagery Replacement	38,000		38,000				38,000		38,000	38,000
I.T.	Digital 3D Model of the City	26,000	26,000	-	26,000					26,000	26,000
I.T.	PeopleSoft HCM (HRIS-Payroll Replacement) Project	256,000	256,000	-	256,000					256,000	256,000
I.T.	PeopleSoft HCM Post Launch Implementation Project	135,000	135,000	-	135,000					135,000	135,000
I.T.	Small Systems	15,000		15,000				15,000		15,000	15,000
I.T.	City Hall Conference Room Audio Visual System Replacement	-		-				-		-	-
I.T.	Council Chambers Video Replacement - High Definition	85,000		85,000				85,000		85,000	85,000
I.T.	Wireless Replacement	10,000		10,000				10,000		10,000	10,000
Bylaws	License Plate Recognition System (LPR)	50,000		50,000				50,000		50,000	50,000
NVRC	NVRC I.T. Workstation Replacement	65,000		65,000				22,500	42,500	22,500	65,000
NVRC	NVRC I.T. Printer and Notebook Replacement	6,500		6,500				6,500		6,500	6,500
NVRC	NVRC I.T. Electronic Document Management	35,500		35,500				12,000	23,500	12,000	35,500
NVRC	NVRC I.T. Network Servers and Devices	37,000		37,000				12,500	24,500	12,500	37,000
NVRC	NVRC I.T. Software Licences	61,500		61,500				20,500	41,000	20,500	61,500
		1,065,500	557,000	508,500	548,300	-	-	385,700	131,500	934,000	1,065,500
Fire Equipment											
Fire	Turnout Gear	40,000		40,000				40,000		40,000	40,000
Fire	ECOMM Radio System	55,000		55,000				55,000		55,000	55,000
Fire	Misc. Rescue Equipment	15,000		15,000				15,000		15,000	15,000
		110,000.00	-	110,000.00	-	-	110,000.00	-	-	110,000.00	110,000.00

**2013 PROJECT PLAN
EQUIPMENT**

2013 EQUIPMENT			FALL 2012 FUNDING	SPRING 2013 FUNDING	2013 ANNUAL BUDGET	2013 GEN EQUIP FUND	2013 FIRE EQUIP FUND	2013 COMP EQUIP FUND	2013 GRANTS & CONTRIB.	TOTAL 2013 FUNDING W/O EXT.	TOTAL ALLOCATED
DEPARTMENT	ITEM DESCRIPTION	TOTAL FUNDS REQUESTED									
Recreation Equipment											
NVRC	HJ - Weight room equipment replacement program	50,000		50,000		50,000				50,000	50,000
NVRC	JB - Weight room equipment replacement program	30,000		30,000		30,000				30,000	30,000
NVRC	CT - Sound & lighting system replacements	20,000		20,000		20,000				20,000	20,000
		100,000	-	100,000	-	100,000	-	-	-	100,000	100,000
TOTAL		1,392,500	572,000	820,500	563,300	202,000	110,000	385,700	131,500	1,261,000	1,392,500

**2013 PROJECT PLAN
VEHICLES**

2013 VEHICLES			FALL 2012 FUNDING	SPRING 2013 FUNDING	2013 ANNUAL BUDGET	2013 GEN EQUP FUND	2013 FIRE EQUP FUND	2013 ENG EQUP FUND	TOTAL 2013 FUNDING W/O EXT.	TOTAL ALLOCATED
TOTAL FUNDS REQUESTED										
Pool Vehicle Replacement										
UNIT #	YEAR	DESCRIPTION								
460	2000	Honda Odyssey	50,000	50,000		50,000			50,000	50,000
			50,000	50,000	-	50,000	-	-	50,000	50,000
Bylaw Enforcement Vehicle Replacement										
UNIT #	YEAR	DESCRIPTION								
360	2005	Suzuki Vitara	45,000	45,000		45,000			45,000	45,000
			45,000	45,000	-	45,000	-	-	45,000	45,000
Fire Vehicle Replacement										
UNIT #	YEAR	DESCRIPTION								
V244	1989	Engine 11	100,000	-	60,000		40,000		100,000	100,000
			100,000	-	60,000	-	40,000	-	100,000	100,000
Engineering Vehicle Replacement										
UNIT #	YEAR	DESCRIPTION								
141	2004	Pick-Up Truck	45,000	45,000				45,000	45,000	45,000
147	2004	Pick-Up Truck	45,000	45,000				45,000	45,000	45,000
126	2004	Half Ton Van	45,000	45,000				45,000	45,000	45,000
145	2004	Half Ton Van	45,000	45,000				45,000	45,000	45,000
85	1998	Single Axle Dump Truck	145,000	-				145,000	145,000	145,000
158	2006	Backhoe	135,000	-				135,000	135,000	135,000
127	2003	Mini Dump	95,000	95,000				95,000	95,000	95,000
138	2004	Utility Style	55,000	55,000				55,000	55,000	55,000
170	2004	Utility Style	85,000	85,000				85,000	85,000	85,000
180	2004	Utility Style	85,000	85,000				85,000	85,000	85,000
181	2004	Utility Style	85,000	85,000				85,000	85,000	85,000
		Traffic Van	45,000	45,000				45,000	45,000	45,000
		Small Sweeper	35,000	35,000				35,000	35,000	35,000
			945,000	665,000	-	-	-	945,000	945,000	945,000
TOTAL			1,140,000	760,000	60,000	95,000	40,000	945,000	1,140,000	1,140,000

**2013 PROJECT PLAN
BLOCK FUNDING, ON-GOING PROGRAMS, ONE-TIME STUDIES**

2013 BLOCK FUNDING, ON-GOING PROGRAMS, ONE-TIME STUDIES		FALL 2012 FUNDING	SPRING 2013 FUNDING	2013 ANNUAL BUDGET	2013 GEN EQUIP FUND	2013 FIRE EQUIP FUND	2013 COMP EQUIP FUND	2013 ENG EQUIP FUND	2013 LL LEG FUND	2013 GRANTS & CONTRIB.	TOTAL 2013 FUNDING W/O EXT.	TOTAL ALLOCATED
		TOTAL FUNDS REQUESTED										
Block Funding												
Block Funding - General	60,000		60,000	60,000							60,000	60,000
	60,000	-	60,000	60,000	-	-	-	-	-	-	60,000	60,000
On-Going Programs												
Lower Lonsdale Legacy Fund Grant Program	100,000		100,000						100,000		100,000	100,000
	100,000	-	100,000	-	-	-	-	-	100,000	-	100,000	100,000
One-Time Studies												
OCP 2021 Update - New OCP Design and Printing	25,000		25,000	25,000							25,000	25,000
New OCP - Initial Implementation	10,000		10,000	10,000							10,000	10,000
CityShaping - OCP update - Expanded Process	75,000	75,000	-	75,000							75,000	75,000
Economic Development Strategy Implementation	50,000		50,000	50,000							50,000	50,000
Development of Job Evaluation Plan for Exempt Staff Compensation	27,000		27,000	27,000							27,000	27,000
LLBA Support for BIA	60,000		60,000	60,000							60,000	60,000
Museum Collection Clean-up Project	410,590	205,295	205,295	205,295						205,295	205,295	410,590
Density Bonus Study	45,000		45,000	45,000							45,000	45,000
OCP - Replace Expired Funding	52,000		52,000	52,000							52,000	52,000
City Scholars Pilot Program	30,000		30,000	30,000							30,000	30,000
	784,590	280,295	504,295	579,295	-	-	-	-	-	205,295	579,295	784,590
TOTAL	944,590	280,295	664,295	639,295	-	-	-	-	100,000	205,295	739,295	944,590
TOTAL EQUIPMENT												
2013 Equipment	1,392,500	572,000	820,500	563,300	202,000	110,000	385,700	-	-	131,500	1,261,000	1,392,500
2013 Vehicles	1,140,000	380,000	760,000	60,000	95,000	40,000	-	945,000	-	-	1,140,000	1,140,000
2013 Block Funding, On-Going Programs, One-Time Funding	944,590	280,295	664,295	639,295	-	-	-	-	100,000	205,295	739,295	944,590
	3,477,090	1,232,295	2,244,795	1,262,595	297,000	150,000	385,700	945,000	100,000	336,795	3,140,295	3,477,090

Basic assumptions underlying the Plan include:

1. When provided, costs are based upon the best currently available information, and this means that some of the costs are more accurate than others. Factors affecting accuracy include the level of detailed planning which has been completed for the individual projects and plans, and the timing of the projects. In general, 2013 costs are more accurate than costs for future years.
2. There is an important exception. An estimated cost for Harry Jerome Redevelopment and Renewal will not be known until the scope of the project has been determined. The amount included in the Plan is a "placeholder" indicating the amount of funding the City may be able to provide toward the projects, assuming priorities are not changed.

Forecast Assumptions

3. The Plan reflects the current forecast for the budget year, and provides an allocation basis for subsequent year-to-year funding. Only the current year budgets will be used to appropriate funds; the subsequent years' budgets will be revised in the following years' Plans.
4. The Plan reflects the City's longstanding practice of using internal reserves as the basis for financing. The Plan is therefore sensitive to interest rate and reserve contribution fluctuations (including contributions from land sales), and also reflects the necessity to postpone projects until reserve funds are sufficient to support them.
5. The City currently has no debt, and there is no borrowing forecast in the Plan.

Contribution Assumptions

6. Contributions include amounts anticipated through fundraising and other private contributions, including those provided by developers, as well as contributions from senior levels of government, where these may be available.
7. Anticipated contributions from outside sources are shown as a source of funds for projects in the Plan, where it is reasonable to anticipate receipt of the funds. However, it should be noted that, for projects funded by contributions, the project scope as envisioned cannot be guaranteed if the contributions are not forthcoming.

Structure of the Plan

The materials included provide summary information, followed by complete detailed listings of all projects included in the Plan.

Projects are grouped into ten categories as follows:

1. Land and Major Investments;
2. Buildings;
3. Structures – Streets and Transportation;
4. Structures – Parks and Environment;
5. Structures – Public Art;
6. Equipment – General;
7. Equipment – Information Technology;
8. Equipment – Engineering;
9. Equipment – Fire; and
10. Block Funding, On-Going Programs and One-Time Studies.

It should also be noted that, the 10 sections are further summarized into four additional categories. The Plan information is summarized into those four categories on page 25 of the Plan:

1. Land/Major Investments - Section 1
2. Buildings - Section 2
3. Structures - Sections 3 to 5
4. Equipment - Sections 6 to 10

Colour Coding

Projects have been grouped into six project types, which are identified in the top right-hand corner of each project sheet:

Base Program (Green):

1. Maintenance & Replacement;
2. Ongoing Program;
3. Provision;

Projects to be prioritized by Council (Blue or Red):

4. Major Renovation;
5. New Capital Asset; and
6. One-Time Studies

It is the City's long-standing policy to place the maintenance of existing infrastructure as a first priority, and to only take on new facilities and programs when both an operating and capital source of funds sufficient to ensure successful completion and maintenance of facilities and ongoing program delivery can be identified. Based on this premise, and given the fact that there is generally little discretion about funding basic maintenance projects, the projects identified as "Maintenance & Replacement" are considered as being part of the Base Program. Also included in the Base Program are ongoing programs such as the annual allocation of \$85,000 to public art. Provisions included in the plan to provide Council with some flexibility to fund projects from various designated sources of funding are also included in the Base Program. Such provisions can only be appropriated after a project has been identified and approved by Council. These projects are colour coded in Green at the top right-hand corner of the project sheets, as well as in the left-hand column of the detailed project listings following each tab. Because the priorities for maintenance are based primarily on condition and requirements of the infrastructure, these projects have been so coded by the respective Project Manager and funding for those projects has been identified.

On the other hand, projects in the Major Renovation, New Capital Assets, and One-Time Studies categories would provide new facilities and/or new levels of service to the community. New this year, these projects have been colour coded in Blue or in Red in the left-hand column of the detailed project listings as well as in the top right-hand corner of the project sheets. Blue projects are those that have a dedicated source of funding in conformity with the terms of reference of the reserve bylaws. Red projects are projects that do not have a dedicated source of funding and for which a source of funding remains to be identified.

A summary of the total value, including external funding, of base program projects vs. non-base program projects is as follows:

10 Year Summary (Excluding Utilities)

Section	Base Program	Dedicated Funds	New Initiatives	Total
1 - Land & Major Investments	\$ -	\$ 47,245,389	\$ -	\$ 47,245,389
2 - Buildings	6,477,571	20,866,906	5,647,000	32,991,477
3 - Streets & Transportation	32,753,750	4,337,000	7,162,000	44,252,750
4 - Parks & Environment	4,373,450	10,630,000	2,016,000	17,019,450
5 - Public Art	850,000	420,516	-	1,270,516
6 - General Equipment	2,125,000	-	-	2,125,000
7 - IT Equipment	13,325,906	-	370,000	13,695,906
8 - Engineering Equipment	6,509,000	80,000	-	6,589,000
9 - Fire Equipment	2,335,000	-	-	2,335,000
10 - Block Funding, Ongoing Programs, One-Time Studies	8,101,522	-	808,590	8,910,112
TOTAL	\$ 76,851,199	\$ 83,579,811	\$ 16,003,590	\$ 176,434,600

2013 - 2022 PROJECT PLAN

SUMMARY

	2013	2014	2015	2016	2017	2018-2022	TOTAL
LAND/MAJOR INVESTMENTS							
Funding Requested	35,655,389	310,000	260,000	260,000	260,000	\$10,500,000	\$47,245,389
City Funding	20,655,389	310,000	260,000	260,000	260,000	10,500,000	32,245,389
Contributions	15,000,000	-	-	-	-	-	15,000,000
Funded Amount	35,655,389	310,000	260,000	260,000	260,000	10,500,000	47,245,389
Funding Excess (Shortfall)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
BUILDINGS							
Funding Requested	\$ 15,917,011	\$ 4,096,171	\$ 755,982	\$ 494,600	\$ 464,710	\$11,263,003	\$32,991,477
City Funding	14,189,966	3,534,219	203,814	458,150	404,468	11,060,974	29,851,590
Contributions	1,727,045	112,050	107,217	36,450	60,242	202,029	2,245,034
Funded Amount	15,917,011	3,646,269	311,031	494,600	464,710	11,263,003	32,096,624
Funding Excess (Shortfall)	\$0	(\$449,902)	(\$444,951)	\$0	\$0	\$0	(\$894,853)
STRUCTURES							
Funding Requested	\$ 8,982,766	\$ 6,080,700	\$ 6,907,750	\$ 5,195,500	\$ 9,908,500	\$25,467,500	\$62,542,716
City Funding	8,061,316	1,802,949	5,309,768	4,186,610	5,733,500	24,877,500	49,971,643
Contributions	921,450	935,000	1,136,000	395,000	4,175,000	590,000	8,152,450
Funded Amount	8,982,766	2,737,949	6,445,768	4,581,610	9,908,500	25,467,500	58,124,093
Funding Excess (Shortfall)	\$0	(\$3,342,751)	(\$461,982)	(\$613,890)	\$0	\$0	(\$4,418,623)
EQUIPMENT							
Funding Requested	\$ 3,477,090	\$ 3,649,666	\$ 3,266,458	\$ 4,058,114	\$ 3,358,416	\$ 15,845,274	\$ 33,655,018
City Funding	3,140,295	3,391,145	2,879,041	3,839,869	3,105,770	14,800,647	31,156,767
Contributions	336,795	258,521	222,417	218,245	252,646	1,044,627	2,333,251
Funded Amount	3,477,090	3,649,666	3,101,458	4,058,114	3,358,416	15,845,274	33,490,018
Funding Excess (Shortfall)	\$0	\$0	(\$165,000)	\$0	\$0	\$0	(\$165,000)
GENERAL CAPITAL TOTALS							
FUNDING REQUESTED	\$ 64,032,256	\$14,136,537	\$11,190,190	\$10,008,214	\$13,991,626	\$63,075,777	\$176,434,600
CITY FUNDING	46,046,966	9,038,313	8,652,623	8,744,629	9,503,738	61,239,121	143,225,389
CONTRIBUTIONS	17,985,290	1,305,571	1,465,634	649,695	4,487,888	1,836,656	27,730,735
FUNDING EXCESS (SHORTFALL)	\$0	(\$3,792,653)	(\$1,071,933)	(\$613,890)	\$0	\$0	(\$5,478,476)
WATER UTILITY							
Funding Requested	\$ 1,412,500	\$ 1,357,500	\$ 1,387,500	\$ 1,669,500	\$ 1,347,500	\$ 6,678,500	\$ 13,853,000
City Funding	1,412,500	1,357,500	1,387,500	1,669,500	1,347,500	6,678,500	13,853,000
Contributions	-	-	-	-	-	-	-
Funded Amount	1,412,500	1,357,500	1,387,500	1,669,500	1,347,500	6,678,500	13,853,000
Funding Excess (Shortfall)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SEWER UTILITY							
Funding Requested	\$ 491,000	\$ 596,000	\$ 596,000	\$ 646,000	\$ 596,000	\$ 3,180,000	\$ 6,105,000
City Funding	491,000	596,000	596,000	646,000	596,000	3,180,000	6,105,000
Contributions	-	-	-	-	-	-	-
Funded Amount	491,000	596,000	596,000	646,000	596,000	3,180,000	6,105,000
Funding Excess (Shortfall)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
DRAINAGE UTILITY							
Funding Requested	\$ 215,000	\$ 265,000	\$ 215,000	\$ 215,000	\$ 345,000	\$ 1,239,500	\$ 2,494,500
City Funding	215,000	265,000	215,000	215,000	345,000	1,239,500	2,494,500
Contributions	-	-	-	-	-	-	-
Funded Amount	215,000	265,000	215,000	215,000	345,000	1,239,500	2,494,500
Funding Excess (Shortfall)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
UTILITY CAPITAL TOTALS							
FUNDING REQUESTED	\$ 2,118,500	\$ 2,218,500	\$ 2,198,500	\$ 2,530,500	\$ 2,288,500	\$ 11,098,000	\$ 22,452,500
CITY FUNDING	2,118,500	2,218,500	2,198,500	2,530,500	2,288,500	11,098,000	22,452,500
CONTRIBUTIONS	-	-	-	-	-	-	-
FUNDING EXCESS (SHORTFALL)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTALS							
FUNDING REQUESTED	\$ 66,150,756	\$ 16,355,037	\$ 13,388,690	\$ 12,538,714	\$ 16,280,126	\$74,173,777	\$198,887,100
CITY FUNDING	48,165,466	11,256,813	10,851,123	11,275,129	11,792,238	72,337,121	165,677,889
CONTRIBUTIONS	17,985,290	1,305,571	1,465,634	649,695	4,487,888	1,836,656	27,730,735
FUNDING EXCESS (SHORTFALL)	\$0	(\$3,792,653)	(\$1,071,933)	(\$613,890)	\$0	\$0	(\$5,478,476)

2013 - 2022 PROJECT PLAN

PROJECTS FUNDED MATCHED TO FUNDING SOURCES
(Excluding Utilities)

	2013	2014	2015	2016	2017	2018-2022	TOTAL
LAND & MAJOR INVESTMENTS - TAB 1							
Various Land Acquisitions	3,500,000	-	-	-	-	1,200,000	4,700,000
Parks Acquisition	10,000,000	-	-	-	-	-	10,000,000
Major Investments	22,155,389	310,000	260,000	260,000	260,000	9,300,000	32,545,389
Funding Requested	35,655,389	310,000	260,000	260,000	260,000	\$10,500,000	\$47,245,389
City Funding Provided							
TSL Principal	8,100,000	50,000	-	-	-	9,200,000	17,350,000
Parks DCC Reserve	10,000,000	-	-	-	-	-	10,000,000
Affordable Housing Reserve	2,555,389	260,000	260,000	260,000	260,000	1,300,000	4,895,389
City Funding Provided	20,655,389	310,000	260,000	260,000	260,000	10,500,000	32,245,389
Contributions	15,000,000	-	-	-	-	-	15,000,000
Total Funding Provided	35,655,389	310,000	260,000	260,000	260,000	10,500,000	47,245,389
Excess Funding (Shortfall)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
BUILDINGS - TAB 2							
Capital Maintenance							
Funding Requested	\$ 1,404,660	\$ 1,189,171	\$ 655,982	\$ 394,600	\$ 364,710	\$1,473,003	\$5,482,126
City Funding Provided							
Annual Budget	193,000	-	-	327,100	253,150	1,256,426	2,029,676
TSL Interest	-	400,000	-	-	-	-	400,000
Building Reserve	1,085,650	424,944	12,481	-	-	-	1,523,075
Justice Administration Building Reserve	57,965	95,450	91,333	31,050	51,318	29,548	356,663
CEF Fund	-	-	-	-	-	-	-
Open Bylaws	-	-	-	-	-	-	-
City Funding Provided	1,336,615	920,394	103,814	358,150	304,468	1,285,974	4,309,414
Contributions	68,045	112,050	107,217	36,450	60,242	187,029	571,034
Total Funding Provided	1,404,660	1,032,444	211,031	394,600	364,710	1,473,003	4,880,448
Excess Funding (Shortfall)	\$0	(\$156,727)	(\$444,951)	\$0	\$0	\$0	(\$601,678)
Major Renovation Requirements							
Funding Requested	\$ 2,495,445	\$ 2,057,000	\$ 100,000	\$ 100,000	\$ 100,000	\$9,790,000	\$14,642,445
City Funding Provided							
Annual Budget	1,500,000	-	-	-	-	-	1,500,000
TSL Interest	59,445	749,000	100,000	100,000	100,000	1,775,000	2,883,445
CEF Fund	-	-	-	-	-	8,000,000	8,000,000
Engineering Equipment Reserve	198,000	-	-	-	-	-	198,000
Computer Equipment Reserve	255,000	-	-	-	-	-	255,000
Building Reserve	483,000	1,014,825	-	-	-	-	1,497,825
City Funding Provided	2,495,445	1,763,825	100,000	100,000	100,000	9,775,000	14,334,270
Contributions	-	-	-	-	-	15,000	15,000
Total Funding Provided	2,495,445	1,763,825	100,000	100,000	100,000	9,790,000	14,349,270
Excess Funding (Shortfall)	\$0	(\$293,175)	\$0	\$0	\$0	\$0	(\$293,175)
Proposed New Projects							
Funding Requested	12,016,906	850,000	-	-	-	\$0	\$12,866,906
City Funding Provided							
Annual Budget	-	-	-	-	-	-	-
TSL Interest	-	-	-	-	-	-	-
Civic Amenities Fund	514,000	-	-	-	-	-	514,000
LL Amenity Fund	4,295,000	325,000	-	-	-	-	4,620,000
General Reserve	5,427,000	525,000	-	-	-	-	5,952,000
Child Care Capital Improvement	12,353	-	-	-	-	-	12,353
Heritage Reserve Fund	109,553	-	-	-	-	-	109,553
City Funding Provided	10,357,906	850,000	-	-	-	-	11,207,906
Contributions	1,659,000	-	-	-	-	-	1,659,000
Total Funding Provided	12,016,906	850,000	-	-	-	-	12,866,906
Excess Funding (Shortfall)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL Buildings							
Requirements	\$ 15,917,011	\$ 4,096,171	\$ 755,982	\$ 494,600	\$ 464,710	\$ 11,263,003	\$ 32,991,477
City Funding Provided	14,189,966	3,534,219	203,814	458,150	404,468	11,060,974	29,851,590
Contributions	1,727,045	112,050	107,217	36,450	60,242	202,029	2,245,034
Unfunded	-	-	-	-	-	-	-
Excess Funding (Shortfall)	\$0	(\$449,902)	(\$444,951)	\$0	\$0	\$0	(\$894,853)

2013 - 2022 PROJECT PLAN

PROJECTS FUNDED MATCHED TO FUNDING SOURCES
(Excluding Utilities)

	2013	2014	2015	2016	2017	2018-2022	TOTAL
STRUCTURES							
STREETS MASTER PLAN - TAB 3							
Funding Requested	\$ 5,390,000	\$ 4,026,500	\$ 4,961,250	\$ 4,035,000	\$ 3,870,000	\$ 21,970,000	\$ 44,252,750
City Funding Provided							
Annual Budget	-	-	92,000	-	-	-	92,000
TSL Interest	2,428,488	263,615	2,167,431	2,781,096	2,783,271	10,909,305	21,333,206
TSL Principal	-	-	-	-	-	-	-
Infrastructure Fund	1,107,512	679,884	2,060,274	1,046,264	724,229	10,033,195	15,651,358
LAS Fund	1,000,000	-	-	-	-	-	1,000,000
Parking Fund	120,000	-	-	-	-	-	120,000
Sustainable Transportation	205,000	214,000	103,685	87,500	87,500	437,500	1,135,185
Open Bylaws	-	-	-	-	-	-	-
City Funding Provided	4,861,000	1,157,499	4,423,390	3,914,860	3,595,000	21,380,000	39,331,749
Contributions	529,000	535,000	321,000	75,000	275,000	590,000	2,325,000
Total Funding Provided	5,390,000	1,692,499	4,744,390	3,989,860	3,870,000	21,970,000	41,656,749
Excess Funding (Shortfall)	\$0	(\$2,334,001)	(\$216,860)	(\$45,140)	\$0	\$0	(\$2,596,001)
PARKS MASTER PLAN- TAB 4							
Funding Requested	\$ 3,420,950	\$ 1,635,500	\$ 1,861,500	\$ 1,075,500	\$ 5,953,500	\$ 3,072,500	\$ 17,019,450
City Funding Provided							
Annual Budget	55,000	-	-	-	-	-	55,000
TSL Interest	178,429	-	364,628	-	-	198,675	741,732
Civic Amenity Fund	19,000	-	-	-	-	-	19,000
Marine Drive Amenity Reserve	-	-	-	-	-	-	-
Infrastructure Fund	374,321	-	-	-	76,750	2,740,075	3,191,146
Parks DCC Fund	2,075,000	200,000	410,000	160,000	1,950,000	-	4,795,000
Cemetery Development Fund	300,000	-	-	-	-	-	300,000
Parking Reserve	26,750	26,750	26,750	26,750	26,750	133,750	267,500
Open Bylaws	-	-	-	-	-	-	-
City Funding Provided	3,028,500	226,750	801,378	186,750	2,053,500	3,072,500	9,369,378
Contributions	392,450	400,000	815,000	320,000	3,900,000	-	5,827,450
Total Funding Provided	3,420,950	626,750	1,616,378	506,750	5,953,500	3,072,500	15,196,828
Excess Funding (Shortfall)	\$0	(\$1,008,750)	(\$245,122)	(\$568,750)	\$0	\$0	(\$1,822,622)
PUBLIC ART PROGRAM - TAB 5							
Funding Requested	\$ 171,816	\$ 418,700	\$ 85,000	\$ 85,000	\$ 85,000	\$ 425,000	\$ 1,270,516
City Funding Provided							
Public Art Fund	171,816	418,700	85,000	85,000	85,000	425,000	1,270,516
City Funding Provided	171,816	418,700	85,000	85,000	85,000	425,000	1,270,516
Contributions	-	-	-	-	-	-	-
Total Funding Provided	171,816	418,700	85,000	85,000	85,000	425,000	1,270,516
Unfunded	-	-	-	-	-	-	-
Excess Funding (Shortfall)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL Structures							
Funding Required	\$ 8,982,766	\$ 6,080,700	\$ 6,907,750	\$ 5,195,500	\$ 9,908,500	\$ 25,467,500	\$ 62,542,716
Funding provided	8,061,316	1,802,949	5,309,768	4,186,610	5,733,500	24,877,500	49,971,643
Contributions	921,450	935,000	1,136,000	395,000	4,175,000	590,000	8,152,450
Excess Funding (Shortfall)	\$0	(\$3,342,751)	(\$461,982)	(\$613,890)	\$0	\$0	(\$4,418,623)
EQUIPMENT							
GENERAL EQUIPMENT - TAB 6							
Funding Requested	\$ 312,000	\$ 216,000	\$ 141,000	\$ 421,000	\$ 170,000	\$ 865,000	\$ 2,125,000
City Funding Provided							
Annual Budget	15,000	-	-	-	-	-	15,000
TSL Interest	-	-	-	-	-	-	-
General Equipment Fund	297,000	216,000	141,000	421,000	110,000	825,000	2,010,000
City Funding Provided	312,000	216,000	141,000	421,000	110,000	825,000	2,025,000
Contributions	-	-	-	-	60,000	40,000	100,000
Total Funding Provided	312,000	216,000	141,000	421,000	170,000	865,000	2,125,000
Excess Funding (Shortfall)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
INFORMATION TECHNOLOGY - TAB 7							
Funding Requested	\$ 1,065,500	\$ 2,032,608	\$ 1,876,400	\$ 2,003,056	\$ 1,119,358	\$ 5,598,984	\$ 13,695,906
City Funding Provided							
Computer Equipment Fund	360,700	1,892,304	1,607,200	1,903,028	1,044,929	5,205,442	12,013,603
Annual Budget	573,300	-	-	-	-	-	573,300
TSL Interest	-	-	-	-	-	-	-
City Funding Provided	934,000	1,892,304	1,607,200	1,903,028	1,044,929	5,205,442	12,586,903
Contributions	131,500	140,304	104,200	100,028	74,429	393,542	944,003
Total Funding Provided	1,065,500	2,032,608	1,711,400	2,003,056	1,119,358	5,598,984	13,530,906
Excess Funding (Shortfall)	\$0	\$0	(\$165,000)	\$0	\$0	\$0	(\$165,000)

2013 - 2022 PROJECT PLAN

PROJECTS FUNDED MATCHED TO FUNDING SOURCES
(Excluding Utilities)

	2013	2014	2015	2016	2017	2018-2022	TOTAL
ENGINEERING EQUIPMENT - TAB 8							
Funding Requested	945,000	217,000	375,000	545,000	880,000	3,627,000	\$6,589,000
City Funding Provided							
Engineering Equipment Fund	945,000	217,000	375,000	545,000	880,000	3,627,000	6,589,000
Annual Budget	-	-	-	-	-	-	-
TSL Interest	-	-	-	-	-	-	-
City Funding Provided	945,000	217,000	375,000	545,000	880,000	3,627,000	6,589,000
Contributions	-	-	-	-	-	-	-
Total Funding Provided	945,000	217,000	375,000	545,000	880,000	3,627,000	6,589,000
Excess Funding (Shortfall)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FIRE EQUIPMENT - TAB 9							
Funding Requested	\$ 210,000	\$ 310,000	\$ 35,000	\$ 175,000	\$ 350,000	\$ 1,255,000	\$ 2,335,000
City Funding Provided							
Annual Budget	60,000	-	-	-	-	-	60,000
TSL Interest	-	-	-	-	-	-	-
Fire Equipment Fund	150,000	310,000	35,000	175,000	350,000	1,255,000	2,275,000
City Funding Provided	210,000	310,000	35,000	175,000	350,000	1,255,000	2,335,000
Contributions	-	-	-	-	-	-	-
Total Funding Provided	210,000	310,000	35,000	175,000	350,000	1,255,000	2,335,000
Excess Funding (Shortfall)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
BLOCK FUNDING, ON-GOING PROGRAMS & ONE-TIME STUDIES - TAB 10							
Funding Requested	\$ 944,590	\$ 874,058	\$ 839,058	\$ 914,058	\$ 839,058	\$ 4,499,290	\$ 8,910,112
City Funding Provided							
Annual Budget	639,295	646,000	611,000	686,000	611,000	3,339,000	6,532,295
TSL Interest	-	-	-	-	-	-	-
General Reserve	-	-	-	-	-	-	-
Computer Equipment Fund	-	-	-	-	-	-	-
Engineering Equipment Fund	-	-	-	-	-	-	-
General Equipment Fund	-	-	-	-	-	-	-
Fire Equipment Fund	-	-	-	-	-	-	-
CARIP	-	-	-	-	-	-	-
Legacy Reserve Fund	100,000	109,841	109,841	109,841	109,841	549,205	1,088,569
City Funding Provided	739,295	755,841	720,841	795,841	720,841	3,888,205	7,620,864
Contributions	205,295	118,217	118,217	118,217	118,217	611,085	1,289,248
Total Funding Provided	944,590	874,058	839,058	914,058	839,058	4,499,290	8,910,112
Excess Funding (Shortfall)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL Equipment							
Requested	\$ 3,477,090	\$ 3,649,666	\$ 3,266,458	\$ 4,058,114	\$ 3,358,416	\$ 15,845,274	\$ 33,655,018
City Funding provided	3,140,295	3,391,145	2,879,041	3,839,869	3,105,770	14,800,647	31,156,767
Contributions	336,795	258,521	222,417	218,245	252,646	1,044,627	2,333,251
Excess Funding (Shortfall)	\$0	\$0	(\$165,000)	\$0	\$0	\$0	(\$165,000)
TOTAL Requirements							
Land	35,655,389	310,000	260,000	260,000	260,000	10,500,000	47,245,389
Buildings	15,917,011	4,096,171	755,982	494,600	464,710	11,263,003	32,991,477
Structures	8,982,766	6,080,700	6,907,750	5,195,500	9,908,500	25,467,500	62,542,716
Equipment	3,477,090	3,649,666	3,266,458	4,058,114	3,358,416	15,845,274	33,655,018
	\$ 64,032,256	\$ 14,136,537	\$ 11,190,190	\$ 10,008,214	\$ 13,991,626	\$ 63,075,777	\$ 176,434,600

**2013-2022 PROJECT PLAN
LAND AND MAJOR INVESTMENTS**

Page	A	B	C	Priority	Funding Source	2013	2014	2015	2016	2017	2018-2022	Total
Various Land Acquisitions												
1 - 2	4		3	A	TSL Princ	Provision for Strategic Land Acquisition	3,500,000	-	-	-	-	3,500,000
1 - 3	2	1	3	B	TSL Princ	Provision for East 1st Street Park	-	-	-	-	1,200,000	1,200,000
						\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000	\$ 4,700,000
Parks Acquisition - DCC Bylaw Commitment												
1 - 4	3	3		A	Park DCC	Provision for Park Acquisition	10,000,000	-	-	-	-	10,000,000
						\$ 10,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000
Major Investments												
1 - 5	7			A	TSL Princ	Foot of Lonsdale Remediation, Seismic Upgrades and Deck Replacement	4,000,000	-	-	-	-	4,000,000
1 - 6	1	6		B	TSL Princ	Provision for LEC Investment	-	-	-	-	8,000,000	8,000,000
1 - 7	3	4		B	Aff Hsing	Affordable Housing - Potential Project	2,555,389	260,000	260,000	260,000	1,300,000	4,895,389
1 - 8	5	1	1	A	TSL Princ	Provision for Land Sale Expenses	100,000	-	-	-	-	100,000
1 - 9	6	1		A	TSL Princ	Lower Lonsdale Pre-Development Fund	50,000	50,000	-	-	-	100,000
New-5					TSL Princ	Remediation Operation Centre	450,000	-	-	-	-	450,000
N/A					External	Provision for External Funding and Contributions	15,000,000	-	-	-	-	15,000,000
						\$ 22,155,389	\$ 310,000	\$ 260,000	\$ 260,000	\$ 260,000	\$ 9,300,000	\$ 32,545,389
TOTAL FUNDING REQUESTED IN PROJECT SHEETS						\$ 35,655,389	\$ 310,000	\$ 260,000	\$ 260,000	\$ 260,000	\$ 10,500,000	\$ 47,245,389
TOTAL CONTRIBUTIONS						\$ 15,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000
NET FUNDING REQUESTED						\$ 20,655,389	\$ 310,000	\$ 260,000	\$ 260,000	\$ 260,000	\$ 10,500,000	\$ 32,245,389
Dedicated Funds												
Base Program												
External Funding												

**2013-2022 PROJECT PLAN
BUILDINGS**

	2013	2014	2015	2016	2017	2018-2022	Total
Summary of Building Projects							
FUNDING REQUESTED IN PROJECT SHEETS							
Capital Maintenance	1,404,660	1,189,171	655,982	394,600	364,710	1,473,003	5,482,126
Major Renovation	2,495,445	2,057,000	100,000	100,000	100,000	9,790,000	14,642,445
Proposed New Projects	12,016,906	850,000	-	-	-	-	12,866,906
TOTAL FUNDING REQUESTED	\$ 15,917,011	\$ 4,096,171	\$ 755,982	\$ 494,600	\$ 464,710	\$ 11,263,003	\$ 32,991,477
CONTRIBUTIONS							
Capital Maintenance	68,045	112,050	107,217	36,450	60,242	187,029	571,034
Major Renovation	-	-	-	-	-	15,000	15,000
Proposed New Projects	1,659,000	-	-	-	-	-	1,659,000
TOTAL CONTRIBUTIONS	\$ 1,727,045	\$ 112,050	\$ 107,217	\$ 36,450	\$ 60,242	\$ 202,029	\$ 2,245,034
NET FUNDING REQUESTED							
Capital Maintenance	1,336,615	1,077,121	548,765	358,150	304,468	1,285,974	4,911,092
Major Renovation	2,495,445	2,057,000	100,000	100,000	100,000	9,775,000	14,627,445
Proposed New Projects	10,357,906	850,000	-	-	-	-	11,207,906
TOTAL CITY FUNDING PROVIDED	\$ 14,189,966	\$ 3,984,121	\$ 648,765	\$ 458,150	\$ 404,468	\$ 11,060,974	\$ 30,746,443
Dedicated Funds							
Base Program							
New Initiatives							
External Funding							

**2013-2022 PROJECT PLAN
BUILDINGS**

Page	A	B	C	Priority	Funding Source	Capital Maintenance	2013	2014	2015	2016	2017	2018-2022	Total
2 - 5				A	Annual / Building	Maintenance & Replacement Funding Request for Civic Centre	422,600	332,770	147,232	107,000	32,100	107,000	1,148,702
New-10					Annual / Building	Council Chambers Air Handling Unit	174,500	-	-	-	-	-	174,500
2 - 7				A	Justice Admin	Maintenance & Replacement Funding Request for Gerry Brewer Building	57,965	95,450	91,333	31,050	51,318	159,321	486,436
2 - 7				A	External	Maintenance & Replacement Funding Request Gerry Brewer Building - Required Outside Funding	68,045	112,050	107,217	36,450	60,242	187,029	571,034
2 - 9				A	Building	Maintenance & Replacement Funding Request for Fire Hall	71,690	69,550	64,200	32,100	16,050	112,350	365,940
2 - 11				A	Building	Maintenance & Replacement Funding Request for City Owned/Non City Used Buildings	425,860	227,375	-	-	-	-	653,235
2 - 13						Maintenance & Replacement Funding Request Parks							
New-9				A	Building	Building	61,000	113,976	-	-	-	7,303	182,279
North Vancouver Recreation Commission													
2 - 15				A	Building	Harry Jerome Community Recreation Centre	40,000	40,000	40,000	40,000	40,000	300,000	500,000
2 - 16				A	Building	Memorial Community Recreation Centre	10,000	10,000	10,000	10,000	10,000	75,000	125,000
2 - 17				A	Building	Mickey McDougall Community Recreation Centre	10,000	10,000	10,000	10,000	10,000	75,000	125,000
2 - 18				A	Building	Centennial Theatre	40,000	94,000	95,000	51,000	120,000	350,000	750,000
2 - 20				A	Building	John Braithwaite Community Centre	23,000	64,000	91,000	77,000	25,000	100,000	380,000
2 - 22				A	Building	Harry Jerome Skatepark	-	20,000	-	-	-	-	20,000
TOTAL REQUESTED IN PROJECT SHEETS							\$ 1,404,660	\$ 1,189,171	\$ 655,982	\$ 394,600	\$ 364,710	\$ 1,473,003	\$ 5,482,126
CONTRIBUTIONS							\$ 68,045	\$ 112,050	\$ 107,217	\$ 36,450	\$ 60,242	\$ 187,029	\$ 571,034
NET FUNDING REQUESTED							\$ 1,336,615	\$ 1,077,121	\$ 548,765	\$ 358,150	\$ 304,468	\$ 1,285,974	\$ 4,911,092

**2013-2022 PROJECT PLAN
BUILDINGS**

							2013	2014	2015	2016	2017	2018-2022	Total
Page	A	B	C	Priority	Funding Source	Major Renovation							
2 - 23	7			A	Annual	Revitalization of Civic Centre	1,500,000	1,600,000	-	-	-	-	3,100,000
New-11					Computer Equip / Building TSL	Council Chambers Renovation	560,000	-	-	-	-	-	560,000
2 - 24				A	Eng Equip	New Operations Centre	257,445	-	-	-	-	-	257,445
New-11					Building TSL	New Operations Centre Allowance	178,000	-	-	-	-	-	178,000
2 - 25	7			A	Interest TSL	Building Envelope Upgrade Projects to the Civic Center	-	357,000	-	-	-	-	357,000
2 - 26	2	2	3	B	Interest TSL	Assessment of Long Term Functionality of Council Chambers	-	-	-	-	-	70,000	70,000
2 - 27	1	4	2	B	Interest TSL	GHG Reduction Program - Public and Staff Electric Vehicle Charging Station	-	-	-	-	-	32,000	32,000
2 - 28	2	4		B	Interest	Energy Management	-	-	-	-	-	23,000	23,000
2 - 28	2	4		B	External	Energy Management - Required Outside Funding	-	-	-	-	-	15,000	15,000
North Vancouver Recreation Commission													
2 - 29	3	3		A	Interest TSL	Harry Jerome Community Recreation Complex - Major Repairs	-	100,000	100,000	100,000	100,000	600,000	1,000,000
2 - 30	3	2	2	B	Civic Amenity TSL	Harry Jerome Redevelopment Study and Building Renewal	-	-	-	-	-	8,000,000	8,000,000
2 - 31		4	3	B	Interest	NVRC Maintenance Works Yard	-	-	-	-	-	1,050,000	1,050,000
TOTAL REQUESTED IN PROJECT SHEETS							\$ 2,495,445	\$ 2,057,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 9,790,000	\$ 14,642,445
CONTRIBUTIONS							\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000
NET FUNDING REQUESTED							\$ 2,495,445	\$ 2,057,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 9,775,000	\$ 14,627,445

**2013-2022 PROJECT PLAN
BUILDINGS**

							2013	2014	2015	2016	2017	2018-2022	Total
Page	A	B	C	Priority	Funding Source	Proposed New Projects							
2 - 32	6	1		A	LL Amenity / General	Provision for Shipyards Projects	375,000	850,000	-	-	-	-	1,225,000
NEW					LL Amenity	Beach Volleyball Courts	140,000	-	-	-	-	-	140,000
NEW					LL Amenity	Museum Studies	50,000	-	-	-	-	-	50,000
2 - 33	3		4	C	LL Amenity	New Museum	-	-	-	-	-	-	-
2 - 34	6		1	A	LL Amenity	Relocation of Presentation House Gallery	2,100,000	-	-	-	-	-	2,100,000
2 - 34	6		1	A	External	Relocation of Presentation House Gallery - Required Outside Funding	1,500,000	-	-	-	-	-	1,500,000
2 - 35	7			A	LL Amenity	Presentation House Theatre: Transitional Space Planning & Facility Vision	115,000	-	-	-	-	-	115,000
NEW					LL Amenity	Provision for Lower Lonsdale Amenity Projects	1,000,000	-	-	-	-	-	1,000,000
2 - 36	7			A	Civic Amenity	Queen Mary Elementary School Child and Out-of-School Care Facility	200,000	-	-	-	-	-	200,000
2 - 37	7			A	Civic Amenity	Lonsdale Creek Child Care Facility Repairs	159,000	-	-	-	-	-	159,000
2 - 37	7			A	External	Lonsdale Creek Child Care Facility Repairs - Required Outside Funding	159,000	-	-	-	-	-	159,000
2 - 38	3	3		A	Civic Amen	Civic Amenities Fund Reserve - Potential Projects	80,000	-	-	-	-	-	80,000
2 - 39	6			A	Child Care	Child Care Capital Improvement Fund	12,353	-	-	-	-	-	12,353
2 - 40	3	1	2	A	Heritage	Heritage Reserve Fund - Potential Projects	109,553	-	-	-	-	-	109,553
2 - 41	5	1		A	General	Waterfront Cultural Facilities	5,427,000	-	-	-	-	-	5,427,000
New-7					Civic Amenity	Studio in the City - New-Media Project - Youth Employment in the Arts	75,000	-	-	-	-	-	75,000
New-8					LL Amenity	Demolition of Cates Shed Structure	515,000	-	-	-	-	-	515,000
TOTAL REQUESTED IN PROJECT SHEETS							\$ 12,016,906	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ 12,866,906
CONTRIBUTIONS							\$ 1,659,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,659,000
NET FUNDING REQUESTED							\$ 10,357,906	\$ 850,000	\$ -	\$ -	\$ -	\$ -	\$ 11,207,906

**2013-2022 PROJECT PLAN
STRUCTURES**

	2013	2014	2015	2016	2017	2018-2022	Total
Summary of Structure Projects							
FUNDING REQUESTED IN PROJECT SHEETS							
Streets and Transportation	5,390,000	4,026,500	4,961,250	4,035,000	3,870,000	21,970,000	44,252,750
Parks	3,420,950	1,635,500	1,861,500	1,075,500	5,953,500	3,072,500	17,019,450
Public Art	171,816	418,700	85,000	85,000	85,000	425,000	1,270,516
TOTAL FUNDING REQUESTED	\$ 8,982,766	\$ 6,080,700	\$ 6,907,750	\$ 5,195,500	\$ 9,908,500	\$ 25,467,500	\$ 62,542,716
CONTRIBUTIONS							
Streets and Transportation	529,000	535,000	321,000	75,000	275,000	590,000	2,325,000
Parks	392,450	400,000	815,000	320,000	3,900,000	-	5,827,450
Public Art	-	-	-	-	-	-	-
TOTAL CONTRIBUTIONS	\$ 921,450	\$ 935,000	\$ 1,136,000	\$ 395,000	\$ 4,175,000	\$ 590,000	\$ 8,152,450
NET FUNDING REQUESTED							
Streets and Transportation	4,861,000	3,491,500	4,640,250	3,960,000	3,595,000	21,380,000	41,927,750
Parks	3,028,500	1,235,500	1,046,500	755,500	2,053,500	3,072,500	11,192,000
Public Art	171,816	418,700	85,000	85,000	85,000	425,000	1,270,516
TOTAL CITY FUNDING PROVIDED	\$ 8,061,316	\$ 5,145,700	\$ 5,771,750	\$ 4,800,500	\$ 5,733,500	\$ 24,877,500	\$ 54,390,266

**2013-2022 PROJECT PLAN
TRANSPORTATION AND STREETS**

Page	A	B	C	Priority	Funding Source		2013	2014	2015	2016	2017	2018-2022	Total							
Studies																				
3 - 4		2	4	C	TSL Int	Transportation Plan - Monitoring & Update	-	-	-	-	-	-	-							
3 - 5	2		4	C	TSL Int	Marine & Bewicke & 2nd Area - Study	-	-	-	-	-	-	-							
3 - 5	2		4	C	External	Marine & Bewicke & 2nd Area - Study - Required Outside Funding	-	-	-	-	-	-	-							
3 - 6	3	2	1	A	TSL Int	Bicycle Master Plan - Update	-	-	-	-	30,000	30,000	60,000							
Total - Studies							\$	-	\$	-	\$	-	\$	30,000	\$	30,000	\$	60,000		
Sustainable Transportation Initiatives																				
3 - 7	6		1	A	Sust. Trans.	Pedestrian/Bike Signal at 3rd & St. Andrew's	-	130,000	-	-	-	-	130,000							
3 - 7	6		1	A	External	Pedestrian/Bike Signal at 3rd & St. Andrew's - Required Outside Funding	-	55,000	-	-	-	-	55,000							
3 - 8	6			A	Sust. Trans.	Pedestrian/Bike Signal at 3rd & St. David's Ave	-	-	130,000	-	-	-	130,000							
3 - 8	6			A	External	Pedestrian/Bike Signal at 3rd & St. David's Ave - Required Outside Funding	-	-	60,000	-	-	-	60,000							
3 - 9	5	1	1	A	Sust. Trans.	Bicycle Route Improvements	13,000	41,000	-	100,000	100,000	750,000	1,004,000							
3 - 9	5	1	1	A	External	Bicycle Route Improvements - Required Outside Funding	13,000	36,000	-	60,000	60,000	500,000	669,000							
3 - 11	5	1		A	Sust. Trans.	East Keith Road Bike Facilities, Sutherland to St. George's	-	43,000	-	-	-	-	43,000							
3 - 11	5	1		A	External	East Keith Road Bike Facilities, Sutherland to St. George's - Required Outside Funding	-	23,000	-	-	-	-	23,000							
3 - 12					Sust. Trans./															
New-3	6			A	Annual	West Keith Road Bike Facilities, Marine Drive to Chesterfield	30,000	-	130,000	-	-	-	160,000							
3 - 12	6			A	External	West Keith Road Bike Facilities, Marine Drive to Chesterfield - Required Outside Funding	-	-	130,000	-	-	-	130,000							
3 - 13	6			A	Sust. Trans./															
3 - 13	6			A	Annual	3rd Street Hill Multi-Use Path	-	-	-	-	350,000	-	350,000							
3 - 13	6			A	External	3rd Street Hill Multi-Use Path - Required Outside Funding	-	-	-	-	200,000	-	200,000							
3 - 14	6			A	Sust. Trans./															
3 - 14	6			A	Annual	Lynn Valley Connector, Boulevard Crescent north of 19th Street	41,000	-	-	-	-	-	41,000							
3 - 14	6			A	External	Lynn Valley Connector, Boulevard Crescent north of 19th Street - Required Outside Funding	41,000	-	-	-	-	-	41,000							
New-1					Sust. Trans.	Pedestrian Crossing Improvements - 10th and St. Georges	70,000	-	-	-	-	-	70,000							
New-2					Sust. Trans.	Chesterfield Bike Lanes - Spirit Trail to Esplanade	51,000	-	-	-	-	-	51,000							
Total - Sustainable Transportation Initiatives							\$	259,000	\$	328,000	\$	450,000	\$	160,000	\$	710,000	\$	1,250,000	\$	3,157,000
Traffic Signal System Program																				
3 - 15				A	TSL Int	Traffic Signal System Upgrades	600,000	250,000	240,000	310,000	250,000	1,400,000	3,050,000							
3 - 17	3		3	A	TSL Int	Emergency Power - Traffic Signals	25,000	-	-	-	-	-	25,000							
3 - 18	1	1	3	B	TSL Int	Traffic Signal Pre-Emption for Fire Emergency Vehicles	-	-	-	-	-	60,000	60,000							
3 - 20				A	TSL Int	Installation of APS Units	35,000	-	35,000	-	35,000	70,000	175,000							
3 - 22				B	TSL Int	LED Replacement	-	-	-	-	-	300,000	300,000							
Total - Traffic Signals							\$	660,000	\$	250,000	\$	275,000	\$	310,000	\$	285,000	\$	1,830,000	\$	3,610,000

**2013-2022 PROJECT PLAN
TRANSPORTATION AND STREETS**

Page	A	B	C	Priority	Funding Source		2013	2014	2015	2016	2017	2018-2022	Total							
Traffic Calming Program																				
3 - 23	2	1	3	B	TSL Int	TCP Lower Lonsdale West Implementation, Phase II	-	-	-	-	-	30,000	30,000							
3 - 24	2	1	4	C	TSL Int	TCP Lower Lonsdale East Implementation	-	-	-	-	-	-	-							
3 - 24	2	1	4	C	External	TCP Lower Lonsdale East Implementation - Required Outside Funding	-	-	-	-	-	-	-							
3 - 25	2	1	4	C	TSL Int	Low Level Road Construction - Traffic Mitigation Measures	-	-	-	-	-	-	-							
Total - Traffic Calming Program							\$	-	\$	-	\$	-	\$	30,000	\$	30,000				
Safety/Pedestrian Improvements Program																				
3 - 26	5	1		A	TSL Int	Safe Routes to Schools	-	16,000	16,000	-	-	-	32,000							
3 - 26	5	1		A		Safe Routes to Schools - Required Outside Funding	-	16,000	16,000	-	-	-	32,000							
3 - 27				A	TSL Int	Traffic Signs and Pavement Markings	20,000	40,000	50,000	50,000	50,000	320,000	530,000							
3 - 28	4.5	1.5		A	TSL Int	Neighbourhood Improvements	33,000	27,000	30,000	20,000	20,000	100,000	230,000							
3 - 30	1	4		B	TSL Int	Safety Improvements	-	-	-	-	-	500,000	500,000							
3 - 31	7			A	TSL Int	Lonsdale Safety Improvements (Esplanade to 11th Street)	195,000	-	133,000	-	-	-	328,000							
3 - 31	7			A	External	Lonsdale Safety Improvements (Esplanade to 11th Street) - Required Outside Funding	-	-	100,000	-	-	-	100,000							
3 - 32	3	3		A	TSL Int	Pedestrian / Bike Signal at Keith & Hendry	-	-	-	-	-	185,000	185,000							
3 - 33	6		1	A	TSL Int	3rd & Forbes Pedestrian and Cycling Facilities	338,000	264,000	-	-	-	-	602,000							
3 - 33	6		1	A	External	3rd & Forbes Pedestrian and Cycling Facilities - Required Outside Funding	465,000	395,000	-	-	-	-	860,000							
3 - 34				A	TSL Int	Sidewalk Reconstruction - Trip Hazard Repair	50,000	50,000	50,000	50,000	50,000	250,000	500,000							
Total - Safety/Pedestrian Improvements							\$	1,101,000	\$	808,000	\$	395,000	\$	120,000	\$	120,000	\$	1,355,000	\$	3,899,000
Transportation Demand Management Program																				
3 - 35	5	1		A	Climate Action	Community Transportation Demand Management Program	-	30,000	30,000	-	-	-	60,000							
3 - 37		5		B	TSL Int	TravelSmart Pilot Program - Lower Lonsdale West Area	-	-	-	-	-	50,000	50,000							
3 - 38	3	3		A	Parking	Resident Exempt Parking - Program Update	30,000	-	-	-	-	-	30,000							
New-4					Parking	Pay Parking Meters - Lions Gate Hospital Frontage	90,000	-	-	-	-	-	90,000							
Total - Transportation Demand Management Program							\$	120,000	\$	30,000	\$	30,000	\$	-	\$	-	\$	50,000	\$	230,000
Transit Program																				
3 - 39				A	TSL Int	Transit Improvements	10,000	10,000	15,000	15,000	15,000	90,000	155,000							
3 - 39				A	External	Transit Improvements - Required Outside Funding	10,000	10,000	15,000	15,000	15,000	90,000	155,000							
Total - Transit Improvement							\$	20,000	\$	20,000	\$	30,000	\$	30,000	\$	30,000	\$	180,000	\$	310,000
City Lighting Program																				
3 - 40	4	3		A	TSL Int	Pedestrian and Roadway Lighting Implementation	70,000	70,000	90,000	90,000	90,000	660,000	1,070,000							
Total - City Lighting							\$	70,000	\$	70,000	\$	90,000	\$	90,000	\$	90,000	\$	660,000	\$	1,070,000
Corridors and Streetscapes																				
3 - 42				A	TSL Int	Street Banner Program	30,000	-	30,000	-	30,000	60,000	150,000							
3 - 43	4	1	2	A	TSL Int	Climate Action Plan Tree Planting Program	20,000	50,000	50,000	75,000	75,000	375,000	645,000							
3 - 44				A	TSL Int	Seasonal Decorations - Lonsdale Street Light Poles	150,000	-	-	-	-	-	150,000							
3 - 45	2	1	3	B	TSL Int	200 West 2nd Street Improvements	-	-	-	-	-	90,000	90,000							
3 - 46	2	4		B	TSL Int	Grand Blvd-Queensbury Improvements	-	-	-	-	-	470,000	470,000							
3 - 48	3		3	B	TSL Int	Lower Lonsdale Street Works	-	183,000	1,000,000	450,000	-	-	1,633,000							
NEW					TSL Int	Sidewalk Along East 1st Street	-	60,000	-	-	-	-	60,000							
Total - Corridors and Streetscapes							\$	200,000	\$	293,000	\$	1,080,000	\$	525,000	\$	105,000	\$	995,000	\$	3,198,000

**2013-2022 PROJECT PLAN
TRANSPORTATION AND STREETS**

Page	A	B	C	Priority	Funding Source	2013	2014	2015	2016	2017	2018-2022	Total
City Land Developments												
3 - 50				A	TSL Int	400,000	400,000	-	-	-	-	800,000
3 - 51				A	TSL Int	-	100,000	100,000	100,000	100,000	500,000	900,000
3 - 52	3	1	3	B	TSL Int	100,000	-	-	-	-	-	100,000
Total - City Land Developments						\$ 500,000	\$ 500,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 500,000	\$ 1,800,000
Local Area Services												
3 - 53	6	1		A	LAS Reserve	1,000,000	-	-	-	-	-	1,000,000
Total - Pavement Management						\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Pavement Management												
3 - 54				A	TSL Int / Infrastructure	1,430,000	1,637,500	2,511,250	2,700,000	2,400,000	15,000,000	25,678,750
3 - 56				A	TSL Int	-	90,000	-	-	-	90,000	180,000
New-12					TSL Int	30,000	-	-	-	-	-	30,000
Total - Pavement Management						\$ 1,460,000	\$ 1,727,500	\$ 2,511,250	\$ 2,700,000	\$ 2,400,000	\$ 15,090,000	\$ 25,888,750
TOTAL FUNDING REQUESTED IN PROJECT SHEETS						\$ 5,390,000	\$ 4,026,500	\$ 4,961,250	\$ 4,035,000	\$ 3,870,000	\$ 21,970,000	\$ 44,252,750
TOTAL EXTERNAL CONTRIBUTIONS						\$ 529,000	\$ 535,000	\$ 321,000	\$ 75,000	\$ 275,000	\$ 590,000	\$ 2,325,000
NET FUNDING REQUESTED						\$ 4,861,000	\$ 3,491,500	\$ 4,640,250	\$ 3,960,000	\$ 3,595,000	\$ 21,380,000	\$ 41,927,750
Base Program												
Dedicated Funds												
New Initiatives												
External Funding												

**2013-2022 PROJECT PLAN
PARKS AND ENVIRONMENT**

Page	A	B	C	Priority	Funding Source		2013	2014	2015	2016	2017	2018-2022	Total
Park Specific													
4 - 3				A	Infrastructure	Victoria Park Path and Drainage Upgrades	50,000	-	-	-	-	-	50,000
4 - 4				A	Infrastructure	Replacement of Artificial Turf Goalmouths (six fields)	54,000	-	-	-	-	-	54,000
4 - 4				A	External	Replacement of Artificial Turf Goalmouths (six fields) - Required Outside Funding	36,000	-	-	-	-	-	36,000
4 - 5	1	4		C	Infrastructure	Loutet Bike Park	-	-	-	-	-	-	-
4 - 6				A	Annual	Ridgeway Tennis/Sports Court Restoration	55,000	-	-	-	-	-	55,000
4 - 6				A	External	Ridgeway Tennis/Sports Court Restoration - Required Outside Funding	12,500	-	-	-	-	-	12,500
4 - 7	2	4		B	Infrastructure	Waterfront Park Master Plan & Implementation	-	-	-	-	-	1,000,000	1,000,000
4 - 8				A	Infrastructure	Lower Lonsdale Small Park Infrastructure Replacement	250,000	-	250,000	-	-	-	500,000
4 - 8				A	External	Lower Lonsdale Small Park Infrastructure Replacement - Required Outside Funding	243,950	-	-	-	-	-	243,950
4 - 9				A	Infrastructure	Confederation Field Turf Replacement	-	725,000	-	-	-	-	725,000
4 - 10	4	3		A	Infrastructure	Park Washroom Construction	-	-	31,000	-	-	-	31,000
4 - 11		5	1	B	Infrastructure	East 27th Street Park	-	-	-	-	-	55,000	55,000
4 - 12	5	2		A	Infrastructure	St. Andrews Park Washrooms	-	-	120,000	-	-	-	120,000
4 - 13				A	Infrastructure	Kinsmen Field Renovations	-	-	-	410,000	-	-	410,000
4 - 14	2	1	3	B	Infrastructure	Boulevard Park - Master Plan Implementation	-	-	-	-	-	775,000	775,000
4 - 15				B	Infrastructure	Sutherland Field Turf Replacement	-	-	-	-	-	775,000	775,000
4 - 16	1		5	C	Infrastructure	Heywood Park Picnic Shelter	-	-	-	-	-	-	-
Infrastructure							\$ 701,450	\$ 725,000	\$ 401,000	\$ 410,000	\$ -	\$ 2,605,000	\$ 4,842,450
City Wide Programs													
4 - 17				A	Infrastructure	Playground Upgrades	35,000	35,000	35,000	35,000	-	-	140,000
4 - 18				A	Infrastructure	Wooden Bridge and Stair Replacement	40,000	50,000	50,000	-	-	-	140,000
4 - 19				A	Infrastructure	Parks Furnishings and Signage	26,750	26,750	26,750	26,750	26,750	133,750	267,500
4 - 20				A	Infrastructure	Invasives Management and Forest Restoration	97,000	137,000	97,000	97,000	50,000	200,000	678,000
4 - 21				A	Parking	Park Parking Lot Resurfacing and Repairs	26,750	26,750	26,750	26,750	26,750	133,750	267,500
Total - City-Wide Programs							\$ 225,500	\$ 275,500	\$ 235,500	\$ 185,500	\$ 103,500	\$ 467,500	\$ 1,493,000
Greenways Program													
4 - 22	6			A	Annual	Spirit Trail - Wayfinding	-	35,000	-	-	-	-	35,000
4 - 23	6	1		A	Park DCC	Spirit Trail - Forbes/Waterfront Park/Chesterfield/Carrie Cates Cr.	1,025,000	-	-	-	-	-	1,025,000
4 - 23	6	1		A	External	Spirit Trail - Forbes/Waterfront Park/Chesterfield/Carrie Cates Cr. - Required Outside Funding	100,000	-	-	-	-	-	100,000
4 - 24	6			A	Park DCC	Spirit Trail - Mosquito Creek Marina/Squamish Nation	250,000	-	-	-	-	-	250,000
4 - 25	6			A	Park DCC	Spirit Trail - Park & Tilford-Sunrise Park to Lynnmouth Park	-	200,000	-	-	-	-	200,000
4 - 25	6			A	External	Spirit Trail - Park & Tilford-Sunrise Park to Lynnmouth Park - Required Outside Funding	-	400,000	-	-	-	-	400,000
4 - 26	6			A	Park DCC	Spirit Trail - Main and Cotton	-	-	175,000	-	-	-	175,000
4 - 26	6			A	External	Spirit Trail - Main and Cotton - Required Outside Funding	-	-	350,000	-	-	-	350,000
4 - 27	5	1		A	Park DCC	Spirit Trail - Sunrise/Heywood	-	-	-	160,000	-	-	160,000
4 - 27	5	1		A	External	Spirit Trail - Sunrise/Heywood - Required Outside Funding	-	-	-	320,000	-	-	320,000
4 - 28	5	1	1	A	Park DCC	Green Necklace - Jones Avenue Leg - Keith Rd to 21st Street	800,000	-	-	-	-	-	800,000
4 - 29	5		1	A	Park DCC	Green Necklace Greenway - West 21st Street (Lonsdale to Jones)	-	-	235,000	-	-	-	235,000
4 - 29	5		1	A	External	Green Necklace Greenway - West 21st Street (Lonsdale to Jones) - Required Outside Funding	-	-	465,000	-	-	-	465,000
4 - 30	5	1	1	A	Park DCC	Green Necklace - Lonsdale Avenue to Greenwood Park	-	-	-	-	450,000	-	450,000
4 - 30	5	1	1	A	External	Green Necklace - Lonsdale Avenue to Greenwood Park - Required Outside Funding	-	-	-	-	900,000	-	900,000
4 - 31	4	1	2	A	Park DCC	Green Necklace - Grand Boulevard	-	-	-	-	450,000	-	450,000

**2013-2022 PROJECT PLAN
PARKS AND ENVIRONMENT**

Page	A	B	C	Priority	Funding Source	2013	2014	2015	2016	2017	2018-2022	Total
4 - 31	4	1	2	A	External	Green Necklace - Grand Boulevard - Required Outside Funding	-	-	-	900,000	-	900,000
4 - 32	4	1	2	A	Park DCC	Green Necklace - Keith Rd to Grand Blvd via St. Andrew's	-	-	-	350,000	-	350,000
4 - 32	4	1	2	A	External	Green Necklace - Keith Rd to Grand Blvd via St. Andrew's - Required Outside Funding	-	-	-	700,000	-	700,000
4 - 33	4		3	A	Park DCC	Upper Levels Greenway - Lonsdale to Westview	-	-	-	350,000	-	350,000
4 - 33	4		3	A	External	Upper Levels Greenway - Lonsdale to Westview - Required Outside Funding	-	-	-	700,000	-	700,000
4 - 34	4		3	A	Park DCC	Upper Levels Greenway - Lonsdale to Lynn Valley Road	-	-	-	350,000	-	350,000
4 - 34	4		3	A	External	Upper Levels Greenway - Lonsdale to Lynn Valley Road - Required Outside Funding	-	-	-	700,000	-	700,000
Total - Greenways Program						\$ 2,175,000	\$ 635,000	\$ 1,225,000	\$ 480,000	\$ 5,850,000	\$ -	\$ 10,365,000

Joint Use

4 - 35				A	Civic Amenity	Joint Use Playground Upgrades	19,000	-	-	-	-	19,000
Total - Joint use						\$ 19,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,000

Cemetery

New-6					Cemetery	City Cemetery Expansion	300,000	-	-	-	-	300,000
Total - Cemetery						\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000

TOTAL FUNDING REQUESTED IN PROJECT SHEETS \$ 3,420,950 \$ 1,635,500 \$ 1,861,500 \$ 1,075,500 \$ 5,953,500 \$ 3,072,500 \$ 17,019,450

TOTAL CONTRIBUTIONS \$ 392,450 \$ 400,000 \$ 815,000 \$ 320,000 \$ 3,900,000 \$ - \$ 5,827,450

NET FUNDING REQUESTED \$ 3,028,500 \$ 1,235,500 \$ 1,046,500 \$ 755,500 \$ 2,053,500 \$ 3,072,500 \$ 11,192,000

Base Program
Dedicated Funds
New Initiatives
External Funds

**2013-2022 PROJECT PLAN
PUBLIC ART**

Page	A	B	C	Priority	Funding Source	2013	2014	2015	2016	2017	2018-2022	Total
5 - 2				A	Public Art	85,000	85,000	85,000	85,000	85,000	425,000	850,000
					Public Art Reserve - Ongoing Public Art Program							
					Provisions of 1% of revenue from LL Land Sales to Public Art							
5 - 3	3	1	2	A	Public Art	86,816	333,700	-	-	-	-	420,516
					Projects							
TOTAL FUNDING REQUESTED IN PROJECT SHEETS						\$ 171,816	\$ 418,700	\$ 85,000	\$ 85,000	\$ 85,000	\$ 425,000	\$ 1,270,516
NET FUNDING REQUESTED						\$ 171,816	\$ 418,700	\$ 85,000	\$ 85,000	\$ 85,000	\$ 425,000	\$ 1,270,516
Base Program												
Dedicated Funds												

**2013-2022 PROJECT PLAN
EQUIPMENT**

	2013	2014	2015	2016	2017	2018-2022	Total
Summary of Equipment Projects							
FUNDING REQUESTED IN PROJECT SHEETS							
General Equipment	312,000	216,000	141,000	421,000	170,000	865,000	2,125,000
Information Technology Equipment	1,065,500	2,032,608	1,876,400	2,003,056	1,119,358	5,598,984	13,695,906
Engineering Equipment	945,000	217,000	375,000	545,000	880,000	3,627,000	6,589,000
Fire Equipment	210,000	310,000	35,000	175,000	350,000	1,255,000	2,335,000
Block Funding & One-Time Studies	944,590	874,058	839,058	914,058	839,058	4,499,290	8,910,112
TOTAL FUNDING REQUESTED	\$ 3,477,090	\$ 3,649,666	\$ 3,266,458	\$ 4,058,114	\$ 3,358,416	\$ 15,845,274	\$ 33,655,018
CONTRIBUTIONS							
General Equipment	-	-	-	-	60,000	40,000	100,000
Information Technology Equipment	131,500	140,304	104,200	100,028	74,429	393,542	944,003
Engineering Equipment	-	-	-	-	-	-	-
Fire Equipment	-	-	-	-	-	-	-
Block Funding & One-Time Studies	205,295	118,217	118,217	118,217	118,217	611,085	1,289,248
TOTAL CONTRIBUTIONS	\$ 336,795	\$ 258,521	\$ 222,417	\$ 218,245	\$ 252,646	\$ 1,044,627	\$ 2,333,251
NET FUNDING REQUESTED							
General Equipment	312,000	216,000	141,000	421,000	110,000	825,000	2,025,000
Information Technology Equipment	934,000	1,892,304	1,772,200	1,903,028	1,044,929	5,205,442	12,751,903
Engineering Equipment	945,000	217,000	375,000	545,000	880,000	3,627,000	6,589,000
Fire Equipment	210,000	310,000	35,000	175,000	350,000	1,255,000	2,335,000
Block Funding & One-Time Studies	739,295	755,841	720,841	795,841	720,841	3,888,205	7,620,864
TOTAL CITY FUNDING PROVIDED	\$ 3,140,295	\$ 3,391,145	\$ 3,044,041	\$ 3,839,869	\$ 3,105,770	\$ 14,800,647	\$ 31,321,767

**2013-2022 PROJECT PLAN
GENERAL EQUIPMENT**

Page	Priority	Funding Source		2013	2014	2015	2016	2017	2018-2022	Total
6 - 2	A	Annual / Gen Equip	Furniture and Equipment	117,000	-	-	-	-	-	117,000
6 - 4	A	Gen Equip	Replacement of Pool Vehicles	50,000	76,000	46,000	46,000	-	300,000	518,000
6 - 6	A	Gen Equip	Bylaw Vehicles Replacement	45,000	-	-	45,000	-	45,000	135,000
6 - 8	A	Gen Equip	NVRC Maintenance Vehicles	-	-	-	-	30,000	20,000	50,000
6 - 8	A	External	NVRC Maintenance Vehicles - Required Outside Funding	-	-	-	-	60,000	40,000	100,000
6 - 9	A	Gen Equip	NVRC Recreation Program Equipment	100,000	140,000	95,000	330,000	80,000	460,000	1,205,000
TOTAL FUNDING REQUESTED IN PROJECT SHEETS				\$ 312,000	\$ 216,000	\$ 141,000	\$ 421,000	\$ 170,000	\$ 865,000	\$ 2,125,000
TOTAL CONTRIBUTIONS				\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ 40,000	\$ 100,000
NET FUNDING REQUESTED				\$ 312,000	\$ 216,000	\$ 141,000	\$ 421,000	\$ 110,000	\$ 825,000	\$ 2,025,000
Base Program										
Dedicated Funds										
New Initiatives										
External Funding										

**2013-2022 PROJECT PLAN
INFORMATION TECHNOLOGY**

Page	A	B	C	Priority	Funding Source		2013	2014	2015	2016	2017	2018-2022	Total
I.T. Department													
7 - 3	4		3	A	Comp Equip	IT Strategic Plan Refresh	-	-	-	-	-	-	-
7 - 4	3		3	A	Annual	Security Governance and Testing	40,000	-	-	-	-	-	40,000
7 - 5				A	Comp Equip	Annual Server Replacement	75,000	100,000	100,000	100,000	100,000	500,000	975,000
7 - 6				A	Comp Equip	Annual Network Switch Replacement	27,500	27,500	27,500	27,500	27,500	137,500	275,000
7 - 7				A	Comp Equip	Notebook Replacement	-	-	-	288,000	-	352,000	640,000
7 - 8				A	Comp Equip	Workstation Replacement	50,000	100,000	467,500	-	100,000	767,500	1,485,000
7 - 9				A	Comp Equip	Tablet Replacement	12,500	12,500	12,500	12,500	12,500	62,400	124,900
7 - 10				A	Comp Equip	Multi Function Printer (MFP) and Copier Replacement	-	-	-	200,000	-	200,000	400,000
7 - 11				A	Comp Equip	Off Site Disk Backup Capacity Upgrades	-	20,000	-	-	20,000	20,000	60,000
7 - 12				A	Comp Equip	Storage - Disk Requirements & Replacement	-	75,000	-	75,000	-	225,000	375,000
7 - 13				A	Comp Equip	Annual Voice Systems Upgrade	-	25,000	10,000	10,000	10,000	95,000	150,000
7 - 14	1	3	3	B	Annual	Works Yard Conference Room Audio-Visual AV Replacement	25,000	-	-	-	-	-	25,000
7 - 15				A	Comp Equip	Business Continuity Planning and Maintenance	15,000	15,000	15,000	15,000	15,000	75,000	150,000
7 - 16	2		3	C	Comp Equip	Business Continuity - HA Firewall & Secondary Internet Service	-	-	-	-	-	-	-
7 - 17				A	Comp Equip	Orthophoto and Oblique Imagery Replacement	38,000	-	-	38,000	-	76,000	152,000
7 - 18	2	2	3	B	Annual	Digital 3D Model of the City	26,000	-	-	-	-	-	26,000
7 - 19	2	1	3	B	Comp Equip	GIS Open Data (Data sharing software)	-	-	-	-	-	19,000	19,000
7 - 20	2	1	3	B	Comp Equip	Facilities Service Requests and Management Tracking	-	-	-	-	-	25,000	25,000
7 - 21	2	1	3	B	Comp Equip	Fire Training and Certification System	-	-	-	-	-	25,000	25,000
7 - 22				A	Comp Equip	Municipal Applications - Property, Permits, Licenses (Advantage) System Replacement	-	550,000	325,000	175,000	-	-	1,050,000
7 - 23				A	Annual	PeopleSoft HCM (HRIS-Payroll Replacement) Project	256,000	-	-	-	-	-	256,000
7 - 24				A	Annual	PeopleSoft HCM Post Launch Implementation Project	135,000	-	-	-	-	-	135,000
7 - 25	2	1	3	B	Comp Equip	RCMP Support Staff Workforce Management (Telestaff)	-	-	-	-	-	60,000	60,000
7 - 26	2	1	3	B	Comp Equip	Riva Modelling (Asset Management/Replacement Planning)	-	-	-	-	-	100,000	100,000
7 - 27				A	Comp Equip	Business Systems Replacement	-	770,000	700,000	880,000	700,000	1,725,000	4,775,000
7 - 29				A	Comp Equip	Small Systems	15,000	15,000	15,000	15,000	15,000	75,000	150,000
7 - 30				A	Comp Equip	City Hall Conference Room Audio Visual System Replacement	-	75,000	-	-	-	270,000	345,000
7 - 31				A	Comp Equip	Council Chambers AV Presentation/Control System Replacement	-	30,000	-	-	-	-	30,000
7 - 32				A	Comp Equip	Council Chambers Video Replacement - High Definition	85,000	-	-	-	-	-	85,000
7 - 33				A	Comp Equip	Wiring (Replace Cable Plant)	-	-	40,000	-	-	50,000	90,000
7 - 34				A	Comp Equip	Wireless Replacement	10,000	-	-	-	-	100,000	110,000
Total - I.T. Department							\$ 810,000	\$ 1,815,000	\$ 1,712,500	\$ 1,836,000	\$ 1,000,000	\$ 4,959,400	\$ 12,132,900
Bylaws													
New-16	1	2	3	B	Comp Equip	License Plate Recognition System (LPR)	50,000	-	-	-	-	-	50,000
Total - Bylaws							\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

**2013-2022 PROJECT PLAN
INFORMATION TECHNOLOGY**

Page	A	B	C	Priority	Funding Source	2013	2014	2015	2016	2017	2018-2022	Total	
North Vancouver Museum & Archives													
7 - 36				A	Comp Equip	Museum & Archives Information Technology Refresh	-	3,804	1,200	17,528	429	27,042	50,003
7 - 36				A	External	Information Technology Refresh - Required Outside Funding	-	3,804	1,200	17,528	429	27,042	50,003
Total - North Vancouver Museum & Archives						\$ -	\$ 7,608	\$ 2,400	\$ 35,056	\$ 858	\$ 54,084	\$ 100,006	
North Vancouver Recreation Commission													
7 - 37				A	Comp Equip	NVRC I.T. Workstation Replacement	22,500	12,000	12,000	12,000	9,000	45,000	112,500
7 - 37				A	External	NVRC I.T. Workstation Replacement - Required Outside Funding	42,500	22,000	22,000	22,000	16,500	82,500	207,500
7 - 38				A	Comp Equip	NVRC I.T. Printer and Notebook Replacement	6,500	4,000	5,000	6,500	6,500	29,500	58,000
7 - 39				A	Comp Equip	NVRC I.T. Electronic Document Management	12,000	-	-	-	-	-	12,000
7 - 39				A	External	NVRC I.T. Electronic Document Management - Required Outside Funding	23,500	-	-	-	-	-	23,500
7 - 40				A	Comp Equip	NVRC I.T. Network Servers and Devices	12,500	25,500	18,000	13,000	25,500	67,000	161,500
7 - 40				A	External	NVRC I.T. Network Servers and Devices - Required Outside Funding	24,500	50,500	34,000	25,000	50,500	129,500	314,000
7 - 41				A	Comp Equip	NVRC I.T. Telephone Systems	-	23,500	20,000	-	-	43,500	87,000
7 - 41				A	External	NVRC I.T. Telephone Systems - Required Outside Funding	-	47,000	40,000	-	-	87,000	174,000
7 - 42				A	Comp Equip	NVRC I.T. Software Licences	20,500	8,500	3,500	18,000	3,500	34,000	88,000
7 - 42				A	External	NVRC I.T. Software Licences - Required Outside Funding	41,000	17,000	7,000	35,500	7,000	67,500	175,000
Total - North Vancouver Recreation Commission						\$ 205,500	\$ 210,000	\$ 161,500	\$ 132,000	\$ 118,500	\$ 585,500	\$ 1,413,000	
TOTAL FUNDING REQUESTED IN PROJECT SHEETS						\$ 1,065,500	\$ 2,032,608	\$ 1,876,400	\$ 2,003,056	\$ 1,119,358	\$ 5,598,984	\$ 13,695,906	
TOTAL CONTRIBUTIONS						\$ 131,500	\$ 140,304	\$ 104,200	\$ 100,028	\$ 74,429	\$ 393,542	\$ 944,003	
NET FUNDING REQUESTED						\$ 934,000	\$ 1,892,304	\$ 1,772,200	\$ 1,903,028	\$ 1,044,929	\$ 5,205,442	\$ 12,751,903	

**2013-2022 PROJECT PLAN
ENGINEERING EQUIPMENT**

Page	Priority	Funding Source	2013	2014	2015	2016	2017	2018-2022	Total
8 - 2	A	Eng Equip	865,000	217,000	375,000	545,000	880,000	3,627,000	6,509,000
8 - 6	A	Eng Equip	45,000	-	-	-	-	-	45,000
8 - 7	A	Eng Equip	35,000	-	-	-	-	-	35,000
TOTAL FUNDING REQUESTED IN PROJECT SHEETS			\$ 945,000	\$ 217,000	\$ 375,000	\$ 545,000	\$ 880,000	\$ 3,627,000	\$ 6,589,000
TOTAL CONTRIBUTIONS									
NET FUNDING REQUESTED			\$ 945,000	\$ 217,000	\$ 375,000	\$ 545,000	\$ 880,000	\$ 3,627,000	\$ 6,589,000
Base Program									
New Initiatives									
Dedicated Funds									

**2013-2022 PROJECT PLAN
FIRE EQUIPMENT**

Page	Priority	Funding Source	2013	2014	2015	2016	2017	2018-2022	Total
9 - 2	A	Fire Equip / Annual	210,000	310,000	35,000	175,000	350,000	1,255,000	2,335,000
TOTAL FUNDING REQUESTED IN PROJECT SHEETS			\$ 210,000	\$ 310,000	\$ 35,000	\$ 175,000	\$ 350,000	\$ 1,255,000	\$ 2,335,000
TOTAL CONTRIBUTIONS									
NET FUNDING REQUESTED			\$ 210,000	\$ 310,000	\$ 35,000	\$ 175,000	\$ 350,000	\$ 1,255,000	\$ 2,335,000
Base Program									

**2013-2022
PROJECT PLAN
BLOCK FUNDING, ON-GOING PROGRAMS, ONE-TIME STUDIES**

Page	A	B	C	Priority	Funding Source	2013	2014	2015	2016	2017	2018-2022	Total
Block Funds												
10 - 3				A	Annual	Block Funding City Properties	-	100,000	100,000	100,000	500,000	900,000
10 - 4				A	Annual	Block Funding Non City Properties	-	100,000	100,000	100,000	500,000	900,000
10 - 5				A	Annual	Block Funding - Gerry Brewer Building	-	30,000	30,000	30,000	150,000	270,000
10 - 5				A	External	Gerry Brewer Building - Required Outside Funding	-	35,217	35,217	35,217	176,085	316,953
10 - 6				A	Annual	Annual Computer Peripherals Replacement < \$10,000	-	75,000	-	100,000	300,000	475,000
10 - 7				A	Annual	Parks Infrastructure - Block Funding	-	75,000	75,000	75,000	375,000	675,000
10 - 8				A	Annual	Block Funding - Transportation	-	20,000	30,000	30,000	150,000	260,000
10 - 9				A	Annual	Block Funding - Engineering Equipment	-	50,000	50,000	50,000	250,000	450,000
10 - 10				A	Annual	Block Funding - Waterfront Asset Infrastructure	-	50,000	50,000	50,000	250,000	450,000
10 - 11				A	Annual	Block Funding - Fire Department	-	-	50,000	-	100,000	200,000
10 - 12				A	Annual	Block funding- Library Equipment	-	20,000	-	25,000	75,000	120,000
10 - 13				A	Annual	Museum & Archives Block Funding	-	10,000	10,000	10,000	50,000	90,000
10 - 13				A	External	Museum & Archives Block Funding - Required Outside Funding	-	10,000	10,000	10,000	50,000	90,000
10 - 14				A	Annual	NVRC Block Fund	-	70,000	70,000	70,000	375,000	655,000
10 - 15				A	Annual	NVRC Emergency Capital Replacement Fund	-	23,000	23,000	23,000	125,000	217,000
10 - 15				A	External	NVRC Emergency Capital Replacement Fund - Required Outside Funding	-	46,000	46,000	46,000	250,000	434,000
10 - 16				A	Annual	Block Funding: Police Equipment	-	23,000	23,000	23,000	115,000	207,000
10 - 16				A	External	Block Funding - Police Equipment - Required Outside Funding	-	27,000	27,000	27,000	135,000	243,000
New-15					Annual	Block Funding - General	60,000	-	-	-	-	60,000
TOTAL - BLOCK FUNDS						\$ 60,000	\$ 764,217	\$ 729,217	\$ 804,217	\$ 729,217	\$ 3,926,085	\$ 7,012,953
On-Going Programs												
10 - 17				A	LL Legacy	Lower Lonsdale Legacy Fund Grant Program	100,000	109,841	109,841	109,841	549,205	1,088,569
TOTAL - ON-GOING PROGRAMS						\$ 100,000	\$ 109,841	\$ 109,841	\$ 109,841	\$ 109,841	\$ 549,205	\$ 1,088,569

**2013-2022
PROJECT PLAN
BLOCK FUNDING, ON-GOING PROGRAMS, ONE-TIME STUDIES**

Page	A	B	C	Priority	Funding Source	2013	2014	2015	2016	2017	2018-2022	Total
One-Time Studies												
10 - 18	2		4	C	Annual							
Policy Development and Pilot Project: Energy Efficient New and Existing Buildings						-	-	-	-	-	-	-
10 - 19	3		3	A	Annual	25,000	-	-	-	-	-	25,000
OCP 2021 Update - New OCP Design and Printing												
10 - 20	3		3	A	Annual	10,000	-	-	-	-	-	10,000
New OCP - Initial Implementation												
10 - 21	3	1	3	B	Annual	75,000	-	-	-	-	-	75,000
CityShaping - OCP update - Expanded Process												
10 - 22	3		3	A	Annual	50,000	-	-	-	-	-	50,000
Economic Development Strategy Implementation												
10 - 23	3		3	A	Annual	27,000	-	-	-	-	-	27,000
Development of Job Evaluation Plan for Exempt Staff Compensation												
10 - 24	1	1	3	B	Annual	-	-	-	-	-	24,000	24,000
COR Audit												
10 - 25	2		5	C	Annual	-	-	-	-	-	-	-
Provision for Potential Studies												
10 - 26	5		2	A	Annual	60,000	-	-	-	-	-	60,000
LLBA Support for BIA												
10 - 27	3	1	3	B	Annual	205,295	-	-	-	-	-	205,295
Museum Collection Clean-up Project												
10 - 27	3	1	3	B	External	205,295	-	-	-	-	-	205,295
Museum Collection Clean-up Project Required Outside Funding												
New-13					Annual	45,000	-	-	-	-	-	45,000
Density Bonus Study												
New-14					Annual	52,000	-	-	-	-	-	52,000
OCP - Replace Expired Funding												
New-17					Annual	30,000	-	-	-	-	-	30,000
City Scholars Pilot Program												
TOTAL - ONE-TIME STUDIES						\$ 784,590	\$ -	\$ -	\$ -	\$ -	\$ 24,000	\$ 808,590
TOTAL FUNDING REQUESTED IN PROJECT SHEETS						\$ 944,590	\$ 874,058	\$ 839,058	\$ 914,058	\$ 839,058	\$ 4,499,290	\$ 8,910,112
TOTAL CONTRIBUTIONS						\$ 205,295	\$ 118,217	\$ 118,217	\$ 118,217	\$ 118,217	\$ 611,085	\$ 1,289,248
NET FUNDING REQUESTED						\$ 739,295	\$ 755,841	\$ 720,841	\$ 795,841	\$ 720,841	\$ 3,888,205	\$ 7,620,864
Base Program												
Dedicated Funds												
New Initiatives												
External Funding												

10 Year - Project Plan
2013 - 2022

WATER UTILITY

To be noted:
 * The 10 Year Plan reflects the current forecast for project budget year and provides a basis for year to year funding.
 * Projects of similar value may be transferred between years and the scope and priority of projects may change.
 * Operational issues, development needs and technological changes may effect the 10 Year Plan from year to year.

Identifier	Ongoing Capital Programs	Description	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	10 year
Water	Ongoing City Wide Water Programs	Valve Refit, Cross Connection, Commercial Meters, PRV Renew, Hydrant Install, Cleaning Sln., Sampling Sln., Meter Replacement, Connections, Connection Replacement, New Meters, Wa Conserv.	\$ 642,000	\$ 642,000	\$ 642,000	\$ 642,000	\$ 642,000	\$ 642,000	\$ 642,000	\$ 642,000	\$ 642,000	\$ 642,000	\$ 6,420,000
Identifier	Studies	Description	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	10 year
Water	Ongoing Water Studies	Metering Assessment Update	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	30,000	30,000	460,000
Identifier	Equipment	Description	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	10 year
Water	Yearly Water Equipment		5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	55,000
Identifier	Capital Project Locations	Description	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	10 year Budget
W 1	Lonsdale Valve Upgrades	Valve Replacement	75,000										75,000
W 2	Brooksbank Feed from Metro Vancouver to PRV	Water Main Replacement	130,000										130,000
W 3	29th: St. Andrews to Regent	Water Main Replacement	510,000										510,000
W 4	Forbes: 1st to 3rd St.	Water Main Installation-fire flow improvement		310,000									310,000
W 5	3rd: Mahon to Chesterfield Ave.	Water Main Replacement		350,000									350,000
W 6	3rd: Chesterfield Ave. to St. Georges Ave.	Water Main Replacement			690,000								690,000
W 7	3rd: St. Georges Ave. to St. Davids Ave.	Water Main Replacement				972,000							972,000
W 8	1300/1400 Grand Blvd. East	Water Main Replacement					250,000						250,000
W 9	Brooksbank: North of Cotton Dr.	Water Main Replacement					400,000						400,000
W 10	St. Georges Ave:13th Street to 15th Street	Water Main Replacement						300,000					300,000
W 11	1600/1700 Grand Blvd.	Water Main Replacement						300,000					300,000
W 12	29th and Regent to 793 East 29th St.	Water Main Replacement							470,000				470,000
W 13	1000 Heywood	Water Main Replacement							170,000				170,000
W 14	200 to 500 West 28th St.	Water Main Replacement								541,000			541,000
W 15	2300 Western Avenue	Water Main Replacement								180,000			180,000
W 16	200 Blk East 8th St.	Water Main Replacement									260,000		260,000
W 17	4th St Heywood to Kennard	Water Main Replacement									360,000		360,000
W 18	Gladstone Ave.	Water Main Replacement										250,000	250,000
W 19	300/400 Tempe Crescent.	Water Main Replacement										400,000	400,000
		Projects Total:	715,000	660,000	690,000	972,000	650,000	600,000	640,000	721,000	620,000	650,000	6,918,000
Studies, Programs, Equipment and Projects Total:			\$ 1,412,500	\$ 1,357,500	\$ 1,387,500	\$ 1,669,500	\$ 1,347,500	\$ 1,297,500	\$ 1,337,500	\$ 1,418,500	\$ 1,297,500	\$ 1,327,500	\$ 13,853,000

**10 Year - Project Plan
2013 - 2022**

SEWERAGE UTILITY

To be noted:
 * The 10 Year Plan reflects the current forecast for project budget year and provides a basis for year to year funding.
 * Projects of similar value may be transferred between years and the scope and priority of projects may change.
 * Operational issues, development needs and technological changes may effect the 10 Year Plan from year to year.

Identifier	Ongoing Capital Programs	Description	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	10 year
Sewerage	Ongoing City Wide Sewerage Programs	Spot Repairs, Manhole Upgrading, Mainline Grouting IC & Connection Rehabilitation, Connections	35,000	115,000	115,000	115,000	115,000	115,000	115,000	115,000	115,000	115,000	1,070,000
Identifier	Studies	Description	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	10 year
Sewerage	Ongoing Sanitary Studies	Sanitary Asset Assessment	0	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	225,000
Identifier	Equipment	Description	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	10 year
Sew/Drge	Yearly Sewerage/Drainage Equipment		6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	60,000
Identifier	Capital Project Locations	Description	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	10 year Budget
SE 1	Keith Road to 4th Street: Lonsdale to Forbes Ave. Sanitary Reserve for New treatment Plant Funding	Catchment Area Condition Assessment: Trenchless Options and Minor Reconstruction and/or Mainline Replacement	250,000 200,000										250,000 200,000
SE 2	Keith Road to 4th Street: Queensbury to Hendry	Catchment Area Condition Assessment: Trenchless Options and Minor Reconstruction and/or Mainline Replacement		450,000									450,000
SE 3	Keith Road to Heywood: East of Hendry	Catchment Area Condition Assessment: Trenchless Options and Minor Reconstruction and/or Mainline Replacement			450,000								450,000
SE 4	15th Street to Keith Road: Lonsdale to Forbes	Catchment Area Condition Assessment: Trenchless Options and Minor Reconstruction and/or Mainline Replacement				500,000							500,000
SE 5	15th Street to 11th Street: Lonsdale to West Blvd.	Catchment Area Condition Assessment: Trenchless Options and Minor Reconstruction and/or Mainline Replacement					450,000						450,000
SE 6	Keith Road to 19th Street: East of Grand Blvd.	Catchment Area Condition Assessment: Trenchless Options and Minor Reconstruction and/or Mainline Replacement						450,000					450,000
SE 7	19th Street to 15th Street: Lonsdale to West Blvd	Catchment Area Condition Assessment: Trenchless Options and Minor Reconstruction and/or Mainline Replacement							500,000				500,000
SE 8	19th Street to 24th Street: Lonsdale to West Blvd	Catchment Area Condition Assessment: Trenchless Options and Minor Reconstruction and/or Mainline Replacement								500,000			500,000
SE 9	19th Street to 24th Street: Lonsdale to Jones Ave.	Catchment Area Condition Assessment: Trenchless Options and Minor Reconstruction and/or Mainline Replacement									500,000		500,000
SE 10	14th Street to 24th Street-Larson to Westview Dr.	Catchment Area Condition Assessment: Trenchless Options and Minor Reconstruction and/or Mainline Replacement										500,000	500,000
Projects Total:			\$450,000	450,000	450,000	500,000	450,000	450,000	500,000	500,000	500,000	500,000	4,750,000
Studies, Programs, Equipment and Projects Total:			\$491,000	596,000	596,000	646,000	596,000	596,000	646,000	646,000	646,000	646,000	6,105,000

10 Year - Project Plan
2013 - 2022

DRAINAGE UTILITY

To be noted:
 * The 10 Year Plan reflects the current forecast for project budget year and provides a basis for year to year funding.
 * Projects of similar value may be transferred between years and the scope and priority of projects may change.
 * Operational issues, development needs and technological changes may effect the 10 Year Plan from year to year.

Identifier	Ongoing Capital Programs	Description	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	10 year
Drainage	Ongoing City Wide Drainage Programs	Catch Basin Replacement, Connections, California CBs Manhole Installs - Blind Junctions, CB Grate Replacement	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	650,000
Identifier	Equipment	Description	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	10 year
Drainage	Slope Stability study	City wide review and application of best management practices	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
Identifier	Capital Project Locations	Description	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	10 year Budget
D 1	Wagg Pond	Wagg Pond Dredging	100,000										100,000
D 2	Marine Dr. Mosquito and MacKay Creeks	Storm Sewer Upgrade and Replacement		150,000									150,000
D 3	Keith Road: Wagg Creek Outfall	Aquatic Habitat Protection and Enhancement			100,000								100,000
D 4	Creek Management - Storm BMPs	Aquatic Habitat Protection and Enhancement				100,000							100,000
D 5	Larson Road: Mission Creek Culvert	Culvert Replacement (KWL)					230,000						230,000
D 6	22nd Street: Wagg Creek Outfall	Storm Interceptor for Creek Outfall						55,000					55,000
D 7	Forbes: Esplanade to 2nd Street	Storm Upgrade for 10 year event management							230,000				230,000
D 8	Casano & 21st Street: Keith Creek	Intake Structure Replacement								230,000			230,000
D 9	Forbes Outfall	Settling Chamber Construction									92,000		92,000
D 10	Creek Management - Storm BMPs	Aquatic Habitat Protection and Enhancement										57,500	57,500
Projects Total:			100,000	150,000	100,000	100,000	230,000	55,000	230,000	230,000	92,000	57,500	1,344,500
Studies, Programs, Equipment and Projects Total:			215,000	265,000	215,000	215,000	345,000	170,000	345,000	345,000	207,000	172,500	2,494,500

RESERVES AND OTHER FUNDING

Average for the Year 4.35% 4.35% 4.35% 4.35% 4.35%

	2013	2014	2015	2016	2017	2018-2022	Total
Tax Levy	\$ 5,400,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 25,000,000	\$ 50,400,000
Total Available	\$ 5,400,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 25,000,000	\$ 50,400,000
Allocated to :							
Annual Budget	1,636,547	646,000	703,000	1,013,100	864,150	4,595,426	9,458,223
Tax Sale Land						-	-
Civic Amenity	400,000						
General Building	912,312	900,000					1,812,312
General Equipment	300,000	300,000	194,000	416,000	105,000	712,000	2,027,000
Fire Equipment	175,000	224,934	60,000	181,129	350,000	1,173,000	2,164,063
Computer Equipment	638,344	1,843,000	1,548,076	1,903,028	1,044,929	5,152,767	12,130,144
Infrastructure	905,297	653,566	2,062,424	1,054,243	2,203,421	11,204,307	18,083,258
Public Art	85,000	85,000	85,000	85,000	85,000	425,000	850,000
Affordable Housing	260,000	260,000	260,000	260,000	260,000	1,300,000	2,600,000
Sustainable Transportation	87,500	87,500	87,500	87,500	87,500	437,500	875,000
	\$ 3,763,453	\$ 4,354,000	\$ 4,297,000	\$ 3,986,900	\$ 4,135,850	\$ 20,404,574	\$ 40,541,777

ANNUAL BUDGET - Direct Transfer to Capital

Each year an amount is transferred from the annual budget to fund various capital projects. These funds are unrestricted and can be used for any capital project. Approximately 11% of the City's annual tax levy is transferred to capital projects or to fund capital reserves.

	2013	2014	2015	2016	2017	2018-2022	Total
Current Transfer	\$ 1,636,547	\$ 646,000	\$ 703,000	\$ 1,013,100	\$ 864,150	\$ 4,595,426	\$ 9,458,223
Transfer from Revised Budget	200,000						200,000
Closed Projects	1,199,048						1,199,048
Available Balance	\$ 3,035,595	\$ 646,000	\$ 703,000	\$ 1,013,100	\$ 864,150	\$ 4,595,426	\$ 10,857,271
Withdrawals							
Base							
Buildings							
Capital Maintenance	193,000			327,100	253,150	1,256,426	2,029,676
Major Renovation	1,500,000						1,500,000
Structures							
Streets & Traffic			92,000				92,000
Parks & Environment	55,000						55,000
Cemetery							
Public Art							
Equipment							
Over \$10,000							
General & Recreation	15,000						15,000
Computer	573,300						573,300
Fire	60,000						60,000
Eng							
One-time studies	579,295					24,000	603,295
Block Funds							
Museum equipment	-	10,000	10,000	10,000	10,000	50,000	90,000
Police equipment (non-contract)	-	23,000	23,000	23,000	23,000	115,000	207,000
NVRC Emergency Supplies Replac	-	23,000	23,000	23,000	23,000	125,000	217,000
Library equipment	-	20,000	-	25,000	-	75,000	120,000
Eng. Ops Equipment	-	50,000	50,000	50,000	50,000	250,000	450,000
Waterfront Asset Infrastructure	-	50,000	50,000	50,000	50,000	250,000	450,000
Civic Bldgs	-	100,000	100,000	100,000	100,000	500,000	900,000
City Owned but Non-City Used Buildings	-	100,000	100,000	100,000	100,000	500,000	900,000
Gerry Brewer Building	-	30,000	30,000	30,000	30,000	150,000	270,000
NVRC Equipment	-	70,000	70,000	70,000	70,000	375,000	655,000
Park Infrastructures	-	75,000	75,000	75,000	75,000	375,000	675,000
Fire Equipment	-	-	50,000	-	50,000	100,000	200,000
Computer	-	75,000	-	100,000	-	300,000	475,000
Transportation	-	20,000	30,000	30,000	30,000	150,000	260,000
General	60,000	-	-	-	-	-	60,000
Total Expended	\$ 3,035,595	\$ 646,000	\$ 703,000	\$ 1,013,100	\$ 864,150	\$ 4,595,426	\$ 10,857,271
Closing Balance	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ 0	\$ 0

RESERVES AND OTHER FUNDING

TAX SALE LAND Principal

The Tax Sale Lands Fund is made up of the proceeds of sale of all lands sold by the City which originally became City property though non-payment of taxes. Most of this land came to the City in the 1930's, during the Great Depression. The balance in the Tax Sale Land reserve is used to invest in projects that have a prospective rate of return equal to or greater than the City's benchmark rate of return; to invest in infrastructure and land management, in order to enhance the marketability and increase the value of marketed lands, or to invest in the purchase of land assets to be held by the City. By long-standing Council policy, Tax Sale Land principal is not used to fund depreciable assets such as civic buildings, infrastructure or equipment.

	2013	2014	2015	2016	2017	2018-2022	Total
Opening Balance (unappropriated)	\$ 40,523,899	\$ 32,473,899	\$ 60,507,099	\$ 66,232,099	\$ 66,282,099	\$ 66,332,099	\$ 40,523,899
Inflation Buffer	-	-	-	-	-	-	-
Loan repayments:							
-LL Road rpmt (Streets DCC)	-	-	275,000	-	-	450,000	725,000
-AT Field User Fee rpmt	50,000	50,000	50,000	50,000	50,000	250,000	500,000
-Lonsdale Energy Corporation	-	-	-	-	-	-	-
Proceeds of Sale:							
-Land Sales - LLL	-	24,680,000	-	-	-	-	24,680,000
-Land Sales - other	-	-	3,000,000	-	-	-	3,000,000
Loans/Transfers							
-Transfer from CEF	-	3,600,000	2,400,000	-	-	-	6,000,000
-Transfer from General Buildings	-	-	-	-	-	-	-
Available Balance	\$ 40,573,899	\$ 60,803,899	\$ 66,232,099	\$ 66,282,099	\$ 66,332,099	\$ 67,032,099	\$ 75,428,899
-Purchases							
Parks Acquisition	-	-	-	-	-	1,200,000	1,200,000
Strategic Land Purchase	3,500,000	-	-	-	-	-	3,500,000
Other Sites	-	-	-	-	-	-	-
	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000	\$ 4,700,000
-Grants/Transfers							
-Lonsdale Energy Corporation	-	-	-	-	-	8,000,000	8,000,000
-Transfer to General Buildings	-	-	-	-	-	-	-
-Transfer to CEF	-	-	-	-	-	-	-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,000,000	\$ 8,000,000
-Other Withdrawals - Capital Funding							
Provision for Land Sale Expenses	100,000	-	-	-	-	-	-
LL Lands Development	50,000	50,000	-	-	-	-	100,000
Foot of Lonsdale Remediation	4,000,000	-	-	-	-	-	4,000,000
Operations Centre Remediation	450,000	-	-	-	-	-	-
1% of LL Land Sales to Public Art	-	246,800	-	-	-	-	246,800
	\$ 4,600,000	\$ 296,800	\$ -	\$ -	\$ -	\$ -	\$ 4,346,800
Total Expenditures	\$ 8,100,000	\$ 296,800	\$ -	\$ -	\$ -	\$ 9,200,000	\$ 17,046,800
Closing Balance	\$ 32,473,899	\$ 60,507,099	\$ 66,232,099	\$ 66,282,099	\$ 66,332,099	\$ 57,832,099	\$ 58,382,099

TAX SALE LANDS interest

The previous year's earned interest of the Tax Sales Land reserve is unrestricted and is used to fund various projects. Along with the Annual Budget tax levy, this is the major unrestricted source that the City has for funding capital projects.

	2013	2014	2015	2016	2017	2018-2022	Total
Opening Balance	\$ 1,973,654	\$ 1,412,615	\$ 2,632,059	\$ 2,881,096	\$ 2,883,271	\$ 12,882,982	\$ 24,665,677
Completed Projects	692,708	-	-	-	-	-	692,708
Early Appropriations	-	-	-	-	-	-	-
Available Balance	2,666,362	1,412,615	2,632,059	2,881,096	2,883,271	12,882,982	25,358,384
Withdrawals							
One-Time Studies							
Parks	-	-	-	-	-	-	-
General	-	-	-	-	-	-	-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Buildings							
Capital Maintenance	-	400,000	-	-	-	-	400,000
Major Renovation	59,445	749,000	100,000	100,000	100,000	1,775,000	2,883,445
New	-	-	-	-	-	-	-
	\$ 59,445	\$ 1,149,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 1,775,000	\$ 3,283,445
Structures							
Streets & Traffic	2,428,488	263,615	2,167,431	2,781,096	2,783,271	10,909,305	21,333,206
Parks & Environment	178,429	-	364,628	-	-	198,675	741,732
Cemetery	-	-	-	-	-	-	-
	\$ 2,606,917	\$ 263,615	\$ 2,532,059	\$ 2,781,096	\$ 2,783,271	\$ 11,107,980	\$ 22,074,938
Equipment							
General & Recreation	-	-	-	-	-	-	-
Computer	-	-	-	-	-	-	-
Fire	-	-	-	-	-	-	-
Engineering Ops Block Funding	-	-	-	-	-	-	-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expended	\$ 2,666,362	\$ 1,412,615	\$ 2,632,059	\$ 2,881,096	\$ 2,883,271	\$ 12,882,980	\$ 25,358,383
Closing Balance	\$ (0)	\$ (0)	\$ (0)	\$ 0	\$ 0	\$ 2	\$ 1

RESERVES AND OTHER FUNDING

CIVIC AMENITY

The City also owns land that was acquired through purchase, i.e., not through tax defaults. Such property is considered as being a non-Tax Sale land property. The proceeds of sale are placed in the City Amenity fund. The CAF is specifically dedicated to fund capital projects which will enhance the use and enjoyment of the City by members of the public, such as parks, recreation centers, libraries, plazas, and other community amenities.

	2013	2014	2015	2016	2017	2018-2022	Total
Opening Balance	\$ 14,946,752	\$ 15,624,067	\$ 23,943,931	\$ 26,237,692	\$ 32,283,482	\$ 33,687,813	\$ 14,946,752
Completed Projects							
Early Appropriations	159,000						
Contributions:							
Amenity Levy	400,000						
- Land sales - special	-	2,315,000	625,000	-	-	-	2,940,000
- Land sales - Misc	-	8,690,000	2,975,000	4,700,000	-	-	16,365,000
Centennial Seat Surcharge	-	-	-	-	-	-	-
Expiring Bylaw	-	-	-	-	-	-	-
Transfer to TSL Principal	-	(3,600,000)	(2,400,000)	-	-	-	(6,000,000)
Interest for the year	651,315	1,001,764	1,093,761	1,345,790	1,404,331	6,094,785	11,591,746
Available Balance	\$ 16,157,067	\$ 24,030,831	\$ 26,237,692	\$ 32,283,482	\$ 33,687,813	\$ 39,782,598	\$ 39,843,498
Withdrawals							
Major Renovations	-	-	-	-	-	8,000,000	8,000,000
New Projects	-	-	-	-	-	-	-
New LL Amenity projects	-	-	-	-	-	-	-
Community / Joint Use Projects	514,000	-	-	-	-	-	514,000
Park Enhancements	19,000	-	-	-	-	-	19,000
Foot of Lonsdale	-	-	-	-	-	-	-
New Museum Facility	-	-	-	-	-	-	-
Presentation House Renovation	-	-	-	-	-	-	-
1% of LL Land Sales to Public Art	-	86,900	-	-	-	-	86,900
Cont to LL Legacy Fund	-	-	-	-	-	-	-
Total Expended	533,000	86,900	-	-	-	8,000,000	8,619,900
Closing Balance	\$ 15,624,067	\$ 23,943,931	\$ 26,237,692	\$ 32,283,482	\$ 33,687,813	\$ 31,782,598	\$ 31,223,598

LOWER LONSDALE AMENITY

The LLAF was originally created to set aside funds from non-Tax Sale land or density transfer in Lower Lonsdale. Funding from this source was to be used with respect to capital projects in the Lower Lonsdale area relating to the provision of affordable and adaptable rental housing, a community arts gallery, a photographic and media arts gallery, a museum, a 150-200 seat theatre, a multi-purpose activity centre, and other Lower Lonsdale amenities. In 2011, Council adopted a bylaw that requires all land sales to be consolidated into one reserve, the Civic Amenity Reserve Fund. While no new funding will be set aside in the LLAF, funds that are in place will be used toward the construction of Lower Lonsdale amenities as it was originally intended.

	2013	2014	2015	2016	2017	2018-2022	Total
Opening Balance	\$ 6,853,296	\$ 2,789,584	\$ 2,571,794	\$ 2,683,667	\$ 2,800,406	\$ 2,922,224	\$ 6,853,296
Early Appropriations	115,000						
Contributions:							
- LL Non-TSL Sales	-	-	-	-	-	-	-
- Transfer from CEF	-	-	-	-	-	-	-
- Other	-	-	-	-	-	-	-
Interest for the year	116,288	107,209	111,873	116,739	121,818	693,338	1,267,266
Available Balance	\$ 7,084,584	\$ 2,896,794	\$ 2,683,667	\$ 2,800,406	\$ 2,922,224	\$ 3,615,561	\$ 8,120,561
Withdrawals							
Amenity at Shipyards / Waterfront	375,000	325,000	-	-	-	-	700,000
Beach Volleyball Courts	140,000	-	-	-	-	-	140,000
Presentation House Gallery/Cates Site	2,615,000	-	-	-	-	-	2,615,000
New Museum Facility	50,000	-	-	-	-	-	50,000
Presentation House Theatre	115,000	-	-	-	-	-	115,000
Provision for LL Amenity Projects	1,000,000	-	-	-	-	-	1,000,000
Total Expended	\$ 4,295,000	\$ 325,000	\$ -	\$ -	\$ -	\$ -	\$ 4,620,000
Closing Balance	\$ 2,789,584	\$ 2,571,794	\$ 2,683,667	\$ 2,800,406	\$ 2,922,224	\$ 3,615,561	\$ 3,500,561

MARINE DRIVE AMENITY

This reserve originally aimed to set aside proceeds from land sales of non-Tax Sale properties in the Marine Drive area for the purpose of funding projects in the area. In 2011, Council adopted a bylaw that requires all land sales to be consolidated into one reserve, the Civic Amenity Reserve Fund. While no new funding will be set aside in this reserve, funds that are in place will be used toward projects in the Marine Drive area.

	2013	2014	2015	2016	2017	2018-2022	Total
Opening Balance	\$ 455,127	\$ 474,925	\$ 495,584	\$ 517,142	\$ 539,637	\$ 563,112	\$ 455,127
Contributions:							
Interest for the year	19,798	20,659	21,558	22,496	23,474	133,606	241,591
Available Balance	\$ 474,925	\$ 495,584	\$ 517,142	\$ 539,637	\$ 563,112	\$ 696,718	\$ 696,718
Withdrawals	-	-	-	-	-	-	-
Closing Balance	\$ 474,925	\$ 495,584	\$ 517,142	\$ 539,637	\$ 563,112	\$ 696,718	\$ 696,718

RESERVES AND OTHER FUNDING

GENERAL BUILDING

The General Building Reserve is used for capital building maintenance, renovation, and building replacement. The City owns in excess of \$100m in buildings. The GB reserve was established in 1995 to begin the process of setting aside sufficient funds to replace these buildings as required. Because the Justice Administration (Gerry Brewer) Building is co-owned with the District of North Vancouver, it has its own replacement reserve. This building is not very old; nevertheless, it is necessary to begin setting replacement funds aside.

	2013	2014	2015	2016	2017	2018-2022	Total
Opening Balance	\$ 669,365	\$ 721,454	\$ 189,588	\$ 184,811	\$ 192,850	\$ 201,239	\$ 669,365
Contributions:							
- Budgeted	912,312	900,000	-	-	-	-	1,812,312
Completed projects	678,352						678,352
Interest for the year	30,075	7,903	7,704	8,039	8,389	47,747	109,857
Available Balance	\$ 2,290,104	\$ 1,629,357	\$ 197,292	\$ 192,850	\$ 201,239	\$ 248,986	\$ 3,269,886
Withdrawals							
Capital maintenance	1,085,650	424,944	12,481				1,523,075
Major renovation	483,000	1,014,825	-	-	-	-	1,497,825
Transfer to TSL							-
Total Expended	1,568,650	1,439,769	12,481	-	-	-	3,020,900
Closing Balance	\$ 721,454	\$ 189,588	\$ 184,811	\$ 192,850	\$ 201,239	\$ 248,986	\$ 248,986

JUSTICE ADMINISTRATION BUILDING

The Justice Administration Building Reserve is used for capital building maintenance, renovation, and replacement of the Gerry Brewer Building. Because the Justice Administration (Gerry Brewer) Building is co-owned with the District of North Vancouver, it has its own replacement reserve.

	2013	2014	2015	2016	2017	2018-2022	Total
Opening Balance	\$ 327,802	\$ 281,575	\$ 194,222	\$ 107,364	\$ 79,634	\$ 29,548	\$ 327,802
Contributions:							
- Budgeted	-	-	-	-	-	-	-
Completed projects	-						-
Interest for the year	11,738	8,096	4,476	3,320	1,232	0	28,862
Available Balance	\$ 339,540	\$ 289,672	\$ 198,697	\$ 110,684	\$ 80,866	\$ 29,548	\$ 356,663
Withdrawals							
Capital maintenance	57,965	95,450	91,333	31,050	51,318	29,548	356,663
Major renovation	-	-	-	-	-	-	-
Transfer to TSL							-
Total Expended	57,965	95,450	91,333	31,050	51,318	29,548	356,663
Closing Balance	\$ 281,575	\$ 194,222	\$ 107,364	\$ 79,634	\$ 29,548	\$ 0	\$ 0

INFRASTRUCTURE

The Infrastructure Reserve funds engineering infrastructure replacement projects such as those included in the category "Structures". A long term goal for the fund would be to more closely match the amount transferred each year to this reserve from the annual budget with the City's infrastructure maintenance requirements. This would be achievable only over many years, because the value of the required infrastructure reinvestment is high.

	2013	2014	2015	2016	2017	2018-2022	Total
Opening Balance	\$ 607,954	\$ 32,785	\$ 6,748	\$ 9,285	\$ 18,015	\$ 1,482,247	\$ 607,954
Completed Projects							
Contributions:							
- Budgeted	905,297	653,566	2,062,424	1,054,243	2,203,421	11,204,307	18,083,258
- Tsf from LAS Fund							
Interest for the year	1,367	281	387	751	61,790	178,408	242,983
Available Balance	\$ 1,514,618	\$ 686,632	\$ 2,069,559	\$ 1,064,279	\$ 2,283,226	\$ 12,864,961	\$ 18,934,195
Withdrawals							
Streets & Traffic	1,107,512	679,884	2,060,274	1,046,264	724,229	10,033,195	15,651,358
Parks & Environment	374,321				76,750	2,740,075	3,191,146
Total Expended	1,481,833	679,884	2,060,274	1,046,264	800,979	12,773,270	18,842,504
Closing Balance	\$ 32,785	\$ 6,748	\$ 9,285	\$ 18,015	\$ 1,482,247	\$ 91,691	\$ 91,691

RESERVES AND OTHER FUNDING

GENERAL EQUIPMENT

Used for general equipment and machinery replacement including office equipment, and pool and bylaw vehicles.

	2013	2014	2015	2016	2017	2018-2022	Total
Opening Balance	\$ 45,946	\$ 56,293	\$ 51,437	\$ 35,935	\$ 329,678	\$ 19,491	\$ 45,946
Completed Projects							
Contributions:							
- Budgeted	300,000	300,000	194,000	416,000	105,000	712,000	2,027,000
- Eq. Sales proceeds	5,000	5,000	5,000	5,000	5,000	25,000	50,000
Interest for the year	2,347	2,144	1,498	13,743	813	16,677	37,222
Available Balance	\$ 353,293	\$ 363,437	\$ 251,935	\$ 470,678	\$ 440,491	\$ 773,168	\$ 2,160,168
Withdrawals							
General	297,000	312,000	216,000	141,000	421,000	773,000	2,160,000
Block Funding							
Projects	-	-	-	-	-	-	-
Total Expended	297,000	312,000	216,000	141,000	421,000	773,000	2,160,000
Closing Balance	\$ 56,293	\$ 51,437	\$ 35,935	\$ 329,678	\$ 19,491	\$ 168	\$ 168

FIRE EQUIPMENT

Used for fire equipment, and replacement and upgrades.

	2013	2014	2015	2016	2017	2018-2022	Total
Opening Balance	\$ -	\$ 67,828	\$ 34,187	\$ 61,761	\$ 70,843	\$ 73,925	\$ -
Early Appropriations	40,000						40,000
Contributions:							
- Budgeted	175,000	224,934	60,000	181,129	350,000	1,173,000	2,164,063
Expiring Bylaw	-						-
Sale of Engine 11		50,000					50,000
Interest for the year	2,828	1,425	2,575	2,953	3,082	9,066	21,929
Available Balance	\$ 217,828	\$ 344,187	\$ 96,761	\$ 245,843	\$ 423,925	\$ 1,255,992	\$ 2,275,992
Withdrawals							
Vehicles	150,000	310,000	35,000	175,000	350,000	1,255,000	2,275,000
Block Funds							
Closing Balance	\$ 67,828	\$ 34,187	\$ 61,761	\$ 70,843	\$ 73,925	\$ 992	\$ 992

COMPUTER EQUIPMENT

Used for computer equipment replacement and upgrades.

	2013	2014	2015	2016	2017	2018-2022	Total
Opening Balance	\$ -	\$ 32,707	\$ 94,336	\$ 36,744	\$ 38,342	\$ 40,010	\$ -
Early Appropriations	8,700						8,700
Contributions:							
-1% Levy	-	-	-	-	-	-	-
- Budgeted	638,344	1,950,000	1,548,076	1,903,028	1,044,929	5,152,767	12,237,144
- Other							
Interest for the year	1,363	3,933	1,532	1,598	1,668	16,965	27,059
Available Balance	\$ 648,407	\$ 1,986,640	\$ 1,643,944	\$ 1,941,370	\$ 1,084,939	\$ 5,209,742	\$ 12,272,903
Withdrawals							
Block Funds							
General	360,700	1,892,304	1,607,200	1,903,028	1,044,929	5,205,442	12,013,603
Council Chambers Renovation	255,000						255,000
Closing Balance	\$ 32,707	\$ 94,336	\$ 36,744	\$ 38,342	\$ 40,010	\$ 4,300	\$ 4,300

ENGINEERING EQUIPMENT

Used for engineering equipment and vehicle replacement. Engineering has a fleet of several vehicles. Contributions to the Reserve are based on the hourly rates charged to the different projects and programs using the vehicles.

	2013	2014	2015	2016	2017	2018-2022	Total
Opening Balance	\$ 1,734,158	\$ 1,626,981	\$ 1,982,631	\$ 2,188,877	\$ 2,226,701	\$ 1,916,598	\$ 1,734,158
Early Appropriations	478,000						
Contributions:							
- Budgeted	450,000	450,000	450,000	450,000	450,000	2,250,000	4,500,000
- Eq. Sales proceeds	40,000	40,000	40,000	40,000	40,000	200,000	400,000
Interest for the year	67,823	82,649	91,247	92,824	79,896	228,736	643,175
Available Balance	\$ 2,769,981	\$ 2,199,631	\$ 2,563,877	\$ 2,771,701	\$ 2,796,598	\$ 4,595,333	\$ 7,277,333
Withdrawals							
Vehicles	945,000	217,000	375,000	545,000	880,000	3,627,000	6,589,000
Equipment for New Yard	198,000						
Block Funding							
Closing Balance	\$ 1,626,981	\$ 1,982,631	\$ 2,188,877	\$ 2,226,701	\$ 1,916,598	\$ 968,333	\$ 688,333

RESERVES AND OTHER FUNDING

LOCAL AREA SERVICES

Local Area Services (LAS) Projects, formerly called Local Improvement Projects, are jointly funded by the City and the benefiting property owner. The Community Charter requires that LAS Reserve funds be used only to fund the city share of new local area services projects.

	2013	2014	2015	2016	2017	2018-2022	Total
Opening Balance	\$ 1,049,619	\$ 51,778	\$ 54,030	\$ 56,380	\$ 58,833	\$ 61,392	\$ 1,049,619
Contributions:							
- Levies from Property Owners							-
- Other							-
Interest for the year	2,158	2,252	2,350	2,453	2,559	14,566	26,339
Available Balance	\$ 1,051,778	\$ 54,030	\$ 56,380	\$ 58,833	\$ 61,392	\$ 75,958	\$ 1,075,958
Withdrawals							
City Share of LAS Projects	1,000,000	-	-	-	-	-	1,000,000
Closing Balance	\$ 51,778	\$ 54,030	\$ 56,380	\$ 58,833	\$ 61,392	\$ 75,958	\$ 75,958

PARKING

This reserve has been funded by pay-in-lieu contributions from developers who cannot provide off-street parking due to heritage restrictions, or land conditions which would create significant financial hardship; as well as from parking revenues from 1998-2002. Moneys in the fund and any interest thereon shall be expended only for purchase, acquisition, construction, installation or improvement of new and existing off-street parking spaces.

	2013	2014	2015	2016	2017	2018-2022	Total
Opening Balance	\$ 753,520	\$ 633,164	\$ 632,793	\$ 632,406	\$ 632,002	\$ 631,581	\$ 753,520
Contributions:							
- General Parking Operations							-
- Pay in lieu of Parking							-
Interest for the year	26,394	26,379	26,363	26,346	26,328	131,351	263,162
Available Balance	\$ 779,914	\$ 659,543	\$ 659,156	\$ 658,752	\$ 658,331	\$ 762,931	\$ 1,016,681
Withdrawals							
Parking Projects Buildings							-
Parking Projects Parks	26,750	26,750	26,750	26,750	26,750	133,750	267,500
Parking Projects Streets & Traffic	120,000	-	-	-	-	-	120,000
Total Expended	\$ 146,750	\$ 26,750	\$ 26,750	\$ 26,750	\$ 26,750	\$ 133,750	\$ 387,500
Closing Balance	\$ 633,164	\$ 632,793	\$ 632,406	\$ 632,002	\$ 631,581	\$ 629,181	\$ 629,181

PARKS DCC

The Parks DCC fund can only be used to fund the purchase of parkland and certain specific parks improvements. DCC's in general are to be used to create capital works required due to growth, therefore the City plans to use these funds to provide parks and improvements in areas impacted by growth.

	2013	2014	2015	2016	2017	2018-2022	Total
Opening Balance	\$ 16,370,545	\$ 4,769,364	\$ 5,055,094	\$ 5,134,118	\$ 5,477,455	\$ 3,967,862	\$ 16,370,545
Contributions:							
- Budgeted							
- Levies	275,000	275,000	275,000	275,000	275,000	1,375,000	2,750,000
Interest for the year	198,819	210,730	214,024	228,337	165,407	1,131,620	2,148,936
Available Balance	\$ 16,844,364	\$ 5,255,094	\$ 5,544,118	\$ 5,637,455	\$ 5,917,862	\$ 6,474,481	\$ 21,269,481
Withdrawals							
New Parks	10,000,000	-	-	-	-	-	10,000,000
Greenway Program	2,075,000	200,000	410,000	160,000	1,950,000	-	4,795,000
DCC Land Payment							-
Parks Projects							-
Total Expended	\$ 12,075,000	\$ 200,000	\$ 410,000	\$ 160,000	\$ 1,950,000	\$ -	\$ 14,795,000
Closing Balance	\$ 4,769,364	\$ 5,055,094	\$ 5,134,118	\$ 5,477,455	\$ 3,967,862	\$ 6,474,481	\$ 6,474,481

STREETS DCC

The Streets DCC Fund is used for a single street improvement attributable to growth, which was the construction of the Third Street connector. This project was financed using TSL principal funds, which are being repaid to the TSL through the Streets DCC.

	2013	2014	2015	2016	2017	2018-2022	Total
Opening Balance	\$ 102,152	\$ 169,206	\$ 239,176	\$ 25,228	\$ 88,935	\$ 155,414	\$ 102,152
Levies	60,000	60,000	60,000	60,000	60,000	300,000	600,000
Interest for the year	7,054	9,970	1,052	3,707	6,479	20,042	48,304
Available Balance	\$ 169,206	\$ 239,176	\$ 300,228	\$ 88,935	\$ 155,414	\$ 475,456	\$ 750,456
Withdrawals							
General							
TSF to TSL re LL Road Pmt			275,000			450,000	725,000
Closing Balance	\$ 169,206	\$ 239,176	\$ 25,228	\$ 88,935	\$ 155,414	\$ 25,456	\$ 25,456

RESERVES AND OTHER FUNDING

AFFORDABLE HOUSING

The Affordable Housing Reserve is funded by a contribution from taxes collected, currently set at \$260,000 per year. It is used to support the development of affordable housing in the City and to further the City's housing policy goals through housing initiative grants.

	2013	2014	2015	2016	2017	2018-2022	Total
Opening Balance	\$ 2,391,429	\$ 100,218	\$ 104,577	\$ 109,127	\$ 113,874	\$ 118,827	\$ 2,391,429
Contributions:							
-1% Levy	260,000	260,000	260,000	260,000	260,000	1,300,000	2,600,000
- Budgeted						-	-
- Other						-	-
Interest for the year	4,178	4,359	4,549	4,747	4,954	28,193	50,980
Available Balance	\$ 2,655,607	\$ 364,577	\$ 369,127	\$ 373,874	\$ 378,827	\$ 1,447,020	\$ 5,042,409
Withdrawals							
Projects & Grants	2,555,389	260,000	260,000	260,000	260,000	1,300,000	4,895,389
Total expended	\$ 2,555,389	\$ 260,000	\$ 260,000	\$ 260,000	\$ 260,000	\$ 1,300,000	\$ 4,895,389
Closing Balance	\$ 100,218	\$ 104,577	\$ 109,127	\$ 113,874	\$ 118,827	\$ 147,020	\$ 147,020

SUSTAINABLE TRANSPORTATION

Created in 2008, The Sustainable Transportation Reserve Fund sets aside funding for the implementation of sustainable transportation initiatives included in the City's Transportation Plan.

	2013	2014	2015	2016	2017	2018-2022	Total
Opening Balance	\$ 253,591	\$ 142,011	\$ 16,185	\$ 0	\$ 0	\$ 0	\$ 253,591
Contributions:							
- Annual	87,500	87,500	87,500	87,500	87,500	437,500	875,000
- Budgeted						-	-
- Other						-	-
Interest for the year	5,920	675	0	0	0	0	6,595
Available Balance	\$ 347,011	\$ 230,185	\$ 103,685	\$ 87,500	\$ 87,500	\$ 437,501	\$ 1,135,186
Withdrawals							
Projects & Grants	205,000	214,000	103,685	87,500	87,500	437,500	1,135,185
Total expended	\$ 205,000	\$ 214,000	\$ 103,685	\$ 87,500	\$ 87,500	\$ 437,500	\$ 1,135,185
Closing Balance	\$ 142,011	\$ 16,185	\$ 0	\$ 0	\$ 0	\$ 1	\$ 1

LOWER LONSDALE LEGACY

The Lower Lonsdale Legacy Fund is funded from 25% of the proceeds of sale of non-Tax Sale land or density transfer in Lower Lonsdale to a maximum of \$2.5m. It is treated as an endowment fund and only the previous year's earned interest is made available to allocate to grants. The fund provides grants for community development projects, services, and events that contribute to the quality of life of residents in Lower Lonsdale. The projects may be capital or operational.

	2013	2014	2015	2016	2017	2018-2022	Total
Opening Balance	\$ 2,595,498	\$ 2,595,498	\$ 2,595,498	\$ 2,595,498	\$ 2,595,498	\$ 2,595,498	\$ 2,595,498
Contributions:							
- Budgeted							
- Tsf from Lower Lons. Land Sales							
Interest for the year	100,000	109,841	109,841	109,841	109,841	549,205	1,088,569
Available Balance	\$ 2,695,498	\$ 2,705,339	\$ 2,705,339	\$ 2,705,339	\$ 2,705,339	\$ 3,144,703	\$ 3,684,067
Withdrawals							
Grants	100,000	109,841	109,841	109,841	109,841	549,205	1,088,569
Closing Balance	\$ 2,595,498	\$ 2,595,498	\$ 2,595,498	\$ 2,595,498	\$ 2,595,498	\$ 2,595,498	\$ 2,595,498

PUBLIC ART

This reserve is funded by a contribution from taxes collected, currently set at \$85,000 annually. It is used to fund public art projects as recommended to Council by the Public Art program Steering Committee.

	2013	2014	2015	2016	2017	2018-2022	Total
Opening Balance	\$ 155,781	\$ 71,965	\$ 75,096	\$ 78,362	\$ 81,771	\$ 85,328	\$ 155,781
Contributions:							
- Budgeted	85,000	85,000	85,000	85,000	85,000	425,000	850,000
Transfer from TSL	-	246,800	-	-	-	-	246,800
Transfer from Civic Amenity Fund	-	86,900	-	-	-	-	86,900
Interest for the year	3,000	3,130	3,267	3,409	3,557	20,245	36,608
Available Balance	\$ 243,781	\$ 493,796	\$ 163,362	\$ 166,771	\$ 170,328	\$ 530,573	\$ 1,376,089
Withdrawals							
Public Art Projects	85,000	85,000	85,000	85,000	85,000	425,000	850,000
Public Art - 1% of LL Land Sales	86,816	333,700	-	-	-	-	420,516
Total expended	\$ 171,816	\$ 418,700	\$ 85,000	\$ 85,000	\$ 85,000	\$ 425,000	\$ 1,270,516
Closing Balance	\$ 71,965	\$ 75,096	\$ 78,362	\$ 81,771	\$ 85,328	\$ 105,573	\$ 105,573

RESERVES AND OTHER FUNDING

OTHER FUNDING SOURCES

Cemetery Development Fund

The Cemetery Development Fund is a non-statutory reserve which is used to fund capital improvement projects in the city's cemetery. It is generally funded by net cemetery revenues. In 2004, the Cemetery Fund also received a contribution of \$954,000 from the GVRD because of the impact of the Region's watermain project on

	2013	2014	2015	2016	2017	2018-2022	Total
Opening Balance	\$ 924,933	\$ 652,118	\$ 680,485	\$ 710,086	\$ 740,975	\$ 773,207	\$ 924,933
Contributions:							
Sale of Right of Way							
Interest for the year	27,185	28,367	29,601	30,889	32,232	183,454	331,728
Available Balance	\$ 952,118	\$ 680,485	\$ 710,086	\$ 740,975	\$ 773,207	\$ 956,661	\$ 1,256,661
Withdrawals							
Cemetery Projects	300,000	-	-	-	-	-	300,000
Closing Balance	\$ 652,118	\$ 680,485	\$ 710,086	\$ 740,975	\$ 773,207	\$ 956,661	\$ 956,661

Child Care Capital Improvement Fund

The Child Care Capital Improvement Fund is a non-statutory reserve used to provide grants to child care services in the City. It was created in 1997 with a \$150,000 sale of density transfer from the old library site to a developers.

	2013	2014	2015	2016	2017	2018-2022	Total
Opening Balance	\$ 12,353	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,353
Contributions:							
Sale of Right of Way							
Available Balance	\$ 12,353	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,353
Withdrawals	12,353	-	-	-	-	-	12,353
Closing Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Climate Action Revenue Incentive Program (CARIP) Reserve

	2013	2014	2015	2016	2017	2018-2022	Total
Opening Balance	\$ 31,743	\$ 56,743	\$ 51,743	\$ 46,743	\$ 71,743	\$ 96,743	\$ 31,743
Contributions:	25,000	25,000	25,000	25,000	25,000	125,000	250,000
Available Balance	\$ 56,743	\$ 81,743	\$ 76,743	\$ 71,743	\$ 96,743	\$ 221,743	\$ 281,743
Withdrawals							
Community Trans. Demand Mgmt	-	30,000	30,000	-	-	-	60,000
Closing Balance	\$ 56,743	\$ 51,743	\$ 46,743	\$ 71,743	\$ 96,743	\$ 221,743	\$ 221,743

Heritage Reserve

	2013	2014	2015	2016	2017	2018-2022	Total
Opening Balance	\$ 109,553	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 109,553
Contributions:							
Available Balance	\$ 109,553	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 109,553
Withdrawals	109,553	-	-	-	-	-	109,553
Closing Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

General Reserve

	2013	2014	2015	2016	2017	2018-2022	Total
Opening Balance	\$ 5,952,000	\$ 525,000	\$ -	\$ -	\$ -	\$ -	\$ 5,952,000
Contributions:							
Available Balance	\$ 5,952,000	\$ 525,000	\$ -	\$ -	\$ -	\$ -	\$ 5,952,000
Building Non LL Amenities	5,427,000	525,000	-	-	-	-	5,952,000
Closing Balance	\$ 525,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

The City of North Vancouver
141 West 14th Street
North Vancouver BC V7M 1H9

Tel: 604.985.7761
Fax: 604.985.9417
info@cnv.org
www.cnv.org

