3.14 Linkages

The scope of the objectives of the Social Plan in addressing social issues, and seeking a viable and livable community, requires that the Plan have several levels of linkages. The vital connections and partnerships with local community organizations, business, service providers, and residents have been a main focus throughout other sections of the Plan. Since the Social Plan is a City initiative, achievement of its goals and objectives relies on support from within the City organization and from external City bodies, as well as on the resources, policies, and planning undertaken by other levels of government.

Therefore the Social Plan, with its strategic actions, must be integrated with the plans and activities of several City departments. Implementing the Plan will require linkages with other local government bodies. Similarly, aspects of the Plan may be reliant on the programs and initiatives of regional and provincial governments. These linkages will also support the Plan's underlying principles of flexibility and responsiveness. For example, the current and continuing changes in delivery of provincial programs and services are included in the Plan. Similarly, communication, information sharing, and collaborative interaction may result in additional strategies or revisions to the Social Plan as it is implemented.

GOAL

Seek effective links between the City's Social Plan Goals and Objectives, and the plans, policies, processes, and initiatives of other City departments, and relevant organizations and bodies.

<u>Objective 1</u>: Ensure that all City comprehensive or strategic plans and their implementation policies include the City's Social Goals and Objectives.

Actions

The City will:

- 1. Integrate Social Plan Goals and Objectives into recreation, health, and arts and cultural programs, services and facilities.
- 2. Link the goals and objectives of the Social Plan with the work plans and future initiatives of City departments and City-related bodies in implementing the Social Plan.

- 3. Integrate Social Plan Goals and Objectives in the transportation, parks, recreation and open space plans, and the City's Agenda 21 initiative.
- 4. Explore ways to link the Social Plan with the City's Official Community Plan and other strategic planning documents.

<u>Objective 2</u>: Seek collaboration and partnership with adjacent local governments.

Actions

The City will:

- 1. Continue to support the use of tri-municipal coordinating and task committees.
- 2. Identify opportunities to coordinate services and collaborate on common issues, with adjacent North Shore municipalities and the Squamish Nation.

<u>Objective 3</u>: Link the City's Social Goals and Objectives with relevant Greater Vancouver Regional District actions.

Actions

The City will:

- 1. Continue to participate on the Social Issues Committee to provide input into GVRD Strategic Planning policies and through work of mutual benefit which assists municipalities in more effectively addressing local concerns.
- 2. Continue to liaise with the GVRD regarding the Livable Region Strategic Plan and regional transportation planning, and collaborate on ways to maintain and enhance the City as a complete community.
 - <u>Objective 4</u>: Ensure that provincial initiatives such as health regionalization and reorganization of social services at the community level are integrated into the City's Social Goals and Objectives.

Actions

The City will:

- 1. Consider the priorities and planning objectives of the North Shore Health Region, North Shore Regional Operating Agency, and collaborative community processes regarding health and social service planning and delivery in relevant City plans and initiatives.
- 2. Regularly liaise with the North Shore Health Region and the North Shore Regional Operating Agency, on specific and general social-related topics, to gather information and provide a City perspective and assistance.
- 3. Continue to support initiatives that seek to address funding, program and policy issues through working together, such as the Multi-Board Collaborative Process.
- 4. Ensure that the methods used to evaluate City policies and programs are in alignment with the evaluation programs being developed by the Health Region and other government ministries.

<u>Objective 5</u>: Seek provincial cooperation in implementing City strategic actions for Social Plan Goals and Objectives.

Actions

The City will:

- 1. Continue to liaise with appropriate provincial ministries regarding City Social Goals, and for updates on provincial programs that could support the City's objectives.
- 2. Seek provincial funding to address local community issues.